Amendee

Registered Number 192753

EWEN & COMPANY LIMITED ANNUAL REPORT AND ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2000

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EWEN & COMPANY LIMITED

Directors' report for the year ended 31 December 2000

The directors present their report and the financial statements for the year ended 31 December 2000.

Principal activity and business review

The company did not trade during the year and consequently has produced neither a profit nor a loss.

Directors

The directors of the company at 31 December 2000 each of whom held office throughout the year were as follows:

B J Megson J F Hanlon

There are no directors' interests requiring disclosure under the Companies Act 1985.

Auditors

The company has taken advantage of the exemption under the provisions of Section 250 of the Companies Act 1985 not to appoint auditors.

By order of the board

J F Hanlon Secretary

16th August 2001

EWEN & COMPANY LIMITED

Balance sheet 31 December 2000	<u>Notes</u>	2000 £	1999 £
Current Assets		£	L.
Debtors	2	10 ====	10 ====
Capital & Reserves			
Called up share capital Profit and loss account	3	510 (500)	510 (500)

The company did not trade during the year and is dormant within the meaning of section 250 of the Companies Act 1985.

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For the year ended 31st December 2000, the company was entitled to exemption under section 249AA (1) of the Companies Act 1985

No members have required the company to obtain an audit of its accounts for the year in question in accordance with section 249B (2)

The directors acknowledge their responsibility for:

- a) Ensuring the company keeps accounting records which comply with section 221
- b) Preparing accounts which give a true and fair view of the state of affairs of the company as at the end of its financial year and of its profit and loss for the financial year in accordance with section 226, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as applicable to the company.

J F Hanlon Director

16th August 2001

EWEN & COMPANY LIMITED

Notes to the financial statements for the year ended 31 December 2000

1. Basis of preparation of financial statements

The financial statements have been prepared in accordance with applicable Accounting Standards in the United Kingdom and under the historical cost convention.

2.	Debtors	$\frac{2000}{c}$	1999 £
	Amount due by intermediate parent company	£ 10	10
			====
3.	Called up share capital	2000 £	1999 £
	Authorised:	~	~
	1000 Ordinary shares of £1 each	1,000	1,000
	Allotted, called up and fully paid:		
	510 Ordinary shares of £1 each	510	510
	-	====	====

4. Ultimate and immediate parent company

The immediate parent company is JBB (GREATER EUROPE) PLC, registered in Scotland. The ultimate parent company is Fortune Brands Inc. which is incorporated in Delaware, USA. Copies of the financial statements of Fortune Brands Inc. may be obtained from 300 Tower Parkway, Lincolnshire, IL 60069, USA