AVIVA CREDIT SERVICES UK LIMITED Registered in England and Wales: No. 00184857 ANNUAL REPORT AND FINANCIAL STATEMENTS 2021

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Directors and officer

Directors

D P Carey S L Kelleher P Senior

Officer - Company Secretary

Aviva Company Secretarial Services Limited St Helen's 1 Undershaft London, United Kingdom EC3P 3DQ

Independent auditors

PricewaterhouseCoopers LLP 7 More London Riverside London, United Kingdom SE1 2RT

Registered office

St Helen's 1 Undershaft London, United Kingdom EC3P 3DQ

Company number

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Other information

Aviva Credit Services UK Limited ("the Company") is authorised by the Financial Conduct Authority. Its activities are covered by the Financial Ombudsman Service. The Company is a member of the Aviva plc group of companies ("the Group").

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Strategic report

For the year ended 31 December 2021

The directors present their Strategic report for the Company for the year ended 31 December 2021.

Review of the Company's business

The Company is a subsidiary of Aviva Insurance Limited ("AIL"). The Company provides instalment credit and instalment payments administration services in respect of insurance premiums arising on policies written by AIL. Income for the provision of these services is based on a percentage of the relevant gross written premiums.

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Financial position and performance

The financial position of the Company as at 31 December 2021 is shown in the statement of financial position on page 17, with the results shown in the income statement on page 15 and the statement of cash flows on page 18.

Net assets are £4,072,000 (2020: £2,757,000). The increase is due the profit for the year after tax of £1,315,000 (2020: £1,454,000).

Profit before tax is £1,315,000 (2020: £1,454,000). Fee income for the year ended 31 December 2021 has decreased by 14% at £1,337,000 compared to the same period last year (31 December 2020: £1,548,000). All fee income now relates to FastTrade, reflecting continued growth in small and medium enterprise ("SME") Digital, while the overall decrease in fee income relates to the General Accident Credit Services (GACS) platform as existing business on Polisy (the underwriting system for GACS) migrates to Guidewire Policy Centre for which the business goes directly through AIL.

Despite 2021 being another COVID-19 impacted year, the Company has remained operational, with key activities such as cash payments and transaction processing being maintained, IT systems remaining operational, and employees including frontline customer facing staff being supported to ensure that we are there to support our customers when they need us most.

As previously noted, as the ultimate credit risk on instalment payments is borne by AIL, the Aviva Credit Services UK Limited "ACSUK" balance sheet remains unaffected by COVID-19, and ACSUK expects to continue to remain a going concern.

Section s.172(1) Statement

The Directors report here on how they have discharged their duties under Section 172 (s.172) of the Companies Act 2006. S172 sets out a matters to which the directors must have regard to in performing their duty to promote the success of the Company for the benefit of its shareholders which includes having regard to other stakeholders. Where this statement draws upon information contained in other sections of the Strategic report, this is signposted accordingly.

The Board considers it crucial that the Company maintains a reputation for high standards of business conduct. The Board is responsible for monitoring and upholding the culture, values, standards, ethics, and reputation of the Company to ensure that the Directors' obligations to its shareholders, customers and other stakeholders are met. The Board monitors adherence to the Aviva Group business standards and compliance with local corporate governance requirements and is committed to acting if our businesses should fall short of the standards expected.

The Board will sometimes engage directly with certain stakeholders on certain issues, however due to the size and distribution of our stakeholders and of the Company, stakeholder engagement often takes place at an operational level. The Board considers and discusses information from the Company's management team to help it understand the stakeholder interests and to ensure they are carefully considered as part of the Board's decision-making process. Through review of reports relating to strategy, financial and operational performance, key risk and legal and regulatory compliance, the Board is able to maintain an overview of engagement with stakeholders and other relevant factors which enables the Directors to comply with their legal duty under S172.

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Strategic report (continued) For the year ended 31 December 2021

Section s.172(1) Statement (continued)

The Board is also focused on the wider social context within which our businesses operate, including those issues related to climate change and sustainability which are of fundamental importance to the planet's well-being.

The Company's culture

The Company's culture is shaped, in conjunction with its parent company, AIL and its ultimate shareholder Aviva plc by a clearly defined purpose – with you today for a better tomorrow. As the provider of financial services to millions of customers, Aviva seeks to earn their trust by acting with integrity and a sense of responsibility at all times. The Company looks to build relationships with all its stakeholders based on openness and transparency and by valuing diversity and inclusivity in the workplace and beyond.

Key strategic decisions in 2021

For each matter that comes before the Board, the Board considers the likely consequences of any decision in the long term, identifies stakeholders who may be affected, and carefully considers their interests and any potential impact as part of the decision-making process.

In 2021, there were no strategic decisions made.

Stakeholder Engagement

The table below sets out the Board's approach to stakeholder engagement during 2021:

Stakeholders	Why are they important to Aviva?	What is our approach to engaging with them?	
Employees	Our people's well-being and commitment to serving our customers is essential for our long-term success.	- The Company has no employees. The majority of staff engaged in the activities of the Company are employed by fellow subsidiary undertakings of Aviva plc. As part of the Aviva Group, these staff enjoy the benefit of the Aviva Group policies and benefits made available to them.	
		- The Company's engagement mechanisms align with those of the Aviva Group, such as employee forums, internal communication channels, and informal meetings with the Directors and employee engagement surveys.	
		- The Group carries out a comprehensive global employee engagement survey each year, and the results are considered by the Board in the context of the Company's culture, values and behaviours. The actions to continually improve the results are discussed and agreed.	
		- The Company's people share in the businesses' success as shareholders through membership of the Group's global share plans.	
		- The Company continued to support the safety and wellbeing of staff through provision of equipment to enable all employees to work from home throughout the COVID-19 pandemic as well as transitioning to a hybrid way of working in mid-2021.	

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Strategic report (continued)

For the year ended 31 December 2021

Stakeholders	Why are they important to Aviva?	What is our approach to engaging with them?
Customers	Understanding what's important to our	- The Board receives regular reporting on customer outcomes and
	customers is key to our long-term success.	strategic initiatives throughout the year.
		- The Board closely monitors customer metrics and engages with the leadership team to understand the issues if performance does not meet customers' expectations. The Company's parent entity is supported by a Conduct Committee to enable it to monitor customer metrics, and subsequently engage with the senior Management to address any issues that may arise from customer
		complaints, customer feedback and our approach to Customer Best Interest. The Company can escalate any matters it feels necessary to the Conduct Committee for further scrutiny.
		- The Board continues to monitor and review developments concerning changes to our IT platforms which will allow us to simplify and support service delivery to our customers.
		The Company continues to maintain the measures in place to support Customers impacted by Covid-19.
Suppliers	The Aviva Group operates in conjunction with a wide range of suppliers to deliver services to our customers. It is vital that we build strong working relationships with our intermediaries.	- All supplier related activity is managed in line with the Group's Procurement & Outsourcing Business Standard. This ensures that supply risk is managed appropriately including in relation to customer outcomes, data security, corporate responsibility, financial, operational, contractual, and brand damage caused by inadequate oversight or supplier failure.
Communities	l .	- Recognising climate change presents risk and opportunities for customers, communities and business, Aviva is signed up to the United Nations Net-Zero Asset Owner Alliance commitment. As part of the Aviva Group, the Company is committed to Aviva's long-term strategy to reach net zero by 2040, and to support achieving this target the Aviva Group has defined climate risk preferences and operating risk limits. The Board approved the adoption of the new climate risk preferences during the year, along with its 2022-2024 Plan which takes the new climate risk preferences into consideration.
Shareholders	Our retail and institutional shareholders	- The Company's shareholder is Aviva Insurance Limited. Any matters requiring escalation are escalated by the Board through the Chair to its parent.
Regulators	As a regulated company, we are subject	- The Board engages with the Regulators as appropriate. - The Company responds to requests for information when required, maintaining constructive and open relationships with the UK regulator.

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Strategic report (continued) For the year ended 31 December 2021

Future outlook

The directors consider that the Company's principal activity will continue unchanged into the foreseeable future. On 24 February 2022, on-going tensions between Russia and Ukraine developed into full-scale armed conflict between the two countries. The Company is monitoring and responding to this dynamic situation. Note 12(d) reflects how the Russia-Ukraine conflict has impacted the Company.

Principal risks and uncertainties

A description of the principal risks and uncertainties facing the Company and the Company's risk management policies are set out in note 12 to the financial statements.

Coronavirus

The impact of COVID-19 is detailed in the above section, 'Financial position and Performance'.

Key performance indicator

The directors consider that the Company's key performance indicator that communicates the financial performance is as follows:

	2021	2020
	<u>0003</u>	£000
Profit before tax	1,315	1,454

Profit before tax has decreased as explained in the Financial Position and Performance section above.

By order of the Board on 4 August 2022

For and on behalf of Aviva Company Secretarial Services Limited

Company Secretary

C. reld

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Directors' report

For the year ended 31 December 2021

The directors present their annual report and the audited financial statements for the Company for the year ended 31 December 2021.

Directors

The names of the present directors of the Company appear on page 1. The changes in directors in office since the start of the accounting year are as follows:

- D P Carey was appointed as director of the Company on 11 November 2021
- P S Bayles resigned as director of the Company on 17 May 2021
- S P Warsop was appointed as a director of the Company on 02 June 2021
- S P Warsop resigned as a director of the Company on 17 December 2021

Company Secretary

The name of the company secretary of the Company is shown on page 1.

Dividend

No dividends were paid out to AIL in 2021 (2020: £2,500,000). The directors do not recommend a final dividend on the Company's ordinary shares for the year ended 31 December 2021 (2020: £nil).

Future outlook

Likely future developments in the business of the Company are discussed in the Strategic report on page 4.

Going concern

After making enquiries, the directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements.

Financial instruments and financial risk management

The business of the Company includes the use of financial instruments. Details of the Company's risk management objectives and policies and exposures to the risk relating to financial instruments are set out in note 12 to the financial statements.

Employees

The Company has no employees. All staff are employed by a fellow subsidiary undertaking of Aviva plc, Aviva Employment Services Limited. Disclosures relating to employees may be found in the annual report and financial statements of Aviva Employment Services Limited.

Disclosure of information to the auditors

Each person who was a director of the Company on the date that this report was approved confirms that:

- (a) so far as the director is aware, there is no relevant audit information, being information needed by the auditors in connection with preparing their report, of which the auditors are unaware; and
- (b) each director has taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

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Directors' report (continued)

For the year ended 31 December 2021

Independent auditors

Under the Competition and Markets Authority Regulations, the Company is required to tender for the provision of the external audit every 10 Years. PricewaterhouseCoopers LLP was appointed for the first time for the 31 December 2012 financial year end and therefore a mandatory re-tender was required for the year ending 31 December 2022. The audit tender process was initiated during 2020 but COVID-19 restrictions caused delays and Aviva sought a two year extension from the FRC which was granted. Following a full and rigorous competitive tender process, which was overseen by the Aviva plc Audit Committee, the selection of Ernst & Young LLP from the year ending 31 December 2024 was approved by the Aviva plc Board. PricewaterhouseCoopers LLP will continue in its role and, subject to reappointment by the Aviva plc shareholders at the 2022 and 2023 Annual General Meetings, will undertake the audit for the financial years ending 31 December 2022 and 2023.

Qualifying indemnity provisions

Aviva plc, the Company's ultimate parent, granted in 2004 an indemnity to the directors against liability in respect of proceedings brought by third parties, subject to the conditions set out in the Companies Act 1985 (which continue to apply in relation to any provision made before 1 October 2007). This indemnity is a "qualifying third party indemnity" for the purposes of s309A to s309C of the Companies Act 1985. These qualifying third party indemnity provisions were in force during the financial year, and at the date of approving the Directors' report by virtue of paragraph 15, Schedule 3 of The Companies Act 2006 (Commencement No. 3, Consequential Amendments, Transitional Provisions and Savings) Order 2007.

The directors also have the benefit of the indemnity provision contained in the Company's articles of association, subject to the conditions set out in the Companies Act 2006. This is a "qualifying third party indemnity" provision as defined by s234 of the Companies Act 2006.

Statement of directors' responsibilities

The directors are responsible for preparing the strategic report, directors' report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with UK-adopted international accounting standards.

Under company law, directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable UK-adopted international accounting standards have been followed, subject to any material
 departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are also responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

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By order of the Board on 4 August 2022

C. F.C.C.

For and on benaif of Aviva Company Secretarial Services Limited Company Secretary

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Independent auditors' report to the member of Aviva Credit Services UK Limited

Report on the audit of the financial statements

Opinion

In our opinion, Aviva Credit Services UK Limited's financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2021 and of its profit and cash flows for the year then ended:
- have been properly prepared in accordance with UK-adopted international accounting standards; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual report and financial statements 2021 (the "Annual Report"), which comprise: the Statement of financial position as at 31 December 2021; the Income statement, the Statement of changes in equity, the Statement of cashflows for the year then ended; the accounting policies; and the notes to the financial statements.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

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Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic report and Directors' report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

Strategic report and Directors' report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic report and Directors' report for the year ended 31 December 2021 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic report and Directors' report.

Responsibilities for the financial statements and the audit

Responsibilities of the directors for the financial statements

As explained more fully in the Statement of directors' responsibilities, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

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Based on our understanding of the company and industry, we identified that the principal risks of non-compliance with laws and regulations related to breaches of FCA regulatory principles or UK Company Law, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the financial statements such as the Companies Act 2006. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risk was related to misappropriation of cash concealed via inappropriate journals. Audit procedures performed by the engagement team included:

- Review of relevant meeting minutes and discussions with the Board;
- Making inquiries of the Aviva Group Investigations team who are responsible for independently reviewing fraudulent activity across the Aviva group, including fraud and consideration of known or suspected instances of non-compliance with laws and regulation;
- Identifying and performing procedures over journal entries, in particular journals that appear to be posted outside the normal patterns
 of business; and
- Designing audit procedures to incorporate unpredictability around the nature, timing or extent of our testing.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Adam Beasant (Senior Statutory Auditor)

Adam BA

for and on behalf of PricewaterhouseCoopers LLP

Chartered Accountants and Statutory Auditors

London

4 August 2022

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Accounting policies

The Company is a limited liability company incorporated and domiciled in the United Kingdom (UK). Its principal activity is the provision of instalment credit and instalment payments administration services in respect of insurance premiums in the UK

The principal accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented, unless otherwise stated.

(A) Basis of preparation

The financial statements of the Company have been prepared and approved by the directors in accordance with UK-adopted International Accounting Standards and with the requirements of the Companies Act 2006 as applicable to companies reporting under those standards. The financial statements have been prepared under the historical cost convention. The financial statements of the Company have been prepared on the going concern basis as explained in the Directors' report on page 6.

The financial statements are stated in pounds sterling, which is the Company's functional and presentational currency. Unless otherwise noted, the amounts shown in these financial statements are in thousands of pounds sterling ("£000").

New standards, interpretations and amendments to published standards that have been adopted by the Company The following amendments to existing standards and IFRIC interpretations have been issued, are effective from 1 January 2021 or earlier, and do not have a significant impact on the Company's financial statements.

(i)Interest Rate Benchmark Reform: Amendments to IFRS 9, IAS 39 and IFRS 7 (published by the IASB in August 2020)

Standards, interpretations and amendments to published standards that are not yet effective and have not been adopted early by the Company

The following new standards and amendments to existing standards have been issued, are not yet effective and are not expected to have a significant impact on the Company's financial statements:

- (i) Amendments to IAS 37 Provisions, Contingent Liabilities and Contingent Assets: Onerous Contracts Costs of Fulfilling a Contract
- Published by the IASB in May 2020. The amendments are effective for annual reporting beginning on or after 1 January 2022 and have been endorsed by the UK.
- (ii) Amendments to IAS 1 Presentation of Financial Statements: Disclosure of Accounting Policies

 Published by the IASB in January 2020. The amendments are effective for annual reporting beginning on or after 1 January 2023 and have yet to be endorsed by the UK.
- (iii) Amendments to IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors: Definition of Accounting Estimates
- Published by the IASB in February 2021. The amendments are effective for annual reporting beginning on or after 1 January 2023 and have yet to be endorsed by the UK.
- (iv) Amendments to IAS 12 Income Taxes: Deferred Tax related to Assets and Liabilities arising from a Single Transaction Published by the IASB in May 2021. The amendments are effective for annual reporting beginning on or after 1 January 2023 and have yet to be endorsed by the UK.
- (v) Amendments to IAS 1 Presentation of Financial Statements: Classification of Liabilities as Current or Non-current Published by the IASB in February 2021. The amendments are effective for annual reporting beginning on or after 1 January 2024 and have yet to be endorsed by the UK.

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Accounting policies (continued)

(B) Critical accounting policies and the use of estimates

The preparation of financial statements requires the Company to select accounting policies and make estimates and assumptions that affect items reported in the income statement, statement of financial position, other primary statements and notes to the financial statements.

Although these estimates are based on management's best knowledge of current facts and circumstances, assumptions based on that knowledge and their predictions of future events and actions, actual results ultimately may differ from those estimates, possibly significantly.

The directors do not consider any particular accounting policy or estimate to be susceptible to significant changes in estimates and assumptions.

(C) Revenue recognition

Revenue comprises the finance charge earned, including fees charged net of value added tax, rebates and discounts, from the provision of instalment credit to customers based on the contractual terms. Revenue is recognised over the period of provision of instalment credit and, where such provision relates to future accounting periods, the related amount is deferred as at the balance sheet date.

There is no significant judgment or uncertainty in determining the revenue recognition point, expiry date of the delivery obligation or in determining the value of future performance obligations as these are contractual. The revenue recognition policies and methods selected are considered appropriate as they are a faithful depiction of the services being provided and the contractual arrangements to provide them.

The Company has applied the practical expedient so it need not adjust the promised amount of consideration for the effects of a significant financing component if the Company expects, at contract inception, that the period between when the Company transfers a promised good or service to a customer and when the customer pays for that good or service will be one year or less.

(D) Trade receivables

Trade receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for expected credit losses. The Company makes use of the simplified approach when calculating expected credit losses on trade and other receivables and therefore calculates expected credit losses over the lifetime of the instrument in question. Expected credit losses on third party trade receivables and accrued income are calculated with reference to the Company's historical experience of losses, along with an analysis of payment terms. Short term financial assets (where all amounts are receivable within 12 months from the reporting date) do not generally attract an expected credit loss charge, unless there is objective evidence that losses are likely to arise. The Company does not expect any material credit losses on trade receivables with related parties. The amount of the provision is recognised in the income statement.

(E) Cash and cash equivalents

Cash and cash equivalents consist of cash at banks and in hand, deposits held at call with banks, treasury bills and other short-term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value. Such investments are those with less than three months' maturity from the date of acquisition, or which are redeemable on demand with only an insignificant change in their fair values. For the purposes of the statement of cash flows, cash and cash equivalents also include bank overdrafts, which are included within payables and other financial liabilities in the statement of financial position.

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Accounting policies (continued)

(F) Derecognition and offset of financial assets and financial liabilities

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognised where:

- (i) the rights to receive cash flows from the asset have expired;
- (ii) the Company retains the right to receive cash flows from the asset, but has assumed an obligation to pay them in full without material delay to a third party under a "pass-through" arrangement; or
- (iii) the Company has transferred its rights to receive cash flows from the asset and either:
 - (a) has transferred substantially all the risks and rewards of the asset; or
 - (b) has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

A financial liability is derecognised when the obligation under the liability is discharged, cancelled or expires.

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is a currently enforceable legal right to set off the recognised amounts and there is the ability and intention to settle on a net basis, or realise the asset and settle the liability simultaneously.

(G) Income taxes

The current tax expense is based on the taxable profits for the year, after any adjustments in respect of prior years. Tax, including tax relief for losses if applicable, is allocated over profits before taxation and amounts charged or credited to components of other comprehensive income and equity as appropriate.

Provision is made for deferred tax liabilities, or credit taken for deferred tax assets, using the liability method, on all material temporary differences between the tax bases of assets and liabilities and their carrying amounts in the financial statements.

Deferred tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised. Where there is a history of tax losses, deferred tax assets are only recognised in excess of deferred tax liabilities if there is convincing evidence that future profits will be available.

Deferred tax is provided on any temporary differences arising from investments in subsidiaries, associates and joint ventures, except where the timing of the reversal of the temporary difference can be controlled and it is probable that the difference will not reverse in the foreseeable future.

Deferred taxes are not provided in respect of any temporary differences arising from the initial recognition of goodwill, or from the initial recognition of an asset or liability in a transaction which is not a business combination and affects neither accounting profit nor taxable profit or loss at the time of the transaction.

Current and deferred tax relating to items recognised in other comprehensive income and directly in equity are similarly recognised in other comprehensive income and directly in equity respectively, except for the tax consequences of distributions from certain equity instruments, to be recognised in the income statement. Deferred tax related to any fair value re-measurement of investments held at fair value through other comprehensive, owner-occupied properties, pensions and other post-retirement obligations and other amounts charged or credited directly to other comprehensive income is recognised in the statement of financial position as a deferred tax asset or liability.

Registered in England and Wales: No. 00184857

Accounting policies (continued)

(H) Trade and other payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

(I) Provisions and contingent liabilities

Provisions are recognised when the Company has a present legal or constructive obligation as a result of past events, it is more probable than not that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount of the obligation can be made.

The amount recorded as a provision is the best estimate of the expenditure required to settle the present obligation at the balance sheet date. Where the effect of the time value of money is material, the provision is the present value of the expected expenditure.

Provisions are not recognised for future operating losses.

Where the Company expects a provision to be reimbursed, for example under an insurance contract, the reimbursement is recognised as a separate asset but only when the reimbursement is virtually certain.

The Company recognises a provision for onerous contracts when the expected benefits to be derived from a contract are less than the unavoidable costs of meeting the obligations under the contract.

Contingent liabilities are disclosed if there is a possible future obligation as a result of a past event, or if there is a present obligation as a result of a past event but either a payment is not probable, or the amount cannot be reasonably estimated.

(J) Equity and dividends

Equity instruments

An equity instrument is a contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Accordingly, a financial instrument is treated as equity if:

- (i) there is no contractual obligation to deliver cash or other financial assets or to exchange financial assets or liabilities on terms that may be unfavourable; and
- (ii) the instrument is a non-derivative that contains no contractual obligation to deliver a variable number of shares or is a derivative that will be settled only by the Company exchanging a fixed amount of cash or other assets for a fixed number of the Company's own equity instruments.

Dividends

Interim dividends on ordinary shares are recognised in equity in the period in which they are paid. Final dividends on these shares are recognised when they have been approved by shareholders.

Registered in England and Wales: No. 00184857

Income statement

For the year ended 31 December 2021

	Note	2021	2020
		£000	£000
Revenue		1,315	1,454
Profit for the year before tax		1,315	1,454
Tax credit	4	-	-
Profit for the year after tax		1,315	1,454

The Company has no recognised income and expenses other than those included in the results above and therefore a separate statement of comprehensive income has not been presented.

The accounting policies on pages 11 to 14 and notes on pages 19 to 28 form an integral part of these financial statements.

Registered in England and Wales: No. 00184857

Statement of changes in equity

For the year ended 31 December 2021

Note	Ordinary share capital £000	Retained earnings £000	Total equity
1,010	4000	2000	2000
	25	3,778	3,803
ır -	-	1,454	1,454
5	_	(2,500)	(2,500)
	-	(1,046)	(1,046)
	25	2,732	2,757
ır	-	1,315	1,315
5	<u> </u>		
		1,315	1,315
	25	4,047	4,072
	5 	Share capital £000 25 ar	Share capital earnings £000 £000 25 3,778 37 - 40 - 5 - 25 2,732 37 - 40 - 5 - - 1,315 - 1,315

The accounting policies on pages 11 to 14 and notes on pages 19 to 28 form an integral part of these financial statements.

Registered in England and Wales: No. 00184857

Statement of financial position

As at 31 December 2021

ASSETS	Note	2021 £000	2020 £000
Current assets			
Receivables	. 6	27,716	42,130
Cash and cash equivalents	11(b)	2,132	3,448
		29,848	45,578
•			
Current liabilities			
Trade and other payables	7	(25,660)	(42,727)
Provision	8	(116)	(94)
		(25,776)	(42,821)
Net current assets		4,072	2,757
Net assets		4,072	2,757
EQUITY			
Ordinary share capital	10	25	25
Retained earnings		4,047	2,732
Total equity		4,072	2,757

The accounting policies on pages 11 to 14 and notes on pages 19 to 28 form an integral part of these financial statements.

The financial statements on pages 11 to 28 were approved by the Board of Directors on 4 August 2022 and signed on its behalf by:

Paul Senior

P Senior

Director

Registered in England and Wales: No. 00184857

Statement of cash flows

For the year ended 31 December 2021

	Note	2021	2020
Cash flows from operating activities		£000	£000
Net cash (used)/generated from operating activities	11(a)	(1,316)	3,246
Net cash (used)/generated in operating activities		(1,316)	3,246
Cash flows from financing activities			
Ordinary dividends paid	5		(2,500)
Net cash used in financing activities		-	(2,500)
	,	,	
Total net (decrease)/increase in cash and cash equivalents		(1,316)	746
Cash and cash equivalents at 1 January		3,448	2,702
Cash and cash equivalents at 31 December	11(b)	2,132	3,448

The accounting policies on pages 11 to 14 and notes on pages 19 to 28 form an integral part of these financial statements.

Registered in England and Wales: No. 00184857

Notes to the financial statements

1. Employee information

All staff are employed by a fellow subsidiary undertaking of Aviva plc, Aviva Employment Services Limited. Disclosures relating to employees may be found in the Annual Report and Financial Statements of Aviva Employment Services Limited.

2. Directors' remuneration

The directors are remunerated for their roles as employees across the Group. They are not remunerated directly for their services as directors of this Company and the amount of time spent performing their duties is incidental to their roles across the Group. No cost is borne by the Company for these services (2020: £nil).

During the year, none of the directors exercised share options (2020: none) and 5 of the directors were granted shares under long term incentive schemes (2020: 5) in relation to shares of the Company's ultimate parent company, Aviva plc. Details may be found in the annual report and financial statements of Aviva plc.

3. Auditors' remuneration

The total remuneration payable, excluding VAT, to its auditors, PricewaterhouseCoopers LLP in respect of the audit of these financial statements is shown below.

Fees payable for the audit of the Company's financial statements 11 11		2021 £000	2020 £000
	Fees payable for the audit of the Company's financial statements	11	11

The Company is exempt under SI 2008/489 from the obligation to disclose fees in respect of 'Other services' as the Company is a subsidiary of Aviva plc, which prepares consolidated financial statements. Fees paid to the Company's auditors, PricewaterhouseCoopers LLP and its associates for services other than the statutory audit of the Company and other Group undertakings are disclosed in the consolidated accounts of Aviva plc.

Audit fees are paid by Aviva Central Services UK Limited, a fellow Group company, and borne by the Company's parent, Aviva Insurance Limited.

Registered in England and Wales: No. 00184857

Notes to the financial statements (continued)

4. Tax

(a) There was no tax charged or credited to the income statement in either 2021 or 2020.

(b) Tax reconciliation

The tax on the Company's profit before tax differs from the theoretical amount that would arise using the tax rate in the United Kingdom as follows:

	2,021	2020
		£000
Profit before tax	1,315	1,454
Tax calculated at standard UK corporation tax rate of 19% (2020: 19%)	250	276
Surrender of tax losses from Group undertakings for no charge	(250)	(276)
Total tax for the year	-	-

During 2021 the UK Government enacted an increase in the UK corporation tax rate to 25%, from 1 April 2023. During 2020 the reduction in the UK corporation tax rate that was due to take effect was cancelled, and as a result, the rate remained at 19%.

As the Company has no deferred tax assets or liabilities at the year end, there is no impact on the Company's net assets as a consequence of the amendments in the tax rates.

5. Dividends

	2021 £000	2020 £000
Ordinary dividends declared and charged to equity in the year		
Interim dividend - 2021: £nil (2020: £2,500,000)	-	2,500

An interim dividend of £nil (2020:£100) per share was approved and paid.

Registered in England and Wales: No. 00184857

Notes to the financial statements (continued)

6. Receivables

As at 1 January

Charge for the year

As at 31 December

	2021	2020
·	£000	£000
Trade receivables	27,716	42,130
Total as at 31 December	27,716	42,130
Expected to be recovered within one year	27,716	42,130

Financial assets within Receivables are held to collect on the contractual cash flows due to the Company, and are deemed to be solely payments of principal and interest. As a result of this business model and the assessment of the contractual cash flows, these instruments have been measured at amortised cost, which approximates to fair value.

2021

£000

94 22

116

2020

£000

94

94

7. Trade and other payables

	000£	£000
Amounts due to related parties (note 14(a)(ii))	24,893	41,937
Other financial liabilities	767	790
Total as at 31 December	25,660	42,727
Expected to be settled within one year	25,660	42,727
Trade and other payables are carried at amortised cost, which approximates to fair value.		
8. Provisions		
(a) Carrying amounts		
	2021	2020
	£000	£000
Provision for mid term adjustment interest calculation	116	94
Total as at 31 December	116	94
(b) Movement in provisions		_
	2021	2020

The provision relates to the Company identifying that the calculation of interest, charged when customers amend their policy part way through the year, has not been fully operating in line with the applicable credit agreements. The parent company, AIL, has agreed to reimburse the Company for all losses incurred in full.

Registered in England and Wales: No. 00184857

Notes to the financial statements (continued)

9. Tax assets and liabilities

(a) Current tax

Tax assets and liabilities receivable and payable in more than one year are £nil (2020: £nil).

(b) Deferred taxes

The Company did not have any recognised or unrecognised deferred tax balances in either 2021 or 2020.

10. Ordinary share capital

Details of the Company's ordinary share capital are as follows:	2021 £000	2020 £000
Allotted, called up and fully paid 25,000 (2020: 25,000) ordinary shares of £1 each	25	25

Ordinary shares in issue in the Company rank pari passu. All the ordinary shares in issue carry the same right to receive all dividends and other distributions declared, made or paid by the Company.

11. Statement of cash flows

(a) Reconciliation of profit before tax to the net cash flow from operating activities:

(a) Reconcination of profit before tax to the flet cash flow from operating activities:		
	2021	2020
	£000	000£
Profit before tax	1,315	1,454
Changes in working capital:		
Decrease in receivables	14,414	5,623
Decrease in trade and other payables	(17,067)	(3,925)
Increase in provision	22	94
Net cash (used)/generated from operating activities	(1,316)	3,246
(b) Cash and cash equivalents in the statement of cash flows at 31 December compris	ed:	
	2021	2020
	£000	000£
Cash and cash equivalents	2,132	3,448

12. Risk management

The Company operates a Risk Management Framework (RMF) that forms an integral part of the management and Board processes and decision-making framework and is aligned to both its immediate parent, Aviva Insurance Limited (AIL) and ultimate parent, Aviva plc. The RMF comprises risk appetites; risk governance, including risk policies and business standards and clearly defined roles and responsibilities along with the processes used to Identify, Measure, Manage, Monitor and Report (IMMMR) risks.

Registered in England and Wales: No. 00184857

Notes to the financial statements (continued)

12. Risk management (continued)

For the purposes of risk identification and measurement, risks are usually grouped by risk type e.g.: credit, liquidity and operational risk. Risks falling within these types may affect a number of metrics including those relating to strength within the statement of financial position, liquidity and profit. They may also affect the performance of the products or services the Company delivers to customers, which can be categorised as risks to brand and reputation.

To promote a consistent and rigorous approach to risk management across the business, the Company has a set of risk policies and business standards which set out the risk strategy, appetites, framework and minimum requirements for the Company's operations. The parent company's Chief Executive Officer makes an annual declaration that the system of governance and internal controls was effective and fit for purpose for the Company throughout the year; this declaration is supported by an opinion from the Chief Risk Officer.

Roles and responsibilities for risk management in the Company are based around the 'three lines of defence model' where ownership for risk is taken at all levels. Line management in the business are accountable for risk management, including the implementation of the RMF and embedding of the risk culture. The Risk Management Function is accountable for quantitative and qualitative oversight and challenge of the IMMMR processes and for developing the RMF. Internal Audit provides an independent assessment of the RMF and internal control processes.

Board oversight of risk and risk management across the Company is maintained on a regular basis. The Board has overall responsibility for determining risk appetite, which is an expression of the risk the business is willing to take.

(a) Financial risk management

(i) Credit risk

Credit risk is the risk of adverse outcomes due to a third-party default event or to a change to 3rd party credit standing.

At 31 December 2021, receivables are £27,716,000 (2020: £42,130,000). Of this amount, £nil (2020: £nil) is due from related parties, details of which are set out in note 14(a)(i).

An assessment is carried out over all categories of financial asset to determine to what extent assets held can be considered to have low credit risk as at the reporting date. A low credit risk is demonstrated where the borrower has a strong capacity to meet its contractual cash flow obligations in the near term. In making this assessment, the Company makes use of both internal and external credit risk ratings, along with other qualitative and quantitative factors where external ratings are not available. Where a financial asset is deemed to have low credit risk, it is assumed that the credit risk on the respective assets has not increased significantly since initial recognition.

Where external credit ratings are available for financial assets, a significant increase in the credit risk of a financial asset is identified where there has been a significant deterioration in the respective credit rating. There is also deemed to be a rebuttable presumption of increased credit risk where contractual payments are more than 30 days past due, unless the Company has supporting evidence to the contrary, such as a strong credit rating for the financial asset.

A financial asset is considered to be in default where contractual payments are past due, and there is objective evidence that the counterparty will be unable to subsequently meet their payment obligations. A financial asset is written-off only when all other available measures have been taken to recover amounts due. During the year, none of the cash flows associated with any of the Company's financial assets have been modified or renegotiated.

Registered in England and Wales: No. 00184857

Notes to the financial statements (continued)

12. Risk management (continued)

(a) Financial risk management (continued)

(i) Credit risk (continued)

The Company makes use of the simplified approach when calculating expected credit losses on trade and other receivables and therefore calculates expected credit losses over the lifetime of the instrument in question. Expected credit losses on third party trade receivables are calculated with reference to the Company's historical experience of losses, along with an analysis of payment terms. Short-term financial assets (where all amounts are receivable within 12 months from the reporting date) do not generally attract an expected credit loss charge, unless there is objective evidence that losses are likely to arise. The Company does not expect any material credit losses on receivables with related parties.

No financial assets are impaired as at 31 December 2021 (2020: £nil). The table below provides information regarding the ageing of financial assets that are past due but not impaired:

	Financial assets that are past due but not impaired				
31 December 2021	Neither past due nor impaired	0 – 3 months	3 – 6 months	6 months – 1 year	Carrying value
	0003	£000	£000	£000	£000
Receivables	27,455	142	. 88	30	27,716
		Financial as but not impa		e past due	
	Neither past due				
	nor	0 - 3		6 months	Carrying
31 December 2020	impaired	months	months	– 1 year	value
	0003	£000	£000	£000	£000
Receivables	42,000	96	32	2	42,130

Concentrations of credit risk with respect to receivables are limited as receivables comprise insurance premiums payable by instalments. The Company has not purchased or originated any credit-impaired financial assets as at the reporting date.

The Company's maximum exposure to credit risk for each category of financial asset held at amortised cost for which lifetime expected credit losses have been calculated using the simplified method is as follows:

Financial exposures by credit rating							
				Sı	eculative		Carrying
31 December 2021	AAA	AA	A	BBB	grade	Non-rated	value
	£000£	£000	£000	£000	£000	£000	£000
Trade receivables	-	-	-	-	-	27,716	27,716
Cash and cash equivalents	-	-	2,132	-	-	-	2,132
	Financ	ial exposur	es by credit	rating			
				Sı	eculative		Carrying
31 December 2020	AAA	AA	A	ввв	grade	Non-rated	value
	£000	£000	£000	£000	£000	£000	£000
Trade receivables	-	-	-	-	-	.42,130	42,130
Cash and cash equivalents	-	-	3,448	-	-	-	3,448

Registered in England and Wales: No. 00184857

Notes to the financial statements (continued)

12. Risk management (continued)

(a) Financial risk management (continued)

(i) Credit risk (continued)

The Company's cash and cash equivalents of £2,132,000 (2020: £3,448,000) are placed with two counterparties (2020: two).

The management of credit risk is overseen by the Board.

(ii) Liquidity risk

Liquidity risk is the risk of loss or adverse outcomes due to being unable to generate sufficient cash resources at efficient cost to meet financial obligations as they fall due in normal and stressed conditions.

The Company seeks to ensure that it maintains sufficient financial resources to meet its obligations as they fall due through the application of a financial liquidity risk policy and a liquidity business standard.

The following table shows the Company's financial liabilities by duration:

	Within 1	1 to 5	5 to 15	Over 15	Total
31 December 2021	year	years	years	years	
	£000	£000	£000	£000	£000
Trade and other payables	25,660	-	-	· -	25,660
	Within 1	1 to 5	5 to 15	Over 15	Total
31 December 2020	with the UK regulator.	years	years	years	
	0003	£000	£000	£000£	£000
Trade and other payables	42,727	-	-	-	42,727

The following table provides an analysis, by maturity date of the principal, of the carrying value of financial assets which are available to fund the repayment of liabilities as they crystallise:

	Within 1	1 to 5	5 to 15	Over 15	Total
31 December 2021	year	years	years	years	
	0003	£000	£000	£000	£000
Receivables	27,716	-	-	-	27,716
Cash and cash equivalents	2,132	-	-	-	2,132
	29,848	-	-	-	29,848
	Within 1	1 to 5	5 to 15	Over 15	Total
31 December 2020	year	years	years	years	
	£000	£000	£000	£000	£000
Receivables	42,130	-	-	-	42,130
Cash and cash equivalents	3,448	-	-	-	3,448
	45,578	-	-	-	45,578
					

The management of liquidity risk is overseen by the Board.

Registered in England and Wales: No. 00184857

Notes to the financial statements (continued)

12. Risk management (continued)

(b) Operational risk management

Operational risk is the risk of loss or adverse outcomes due to direct or indirect loss arising from inadequate or failed internal processes, people and systems, or from external events (e.g. business resilience, financial crime, external reporting) including changes in the regulatory environment. The Company has a very low appetite for operational risk and aims to reduce these risks as far as is commercially sensible

Management is accountable for identifying and managing operational risks of the business. Residual risk outside tolerance is given prioritised management action to reduce it within tolerance. Management use key indicator data to help monitor the status of the risk and control environment, and identifies and captures loss events, taking appropriate action to address actual control breakdowns and promote internal learning.

The management of operational risk is overseen by the Board.

(c) Russia-Ukraine conflict

On 24 February 2022, on-going tensions between Russia and Ukraine developed into full-scale armed conflict between the two countries. Many countries have responded with severe economic sanctions on Russia and Belarus and connected companies and individuals. There is considerable uncertainty over how the conflict might develop, including the possibility of the conflict spreading to neighbouring countries, some of which are members of the North Atlantic Treaty Organisation ("NATO").

The conflict has resulted in a significant increase in volatility in equity, credit, currency and commodity markets. In particular, the prices of oil, gas, wheat and other commodities have increased significantly since the conflict began and have heightened inflation expectations, which is likely to adversely impact disposable incomes and economic growth. There remains considerable uncertainty over the monetary policy response of central banks to the crisis, with the possible tightening of monetary policy to counteract inflation tempered by concerns over economic growth.

As a result of the escalation in the conflict Management has implemented heightened monitoring given the potential for financial market volatility, supply chain disruption and cost inflation.

13. Capital structure

The Company maintains an efficient capital structure from equity shareholder's funds, consistent with the Company's overall risk profile and the regulatory and market requirements of the business. This note describes the way the Company manages capital and shows where this is employed.

(a) General

IFRS underpins the Company's capital structure and, accordingly, the capital structure is analysed on this basis.

(b) Capital management

In managing its capital, the Company seeks to:

- (i) maintain financial strength;
- (ii) retain financial flexibility by maintaining strong liquidity; and
- (iii) allocate capital efficiently to support growth and repatriate excess capital where appropriate.

The Company considers not only the traditional sources of capital funding, but alternative sources of capital as appropriate, when assessing its deployment and usage of capital.

Registered in England and Wales: No. 00184857

Notes to the financial statements (continued)

13. Capital structure (continued)

(c) Capital structure

	IFRS net assets 2021 £000	1FRS net assets 2020 £000
Provision of instalment credit in respect of insurance premiums	4,072	2,757
Total capital employed	4,072	2,757
Financed by Total equity	4,072	2,757

14. Related party transactions

(a) Related partý transactions

Related party transactions in 2021 and 2020 are in respect of instalment credit provided by the company on insurance premiums underwritten by Aviva Insurance Limited, the parent company.

(i) Services provided to related parties

		2021		2020
S.	Income earned in year	Receivable at year end	Income earned in year	Receivable at year end
	£000	0003	000£	£000
Parent	-	-	-	-

Receivables relate to instalments remitted to Aviva Insurance Limited on behalf of the company. The related parties' receivables are not secured and no guarantees were received in respect thereof. The receivables will be settled in accordance with normal credit terms.

(ii) Services provided by related parties

	•	2021	•	2020
	Expense incurred in year	Payable at year end	Expense incurred in year	Payable at year end
	0003	£000	£000	£000
Parent	-	24,893	-	41,937

Payables relate to the premiums underwritten by Aviva Insurance Limited and transferred to, and managed by the company on its behalf.

Transactions with Group companies for settlement of corporation tax liabilities by group relief are described in note 9.

The Company's immediate parent company, Aviva Insurance Limited, provides broader business and administrative services to the Company for which it does not seek recharges, including management services, the services of the directors, compensation for receivables not collected, and administration services including property, people and IT costs.

Registered in England and Wales: No. 00184857

Notes to the financial statements (continued)

14. Related party transactions (continued)

(a) Related party transactions (continued)

(iii) Key management compensation

The key management of the Company are considered to be the statutory directors of the Company. Note 2, Directors' remuneration, gives information of their compensation as directors of the Company.

(b) Immediate parent company

The Company's immediate parent company is Aviva Insurance Limited, registered in Scotland.

(c) Ultimate controlling entity

The ultimate controlling entity, and parent of the largest and smallest groups which consolidate the results of the Company, is Aviva plc. Its Group Financial Statements are available on application to the Group Company Secretary, Aviva plc, St Helen's, 1 Undershaft, London EC3P 3DQ, and on the Aviva Plc website at www.aviva.com.

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