

BULK LIST

Hob #15  
070531

363a



Please complete in typescript,  
or in bold black capitals.

## Annual Return

Company Number

163992

Company Name in full

T&amp;N plc



\* F363AD40 \*

### Date of this return (See note 1)

The information in this return is made up to

Day Month Year

24 05 1997

### Date of next return (See note 2)

If you wish to make your next return  
to a date earlier than the anniversary  
of this return please show the date here.  
Companies House will then send a form  
at the appropriate time.

Day Month Year

24 05 1998

### Registered Office (See note 3)

Show here the address at the date of  
this return.

Any change of  
registered office  
must be notified  
on form 287.

Post town

County / Region

Postcode

BOWDON HOUSE

ASHBURTON ROAD WEST, TRAFFORD PARK

MANCHESTER

M17 1RA

### Principal business activities

(See note 4)

Show trade classification code number(s)  
for the principal activity or activities.

If the code number cannot be determined,  
give a brief description of principal activity.

AUTOMOTIVE COMPONENTS, ENGINEERING &amp; INDUSTRIAL MATERIALS



A05 \*A6UBVX4H\* 262

COMPANIES HOUSE 05/07/97

COMPANIES HOUSE 10/06/97

When you have completed and signed the form please send it to the  
Registrar of Companies at:  
**Companies House, Crown Way, Cardiff, CF4 3UZ DX 33050 Cardiff**  
for companies registered in England and Wales  
or  
**Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB**  
for companies registered in Scotland **DX 235 Edinburgh**

**Register of members** (See note 5)

If the register of members is not kept at the registered office, state here where it is kept.

Post town

County / Region

LLOYDS BANK REGISTRARS

54 PERSHORE ROAD SOUTH, KINGS NORTON

BIRMINGHAM

WEST MIDLANDS

Postcode

B30 3EP

**Register of Debenture holders**

(See note 6)

If there is a register of debenture holders and it is not kept at the registered office, state here where it is kept.

Post town

County / Region

BOWDON HOUSE

ASHBURTON ROAD WEST, TRAFFORD PARK

MANCHESTER

Postcode

M17 1RA

**Company type** (See note 7)

Public limited company

☒

Private company limited by shares

☐

Private company limited by guarantee without share capital

☐

Private company limited by shares exempt under section 30

☐

Private company limited by guarantee exempt under section 30

☐

Private unlimited company with share capital

☐

Private unlimited company without share capital

☐

Please mark the appropriate box

**Company Secretary** (see notes 1-5)

Details of a new company secretary must be notified on form 288a.

(Please photocopy this area to provide details of joint secretaries).

Name

\* Style / Title

MR

\*Honours etc

Forename(s)

HAROLD FRANCIS

Surname

BAINES

\* Voluntary details.

Previous forename(s)

Previous surname(s)

Address

GLENTHORNE

**Usual residential**

address must be given. In the case of a corporation, give the registered or principal office address.

Post town

County / Region

Country

32 STAFFORD ROAD, ELLESMERE PARK

MONTON

MANCHESTER

Postcode

M30 9ED

ENGLAND

**Directors** (see notes 1 to 5)

Please list directors in alphabetical order.

Details of new directors must be notified on form 288a

|                      |  |             |               |       |      |      |
|----------------------|--|-------------|---------------|-------|------|------|
| Name                 | * Style / Title                          | MR          | Day           | Month | Year |      |
|                      | * Honours etc                            |             | Date of birth | 05    | 02   | 1942 |
| Forename(s)          | ROBERT GEOFFREY                          |             |               |       |      |      |
| Surname              | BEESTON                                  |             |               |       |      |      |
| Previous forename(s) |  |             |               |       |      |      |
| Previous surname(s)  |  |             |               |       |      |      |
| Address              | "FRESHFIELDS", KINGSLAND BRIDGE APPROACH |             |               |       |      |      |
|                      |  |             |               |       |      |      |
| Post town            | SHREWSBURY                               |             |               |       |      |      |
| County / Region      | SHROPSHIRE                               | Postcode    | SY3 7AQ       |       |      |      |
| Country              | ENGLAND                                  | Nationality | BRITISH       |       |      |      |
| Business occupation  | CHARTERED ENGINEER                       |             |               |       |      |      |
| Other directorships  | See attached list                        |             |               |       |      |      |
| * Voluntary details. |  |             |               |       |      |      |

|                      |                            |             |               |       |      |      |
|----------------------|----------------------------|-------------|---------------|-------|------|------|
| Name                 | * Style / Title            | MR          | Day           | Month | Year |      |
|                      | * Honours etc              |             | Date of birth | 30    | 06   | 1930 |
| Forename(s)          | ROGER HUMPHREY             |             |               |       |      |      |
| Surname              | BOISSIER                   |             |               |       |      |      |
| Previous forename(s) |                            |             |               |       |      |      |
| Previous surname(s)  |                            |             |               |       |      |      |
| Address              | EASTON HOUSE, THE PASTURES |             |               |       |      |      |
|                      |                            |             |               |       |      |      |
| Post town            | REPTON                     |             |               |       |      |      |
| County / Region      | DERBY                      | Postcode    |               |       |      |      |
| Country              | ENGLAND                    | Nationality | BRITISH       |       |      |      |
| Business occupation  | COMPANY DIRECTOR           |             |               |       |      |      |
| Other directorships  | See attached list          |             |               |       |      |      |
|                      |                            |             |               |       |      |      |

**Directors** (see notes 1-5)

Please list directors in alphabetical order

Details of new directors must be notified on form 288a.

|                      |                          |          |               |       |      |      |
|----------------------|--------------------------|----------|---------------|-------|------|------|
| Name                 | * Style / Title          | MR       | Day           | Month | Year |      |
|                      | * Honours etc            |          | Date of birth | 13    | 11   | 1938 |
| Forename(s)          | DAVID GORDON             |          |               |       |      |      |
| Surname              | CARRUTHERS               |          |               |       |      |      |
| Previous forename(s) |                          |          |               |       |      |      |
| Previous surname     |                          |          |               |       |      |      |
| Address              | EXETER BANK, CHAPEL LANE |          |               |       |      |      |
|                      | HOLCOMBE BROOK           |          |               |       |      |      |
| Post town            | BURY                     |          |               |       |      |      |
| County / Region      | LANCASHIRE               | Postcode | BL8 4NB       |       |      |      |
| Country              | ENGLAND                  |          |               |       |      |      |
| Nationality          | BRITISH                  |          |               |       |      |      |
| Business occupation  | COMPANY DIRECTOR         |          |               |       |      |      |
| Other directorships  | See attached list        |          |               |       |      |      |
|                      |                          |          |               |       |      |      |

**Usual residential**

address must be given. In the case of a corporation, give the registered or principal office address.

|                      |                               |          |               |       |      |      |
|----------------------|-------------------------------|----------|---------------|-------|------|------|
| Name                 | * Style / Title               | MR       | Day           | Month | Year |      |
|                      | * Honours etc                 | BA, FCMA | Date of birth | 29    | 07   | 1947 |
| Forename(s)          | DAVID ALAN                    |          |               |       |      |      |
| Surname              | HARDING                       |          |               |       |      |      |
| Previous forename(s) |                               |          |               |       |      |      |
| Previous surname     |                               |          |               |       |      |      |
| Address              | 'BEAVINGTON', 19 STATION ROAD |          |               |       |      |      |
|                      | BLACKWELL                     |          |               |       |      |      |
| Post town            | BROMSGROVE                    |          |               |       |      |      |
| County / Region      | WORCESTERSHIRE                | Postcode | B60 1QB       |       |      |      |
| Country              | ENGLAND                       |          |               |       |      |      |
| Nationality          | BRITISH                       |          |               |       |      |      |
| Business occupation  | COMPANY DIRECTOR              |          |               |       |      |      |
| Other directorships  | Coventry Building Society     |          |               |       |      |      |
|                      | Dairy Crest Ltd               |          |               |       |      |      |

\* Voluntary details.

**Directors** (see notes 1-5)

Please list directors in alphabetical order

Details of new directors must be notified on form 288a.

|  |                      |                   |               |          |     |       |      |
|--|----------------------|-------------------|---------------|----------|-----|-------|------|
| Name   | * Style / Title      | SIR               |               |          | Day | Month | Year |
|  | * Honours etc        | DL FENG           | Date of birth | 07       | 04  | 1933  |      |
|  | Forename(s)          | TERENCE           |               |          |     |       |      |
|  | Surname              | HARRISON          |               |          |     |       |      |
|  | Previous forename(s) |                   |               |          |     |       |      |
|  | Previous surname     |                   |               |          |     |       |      |
| Address  | 2 THE GARDEN HOUSES  |                   |               |          |     |       |      |
|  |                      |                   |               |          |     |       |      |
| <b>Usual residential address</b> must be given. In the case of a corporation, give the registered or principal office address. | Post town            | WHALTON           |               |          |     |       |      |
|  | County / Region      | NORTHUMBERLAND    | Postcode      | NE61 3HB |     |       |      |
|  | Country              | ENGLAND           |               |          |     |       |      |
|  | Nationality          | BRITISH           |               |          |     |       |      |
|  | Business occupation  | CHIEF EXECUTIVE   |               |          |     |       |      |
|  | Other directorships  | See attached list |               |          |     |       |      |
|  |                      |                   |               |          |     |       |      |

|  |                           |                            |               |         |     |       |      |
|--|---------------------------|----------------------------|---------------|---------|-----|-------|------|
| Name   | * Style / Title           | PROFESSOR                  |               |         | Day | Month | Year |
|  | * Honours etc             |                            | Date of birth | 29      | 01  | 1942  |      |
|  | Forename(s)               | FRANK ROBINSON             |               |         |     |       |      |
|  | Surname                   | HARTLEY                    |               |         |     |       |      |
|  | Previous forename(s)      |                            |               |         |     |       |      |
|  | Previous surname          |                            |               |         |     |       |      |
| Address  | 9 CURTIS ROAD, SHRIVENHAM |                            |               |         |     |       |      |
|  |                           |                            |               |         |     |       |      |
| <b>Usual residential address</b> must be given. In the case of a corporation, give the registered or principal office address. | Post town                 | SWINDON                    |               |         |     |       |      |
|  | County / Region           | WILTSHIRE                  | Postcode      | SN6 8AY |     |       |      |
|  | Country                   | ENGLAND                    |               |         |     |       |      |
|  | Nationality               | BRITISH                    |               |         |     |       |      |
|  | Business occupation       | UNIVERSITY VICE-CHANCELLOR |               |         |     |       |      |
|  | Other directorships       | See attached list          |               |         |     |       |      |
|  |                           |                            |               |         |     |       |      |

\* Voluntary details.

**Directors** (see notes 1-5)

Please list directors in alphabetical order

Details of new directors must be notified on form 288a.

|  |                               |                        |          |          |               |       |      |      |
|--|-------------------------------|------------------------|----------|----------|---------------|-------|------|------|
| Name   | * Style / Title               | SIR                    |          |          | Day           | Month | Year |      |
|  | * Honours etc                 |                        |          |          | Date of birth | 17    | 05   | 1932 |
|  | Forename(s)                   | COLIN FREDERICK NEWTON |          |          |               |       |      |      |
|  | Surname                       | HOPE                   |          |          |               |       |      |      |
|  | Previous forename(s)          |                        |          |          |               |       |      |      |
|  | Previous surname              |                        |          |          |               |       |      |      |
| Address  | HORNBY COTTAGE, HIGH STREET   |                        |          |          |               |       |      |      |
| <b>Usual residential address</b> must be given. In the case of a corporation, give the registered or principal office address. |                               |                        |          |          |               |       |      |      |
|  | Post town                     | WELFORD-ON-AVON        |          |          |               |       |      |      |
|  | County / Region               | WARWICKSHIRE           | Postcode | CV37 8EH |               |       |      |      |
|  | Country                       | ENGLAND                |          |          |               |       |      |      |
| Nationality  | BRITISH                       |                        |          |          |               |       |      |      |
| Business occupation  | COMPANY DIRECTOR              |                        |          |          |               |       |      |      |
| Other directorships  | See attached list             |                        |          |          |               |       |      |      |
|  |                               |                        |          |          |               |       |      |      |
| Name   | * Style / Title               | MR                     |          |          | Day           | Month | Year |      |
|  | * Honours etc                 |                        |          |          | Date of birth | 29    | 11   | 1936 |
|  | Forename(s)                   | PAUL SCOTT             |          |          |               |       |      |      |
|  | Surname                       | LEWIS                  |          |          |               |       |      |      |
|  | Previous forename(s)          |                        |          |          |               |       |      |      |
|  | Previous surname              |                        |          |          |               |       |      |      |
| Address  | BIGFRITH CLOSE, BIGFRITH LANE |                        |          |          |               |       |      |      |
| <b>Usual residential address</b> must be given. In the case of a corporation, give the registered or principal office address. |                               |                        |          |          |               |       |      |      |
|  | Post town                     | COOKHAM DEAN           |          |          |               |       |      |      |
|  | County / Region               | BERKSHIRE              | Postcode | SL6 9UQ  |               |       |      |      |
|  | Country                       | ENGLAND                |          |          |               |       |      |      |
| Nationality  | BRITISH                       |                        |          |          |               |       |      |      |
| Business occupation  | COMPANY DIRECTOR              |                        |          |          |               |       |      |      |
| Other directorships  | Dairy Crest Ltd               |                        |          |          |               |       |      |      |
|  | Tate & Lyle PLC               |                        |          |          |               |       |      |      |

\* Voluntary details.

**Directors** (see notes 1-5)

Please list directors in alphabetical order

Details of new directors must be notified on form 288a.

|                      |                           |          |               |       |      |      |
|----------------------|---------------------------|----------|---------------|-------|------|------|
| Name                 | * Style / Title           | MR       | Day           | Month | Year |      |
|                      | * Honours etc             |          | Date of birth | 15    | 11   | 1938 |
| Forename(s)          | ALISTER CALLUM            |          |               |       |      |      |
| Surname              | MCWILLIAM                 |          |               |       |      |      |
| Previous forename(s) | ALISTAIR CALLUM           |          |               |       |      |      |
| Previous surname     | MCWILLIAM                 |          |               |       |      |      |
| Address              | 'WOODSIDE', 16 ALDER LANE |          |               |       |      |      |
|                      |                           |          |               |       |      |      |
| Post town            | BALSALL COMMON            |          |               |       |      |      |
| County / Region      | COVENTRY                  | Postcode | CV7 7DZ       |       |      |      |
| Country              | ENGLAND                   |          |               |       |      |      |
| Nationality          | BRITISH                   |          |               |       |      |      |
| Business occupation  | COMPANY DIRECTOR          |          |               |       |      |      |
| Other directorships  | See attached list         |          |               |       |      |      |
|                      |                           |          |               |       |      |      |

**Usual residential**

address must be given. In the case of a corporation, give the registered or principal office address.

|                      |                               |          |               |       |      |      |
|----------------------|-------------------------------|----------|---------------|-------|------|------|
| Name                 | * Style / Title               | MR       | Day           | Month | Year |      |
|                      | * Honours etc                 |          | Date of birth | 08    | 09   | 1944 |
| Forename(s)          | IAN FRASER ROBERT             |          |               |       |      |      |
| Surname              | MUCH                          |          |               |       |      |      |
| Previous forename(s) |                               |          |               |       |      |      |
| Previous surname     |                               |          |               |       |      |      |
| Address              | THE WOODLANDS, KNUTSFORD ROAD |          |               |       |      |      |
|                      |                               |          |               |       |      |      |
| Post town            | CHELFORD                      |          |               |       |      |      |
| County / Region      | CHESHIRE                      | Postcode | SK11 9AS      |       |      |      |
| Country              | ENGLAND                       |          |               |       |      |      |
| Nationality          | BRITISH                       |          |               |       |      |      |
| Business occupation  | COMPANY DIRECTOR              |          |               |       |      |      |
| Other directorships  | See attached list             |          |               |       |      |      |
|                      |                               |          |               |       |      |      |

**Usual residential**

address must be given. In the case of a corporation, give the registered or principal office address.

\* Voluntary details.

**Directors** (see notes 1-5)

Please list directors in alphabetical order

Details of new directors must be notified on form 288a.

|                      |                              |          |               |       |      |      |
|----------------------|------------------------------|----------|---------------|-------|------|------|
| Name                 | * Style / Title              | MR       | Day           | Month | Year |      |
|                      | * Honours etc                |          | Date of birth | 25    | 06   | 1951 |
| Forename(s)          | THOMAS ALLAN                 |          |               |       |      |      |
| Surname              | WELSH                        |          |               |       |      |      |
| Previous forename(s) |                              |          |               |       |      |      |
| Previous surname     |                              |          |               |       |      |      |
| Address              | CAPPS MEADOW, CAPPS LANE     |          |               |       |      |      |
|                      |                              |          |               |       |      |      |
| Post town            | CHARTRIDGE                   |          |               |       |      |      |
| County / Region      | BUCKINGHAMSHIRE              | Postcode | HP5 2TX       |       |      |      |
| Country              | ENGLAND                      |          |               |       |      |      |
| Nationality          | BRITISH                      |          |               |       |      |      |
| Business occupation  | COMPANY DIRECTOR             |          |               |       |      |      |
| Other directorships  | DEVA ENGINEERED BEARINGS INC |          |               |       |      |      |
|                      | GLACIER VANDERVELL INC       |          |               |       |      |      |

**Usual residential**

address must be given. In the case of a corporation, give the registered or principal office address.

|                      |                                    |          |               |       |      |      |
|----------------------|------------------------------------|----------|---------------|-------|------|------|
| Name                 | * Style / Title                    | SIR      | Day           | Month | Year |      |
|                      | * Honours etc                      |          | Date of birth | 08    | 01   | 1936 |
| Forename(s)          | GEOFFREY HENRY                     |          |               |       |      |      |
| Surname              | WHALEN                             |          |               |       |      |      |
| Previous forename(s) |                                    |          |               |       |      |      |
| Previous surname     |                                    |          |               |       |      |      |
| Address              | VICTORIA LODGE, NO.8 PARK CRESCENT |          |               |       |      |      |
|                      |                                    |          |               |       |      |      |
| Post town            | ABINGDON                           |          |               |       |      |      |
| County / Region      | OXFORD                             | Postcode | OX14 1DF      |       |      |      |
| Country              | ENGLAND                            |          |               |       |      |      |
| Nationality          | BRITISH                            |          |               |       |      |      |
| Business occupation  | COMPANY DIRECTOR                   |          |               |       |      |      |
| Other directorships  | See attached list                  |          |               |       |      |      |
|                      |                                    |          |               |       |      |      |

**Usual residential**

address must be given. In the case of a corporation, give the registered or principal office address.

\* Voluntary details.



## Other relevant directorships

**Company Number** 163992

**Company Name** T&N plc

**Directors Name** BEESTON ROBERT GEOFFREY

† Directors only.

† Other directorships

BABCOCK TRANSFORMERS LIMITED

BRISTOL BABCOCK LIMITED

CLARKSON INTERNATIONAL TOOLS LTD

DANKS HOLDINGS LIMITED

DERRITRON ELECTRONICS LIMITED

DERRITRON GROUP LIMITED

DERRITRON HOLDINGS LIMITED

DRI HOLDINGS LIMITED

ELECTRO DYNAMIC LIMITED

FISHER-KARPARK HOLDINGS LIMITED

FKI ENGINEERING PLC

FKI GRATRIX LIMITED

FKI INDUSTRIES LIMITED

FKI NOMINEES LIMITED

FKI PLC

FKI RETFORD LIMITED

FKI TRUSTEES LIMITED

## NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

Give previous forenames or surname(s) except:

- for a married woman, the name by which she was known before marriage need not be given.

- for names not used since the age of 18 or for at least 20 years

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or preceded to it.

## Other directorships.

Give the name of every company incorporated in Great Britain of which the person concerned is a director or has been a director at any time in the past five years.

You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant

- a parent company which wholly owned the company making the return, or

- another wholly owned subsidiary of the same parent company.

## Other relevant directorships

**Company Number** 163992

**Company Name** T&N plc

**Directors Name** BEESTON ROBERT GEOFFREY

† Directors only.

† Other directorships

FKI USA HOLDINGS LIMITED

FROUDE CONSINE LIMITED

GRATRIX GROUP LIMITED

HUWOOD INTERNATIONAL LIMITED

INDUSTRY IN EDUCATION

INTERNATIONAL GAS DETECTORS LIMITED

LAURENCE, SCOTT & ELECTROMOTORS LIMITED

NORMAND ELECTRICAL HOLDINGS LIMITED

NORMAND ELECTRICAL LIMITED

OSBORN-MUSHET TOOLS LIMITED

PARSONS CHAIN COMPANY LIMITED

W.B. CHAIN COMPANY LIMITED

## NOTES

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## Other directorships.

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- dormant

- a parent company which wholly owned the company making the return, or

- another wholly owned subsidiary of the same parent company.

## Other relevant directorships

Company Number

163992

Company Name

T&N plc

Directors Name

BOISSIER ROGER HUMPHREY

† Directors only.

† Other directorships

ALLOT & LOMAX (HOLDINGS) LIMITED

AMEC POWER LTD

BOISSIER ASSOCIATES LIMITED

BRITISH GAS PLC

BROADGATE HOLDINGS LIMITED

EDWARD LUMLEY HOLDINGS LTD

KALON GROUP PLC

PRESSAC HOLDINGS PLC

SEVERN TRENT PLC

## NOTES

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Give previous forenames or surname(s) except:  
- for a married woman, the name by which she was known before marriage need not be given.

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## Other directorships.

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- dormant

- a parent company which wholly owned the company making the return, or

- another wholly owned subsidiary of the same parent company.

## Other relevant directorships

Company Number **163992**

Company Name **T&N plc**

Directors Name **HARRISON TERENCE**

† Directors only.

† Other directorships

**ALFRED MCALPINE PLC**

**BARCLAYS BANK (REGIONAL BOARD)**

**BMW ROLLS-ROYCE GMBH**

**CENTRE FOR THE EXPLOITATION OF SCIENCE & TECH.**

**IAE INTERNATIONAL AERO ENGINES AG**

**MARINE MANAGEMENT (HOLDINGS) LIMITED**

**MIDLANDS ELECTRICITY PLC**

**NEI AFRICA HOLDINGS LIMITED**

**NEI AFRICA OPERATIONS LIMITED**

**NORTHERN ENGINEERING INDUSTRIES AFRICA LIMITED**

**ROLLS-ROYCE FINANCE CANADA INC**

**ROLLS-ROYCE HOLDINGS CANADA INC**

**ROLLS-ROYCE INDUSTRIAL & MARINE GAS TURBINES LTD**

**ROLLS-ROYCE INDUSTRIES CANADA INC**

**ROLLS-ROYCE NUCLEAR ENGINEERING LIMITED**

**ROLLS-ROYCE PLC**

**ROLLS-ROYCE POWER ENGINEERING PLC**

## NOTES

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- for a married woman, the name by which she was known before marriage need not be given.

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## Other directorships.

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You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant

- a parent company which wholly owned the company making the return, or

- another wholly owned subsidiary of the same parent company.

## Other relevant directorships

Company Number

163992

Company Name

T&N plc

Directors Name

CARRUTHERS DAVID GORDON

† Directors only.

† Other directorships

AE CLEVITE INC

AE CLEVITE OF CANADA INC

AE GOETZE INC

AE GOETZE INC - LA GRANGE

FLEXITALLIC GMBH DICHTUNGSFABRIK

RUBICON GROUP PLC

YORKSHIRE BUILDING SOCIETY

## NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

Give previous forenames or surname(s) except:  
- for a married woman, the name by which she was known before marriage need not be given.

- for names not used since the age of 18 or for at least 20 years

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or preceded to it.

## Other directorships.

Give the name of every company incorporated in Great Britain of which the person concerned is a director or has been a director at any time in the past five years.

You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant

- a parent company which wholly owned the company making the return, or

- another wholly owned subsidiary of the same parent company.

## Other relevant directorships

Company Number **163992**

Company Name **T&N plc**

Directors Name **HARRISON TERENCE**

† Directors only.

† Other directorships

THE BEDE FOUNDATION LIMITED

THE N E COAST INSTITUTE OF ENGINEERS & SHIPBUILDER

VOSPER THORNEYCROFT HOLDING PLC

## NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

Give previous forenames or surname(s) except:

- for a married woman, the name by which she was known before marriage need not be given.

- for names not used since the age of 18 or for at least 20 years

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or preceded to it.

## Other directorships.

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You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant

- a parent company which wholly owned the company making the return, or

- another wholly owned subsidiary of the same parent company.

## Other relevant directorships

Company Number

163992

Company Name

T&N plc

Directors Name

HARTLEY FRANK ROBINSON

BEDFORDSHIRE TEC

CIM TECHNOLOGY LTD

CIT HOLDINGS LTD

CRANFIELD PRECISION ENGINEERING LTD

CRANFIELD RESEARCH AND DEVELOPMENT LTD

CRANFIELD VENTURE LTD

KALON GROUP PLC

KENWOOD PLC

SHUTTLEWORTH TRUST

SUDBURY HOUSE HOTEL LTD

† Directors only.

† Other directorships

## NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

Give previous forenames or surname(s) except:  
- for a married woman, the name by which she was known before marriage need not be given.

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- dormant
- a parent company which wholly owned the company making the return, or
- another wholly owned subsidiary of the same parent company.

## Other relevant directorships

**Company Number** 163992

**Company Name** T&N plc

**Directors Name** HOPE COLIN FREDERICK NEWTON

† Directors only.

† Other directorships

BRYANT GROUP PLC

BRYANT PENSIONS TRUST LIMITED

IBSTOCK JOHNSEN PLC

NATIONAL MOTOR MUSEUM LIMITED

T&N INDUSTRIES INC

## NOTES

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- for a married woman, the name by which she was known before marriage need not be given.

- for names not used since the age of 18 or for at least 20 years

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or preceded to it.

## Other directorships.

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- dormant

- a parent company which wholly owned the company making the return, or

- another wholly owned subsidiary of the same parent company.



## Other relevant directorships

Company Number

163992

Company Name

T&N plc

Directors Name

MCWILLIAM ALISTER CALLUM

AE GOETZE INC

AE GOETZE INC - LA GRANGE

DONGSUH INDUSTRIAL COMPANY LIMITED

† Directors only.

† Other directorships

## NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

Give previous forenames or surname(s) except:

- for a married woman, the name by which she was known before marriage need not be given.

- for names not used since the age of 18 or for at least 20 years

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## Other directorships.

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You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant

- a parent company which wholly owned the company making the return, or

- another wholly owned subsidiary of the same parent company.

## Other relevant directorships

Company Number

163992

Company Name

T&N plc

Directors Name

MUCH IAN FRASER ROBERT

† Directors only.

† Other directorships

ADMIRAL PLC

FLEXICARB INC

FLEXICARB SERVICES INC

FLEXITALLIC INC

GLACIER VANDERVELL INC

KAFUE FISHERIES LTD

T&N COMPOSITES LIMITED

TAP BUILDING PRODUCTS LTD

## NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

Give previous forenames or surname(s) except:

- for a married woman, the name by which she was known before marriage need not be given.

- for names not used since the age of 18 or for at least 20 years

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or preceded to it.

## Other directorships.

Give the name of every company incorporated in Great Britain of which the person concerned is a director or has been a director at any time in the past five years.

You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant

- a parent company which wholly owned the company making the return, or

- another wholly owned subsidiary of the same parent company.

**Issued share capital** (see note 9)  
Enter details of all the shares in issue at the date of this return.

| Class<br>(e.g. Ordinary/Preference) | Number of<br>shares issued | Aggregate<br>Nominal Value<br>(i.e. Number of shares issued<br>multiplied by nominal value<br>per share) |
|-------------------------------------|----------------------------|--|
| 40P ORDINARY                        | 532,446,455                | £ 212,978,582.00   |
|                                     |                            |  |
|                                     |                            |  |
|                                     |                            |  |
| Totals                              | 532,446,455                | £ 212,978,582.00   |

**List of past and present members**

(Use attached schedule where appropriate)

A full list is required if one was not included with either of the last two returns.

(see note 10)

There were no changes in the period

☐

on paper in another format

A list of changes is enclosed

☐
☐

A full list of members is enclosed

☒
☐

**Elective resolutions**

(Private companies only)

(See note 11)

If at the date of this return an election is in force to dispense with annual general meetings, mark this box

☐

If at the date of this return an election is in force to dispense with laying accounts in general meetings, mark this box

☐

**Certificate**

I certify that the information given in this return is true to the best of my knowledge and belief.

Signed

Date

3-7-97

† Please delete as appropriate.

† a director/secretary

When you have signed the return send it with the fee to the Registrar of Companies. Cheques should be made payable to **Companies House**.

This return includes

☐

(enter number)

continuation sheets.

Please give the name, address, telephone number, and if available, a DX number and Exchange, for the person Companies House should contact if there is any query.

0161 872 0155

MR H F BAINES, BOWDON HOUSE, ASHBURTON ROAD WEST, TRAFFORD PARK, MANCHESTER, M17 1RA

Tel 0161 872 0155

DX number

DX exchange



**SECRETARIAT**

*Please complete in typescript,  
or in bold black capitals.*

**List of past and present members  
Schedule to form 363a, 363b**

**Company Number**

163992

**Company Name in full**

T&N plc

Number of shares  
or amount of  
stock held by  
existing members  
at date of this  
return.

Particulars of shares or stock transferred since  
the date of the last return (or in the case of the  
first return, since the incorporation of the  
company) by  
(a) persons who are still members, and  
(b) persons who have ceased to be members.

Number or  
amount  
currently held

Number or  
amount  
Transferred

Date of  
registration  
of transfer

Remarks

Name and address

SEE ATTACHED  
MICROFICHE

| NAME OF SUBSIDIARY                           | PLACE OF INCORPORATION | CLASS OF SHARES | PROPORTION OF NOMINAL VALUE OF ISSUED SHARES HELD BY |              |
|--|------------------------|-----------------|--|--------------|
|  |                        |                 | T&N plc %  | SUBSIDIARY % |
| AE AUTO PARTS LIMITED                        | GREAT BRITAIN          | ORDINARY        |  | 100          |
| AE DAYTON SERVICES LIMITED                   | "                      | "               |  | 100          |
| AE EXPORT SERVICES LIMITED                   | "                      | ORD/DEF         |  | 100          |
| AE GENERAL PENSION TRUSTEES LIMITED          | "                      | "               |  | 100          |
| AE GOETZE AUTOMOTIVE LIMITED                 | "                      | "               |  | 100          |
| AE GOETZE SPECIAL PRODUCTS LIMITED           | "                      | ORDINARY        |  | 100          |
| AE GOETZE & TP LIMITED                       | "                      | "               |  | 100          |
| AEGIS CONTROL SYSTEMS LIMITED                | "                      | "               |  | 100          |
| AE GROUP MACHINES LIMITED                    | "                      | ORD/DEF         |  | 100          |
| AE HOLDINGS LIMITED                          | "                      | "               |  | 100          |
| AE INTERNATIONAL LIMITED                     | "                      | "               |  | 100          |
| AE (METALS) LIMITED                          | "                      | "               |  | 100          |
| AE PISTON PRODUCTS LIMITED                   | "                      | ORDINARY        |  | 100          |
| AE PLC                                       | "                      | "               | 100  |              |
| AEROPLANE & MOTOR ALUMINIUM CASTINGS LIMITED | "                      | "               |  | 100          |
| AE SALES (AFRICA) LIMITED                    | "                      | "               |  | 100          |
| AE SENIOR PENSION TRUSTEES LIMITED           | "                      | "               |  | 100          |
| ALLTON PROPERTY COMPANY LIMITED              | "                      | "               |  | 100          |
| A. MATTHEWS (SALFORD) LIMITED                | "                      | "               |  | 100          |
| AMBER SUPERVISION LIMITED                    | "                      | "               |  | 100          |
| AMISEBALE LIMITED                            | "                      | "               |  | 100          |
| ASHBURTON ROAD SERVICES LIMITED              | "                      | "               |  | 100          |
| ASSOCIATED ENGINEERING GROUP LIMITED         | "                      | "               |  | 100          |
| AWNCAST LIMITED                              | "                      | "               |  | 100          |

| NAME OF SUBSIDIARY                           | PLACE OF INCORPORATION | CLASS OF SHARES  | PROPORTION OF NOMINAL VALUE OF ISSUED SHARES HELD BY |              |
|--|------------------------|------------------|--|--------------|
|  |                        |                  | T&N plc %  | SUBSIDIARY % |
| BEARINGS (NORTH-WESTERN) LIMITED             | GREAT BRITAIN          | ORD/DEF          |  | 100          |
| BEEBLE REFRACTORY FIBRES LIMITED             | "                      | ORDINARY         | 100  |              |
| BENTLEY-HARRIS LIMITED                       | "                      | "                |  | 100          |
| BRAKE LININGS LIMITED                        | "                      | 10% CUM PREF/ORD |  | 100          |
| BRICO ENGINEERING LIMITED                    | "                      | ORDINARY         |  | 100          |
| THE BRITISH PISTON RING COMPANY LIMITED      | "                      | "                |  | 100          |
| BUTLERS LEAP SUCCESSORS LIMITED              | "                      | "                |  | 100          |
| COLVAN RUBBER COMPANY LIMITED                | "                      | "                | 100  |              |
| CONTACT 100 LIMITED                          | "                      | "                |  | 100          |
| COOPERS A.P. FILTERS LIMITED                 | "                      | "                | 100  |              |
| COOPERS PAYEN LIMITED                        | "                      | "                |  | 100          |
| CORK MANUFACTURING CO LIMITED                | "                      | "                |  | 100          |
| COSMID LIMITED                               | "                      | "                |  | 100          |
| CRANHOLD LIMITED                             | "                      | "                | 100  |              |
| DUMPLINGTON SERVICES LIMITED                 | "                      | "                |  | 100          |
| DURON LIMITED                                | "                      | "                |  | 100          |
| EDMUNDS WALKER & CO LIMITED                  | "                      | "                |  | 100          |
| E D PARTS LIMITED                            | "                      | "                | 100  |              |
| ENGINEERING COMPONENTS LIMITED               | "                      | "                |  | 100          |
| EUROCOMPONENTS LIMITED                       | "                      | "                | 100  |              |
| EUROFRICTION LIMITED                         | "                      | "                | 100  |              |
| E W ENGINEERING LIMITED                      | "                      | "                |  | 100          |
| FAST TRACK DISTRIBUTION & SUPPLY SYSTEMS LTD | "                      | "                |  | 100          |
| FERODO CAERNARFON LIMITED                    | "                      | "                |  | 100          |

| <u>NAME OF SUBSIDIARY</u>             | <u>PLACE OF INCORPORATION</u> | <u>CLASS OF SHARES</u> | <u>PROPORTION OF NOMINAL VALUE OF ISSUED SHARES HELD BY</u> |                     |
|---------------------------------------|-------------------------------|------------------------|---|---------------------|
|                                       |                               |                        | <u>T&amp;N plc %</u>  | <u>SUBSIDIARY %</u> |
| FERODO LIMITED                        | GREAT BRITAIN                 | "                      |   | 100                 |
| FGT SERVICES LIMITED                  | "                             | "                      |   | 100                 |
| FHE TECHNOLOGY LIMITED                | "                             | ORD/PREF               |   | 100                 |
| FLEETSIDE INVESTMENTS LIMITED         | "                             | ORDINARY               | 100   |                     |
| FRICTION MATERIALS LIMITED            | "                             | "                      |   | 100                 |
| GB TOOLS & COMPONENTS EXPORTS LIMITED | "                             | "                      |   | 100                 |
| GENTHOPE LIMITED                      | "                             | "                      |   | 100                 |
| GIM LIMITED                           | "                             | "                      |   | 100                 |
| GLACIER LIMITED                       | "                             | "                      |   | 100                 |
| THE GLACIER METAL COMPANY LIMITED     | "                             | "                      |   | 100                 |
| GLACIER RPB LIMITED                   | "                             | "                      |   | 100                 |
| GLACIER VANDERVELL LIMITED            | "                             | "                      | 100   |                     |
| GOUGH ROAD ENGINEERING LIMITED        | "                             | "                      | 100   |                     |
| GRANAMA LIMITED                       | "                             | ORD/PREF               |   | 100                 |
| GREET LIMITED                         | "                             | ORDINARY               | 100   |                     |
| HALLS GASKETS LIMITED                 | "                             | "                      |   | 100                 |
| HANDAY LIMITED                        | "                             | "                      |   | 100                 |
| HEPWORTH & GRANDAGE LIMITED           | "                             | "                      |   | 100                 |
| HIGH PRECISION EQUIPMENT LIMITED      | "                             | "                      |   | 100                 |
| HTD LIMITED                           | "                             | "                      |   | 100                 |
| INBLOT LIMITED                        | "                             | "                      |   | 100                 |
| INSTANTWONDER LIMITED                 | "                             | "                      | 100   |                     |
| WILLIAM C JONES (POLYMERS) LIMITED    | "                             | "                      |   | 100                 |
| KINGS PARK HOUSING LIMITED            | "                             | "                      |   | 100                 |

| NAME OF SUBSIDIARY                         | PLACE OF INCORPORATION | CLASS OF SHARES | PROPORTION OF NOMINAL VALUE OF ISSUED SHARES HELD BY |              |
|--|------------------------|-----------------|--|--------------|
|  |                        |                 | T&N plc %  | SUBSIDIARY % |
| LALTON LIMITED                             | GREAT BRITAIN          | "               |  | 100          |
| LANOTH LIMITED                             | "                      | "               |  | 100          |
| THE LANOTH MOTOR FITTINGS COMPANY LIMITED  | "                      | "               |  | 100          |
| LANOTH PRECISION EQUIPMENT LIMITED         | "                      | "               |  | 100          |
| LANOTH PRESSWORK LTD                       | "                      | "               |  | 100          |
| LEEDS PISTON RING & ENGINEERING CO LIMITED | "                      | "               |  | 100          |
| LMF (ASSOCIATED MOTOR COMPONENTS) LIMITED  | "                      | "               |  | 100          |
| MANTRO ENGINEERING COMPANY LIMITED         | "                      | "               |  | 100          |
| MAWSON TAYLOR LIMITED                      | "                      | "               | 100  |              |
| MOBILE DISTRIBUTING (SPARES) LIMITED       | "                      | "               |  | 100          |
| MOORE PLASTICS COMPANY LIMITED             | "                      | "               | 100  |              |
| MOORES PLASTIC UNITS LIMITED               | "                      | "               | 100  |              |
| MTA (KETTERING) LIMITED                    | "                      | "               |  | 100          |
| NEWALLS INSULATION COMPANY LIMITED         | "                      | "               |  | 100          |
| ONTALL LIMITED                             | "                      | "               |  | 100          |
| PAYEN (EUROPE) LIMITED                     | "                      | "               |  | 100          |
| PAYEN INTERNATIONAL LIMITED                | "                      | "               |  | 100          |
| PECAL LIMITED                              | "                      | "               |  | 100          |
| PRESSWORK COMPONENTS LIMITED               | "                      | "               |  | 100          |
| PUMESOME LIMITED                           | "                      | "               |  | 100          |
| J W ROBERTS LIMITED                        | "                      | "               |  | 100          |
| SIBEX (CONSTRUCTIONS) LIMITED              | "                      | "               |  | 100          |
| SINTRATION LIMITED                         | "                      | "               |  | 100          |
| SOURCELOOK LIMITED                         | "                      | "               |  | 100          |



| NAME OF SUBSIDIARY                | PLACE OF INCORPORATION | CLASS OF SHARES | PROPORTION OF NOMINAL VALUE OF ISSUED SHARES HELD BY |              |
|-----------------------------------|------------------------|-----------------|--|--------------|
|                                   |                        |                 | T&N plc %  | SUBSIDIARY % |
| SPECIALLOID LIMITED               | GREAT BRITAIN          | "               |  | 100          |
| STOWCAN LIMITED                   | "                      | "               |  | 100          |
| T&N EXPORT SERVICES LIMITED       | "                      | "               | 100  |              |
| T&N HOLDINGS LIMITED              | "                      | "               |  | 100          |
| T&N INTERNATIONAL LIMITED         | "                      | "               | 100  |              |
| T&N INVESTMENTS LIMITED           | "                      | "               |  | 100          |
| T&N MATERIALS RESEARCH LIMITED    | "                      | "               | 100  |              |
| T&N PENSIONS MANAGEMENT LIMITED   | "                      | "               | 100  |              |
| T&N PENSIONS SERVICES LIMITED     | "                      | "               | 100  |              |
| T&N PENSIONS TRUSTEE LIMITED      | "                      | "               | 100  |              |
| T&N PISTON PRODUCTS GROUP LIMITED | "                      | "               |  | 100          |
| T&N PROPERTIES LIMITED            | "                      | "               | 100  |              |
| T&N SHELF ONE LIMITED             | "                      | "               |  | 100          |
| T&N SHELF TWO LIMITED             | "                      | "               |  | 100          |
| T&N SHELF THREE LIMITED           | "                      | "               |  | 100          |
| T&N SHELF FOUR LIMITED            | "                      | "               |  | 100          |
| T&N SHELF FIVE LIMITED            | "                      | "               | 100  |              |
| T&N SHELF SIX LIMITED             | "                      | "               | 100  |              |
| T&N SHELF SEVEN LIMITED           | "                      | "               |  | 100          |
| T&N SHELF EIGHT LIMITED           | "                      | "               | 100  |              |
| T&N SHELF NINE LIMITED            | "                      | "               | 100  |              |
| T&N SHELF TEN LIMITED             | "                      | "               | 100  |              |
| T&N SHELF TWELVE LIMITED          | "                      | "               |  | 100          |
| T&N SHELF THIRTEEN LIMITED        | "                      | "               |  | 100          |

| NAME OF SUBSIDIARY                  | PLACE OF INCORPORATION | CLASS OF SHARES | PROPORTION OF NOMINAL VALUE OF ISSUED SHARES HELD BY |              |
|-------------------------------------|------------------------|-----------------|--|--------------|
|                                     |                        |                 | T&N plc %  | SUBSIDIARY % |
| T&N SHELF FOURTEEN LIMITED          | GREAT BRITAIN          | "               |  | 100          |
| T&N SHELF FIFTEEN LIMITED           | "                      | "               |  | 100          |
| T&N SHELF SIXTEEN LIMITED           | "                      | "               |  | 100          |
| T&N SHELF SEVENTEEN LIMITED         | "                      | "               |  | 100          |
| T&N SHELF EIGHTEEN LIMITED          | "                      | "               |  | 100          |
| T&N SHELF NINETEEN LIMITED          | "                      | "               |  | 100          |
| T&N SHELF TWENTY LIMITED            | "                      | "               |  | 100          |
| T&N SHELF TWENTY-ONE LIMITED        | "                      | "               |  | 100          |
| T&N SHELF TWENTY-TWO LIMITED        | "                      | "               |  | 100          |
| T&N SHELF TWENTY-THREE LIMITED      | "                      | "               |  | 100          |
| T&N SHELF TWENTY-FOUR LIMITED       | "                      | "               |  | 100          |
| T&N SHELF TWENTY-FIVE LIMITED       | "                      | "               |  | 100          |
| T&N COMPOSITES LIMITED              | "                      | "               |  | 100          |
| T&N TECHNOLOGY LIMITED              | "                      | "               |  | 100          |
| T&N TRADE MARKS LIMITED             | "                      | "               | 100  |              |
| T&N WELFARE TRUST LIMITED           | "                      | "               |  | 100          |
| TAF INTERNATIONAL LIMITED           | "                      | "               | 100  |              |
| TBA BELTING LIMITED                 | "                      | "               |  | 100          |
| TBA CONVEYOR BELTING LIMITED        | "                      | "               |  | 100          |
| TBA INDUSTRIAL PRODUCTS LIMITED     | "                      | "               |  | 100          |
| TBA POLYMER ENGINEERING LIMITED     | "                      | "               | 100  |              |
| TECH TEXTILES INTERNATIONAL LIMITED | "                      | "               |  | 100          |
| TELFORD RUBBER PROCESSORS LIMITED   | "                      | "               |  | 100          |
| TELFORD TECHNOLOGY SUPPLIES LIMITED | "                      | "               |  | 100          |

| <u>NAME OF SUBSIDIARY</u>                          | <u>PLACE OF INCORPORATION</u> | <u>CLASS OF SHARES</u> | <u>PROPORTION OF NOMINAL VALUE OF ISSUED SHARES HELD BY</u> |                     |
|--|-------------------------------|------------------------|---|---------------------|
|  |                               |                        | <u>T&amp;N plc %</u>  | <u>SUBSIDIARY %</u> |
| TENMAT LIMITED                                     | GREAT BRITAIN                 | "                      |   | 100                 |
| TINBLO LIMITED                                     | "                             | "                      |   | 100                 |
| TOUCHDOWN ADHESIVE PRODUCTS LIMITED                | "                             | "                      |   | 100                 |
| TRITON PLASTICS LIMITED                            | "                             | "                      |   | 100                 |
| TURNER BROTHERS ASBESTOS CO LIMITED                | "                             | "                      | 100   |                     |
| TURNER & NEWALL (HOURLY PAID) PENSION TRUSTEES LTD | "                             | "                      |   | 100                 |
| TURNER & NEWALL LIMITED                            | "                             | "                      |   | 100                 |
| TURNER & NEWALL (STAFF) PENSION TRUSTEES LTD       | "                             | "                      |   | 100                 |
| TYNODA LIMITED                                     | "                             | "                      |   | 100                 |
| URETHANE INDUSTRIES INTERNATIONAL LIMITED          | "                             | "                      | 100   |                     |
| VANDERVELL LIMITED                                 | "                             | "                      | 100   |                     |
| VANDERVELL PRODUCTS LIMITED                        | "                             | "                      |   | 100                 |
| VANWALL CARS LIMITED                               | "                             | "                      |   | 100                 |
| VP BEARINGS LIMITED                                | "                             | "                      |   | 100                 |
| THE WASHINGTON CHEMICAL COMPANY LIMITED            | "                             | "                      |   | 100                 |
| WELLWORTHY ATHLETIC & SOCIAL PROPERTIES LTD        | "                             | "                      |   | 100                 |
| WELLWORTHY LIMITED                                 | "                             | "                      |   | 100                 |
| WELLWORTHY PROPERTY DEVELOPMENTS LIMITED           | "                             | "                      |   | 100                 |
| WELLWORTHY SERVICES LIMITED                        | "                             | "                      |   | 100                 |
| WEYBURN-BARTEL LIMITED                             | "                             | "                      |   | 100                 |
| WEYBURN-LYDMET LIMITED                             | "                             | "                      |   | 100                 |

| NAME OF SUBSIDIARY                                       | PLACE OF INCORPORATION | CLASS OF SHARES | PROPORTION OF NOMINAL VALUE OF ISSUED SHARES HELD BY |              |
|--|------------------------|-----------------|--|--------------|
|  |                        |                 | T&N plc %  | SUBSIDIARY % |
| GLASS FABRICS LIMITED                                    | NORTHERN IRE           | ORDINARY        | 100  |              |
| AE GOETZE (ARGENTINA)                                    | ARGENTINA              | "               |  | 94           |
| TBA PTY LIMITED  | AUSTRALIA              | "               |  | 100          |
| GLACIER GLEITLAGER HMBH                                  | AUSTRIA                | "               |  | 100          |
| KONIG KG   | "                      | "               |  | 33           |
| DEVA DO BRASIL - MATERIALS AUTOLUBRIFICANTES             | BRAZIL                 | "               |  | 100          |
| VARGA FERODO SA  | "                      | "               |  | 49           |
| FLEXITALLIC CANADA LIMITED                               | CANADA                 | "               |  | 100          |
| 661461 ONTARIO LIMITED                                   | "                      | "               |  | 100          |
| ANQING TP GOETZE PISTON RING COMPANY LTD                 | CHINA                  | "               |  | 35.7         |
| NANCHANG PAYEN COMPANY LIMITED                           | "                      | "               |  | 70           |
| WUHAN HUAZHONG FERODO FRICTION MATERIALS COMPANY LIMITED | "                      | "               |  | 70           |
| AE LATINOAMERICA SA                                      | COSTA RICA             | "               |  | 100          |
| FERODO A.S.  | CZECH REP              | "               |  | 55           |
| WELLWORTHY (IRELAND) LIMITED                             | EIRE                   | "               |  | 100          |
| AE CURTY SA  | FRANCE                 | "               |  | 100          |
| AE GOETZE CHASSENEUIL                                    | "                      | "               |  | 100          |
| AE GOETZE GARENNE SA                                     | "                      | "               |  | 100          |
| BRICO ENGINEERING FRANCE                                 | "                      | "               |  | 100          |
| CURTY PAYEN SA   | "                      | "               |  | 100          |
| FERODO ABEX SA   | "                      | "               |  | 100          |
| GLACIER TLC  | "                      | "               |  | 100          |
| SINTERTECH SA  | "                      | "               |  | 100          |

| NAME OF SUBSIDIARY                       | PLACE OF INCORPORATION | CLASS OF SHARES | PROPORTION OF NOMINAL VALUE OF ISSUED SHARES HELD BY |              |
|--|------------------------|-----------------|--|--------------|
|  |                        |                 | T&N plc %  | SUBSIDIARY % |
| TENMAT SNC                               | FRANCE                 | "               |  | 100          |
| T&N FRANCE SA                            | "                      | "               |  | 100          |
| AE GOETZE FRIEDBURG GMBH                 | GERMANY                | "               |  | 100          |
| AE GOETZE DRESDEN GMBH                   | "                      | "               |  | 100          |
| AE GOETZE GMBH                           | "                      | "               |  | 100          |
| AE MOTORENTEILE GMBH                     | "                      | "               |  | 100          |
| BENTLEY-HARRIS GMBH                      | "                      | "               |  | 100          |
| FERODO BERAL GMBH                        | "                      | "               |  | 100          |
| FERODO BREMSBELAGE TECHNIK-ZENTRUM GMBH  | "                      | "               |  | 100          |
| GLACIER GMBH - DEVA WERKE                | "                      | "               |  | 100          |
| GLACIER GMBH - SOLLINGER HUTTE           | "                      | "               |  | 100          |
| GLACIER-IHG GLEITLAGER GMBH & CO         | "                      | "               |  | 100          |
| GLACIER VANDERVELL GMBH                  | "                      | "               |  | 100          |
| GOETZE PAYEN GMBH                        | "                      | "               |  | 100          |
| GOETZE VERMOGENSVERWALTUNGS-GMBH         | "                      | "               |  | 100          |
| GOETZE MOTORENTEILE GMBH                 | "                      | "               |  | 100          |
| GOETZE TECHNOLOGIE VERTRIEBS UND SERVICE | "                      | "               |  | 100          |
| TENMAT GMBH                              | "                      | "               |  | 100          |
| T&N HOLDINGS GMBH                        | "                      | "               |  | 100          |
| WEYBURN-BARTEL GMBH                      | "                      | "               |  | 100          |
| CURZON INSURANCE LIMITED                 | GUERNSEY               | "               |  | 100          |
| AE COMPONENTS (EASTERN) LIMITED          | HONG KONG              | "               |  | 100          |
| AEIP PRECISION PRODUCTS LTD              | INDIA                  | "               |  | 50           |
| AE INDIA PISTONS PRECISION PRODUCTS LTD  | "                      | "               |  | 50           |

| <u>NAME OF SUBSIDIARY</u>              | <u>PLACE OF INCORPORATION</u> | <u>CLASS OF SHARES</u> | <u>PROPORTION OF NOMINAL VALUE OF ISSUED SHARES HELD BY</u> |                     |
|--|-------------------------------|------------------------|---|---------------------|
|  |                               |                        | <u>T&amp;N plc %</u>  | <u>SUBSIDIARY %</u> |
| BRICO GOETZE (INDIA) LTD               | INDIA                         | "                      |   | 65.3                |
| FERODO INDIA PRIVATE LIMITED           | "                             | "                      |   | 76                  |
| GOETZE (INDIA) LIMITED                 | "                             | "                      |   | 25                  |
| INDIA PISTONS LTD                      | "                             | "                      |   | 30                  |
| AE GOETZE SPA AUTOMOTIVE               | ITALY                         | "                      |   | 100                 |
| AE GOETZE SPA SPECIAL PRODUCTS LIMITED | "                             | "                      |   | 100                 |
| AE ITALIA SRL                          | "                             | "                      |   | 100                 |
| FERODO ITALIANA SPA                    | "                             | "                      |   | 100                 |
| GLACIER CUSCINETTI INDUSTRIALI         | "                             | "                      |   | 100                 |
| GLACIER VANDERVELL SRL                 | ITALY                         | "                      |   | 100                 |
| TAKO PAYEN SPA                         | "                             | "                      |   | 100                 |
| JAPAN BRAKE INDUSTRIAL COMPANY LIMITED | JAPAN                         | "                      |   | 15                  |
| SANWA PACKING INDUSTRY COMPANY LIMITED | "                             | "                      |   | 10                  |
| T&N LUXEMBOURG SA                      | LUXEMBOURG                    | "                      |   | 100                 |
| AE CLEVITE DE MEXICO S.A. DE C.V.      | MEXICO                        | "                      |   | 100                 |
| MCCORD PAYEN DE MEXICO S.A. DE C.V.    | "                             | "                      |   | 100                 |
| T&N DE MEXICO S.A. DE C.V.             | "                             | "                      |   | 100                 |
| WEYBURN-BARTEL DE MEXICO S.A. DE C.V.  | "                             | "                      |   | 100                 |
| AE BENELUX BV                          | NETHERLANDS                   | "                      |   | 100                 |
| GLACIER NEDERLAND BV                   | "                             | "                      |   | 100                 |
| AE AUTOPARTS (PTE) LTD                 | SINGAPORE                     | "                      |   | 100                 |
| THE GLACIER METAL CO (PTE) LTD         | "                             | "                      |   | 100                 |
| GOETZE (ASIA) PTE LTD                  | "                             | "                      |   | 100                 |
| AE ENGINE PARTS (PTY) LTD              | SOUTH AFRICA                  | "                      |   | 52.4                |

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|---------------------------------------|-------------------------------|------------------------|---|---------------------|
|                                       |                               |                        | <u>T&amp;N plc %</u>  | <u>SUBSIDIARY %</u> |
| AE GOETZE (PTY) LTD                   | SOUTH AFRICA                  | "                      |   | 100                 |
| DC INVESTMENTS (PTY) LTD              | "                             | "                      | 100   |                     |
| FABFLEX (PTY) LTD                     | "                             | "                      |   | 52.4                |
| FERODO (PTY) LTD                      | "                             | "                      |   | 52.4                |
| FHE AUTOMOTIVE TECHNOLOGIES (PTY) LTD | "                             | "                      |   | 52.4                |
| FLEXITALLIC GASKETS AFRICA LTD        | "                             | "                      |   | 52.4                |
| GLACIER BEARINGS (PTY) LTD            | "                             | "                      |   | 52.4                |
| GLACIER VANDERVELL (PTY) LTD          | "                             | "                      |   | 52.4                |
| IMPACT PACKINGS (PTY) LTD             | "                             | "                      |   | 100                 |
| PAYEN COMPONENTS SOUTH AFRICA LTD     | "                             | "                      |   | 52.4                |
| SILVERTON ENGINEERING (PTY) LTD       | "                             | "                      |   | 52.4                |
| SILVERTON SERVICES LTD                | "                             | "                      |   | 52.4                |
| T&N FRICTION PRODUCTS (PTY) LTD       | "                             | "                      |   | 52.4                |
| T&N HOLDINGS LIMITED                  | "                             | "                      |   | 52.4                |
| DONGSUH INDUSTRIAL COMPANY LIMITED    | SOUTH KOREA                   | "                      |   | 50                  |
| KOREA BERAL LTD                       | "                             | "                      |   | 39                  |
| YOOSUNG PM INDUSTRIAL COMPANY LIMITED | "                             | "                      |   | 6.54                |
| AEDA IBERICA                          | SPAIN                         | "                      |   | 100                 |
| FERODO NECTO SA                       | "                             | "                      |   | 100                 |
| HISPANOFLEX SA                        | "                             | "                      |   | 100                 |
| GLACIER TRISTAR SA                    | SWITZERLAND                   | "                      |   | 100                 |
| T&N ZUG AG                            | "                             | "                      |   | 100                 |
| GOETZE ISTANBUL SEGMAN AS             | TURKEY                        | "                      |   | 50                  |
| GOETZE ISTANBUL MOTOR PISTONS         | "                             | "                      |   | 50                  |

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|------------------------------------|-------------------------------|------------------------|---|---------------------|
|                                    |                               |                        | <u>T&amp;N plc %</u>  | <u>SUBSIDIARY %</u> |
| ISTANBUL MOTOR PISTONS             | TURKEY                        | "                      |   | 42.5                |
| AE CLEVITE INC                     | USA                           | "                      |   | 100                 |
| AE CLEVITE OF CANADA INC           | "                             | "                      |   | 100                 |
| AELA INC                           | "                             | "                      |   | 100                 |
| AE GOETZE INC                      | "                             | "                      |   | 100                 |
| AE GOETZE INC - FLOWERY BRANCH LLC | "                             | "                      |   | 100                 |
| AE GOETZE FB INC                   | "                             | "                      |   | 60                  |
| AE GOETZE INC - SOUTH BEND         | "                             | "                      |   | 100                 |
| BENTLEY-HARRIS INC                 | "                             | "                      |   | 100                 |
| BRAKE ACQUISITION INC              | "                             | "                      |   | 100                 |
| BRASS STAMPINGS INC                | "                             | "                      |   | 100                 |
| BRICO METALS INC                   | "                             | "                      |   | 100                 |
| DEVA ENGINEERED BEARINGS INC       | "                             | "                      |   | 100                 |
| FABRIC FILTERS CORPORATION         | "                             | "                      |   | 100                 |
| FERODO AMERICA INC                 | "                             | "                      |   | 100                 |
| FERODO AUTOMOTIVE PRODUCTS INC     | "                             | "                      |   | 100                 |
| FERODO HOLDINGS INC                | "                             | "                      |   | 100                 |
| FERODO TECHNICAL CENTER INC        | "                             | "                      |   | 100                 |
| GLACIER HOLDINGS INC               | "                             | "                      |   | 100                 |
| GLACIER DAIDO AMERICA LLC          | "                             | "                      |   | 70                  |
| GLACIER RPB INC                    | "                             | "                      |   | 100                 |
| GLACIER VANDERVELL INC             | "                             | "                      |   | 100                 |
| LYDMET INC                         | "                             | "                      |   | 100                 |
| MCCORD PAYEN INC                   | "                             | "                      |   | 100                 |



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|--------------------------------------|------------------------|-----------------|--|--------------|
|                                      |                        |                 | T&N plc %  | SUBSIDIARY % |
|                                      |                        | "               |  | 100          |
| ACCORD PAYEN TECHNICAL SERVICES INC  | USA                    | "               |  | 50           |
| ACCORD LEAKLESS SEALING COMPANY      | "                      | "               |  | 100          |
| ACCORD SEALING INC                   | "                      | "               |  | 100          |
| PCF INC                              | "                      | "               |  | 33           |
| PERFORMANCE SEALING TECHNOLOGIES LLC | "                      | "               |  | 40           |
| S.A.F.A. LLC                         | "                      | "               |  | 100          |
| T&N EXPORT INC                       | "                      | "               |  | 100          |
| T&N INDUSTRIES INC                   | "                      | "               |  | 100          |
| T&N COMPOSITES INC                   | "                      | "               |  | 100          |
| TENMAT INC                           | "                      | "               |  | 100          |
| WEYBURN ACQUISITION CORPORATION      | "                      | "               |  | 80           |
| WEYBURN ASSEMBLED CAMSHAFTS INC      | "                      | "               |  | 100          |
| WEYBURN-BARTEL INC                   | "                      | "               |  | 100          |

**FORM ML8**

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**BULK LIST OF SHAREHOLDERS OR MEMBERS**

**A BULK LIST OF SHAREHOLDERS OR MEMBERS FOR THIS COMPANY HAS BEEN LODGED BUT DOES NOT APPEAR ON THIS ANNUAL RETURN MICROFICHE.**

**IF YOU WISH TO SEARCH THE LIST, PLEASE ENQUIRE AT THE SEARCH CONTROL COUNTER..**

**COMPANY NUMBER** 163992