Registration number: 00164945

# **Brush Holdings Limited**

Annual Report and Financial Statements

for the Year Ended 31 December 2018

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# **Company Information**

Directors

G E Barnes

M J Richards

G D Morgan

Company secretary

J C F Crawford

Registered office

11th Floor The Colmore Building 20 Colmore Circus Queensway Birmingham

West Midlands B4 6AT

Auditor

Deloitte LLP London

United Kingdom

#### Strategic Report for the Year Ended 31 December 2018

The Directors present their Strategic Report for the year ended 31 December 2018.

#### Principal activity

The Company's principal activity is to act as an intermediate holding company. The Directors do not expect any change in this activity in the foreseeable future.

#### Fair review of the business

The operating loss for the year ended 31 December 2018 was £196,964,000 (year ended 31 December 2017: loss of £43,721,000). The retained loss for the year ended 31 December 2018 was £189,964,000 (year ended 31 December 2017: loss of £37,130,000).

#### Financial risk management

The Company's activities expose it to a number of financial risks including credit risk and liquidity risk.

#### Principal risks

#### Credit risk

The Company's principal financial assets are other receivables (including amounts due from other Group undertakings).

The Company's credit risk is primarily attributable to its receivables from other Group undertakings. The amounts presented in the Balance Sheet are net of allowances for doubtful receivables. An allowance for impairment is made where there is an identified loss event which, based on previous experience, is evidence of a reduction in the recoverability of the balance.

#### Liquidity risk

To maintain liquidity and ensure that sufficient funds are available for ongoing operations and future developments, the Company ensures regular communication with other Group companies.

#### Interest rate risk

The Company's interest bearing assets and liabilities are based on LIBOR. This exposes the Company to interest rate risk of changes to LIBOR.

# Strategic Report for the Year Ended 31 December 2018

#### Going concern

The Directors have reviewed the Company's forecasts and projections, including consideration of the availability of finance, which show that the Company should be able to continue to operate for the foreseeable future. The Directors have a reasonable expectation that the Company has adequate resources to continue in operational existence thus they continue to adopt the going concern basis in preparing the annual financial statements.

Further details regarding the adoption of the going concern basis can be found in the accounting policies in the financial statements.

Approxed by the Board on 21 June 2019 and signed on its behalf by:

G E Barner Director

#### Directors' Report for the Year Ended 31 December 2018

The Directors present their report and the financial statements for the year ended 31 December 2018. An indication of likely future developments in the business of the Company is included in the Strategic Report. Information on financial risk management and going concern are also included in the Strategic Report.

#### Directors of the Company

The Directors who held office during the year and up to the date of signing the financial statements were as follows:

G P Martin (resigned 21 June 2018)

S A Peckham (resigned 21 June 2018)

G E Barnes

M J Richards (appointed 21 June 2018)

G D Morgan (appointed 21 June 2018)

No director had a beneficial interest in the share capital of the Company or any of its subsidiaries, except for the fact that each director held shares and/or options over shares in Melrose Industries PLC, the ultimate parent company and controlling party, and therefore had an indirect beneficial interest in the Company.

#### Dividends

The Directors do not recommend the payment of a final dividend in respect of the financial year ended 31 December 2018 (year ended 31 December 2017: £nil).

#### Unclaimed Dividends

As at 31 December 2018, the Company had unclaimed dividends payable of £163,000. The statute of limitations to claim these dividends has now passed for £150,000 of this amount. The amount will be donated to a charity of the Company's choice. This approach will also be taken on the remaining £13,000 if these remain unclaimed at the point that the statute of limitations is passed.

#### Directors' liabilities

The ultimate parent undertaking has indemnified one or more Directors of the Company against liability in respect of proceedings brought by third parties, subject to the conditions set out in the Companies Act 2006. Such qualifying third party indemnity provision was in force throughout the year and at the date of this report.

#### Disclosure of information to the auditor

Each Director has taken steps that they ought to have taken as a Director in order to make themselves aware of any relevant audit information and to establish that the Company's auditor is aware of that information. The Directors confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

Approved by the Board on 21 June 2019 and signed on its behalf by:

G E Barnes

# Directors' Responsibilities Statement

The Directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 101 'Reduced Disclosure Framework' ('FRS 101'). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the Directors are required to:

- · select suitable accounting policies and apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Independent Auditor's Report to the members of Brush Holdings Limited

#### Opinion on the financial statements

In our opinion the financial statements of Brush Holdings Limited (the 'company'):

- give a true and fair view of the state of the Company's affairs as at 31 December 2018 and of its loss for the
  year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice including Financial Reporting Standard 101 "Reduced Disclosure Framework"; and
- · have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of Brush Holdings Limited for the year ended 31 December 2018, set out on pages 9 to 29, which comprise:

- · the income statement;
- · the statement of comprehensive income;
- · the balance sheet;
- · the statement of changes in equity; and
- the related notes 1 to 19.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards including the Financial Reporting Standards 101 "Reduced Disclosure Framework" (United Kingdom Generally Accepted Accounting Practice).

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We are required by ISAs (UK) to report in respect of the following matters where:

- the Directors' use of the going concern basis of accounting in preparation of the financial statements is not appropriate; or
- the Directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

We have nothing to report in respect of these matters.

# Independent Auditor's Report to the members of Brush Holdings Limited

#### Other information

The Directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in respect of these matters.

#### Responsibilities of Directors

As explained more fully in the Directors' Responsibilities Statement, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

# Independent Auditor's Report to the members of Brush Holdings Limited

#### Report on other legal and regulatory requirements

# Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified any material misstatements in the Strategic Report or the Directors' Report.

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of Directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit

We have nothing to report in respect of these matters.

#### Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Helen Burndge (Senior Statutory Auditor)

For and on behalf of Deloitte LLP, Statutory Auditor

London United Kingdom

21 June 2019

Brush Holdings Limited

# Income Statement for the Year Ended 31 December 2018

|   | Note | 2018<br>£ 000 | 2017<br>£ 000 |
|---|------|---------------|---------------|
| Administrative expenses                                 | •    | 36            | (539)         |
| Adjusting items   | 4    | (197,000)     | (43,182)      |
| Operating loss  | 5    | (196,964)     | (43,721)      |
| Income from shares in group undertakings                |      | 1,717         | 886           |
| Finance income  | 7    | 12,095        | 12,223        |
| Finance costs   | 8    | (5,618)       | (5,574)       |
| Loss before tax   |      | (188,770)     | (36,186)      |
| Tax on loss   | 11   | (1,194)       | (944)         |
| Loss for the year attributable to owners of the Company |      | (189,964)     | (37,130)      |

The above results were derived from continuing operations.

# Statement of Comprehensive Income for the Year Ended 31 December 2018

|   | 2018<br>£ 000 | 2017<br>£ 000 |
|---|---------------|---------------|
| Loss for the year                       | (189,964)     | (37,130)      |
| Total comprehensive income for the year | (189,964)     | (37,130)      |

# (Registration number: 00164945) Balance Sheet as at 31 December 2018

|  | Note     | 2018<br>£ 000 | 2017<br>£ 000 |
|--|----------|---------------|---------------|
| Non-current assets                           |          |               |               |
| Investments                                  | 12       | 785,308       | 982,308       |
| Deferred tax assets                          | 17       | 9,153         | 10,347        |
| Amounts owed by Group undertakings           | 13       | 417,449       |               |
|  | 13       | 1,211,910     | 992,655       |
| Current assets                               |          |               |               |
| Trade and other receivables                  | 13       | 352,074       | 748,310       |
| Current liabilities                          |          |               |               |
| Trade and other payables                     | 14       | (1,050,329)   | (1,037,140)   |
| Loans and borrowings                         | 15       | (3,604)       | (3,181)       |
| Provisions                                   | 16       | (3,001)       | (6,029)       |
| Current liabilities                          | <u>-</u> | (1,056,934)   | (1,046,350)   |
| Net current liabilities                      | -        | (704,860)     | (298,040)     |
| Total assets less current liabilities        |          | 507,050       | 694,615       |
| Provisions                                   | 16       | (8,363)       | (5,964)       |
| Net assets                                   | =        | 498,687       | 688,651       |
| Equity                                       |          |               |               |
| Share capital                                | 18       | 544,975       | 544,975       |
| Capital redemption reserve                   |          | 2,000         | 2,000         |
| Retained earnings                            | -        | (48,288)      | 141,676       |
| Equity attributable to owners of the Company | =        | 498,687       | 688,651       |

Approved by the Board on 21 June 2019 and signed on its behalf by:

G E Barnes

Director

# Statement of Changes in Equity for the Year Ended 31 December 2018

|                            | Share capital<br>£ 000 | Capital redemption reserve £ 000 | Profit and loss<br>account<br>£ 000 | Total<br>£ 000 |
|----------------------------|------------------------|----------------------------------|-------------------------------------|----------------|
| At 1 January 2017          | 544,975                | 2,000                            | 178,806                             | 725,781        |
| Loss for the year          | <u> </u>               |                                  | (37,130)                            | (37,130)       |
| Total comprehensive income |                        | · -                              | (37,130)                            | (37,130)       |
| At 31 December 2017        | 544,975                | 2,000                            | 141,676                             | 688,651        |
|                            | Share capital<br>£ 000 | Capital redemption reserve £ 000 | Profit and loss<br>account<br>£ 000 | Total<br>£ 000 |
| At 1 January 2018          | 544,975                | 2,000                            | 141,676                             | 688,651        |
| Loss for the year          | •                      | <del></del>                      | (189,964)                           | (189,964)      |
| Total comprehensive income |                        |                                  | (189,964)                           | (189,964)      |
| At 31 December 2018        | 544,975                | 2,000                            | (48,288)                            | 498,687        |

#### Notes to the Financial Statements for the Year Ended 31 December 2018

#### 1 General information

The Company is a private company limited by share capital incorporated in The United Kingdom under the Companies Act 2006 and is registered in England and Wales. The nature of the Company's operations and its principal activity are set out in the Strategic Report.

The address of its registered office is:
11th Floor
The Colmore Building
20 Colmore Circus Queensway
Birmingham
West Midlands
B4 6AT

These financial statements were authorised for issue by the Board on 21 June 2019.

#### 2 Accounting policies

#### Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied, unless otherwise stated.

#### Basis of preparation

The Company meets the definition of a qualifying entity under FRS 100 'Application of Financial Reporting Requirements' issued by the FRC. Accordingly, these financial statements were prepared in accordance with FRS 101 'Reduced Disclosure Framework'.

The financial statements have been prepared on the historical cost basis, as explained in the accounting policies below. Historical cost is generally based on the fair value of the consideration given in exchange for the goods and services.

#### Summary of disclosure exemptions

As permitted by FRS 101 and where relevant, the Company has taken advantage of the disclosure exemptions available under that standard in relation to financial instruments, capital management, presentation of comparative information in respect of certain assets, presentation of a cash flow statement, standards not yet effective, impairment of assets and related party transactions. Where required, equivalent disclosures are given in the group accounts of Melrose Industries PLC, which are available to the public and can be obtained from 11th Floor, The Colmore Building, 20 Colmore Circus Queensway, Birmingham, West Midlands, B4 6AT.

#### Going concern

The financial statements have been prepared on a going concern basis.

The Company's forecasts and projections, including consideration of the availability of finance, show that the Company should be able to continue to operate for the foreseeable future.

#### Exemption from preparing group accounts

These financial statements are separate financial statements. The Company is exempt from the preparation of consolidated financial statements, because it is included in the group accounts of Melrose Industries PLC.

# Notes to the Financial Statements for the Year Ended 31 December 2018

#### 2 Accounting policies (continued)

#### Adoption of new and revised Standards

#### New standards, interpretations and amendments effective

The following have been applied for the first time from 1 January 2018.

#### IFRS 9: Financial Instruments

The Company adopted IFRS 9: "Financial Instruments" on 1 January 2018. IFRS 9 replaces IAS 39 and the main impact relates to; a) classification and measurement of financial assets and liabilities, b) impairment of financial assets, and c) hedge accounting. The Company has elected not to restate the comparatives. Following management's review, no change in net assets was identified.

The Company has reviewed the classification of its financial instruments and has concluded the following:

- Financial assets previously classified within the "loans and receivables" category are classified in the "amortised cost" category.

#### **Exceptional operating items**

Adjusting items are those items of a significant size and nature or those associated with significant restructuring programmes, acquisitions or disposals, which warrant separate additional disclosure in the financial statements in order to fully understand the underlying performance of the Company.

#### Finance income and costs policy

Finance income

Interest income is recognised when it is probable that the economic benefits will flow to the Company and the amount of revenue can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

#### Finance costs

Where financial liabilities are measured at amortised cost using the effective interest method, interest expense is recognised on an effective yield basis in profit or loss within finance costs.

#### Foreign currency transactions and balances

The financial statements are presented in pounds sterling, which is the currency of the primary economic environment in which the Company operates (its functional currency).

Transactions in currencies other than the functional currency are recorded at the rate of exchange at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are reported at the rates of exchange prevailing at that date. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences are recognised in profit or loss in the period in which they arise except for exchange differences on transactions entered into to hedge certain foreign currency risks.

#### Tax

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.

#### Notes to the Financial Statements for the Year Ended 31 December 2018

#### 2 Accounting policies (continued)

The Company's liability for current tax is calculated using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date. The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible.

Deferred tax is the tax expected to be payable or recoverable on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised based on tax laws and rates that have been enacted or substantively enacted at the balance sheet date.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Company intends to settle its current tax assets and liabilities on a net basis.

#### Investments

Investments in subsidiaries are stated at cost less provision for impairment. Dividend income from investments is recognised when the shareholders' rights to receive payment have been established (provided that it is probable that the economic benefits will flow to the Company and the amount of revenue can be measured reliably).

#### **Provisions**

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the balance sheet date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

#### Notes to the Financial Statements for the Year Ended 31 December 2018

#### 2 Accounting policies (continued)

#### Impairment of non-financial assets

At each balance sheet date, the Company reviews the carrying amounts of its non-financial assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated to determine the extent of the impairment loss (if any). Where the asset does not generate cash flows that are independent from other assets, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

### Financial assets and liabilities

#### Classification

All financial assets are classified as either those which are measured at fair value, through profit or loss, or Other Comprehensive Income, and those measured at amortised cost.

#### Notes to the Financial Statements for the Year Ended 31 December 2018

#### 2 Accounting policies (continued)

#### Recognition and measurement

All financial assets are recognised and derecognised on a trade date where the purchase or sale of a financial asset is under a contract whose terms require delivery of the financial asset within the timeframe established by the market concerned, and are initially measured at fair value, plus transaction costs, except for those financial assets classified as at fair value through the income statement.

#### Effective interest method

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the debt instrument, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Income is recognised on an effective interest basis for debt instruments other than those financial assets classified as at fair value through the income statement.

#### Loans and receivables

Trade receivables, loans, and other receivables that have fixed or determinable payments that are not quoted in an active market are classified as 'loans and receivables'. Loans and receivables are measured at amortised cost using the effective interest method, less any impairment. Interest income is recognised by applying the effective interest rate, except for short-term receivables when the recognition of interest would be immaterial.

#### Derecognition of financial assets

The Company derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity.

#### *Impairment*

Financial assets, other than those at fair value through the income statement, are assessed for indicators of impairment at each balance sheet date. For trade and other receivables the simplified approach permitted under IFRS 9 is applied. The simplified approach requires that at the point of initial recognition the expected credit loss across the life of the receivable must be recognised. As these balances do not contain a significant financing element, the simplified approach relating to expected lifetime losses is applicable under IFRS 9. Cash and cash equivalents are also subject to impairment requirements.

#### Notes to the Financial Statements for the Year Ended 31 December 2018

### 2 Accounting policies (continued)

# Financial liabilities and equity Classification

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangement.

#### Recognition and measurement

Financial liabilities are classified as either financial liabilities 'at fair value through the income statement' or 'other financial liabilities'.

Other financial liabilities, including borrowings, are initially measured at fair value, net of transaction costs.

Other financial liabilities are subsequently measured at amortised cost using the effective interest method, with interest expense recognised on an effective yield basis.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

#### Derecognition of financial liabilities

The Company derecognises financial liabilities when, and only when, the Company's obligations are discharged, cancelled or they expire.

#### Notes to the Financial Statements for the Year Ended 31 December 2018

#### 3 Critical accounting judgements and key sources of estimation uncertainty

In the application of the Company's accounting policies, the Directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The following are the critical judgements, including those involving key sources of estimation uncertainty, that the Directors have made in the process of applying the Company's accounting policies. These have the most significant effect on the amounts recognised in the financial statements or have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

# Impairment of non-current assets, including investments in subsidiaries

Non-current assets are tested for impairment whenever events or circumstances indicate that their carrying amounts might be impaired. Such events and circumstances would include the effects of restructuring initiated by management.

Where such events and circumstances are identified, to determine whether non-current assets are impaired requires an estimation of the asset's recoverable amount. Management use their judgement in estimating the recoverable amount of each asset, which may be based upon the asset's value in use or its fair value less costs to sell. Where applicable, the value in use calculation requires management to estimate the future cash flows expected to arise from the asset and a suitable discount rate in order to calculate the net present value. Such calculations require judgement relating to the appropriate discount factors and long-term growth prevalent in a particular market as well as short and medium term business plans. Management draw upon experience as well as external resources in making these judgements.

During the year the investment in the Brush business was impaired by £197 million. See note 4. Should the business experience further unforeseen deterioration of results a future impairment may be required for these assets.

Further sensitivity analysis has been carried out on the Brush group. For illustration purposes, a further 0.1 percentage point increase in the discount rate or a further five per cent reduction in the annual and terminal value of operating profit could result in a reduction in the value in use of £1 million and £5 million respectively. A further 0.1 percentage point decrease in the long-term growth rate could result in a reduction in the value in use of £1 million.

# Notes to the Financial Statements for the Year Ended 31 December 2018

| 4 | Exceptional operating items   |                      |                |
|---|---|----------------------|----------------|
|   | Included within operating loss are the following items of a significant size and nature which warrant sel disclosure in the financial statements in order to fully understand the underlying performance of the Compa |                      |                |
|   |   | 2018<br>£ 000        | 2017<br>£ 000  |
|   | Impairment of investments   | (197,000)            | (43,182)       |
|   | During the year, a review of the carrying value of investments identified relation to the Company's investment in Brush Electrical Machines Limited.  |                      | 197,000,000 in |
| 5 | Operating loss  |                      |                |
|   | Arrived at after charging/(crediting)   | *010                 | 2017           |
|   |   | 2018<br>£ 000        | £ 000          |
|   | Foreign exchange losses   | 43                   | 76             |
| 6 | Auditor's remuneration  |                      |                |
|   | The fees payable to the Company's auditor for the audit of the financial s December 2017: £1,000) were borne by a fellow Group undertaking.   | statements of £1,000 | (year ended 31 |
| 7 | Finance income  |                      |                |
|   |   | 2018                 | 2017           |
|   |   | £ 000                | £ 000          |
|   | Interest income on bank deposits  | 476                  | 450            |
|   | Interest on loans to Group undertakings   | 11,619               | 11,773         |

12,095

12,223

# Notes to the Financial Statements for the Year Ended 31 December 2018

#### 8 Finance costs

|  | 2018  | 2017  |
|--|-------|-------|
|  | £ 000 | £ 000 |
| Interest on bank overdrafts and borrowings | 152   | 59    |
| Interest on loans from Group undertakings  | 5,409 | 5,458 |
| Unwind of discount on provisions           | 57    | 57    |
|  | 5,618 | 5,574 |

#### 9 Particulars of employees

The Company did not have any employees in the current year or the prior year.

#### 10 Directors' remuneration

The Directors received no remuneration for their services to the Company during the year (year ended 31 December 2017: £nil). The Directors of the Company who served during the year were also Directors of a number of the companies within the Melrose Group and as such remuneration of Directors is borne by a fellow company.

# Notes to the Financial Statements for the Year Ended 31 December 2018

#### 11 Income tax

Tax charged/(credited) in the income statement

|   | 2018<br>£ 000 | 2017<br>£ 000 |
|---|---------------|---------------|
| Total current income tax  | -             | -             |
| Deferred taxation  Arising from origination and reversal of temporary differences | 1,194         | 944           |
| Tax charge in the income statement  | 1,194         | 944           |

The tax on loss before tax for the year is higher than the standard rate of corporation tax in the UK of 19% (2017: 19.25%).

The differences are reconciled below:

|  | 2018<br>£ 000 | 2017<br>£ 000 |
|--|---------------|---------------|
| Loss before tax  | (188,770)     | (36,186)      |
| Corporation tax at standard rate                       | (35,866)      | (6,966)       |
| Adjustment for prior periods                           | 72            | 3             |
| Non-taxable income                                     | (325)         | (171)         |
| Expenses not deductible in determining taxable profit  | 37,430        | 8,444         |
| Group relief at nil consideration                      | (267)         | (268)         |
| Effect of rate differences on deferred tax recognition | 150           | (98)          |
| Total tax charge                                       | 1,194         | 944           |

Further changes to the main rate of UK corporation tax were enacted in the Finance Act 2016. The UK corporation tax rate was reduced to 19% with effect from 1 April 2017 and 17% with effect from 1 April 2020. There is no impact arising from these future rate changes in this period (2017: no impact).

# Notes to the Financial Statements for the Year Ended 31 December 2018

#### 12 Investments

| Subsidiaries   | £ 000                         |
|--|-------------------------------|
| Cost or valuation At 1 January 2018  | 1,255,917                     |
| At 31 December 2018  | 1,255,917                     |
| Provision for impairment At 1 January 2018 Provision created At 31 December 2018 Carrying amount | 273,609<br>197,000<br>470,609 |
| At 31 December 2018  | 785,308                       |
| At 31 December 2017  | 982,308                       |

During the year, a review of the carrying value of investments identified an impairment of £197,000,000 in relation to the Company's investment of Brush Electrical Machines Limited.

# Notes to the Financial Statements for the Year Ended 31 December 2018

# 12 Investments (continued)

Details of the subsidiaries as at 31 December 2018 are as follows:

| Name of subsidiary                                    | Principal activity  | Country of incorporation and principal place of business | Proportion<br>ownership<br>voting righ<br>2018 | interest and |
|---|---------------------|--|--|--------------|
| Danks Holdings<br>Limited*                            | Dormant             | The Colmore Building,<br>Birmingham, United Kingdom      | 100%   | 100%         |
| Brush Properties<br>Limited*                          | Holding company     | The Colmore Building,<br>Birmingham, United Kingdom      | 100%   | 100%         |
| Electro Dynamic<br>Limited                            | Dormant             | The Colmore Building,<br>Birmingham, United Kingdom      | 100%   | 100%         |
| FKI Engineering<br>Shanghai Limited                   | Non-trading company | Jiading District, Shanghai<br>201814, China              | 100%   | 100%         |
| Whipp & Bourne<br>Limited                             | Non-trading company | The Colmore Building,<br>Birmingham, United Kingdom      | 100%   | 100%         |
| FKI Plan Trustees<br>Limited                          | Non-trading company | The Colmore Building,<br>Birmingham, United Kingdom      | 100%   | 100%         |
| Colmore Overseas<br>Holdings Limited                  | Non-trading company | The Colmore Building,<br>Birmingham, United Kingdom      | 100%   | 100%         |
| Brush Electrical<br>Machines Limited*                 | Engineering company | The Colmore Building,<br>Birmingham, United Kingdom      | 100%   | 100%         |
| Brush Scheme Trustees<br>Limited                      | Dormant             | The Colmore Building,<br>Birmingham, United Kingdom      | 100%   | 100%         |
| Brush SEM s.r.o.                                      | Engineering company | Doudlevce, 301 00 Plzen,<br>Czech Republic               | 100%   | 100%         |
| Brush Electrical<br>Machines (Changshu)<br>Co Limited | Engineering company | Jiangsu Province, 215500,<br>China                       | 100%   | 100%         |
| Brush Electrical<br>Engineering Company<br>Limited    | Dormant .           | The Colmore Building,<br>Birmingham, United Kingdom      | 100%   | 100%         |
| Brush HMA B.V.  | Engineering company | Ringdijk 390B, Postbus 3007,<br>Ridderkerk, Netherlands  | 100%   | 100%         |
| Harrington Generators<br>International Limited        | Engineering company | The Colmore Building,<br>Birmingham, United Kingdom      | 100%   | 100%         |

# Notes to the Financial Statements for the Year Ended 31 December 2018

# 12 Investments (continued)

| Brush Transformers<br>Limited                               | Engineering company | The Colmore Building,<br>Birmingham, United Kingdom | 100%  | 100%  |
|---|---------------------|---|-------|-------|
| Brush Aftermarket<br>North America Inc.                     | Holding company     | Pittsburgh, Pennsylvania,<br>15415, USA             | 100%  | 100%  |
| Generator and Motor<br>Services of<br>Pennsylvania LLC      | Engineering company | Pittsburgh, Pennsylvania,<br>15145, USA             | 100%  | 100%  |
| Brush Canada Services<br>Inc./Services Brush<br>Canada Inc. | Engineering company | Edmonton, Alberta, T5J 3N6,<br>Canada               | 100%  | 100%  |
| Hawker Siddeley<br>Switchgear Limited                       | Engineering company | The Colmore Building,<br>Birmingham, United Kingdom | 100%  | 100%  |
| Mediterranean Power<br>Electric Company<br>Limied           | Engineering company | Marsa, MRS 3000, Malta                              | 26%   | 26%   |
| Brush Switchgear<br>Limited                                 | Dormant             | The Colmore Building,<br>Birmingham, United Kingdom | 99.5% | 99.5% |
| Bristol Meci<br>Australasia Pty Limited                     | Holding company     | Narangba,<br>Queensland, Australia, 4504            | 100%  | 100%  |
| Hawker Siddeley<br>Switchgear Pty Limited                   | Engineering company | Narangba, Queensland, 4504,<br>Australia            | 100%  | 100%  |

<sup>\*</sup> owned directly by the Company

All holdings relate to Ordinary Shares unless otherwise stated.

# Notes to the Financial Statements for the Year Ended 31 December 2018

| 3 Trade and other receivables                                |                                      |               |
|--|--------------------------------------|---------------|
|  | 2018<br>£ 000                        | 2017<br>£ 000 |
| Amounts owed by Group undertakings                           | 769,516                              | 748,176       |
| Other receivables  | 7                                    | 134           |
|  | 769,523                              | 748,310       |
| Included within trade and other receivables are the followin | g amounts receivable after more than | one year:     |
|  | 2018<br>£ 000                        | 2017<br>£ 000 |
| Amounts owed by Group undertakings                           | 417,449                              |               |
|  | 417,449                              |               |
|  |                                      |               |

# Notes to the Financial Statements for the Year Ended 31 December 2018

| 14 Trade and other payables - amounts fall | ing due within one year           |                              |                |
|--|-----------------------------------|------------------------------|----------------|
|  |                                   | 2018<br>£ 000                | 2017<br>£ 000  |
| Accruals and deferred income               |                                   | -                            | 20             |
| Amounts owed to Group undertakings         |                                   | 1,050,329                    | 1,037,120      |
|  |                                   | 1,050,329                    | 1,037,140      |
| 15 Loans and borrowings                    |                                   |                              |                |
|  |                                   | 2018<br>£ 000                | 2017<br>£ 000  |
| Loans and borrowings - amounts falling     | due within one year               |                              | 200            |
| Bank overdrafts                            |                                   | 3,604                        | 3,181          |
| 16 Provisions                              |                                   |                              | · ·            |
|  | Environmental<br>& Legal<br>£ 000 | Surplus<br>Property<br>£ 000 | Total<br>£ 000 |
| At 1 January 2018                          | 11,845                            | 148                          | 11,993         |
| Provisions utilised                        | (538)                             | -                            | (538)          |
| Release in provision to P&L                | -                                 | (148)                        | (148)          |
| Increase due to unwind of discount         | 57                                |                              | 57             |
| At 31 December 2018                        | 11,364                            | -                            | 11,364         |
| Non-current liabilities                    | 8,363                             | <u> </u>                     | 8,363          |
| Current liabilities                        | 3,001                             | -                            | 3,001          |

Environmental and legal costs provisions relate to the estimated future costs and settlements in relation to legal claims and any estimated remediation costs. These claims are expected to be settled within 1-5 years.

The provision for surplus property has been fully released in the period .

Where appropriate, provisions have been discounted using a discount rate of 3%.

## 17 Deferred tax

Deferred tax assets and liabilities are offset where the Company has a legally enforceable right to do so. The following is the analysis of the deferred tax balances (after offset) for financial reporting purposes:

# Notes to the Financial Statements for the Year Ended 31 December 2018

| 17 Deferred tax (continued)       |               |  |                      |                |
|-----------------------------------|---------------|--|----------------------|----------------|
| 2018                              |               | Assets<br>£ 000                            | Liabilities<br>£ 000 | Net<br>£ 000   |
| Other temporary differences       |               | 528  | -                    | 528            |
| Tax losses                        |               | 8,625                                      |                      | 8,625          |
|                                   |               | 9,153                                      |                      | 9,153          |
| 2017                              |               | Assets<br>£ 000                            | Liabilities<br>£ 000 | Net<br>£ 000   |
| Other temporary differences       |               | 620  | •                    | 620            |
| Tax losses                        |               | 9,727                                      | <u>-</u>             | 9,727          |
|                                   |               | 10,347                                     |                      | 10,347         |
|                                   |               | Other<br>temporary<br>differences<br>£ 000 | Tax losses<br>£ 000  | Total<br>£ 000 |
| At 1 January 2017                 | •             | 557  | 10,734               | 11,291         |
| Recognised in income              |               | 63   | (1,007)              | (944)          |
| At 31 December 2017               |               | 620  | 9,727                | 10,347         |
|                                   |               | Other<br>temporary<br>differences<br>£ 000 | Tax losses<br>£ 000  | Total<br>£ 000 |
| At 1 January 2018                 |               | 620  | 9,727                | 10,347         |
| Recognised in income              | •             | (92)                                       | (1,102)              | (1,194)        |
| At 31 December 2018               |               | 528  | 8,625                | 9,153          |
| 18 Share capital                  |               |  |                      |                |
| Authorised, issued and fully paid |               |  |                      |                |
|                                   | 201<br>Number | 8<br>£ 000                                 | 2017<br>Number       | £ 000          |
|                                   | Mandel        | £ 000                                      | Number               | £ 000          |
| Ordinary shares of £0.10 each     | 5,449,745,014 | 544,975                                    | 5,449,745,014        | 544,975        |

# 19 Controlling party

The Company's immediate parent company is Melrose PLC, a company incorporated in England & Wales.

The ultimate parent company and controlling party is Melrose Industries PLC, a company incorporated in England & Wales.

# Notes to the Financial Statements for the Year Ended 31 December 2018

# 19 Controlling party (continued)

The parent of the smallest and largest group in which these financial statements are consolidated is Melrose Industries PLC, incorporated in England & Wales.

Copies of the Group financial statements of Melrose Industries PLC are available from its registered address: 11th Floor, The Colmore Building, 20 Colmore Circus Queensway, Birmingham, West Midlands, B4 6AT.