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NICHOLSON SEALS LIMITED ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 2000

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LAVERICK WALTON & CO.
Chartered Accountants & Registered Auditors
2 Cuthbert House Tower Road
Washington NE37 2SH England

COMPANY INFORMATION

DIRECTORS T P NICHOLSON, SNR.

MRS E M CARR
MRS M M SMITH
MRS J E M KNIGHTS
MRS G M DUNN
J J NICHOLSON
MRS H M GREEN
MRS M M DOUGLAS

JRQN SMITH

SECRETARY MRS J E M KNIGHTS

COMPANY NUMBER 00188150

REGISTERED OFFICE HAMSTERLEY

NEWCASTLE UPON TYNE

NE17 7SX

AUDITORS LAVERICK WALTON & CO

2 CUTHBERT HOUSE

TOWER ROAD WASHINGTON

NE37 2SH

CONTENTS

| | Page |
|--|-------|
| DIRECTORS' REPORT | 1-2 |
| AUDITORS' REPORT | 3 |
| PROFIT AND LOSS ACCOUNT | 4 |
| BALANCE SHEET | 5 |
| NOTES TO THE ACCOUNTS | 6-12 |
| CASH FLOW STATEMENT | 13 |
| The following pages do not form part of the Statutory Accounts | |
| TRADING ACCOUNT | 14-15 |

DIRECTORS' REPORT FOR THE YEAR ENDED 31ST MARCH 2000

The directors present their report and the audited accounts of the company for the year ended 31st March 2000.

Available Profits and Dividend

The profit attributable to the shareholders of the company for the year ended 31st March 2000 amounted to £61,069 (1999:£67,444).

The directors do not recommend the payment of a dividend for the year ended 31st March 2000.

Principal Activity

The principal activity of the company continued to be that of engineers.

Review of the Business

The company's turnover has declined during the year largely as a result of increased competition. Stricter cost control continues to be implemented and the directors remain cautiously optimistic that turnover and profitability will increase in the near future.

Fixed Assets

Details are shown in the accounts and notes attached thereto. The directors consider that the market value of the company's freehold land and buildings is in excess of the amount shown in the balance sheet.

Directors and their Interests

The directors and their interests in the shares of the company during the year were as follows:-

| | At 31st March 2000 | At 31st March 1999 |
|---------------------|--------------------|--------------------|
| T P Nicholson, snr. | 162 | 162 |
| Mrs E M Carr | 134 | 134 |
| Mrs M M Smith | 134 | 134 |
| Mrs J E M Knights | 160 | 160 |
| Mrs G M Dunn | 160 | 160 |
| J J Nicholson | 160 | 160 |
| Mrs H M Green | 160 | 160 |
| Mrs M M Douglas | 201 | 201 |
| J R Q N Smith | _201 | <u>201</u> |
| | 1,472 | 1,472 |
| | ==== | ==== |

DIRECTORS' REPORT FOR THE YEAR ENDED 31ST MARCH 2000

(continued)

Directors' Responsibilities

Company Law requires the directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these accounts, the directors are required to:-

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- follow applicable accounting standards, subject to any material departures disclosed and explained in the accounts;
- prepare the accounts on the going-concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

| Charitable and Political Contributions | £ |
|--|------------|
| Political | Nil |
| Charitable | <u>253</u> |
| | 253 |
| | |

Status

The company is a close company within the meaning of the Income and Corporation Taxes Act 1988.

Auditors

The auditors, Laverick Walton & Co will be proposed for re-appointment in accordance with Section 385 of the Companies Act 1985.

Signed on behalf of the Board of Directors

J.J. Nicholson

Hamsterley Newcastle upon Tyne 3rd October 2000

2 Cuthbert House Tower Road Washington Tyne & Wear NE37 2SH

Tel 0191 419 0224 Fax 0191 419 0217

accountants@laverickwalton.demon.co.uk

3.

NICHOLSON SEALS LIMITED

AUDITORS' REPORT TO THE SHAREHOLDERS OF NICHOLSON SEALS LIMITED

We have audited the accounts on pages 4 to 13 which have been prepared under the historical cost convention and the accounting policies on page 6.

Respective Responsibilities of Directors and Auditors

As described on page 1 the company's directors are responsible for the preparation of accounts. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of Opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the accounts, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the accounts.

Opinion

In our opinion the accounts give a true and fair view of the state of the company's affairs as at 31st March 2000 and of its profit and cash flows for the year then ended and have been properly prepared in accordance with the provisions of the Companies Act 1985.

Washington
3rd October 2000

CHARTERED ACCOUNTANTS AND REGISTERED AUDITORS

Land holm and C

Also at Sunderland

PROFIT AND LOSS ACCOUNT FOR THE

YEAR ENDED 31ST MARCH 2000

| | Note | £ | 1999 £ |
|---|----------|---------------------|------------------------------------|
| TURNOVER | 2. | 1,655,201 | 1,945,503 |
| Cost of Sales | | <u>(1,106,776</u>) | (1,382,411) |
| GROSS PROFIT | | 548,425 | 563,092 |
| Distribution and Administration Costs | 3. | (1,396,948) | (1,421,192) |
| Other Operating Income | 4. | 920,000 | 950,000 |
| OPERATING PROFIT | 5. | 71,477 | 91,900 |
| Profit on Sale of Fixed Assets Interest Payable Interest Receivable | 7. 8. | (16,308) 27,388 | 1,524 (17,583) <u>13,802</u> |
| PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION | | 82,557 | 89,643 |
| TAX ON PROFIT ON ORDINARY ACTIVITIES | 9. | (21,488) | (22,199) |
| PROFIT FOR THE FINANCIAL YEAR AFTER TAXATION | 18. | 61,069 ===== | 67,444 ====== |

There were no gains or losses other than those included in the profit and loss account.

CONTINUING OPERATIONS

None of the company's activities were acquired or discontinued during the above two years.

The notes on pages 6 to 12 form part of these accounts.

BALANCE SHEET AT 31ST MARCH 2000

| | | | | 1 | 1999 |
|-----------------------------------|-------------|----------------|-----------------|----------------|------------------|
| | Note | £ | £ | £ | £ |
| FIXED ASSETS | | | | | |
| Tangible | 10. | | 741,436 | | 837,959 |
| Investments - Own Shares | 11. | | 18,623 | | 18,623 |
| CURRENT ASSETS | | | | | |
| Stock | 12. | 168,482 | | 201,731 | |
| Debtors | 13. | 365,714 | | 351,026 | |
| Building Society Account | | 24,054 | | 22,314 | |
| Cash at Bank and in Hand | | <u>950,007</u> | | <u>437,946</u> | |
| | | 1,508,257 | | 1,013,017 | |
| | | ====== | | ======= | |
| CREDITORS: Amounts Falling | | | | | |
| Due Within One Year | 14. | 1,465,685 | | 1,060,784 | |
| | | ====== | | ====== | |
| | | | | | (|
| NET CURRENT ASSETS/(LIABI | LITIES) | | <u>42,572</u> | | <u>(47,767</u>) |
| TOTAL ASSETS LESS | | | | | |
| CURRENT LIABILITIES | | | 802,631 | | 808,815 |
| | | | | | |
| CREDITORS: Amounts Falling | | | | | |
| Due After More Than One Year | 15. | | (88,704) | | (153,171) |
| | | | | | |
| PROVISION FOR LIABILITIES | | | | | |
| AND CHARGES | 16. | | <u>(45,109)</u> | | <u>(47,895</u>) |
| | | | 668,818 | | 607,749 |
| | | | ====== | | ===== |
| CAPITAL AND RESERVES | | | | | |
| Called Up Share Capital | 17 . | | 1,874 | | 1,874 |
| Share Premium Account | | | 693 | | 693 |
| Profit and Loss Account | 18. | | <u>666,251</u> | | 605,182 |
| Shareholders' Funds | 19. | | 668,818 | | 607,749 |
| 2 | 17, | | ====== | | ====== |
| | | | | | |

Approved by the Board of Directors on 3rd October 2000 and signed on its behalf.

T P Nicholson - Director

The notes on pages 6 to 12 form part of these accounts

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 2000

1. ACCOUNTING POLICIES

a) Basis of Preparation of Accounts

The accounts are prepared under the historical cost convention and incorporate the results of the principal activity which is described in the Directors' Report and which is continuing. The accounts incorporate a cash flow statement, in accordance with the Companies Acts on page 13.

b) Turnover

Turnover comprises the invoiced value of goods and services supplied by the company, net of Value Added Tax and trade discounts.

c) Depreciation

Depreciation is provided at rates calculated to write off the cost or valuation of fixed assets, less their estimated residual value, over their expected useful lives. It is calculated as follows:-

Freehold Property - 2% per annum on the straight line basis

Plant and Equipment - 15% per annum on the reducing balance basis/or over expected useful life

Furniture & Fittings - 15% per annum on the reducing balance basis

Computer Equipment - 20% per annum on the straight line basis

Motor Vehicles - 25% per annum on the reducing balance basis

d) Stock

Stock is valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving items.

e) Deferred Taxation

Provision is made for taxation deferred as a result of material timing differences between the incidence of income and expenditure for taxation and accounts purposes using the liability method, only to the extent that, in the opinion of the directors, there is a reasonable probability that a liability or asset will crystallise in the near future.

f) Foreign Currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate ruling on the date of the transaction. Exchange differences are taken into account in arriving at the operating profit.

g) Leasing and Hire Purchase

Assets obtained under finance leases are capitalised as tangible fixed assets and depreciated over the shorter of the lease term and their useful lives. Assets obtained under hire purchase contracts are capitalised as tangible fixed assets and depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the company. Obligations under both finance leases and hire purchase contracts are included in creditors net of the finance charge allocated to future periods. The finance element is charged to the profit and loss account evenly over the term of the agreement.

h) Operating Leases

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to profit and loss account as incurred.

i) Research, Development and Patent Expenditure

Expenditure is written off in the year in which it is incurred.

j) Pensions

Contributions in respect of the company's defined contribution pension scheme are charged to the Profit and Loss Account for the year in which they are payable to the scheme.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 2000

(continued)

| 2 | TURNOVER |
|------------|----------|
| <i>~</i> . | IUMIOTER |

The company's turnover relates entirely to the value of goods supplied by the company net of value added tax and trade discounts.

| | | | 1999 |
|----|--|---------------------|------------------|
| | Turnover analysed by geographical market: | £ | £ |
| | United Kingdom | 1,292,581 | 1,405,678 |
| | Europe | 299,228 | 479,376 |
| | North America | 55,932 | 55,036 |
| | Middle and Far East | 742 | 4,593 |
| | Australia/Asia etc. | 6,718 | 820 |
| | | 1,655,201 ====== | 1,945,503 |
| 3. | DISTRIBUTION AND ADMINISTRATION COSTS | | 1999 |
| | | £ | £ |
| | Distribution Costs | 941,155 | 979,028 |
| | Administration Costs | 455,793 | 442,164 |
| | | 1,396,948 | 1,421,192 |
| 4. | OTHER OPERATING INCOME | | 1999 |
| | | £ | £ |
| | Charge to Nicholson's Aircraft Seals Limited for Services etc. | 000 000 | 050.000 |
| | Limited for Services etc. | 920,000 ===== | 950,000 ===== |
| 5. | OPERATING PROFIT | | 1999 |
| | | £ | £ |
| | Operating profit is stated after charging: | | |
| | Depreciation of Tangible Fixed Assets: | | |
| | - owned by the company | 86,105 | 88,389 |
| | - held under hire purchase contracts | 45,129 | 40,850 |
| | Auditors' Remuneration | 4,380 | 4,650 |
| | Directors' Remuneration (incl.pension contributions) | 379,609 | 358,016 |
| | Operating Lease Payments - Plant and Machinery | 300 | 2,250 |
| | - Other | 105,945 | 125,580 |

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 2000

(continued)

| 6. | STAFF COSTS Directors and Employees: The average number of people (including directors) employed by the company during the year was: | Number 2000 | of Employees 1999 |
|----|--|---------------------|----------------------|
| | Production | 56 | 72 |
| | Sales and Distribution | 4 | 4 |
| | Administration etc. | 18 | _ 20 |
| | | 78 | 96 |
| | | | |
| | | | 1999 |
| | Costs in respect of these employees: | £ | £ |
| | Wages and Salaries etc. | 1,357,850 | 1,413,034 |
| | Social Security Costs | 121,031 | 125,454 |
| | Pension etc. Contributions | 59,074 | 54,790 |
| | | 1,537,955 ====== | 1,593,278 |
| | | | 1000 |
| | Directors' Emoluments: | £ | 1999 £ |
| | For Services as Directors | - | _ |
| | For Management Services | 374,376 | 353,166 |
| | Pension Contributions | 5,233 | 4,850 |
| | | 379,609 | 358,016 |
| | Emoluments excluding Pension Contributions: | | |
| | Chairman | 59,211 | 57,113 |
| | | ===== | ==== |
| | Highest Paid Director | 57,479 ===== | 49,589 |
| | | | |
| 7. | INTEREST PAYABLE | | 1999 |
| | | £ | £ |
| | Hire Purchase etc - repayable within five years | 12,975 | 10,916 |
| | Other Loans | 3,333 | <u>_6,667</u> |
| | | 16,308 | 17,583 |
| | | | ===== |

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 2000

(continued)

| 8. | INTEREST RECEIVABLE | | 1999 |
|----|--|----------------|--------|
| | | £ | £ |
| | Building Society Deposit | 681 | 920 |
| | Bank Deposit Account | <u> 26,707</u> | 12,882 |
| | • | 27,388 | 13,802 |
| | | ===== | |
| 9. | TAXATION ON PROFIT ON ORDINARY ACTIVITIES | | 1999 |
| | Taxation based on the results for the year: | £ | £ |
| | Corporation Tax: at current rate | 24,138 | 16,760 |
| | Tax deducted at source from building society interest received | 136 | 184 |
| | Deferred Tax (see note 16) | (2,786) | _5,255 |
| | | 21,488 | 22,199 |
| | | | |

The tax charge for the year suffered by £2,772 (1999:£4,508) as a result of the disallowance of entertaining, a proportion of car leasing expenditure and other minor items.

If the company was to make full provision for tax deferred by capital allowances, the tax charge would have reduced by £11,595 (1999 increased by £9,632).

10. TANGIBLE FIXED ASSETS

| | Freehold | Plant | Furnitu | re | | |
|-------------------------|-----------|--------------|-----------------|--------------|----------|-----------|
| | Land and | and | and | Computer | Motor | |
| | Buildings | Equipment | Fittings | Equipment | Vehicles | TOTAL |
| Cost | £ | £ | £ | £ | £ | £ |
| At beginning of year | 238,415 | 1,031,156 | 10,804 | 299,809 | 58,615 | 1,638,799 |
| Additions | _ | 8,517 | 6,468 | 4,976 | 14,750 | 34,711 |
| Disposals | | _ | | _ | | |
| At End of Year | 238,415 | 1,039,673 | 17,272 | 304,785 | 73,365 | 1,673,510 |
| | ======= | | ===== | ===== | | ====== |
| Depreciation | | | | | | |
| At beginning of year | 99,689 | 470,047 | 3,905 | 207,251 | 19,948 | 800,840 |
| Provided for year | 4,193 | 83,105 | 1,292 | 32,284 | 10,360 | 131,234 |
| Applicable to disposals | | _ | = | | | |
| | 103,882 | 553,152 | 5,197 | 239,535 | 30,308 | 932,074 |
| | ===== | _===== | ==== | | ===== | ====== |
| Net Book Value | | | | | | |
| At 31st March 2000 | 134,533 | 486,521 | 12,075 | 65,250 | 43,057 | 741,436 |
| | ===== | ===== | ==== | ===== | ===== | ====== |
| At 31st March 1999 | 138,726 | 561,109 | 6,899 | 92,558 | 38,667 | 837,959 |
| | ===== | | = | ===== | | |

Included above are assets held under hire purchase contracts as follows:-

| | Cost £ | Depreciation £ | Net Book Value £ |
|---------------------|--|-------------------|---------------------|
| Plant and Equipment | 355,318 | 54,453 | 300,865 |
| | ====================================== | ===== | |

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 2000

(continued)

| 11. INVESTMENTS - Own Shares | | 1999 | |
|------------------------------|--------------|--------|--|
| | £ | £ | |
| Cost | | | |
| At beginning of year | 18,623 | 18,623 | |
| Additions | _ | | |
| At End of Year | 18,623 | 18,623 | |
| | | | |

The holding of own shares represents 133 Ordinary £1 shares acquired from Mrs LM Foster under an agreement dated 20th March 1996. The Directors consider cost represents a fair valuation at 31st March 2000.

| _ | |
|---------|--------------|
| £ | £ |
| 168,482 | 201,731 |
| | £ 168,482 |

In the opinion of the directors there is no material difference between the replacement cost of stock and its value as stated above.

| 13. | DEBTORS | | 1999 |
|-----|---|---------------|-----------|
| | | £ | £ |
| | Due within one year: | | |
| | Trade Debtors | 301,396 | 302,791 |
| | Prepayments and Accrued Income | 64,318 | 48,235 |
| | | 365,714 | 351,026 |
| 14 | CREDITORS: Amounts Falling Due | | 1999 |
| 14. | Within One Year | £ | £ |
| | Trade Creditors | 127,724 | 146,565 |
| | Sum due to Nicholson's Aircraft Seals Limited | 734,733 | 263,827 |
| | Obligations under Hire Purchase Contracts (secured) | 65,530 | 66,594 |
| | Corporation Tax | 24,138 | 16,760 |
| | Other Taxes and Social Security | 371,242 | 346,822 |
| | Accruals and Deferred Income | 65,718 | 78,584 |
| | Other Creditors | <u>76,600</u> | 141,632 |
| | | 1,465,685 | 1,060,784 |
| | | | |
| 15. | CREDITORS: Amounts Falling Due | | 1999 |
| | After More Than One Year | £ | £ |
| | Obligations under Finance Leases and Hire Purchase | | |
| | Contracts (secured) - all due within five years | 88,704 | 153,171 |
| | • | ===== | |

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 2000

(continued)

| 16. PROVISION FOR LIABILITIES AND CHARGES | | 1999 |
|--|-------------------|-----------------|
| Deferred Tax | £ | £ |
| At 1st April 1999 Transferred from (to) Profit and Loss Account (see note 9) | 47,895 (2,786) | 42,640 5,255 |
| At 31st March 2000 | 45,109 | 47,895 |

Deferred tax is the tax at current rates attributable to timing differences between profits computed for taxation purposes and profits as stated in the accounts.

The composition of the deferred tax balance at 31st March 2000 and of the additional deferred taxation on timing differences for which no provision is deemed necessary is as follows:-

| | Provided in the | Accounts 1999 | Maximum Potent | ial Liability 1999 |
|---|-----------------|------------------|--------------------------|--------------------------|
| | £ | £ | £ | £ |
| Accelerated Capital Allowance | 45,109 | 47,895 ===== | 116,178 | 127,773 |
| 17. CALLED UP SHARE CAPI | TAL | | £ | 1999 £ |
| Authorised: Ordinary Shares of | of £1 each | | 100,000 | 100,000 |
| Allotted: Ordinary Shares of | of £1 each | | 1,874 | 1,874 |
| 18. PROFIT AND LOSS ACCO | UNT | | £ | 1999 £ |
| At 1st April 1999 Profit for Year | | | 605,182 61,069 | 537,738 <u>67,444</u> |
| At 31st March 2000 | | | 666,251 | 605,182 |
| 19. RECONCILIATION IN MO IN SHAREHOLDERS' FUN | | | £ | 1999 £ |
| Profit for the Year Shareholders' Funds at 1st Apr | il 1999 | | 61,069 <u>607,749</u> | 67,444 540,305 |
| Shareholders' Funds at 31st | March 2000 | | 668,818 | 607,749 |

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 2000

(continued)

20. RELATED PARTY TRANSACTIONS

The Directors of this company are also significant shareholders of Nicholson's Aircraft Seals Limited, which company is supplied with services etc. on normal commercial terms by Nicholson Seals Limited. The total charge for the year ended 31st March 2000 amounted to £920,000 (1999:£950,000).

21. CONTINGENT LIABILITY

This company has given an unlimited guarantee to Barclays Bank PLC for liabilities incurred by Nicholson's Aircraft Seals Limited with the said bank. At 31st March 2000 that company had an overdraft and bank loan totalling £nil (1999:£Nil).

| 22. CAPITAL COMMITMENTS | 199 | | |
|---|-----|-----|--|
| | £ | £ | |
| Acquisition of Plant and Machinery contracted for | | | |
| at 31st March 2000 | Nil | Nil | |
| | | | |

23. OTHER COMMITMENTS

Pension Commitments

The company operates defined contribution pension schemes on behalf of certain directors and employees. The assets of the schemes are held separately from those of the company in independently administered funds. The annual commitment under the schemes is for contributions of approximately £32,000 (1999:£31,500).

Lease Commitments - Operating Leases

At 31st March 2000 the company had the following commitments under non-cancellable operating leases:-

| | Plant, Equipment & Vehicles £ | Land & Buildings |
|-----------------------|----------------------------------|------------------|
| Between 2 and 5 years | 70,508 | Nil |

CASH FLOW STATEMENT - YEAR ENDED 31ST MARCH 2000

| | | | | 1999 |
|---|----------------|-----------|-----------------|-------------------|
| | £ | £ | £ | £ |
| Reconciliation of operating profit to net cash | | | | |
| inflow from operating activities | | 71 477 | | 01.000 |
| Operating profit | | 71,477 | | 91,900 |
| Depreciation charges | | 131,234 | | 129,239 |
| (Increase) Decrease in debtors | | (14,688) | | 138,692 |
| Increase (Decrease) in creditors | | 465,254 | | (223,956) |
| Decrease (Increase) in stock | | 33,249 | | <u>(940)</u> |
| | | 686,526 | | 134,935 |
| Cool floor statement | | | | |
| Cash flow statement | | 406 756 | | 124 025 |
| Net cash inflow from operating activities | | 686,256 | | 134,935 |
| Returns on investment and servicing of finance Interest received | 27,388 | | 13,802 | |
| | (16,308) | 11,080 | (17,583) | (2.781) |
| Interest paid | (10,308) | (16,896) | (17,363) | |
| Taxation paid Capital expenditure: | | (10,690) | | (10,871) |
| - purchase of tangible fixed assets | | (34,711) | | (182,638) |
| - sale of tangible fixed assets | | (34,711) | | <u>7,000</u> |
| - sale of taligible fixed assets | | 645,999 | | (55,355) |
| Management of liquid resources - Financing | | 073,777 | | (55,555) |
| Repayment of amounts borrowed | (132,198) | | (114,389) | |
| Receipt of amounts borrowed | (132,196) | (132,198) | | |
| receipt of amounts boffowed | | 513,801 | 230,211 | 88,533 |
| | | ====== | | ====== |
| Reconciliation of net cash flow to | | | | |
| increase in cash and cash equivalent | | | | |
| Increase in cash in the year | | 513,801 | | 88,533 |
| Cash outflow (inflow) from decrease (increase) | | , | | 0.,000 |
| in debt and HP contracts | | 132,198 | | (143,888) |
| Movement in net cash etc. | | 645,999 | | (55,355) |
| Net cash at 31st March 1999 | | 107,162 | | 162,517 |
| Net cash at 31st March 2000 | | 753,161 | | 107,162 |
| | | ====== | | ===== |
| | | | | |
| Analysis of changes in net debt etc. | | | | |
| | <u>At 31.3</u> | .99 Cash | <u>flows</u> At | : 31.3 <u>.00</u> |
| | £ | | £ | £ |
| Cash in hand and at bank | 437,94 | 6 512,0 | 61 9: | 50,007 |
| Building society account | 22,31 | , | | 24,05 <u>4</u> |
| | 460,26 | | | 74,061 |
| | ===== | | | ===== |
| Other loans | (133,33 | 3) 66,6 | 67 (6 | 56,666) |
| Obligations under HP contracts | (219,76 | , | ` | 54 <u>,234</u>) |
| J | (353,09 | , | | 20,900) |
| | ===== | , | ` | |
| TOTAL | 107,16 | 2 645,9 | 99 7: | 53,161 |
| | | | | |