Directors' report and financial statements

31 December 1995

Registered number 153935



Financial statements

Contents	Page
Company information	
Directors' report	1 - 2
Statement of directors' responsibilities	3
Auditors' report	4
Profit and loss account	5
Note of historical cost profits and losses	6
Balance sheet	7
Notes	Q . 17

(formerly W Kellett & Company Limited)

Company information

Directors

JE Bruce

PR Beaumont AH Trafford PD Finch

Secretary

PD Finch

Registered office

8 Stevenson Way

Attercliffe Sheffield S9 3WZ

Registered number

153935

Auditors

KPMG

St Nicholas House

Park Row Nottingham NG1 6FQ

(formerly W Kellett & Company Limited)

Directors' report

The directors present to the members their report and the audited financial statements for the year ended 31 December 1995.

Principal activities and business review

The company's business is the distribution of commercial vehicle spare parts.

The company changed its name on 18 December 1995 from W Kellett & Company Limited to Kellett (UK) Limited.

Sale of the business

The share capital of the company was sold to S.A.H.L. (Predecessors) Limited on 24 March 1995.

Results and dividend

The results for the year are shown in the attached profit and loss account. The directors recommend the payment of a dividend of £nil (1994: £1,161,600).

Changes in fixed assets

The changes in fixed assets during the year are summarised in the notes to the financial statements.

Market value of land and buildings

The directors consider that the market value of the company's interest in land and buildings approximates to the book value shown in the financial statements.

Charitable contributions

During the year the company contributed £230 (1994: £740) to charitable organisations.

Directors

The present directors of the company and those who have served during the year ended 31 December 1995 are:

D Kellett (Chairman)

- resigned 24 March 1995

JE Bruce

DS Doman

- resigned 24 March 1995

PR Beaumont

AH Trafford (Chairman)

- appointed 24 March 1995

PD Finch

- appointed 24 March 1995

During the year directors' and officers' indemnity insurance was purchased in respect of all directors.

(formerly W Kellett & Company Limited)

Directors' report (continued)

Directors' interests

The directors interests in the share capital of the company were:

	31 December 1995		31 December 1994	
	Ordinary	'B' ordinary	Ordinary	'B' ordinary
D Kellett (Chairman)	-	_	4,500	_
JE Bruce	-	_	152,445	100,000
DS Doman	_	-	250	, <u>-</u>
PR Beaumont	-	-	89,525	60,000
PD Finch	-	-	· -	
AH Trafford	-	-	_	_

During the year the directors shares were sold to SAHL (Predecessors) Limited. Full details of the transaction are disclosed in the accounts of the ultimate parent undertaking Spaldings Limited.

The directors' interests, as defined by the Companies Act 1985, in the shares of the ultimate parent undertaking, Spaldings Limited, are as follows:

31 December 1995

AH Trafford	44,000
PD Finch	24,000
JE Bruce	15,643
PR Beaumont	9,362

Auditors

BDO Stoy Hayward resigned during the year and KPMG were appointed in their place.

In accordance with Section 384 of the Companies Act 1985, a resolution for the re-appointment of KPMG as auditors of the company is to be proposed at the forthcoming Annual General Meeting.

By order of the board

Secretary

Registered Office:

8 Stevenson Way Attercliffe Sheffield S9 3WZ

29 April 1996

(formerly W Kellett & Company Limited)

Statement of directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



St Nicholas House Park Row NOTTINGHAM NG1 6FQ

Report of the auditors to the members of Kellett (UK) Limited (formerly W Kellett & Company Limited)

We have audited the financial statements on pages 5 to 17.

Respective responsibilities of directors and auditors

As described on page 3, the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 December 1995 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Chartered Accountants Registered Auditors 29 April 1996

(formerly W Kellett & Company Limited)

Profit and loss account

for the year ended 31 December 1995

	Note	1995 £	1994 £
Turnover Cost of sales	2	11,056,311	9,132,185
Cost of sales		(7,709,152)	(6,451,340)
Gross profit		3,347,159	2 690 945
Distribution costs		(604,720)	2,680,845 (422,755)
Administrative expenses (including exceptional co	osts	(001,720)	(422,733)
of £211,000 as per note 6)		(1,855,664)	(1,377,397)
		886,775	880,693
Other operating income	3	24,650	27,900
Operating profit	2	911,425	000.502
Interest receivable and similar income	~	2,841	908,593
Interest payable and similar charges	4	(297,112)	. 2,217 (215,334)
Profit on ordinary activities before taxation	5	617,154	605 476
Tax on profit on ordinary activities	7	(299,996)	695,476 (217,254)
			(217,234)
Profit on ordinary activities after taxation		317,158	478,222
Dividends proposed	10	-	(1,161,600)
Retained profit/(loss) for the year	19	317,158	(683,378)

In both the current and preceding years, the company made no material acquisitions and had no discontinued operations.

There were no recognised gains or losses in either the current or preceding years other than those disclosed in the profit and loss account.

The notes on pages 8 to 17 form part of these financial statements.

Note of historical cost profits and losses

	1995 £	1994 £
Profit on ordinary activities before tax Difference between an historical cost depreciation charge and	617,154	695,476
the actual charge for the year	4,036	4,036
Historical cost profit before tax	621,190	699,512
Historical cost profit after tax	321,194	482,258

The notes on pages 8 to 17 form part of these financial statements.

(formerly W Kellett & Company Limited)

Balance sheet

at 31 December 1995

	Note	•	1995		1994
Fixed assets		£	£	£	£
Tangible assets	11		1,520,563		895,926
Current assets					
Stocks	12	2,674,955		1,932,792	
Debtors - due within one year	13	3,043,265		2,613,324	
Debtors - due after more than one year	13	211		290,400	
Cash at bank and in hand		1,406		991	
Creditors: amounts falling due		5,719,837		4,837,507	
within one year	14	(1,708,781)		(4,883,177)	
Net current assets/(liabilities)			4,011,056		(45,670)
Total assets less current liabilities			5,531,619		850,256
Creditors: amounts falling due					
after more than one year	15		(4,729,554)		(367,299)
Net assets			802,065		482,957
					
Capital and reserves					
Called up share capital	18		190,017		189,717
Share premium account	19		83,270		81,620
Revaluation reserve	19		206,585		210,621
Profit and loss account	19		322,193		999
Equity shareholders' funds	20		802,065		482,957

These financial statements were approved by the board of directors on 29 April 1996 and were signed on its behalf by:

AH Trafford

Director

The notes on pages 8 to 17 form part of these financial statements.

(formerly W Kellett & Company Limited)

Notes

(forming part of the financial statements)

1 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements.

Basis of accounting

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards, modified to include the revaluation of certain land and buildings.

Turnover

Turnover represents the invoiced value of goods supplied, excluding value added tax.

Depreciation

The depreciation policies of the company were reviewed during the year and certain changes made to more accurately assess the remaining useful life of the assets.

Fixed assets are depreciated in equal annual instalments over their expected useful lives at the following rates:

1995	1994
Nil%	Nil%
2%	4%
10 - 50%	10 - 25%
20 - 33%	20 - 33%
	2% 10 - 50%

An amount equal to the excess of the annual depreciation charge on revalued assets over the notional historical cost depreciation charge on those assets is transferred annually from the revaluation reserve to the profit and loss account.

Costs incurred in the acquisition of patterns have been included within fixed assets to reflect the use the company will receive from the use of patterns over their lifetime.

Stocks

Stocks are valued at the lower of cost and net realisable value.

Deferred taxation

Deferred taxation is provided at current rates using the liability method in respect of the taxation effect of all timing differences to the extent that it is probable that a liability will crystallise.

Pension costs

The costs of contributions to the company's defined contribution pension scheme are charged in the profit and loss account as incurred.

(formerly W Kellett & Company Limited)

Notes (continued)

1 Accounting policies (continued)

Leased assets

Fixed assets acquired under finance leases and hire purchase agreements are treated as if they had been purchased and the corresponding lease commitments are included under creditors. The annual rentals of operating leases are charged to the profit and loss account.

Government grants

Grants in respect of buildings are included in creditors and are written back to the profit and loss account over ten years.

Grants in respect of innovation have been credited directly to the profit and loss account.

2 Turnover and operating profit

The geographical split of turnover and operating profit is as follows:

		Tu	rnover	Operating profit	
		1995	1994	1995	1994
		£	£	£	£
	Geographical segments:				-
	United Kingdom	8,232,954	7,189,464	665,914	705,152
	Rest of Europe	2,288,584	1,456,632	199,009	152,988
	Other	534,773	486,089	46,502	50,453
		11,056,311	9,132,185	911,425	908,593
					
3	Other operating income				
				1995	1994
				£	£
	Rent received			24,650	27,900
				====	= ==
4	Interest payable				
	On bank overdraft wholly repaya	ble within five years	not	£	£
	by instalments			250,379	37,130
	On bank overdraft repayable after	r more than five years	}	-	38,529
	On hire purchase contracts			11,818	5,562
	Other interest payable			34,915	134,113
				297,112	215,334

Notes (continued)

5	Profit on ordinary activities before taxation	1995	1994
	Profit on ordinary activities before taxation is stated	£	£
	after charging/(crediting):		
	Depreciation		
	- owned assets	42,174	41.804
	- assets held under finance leases and hire purchase contracts	38,537	41,804 38,509
	Auditors' remuneration	50,557	36,309
	- for audit services	6,000	3,200
	- for non-audit services	-	3,200
	Profit on disposal of tangible fixed assets	(1,213)	(27,419)
	Operating lease rentals - plant and machinery	19,388	13,008
	-land and buildings	26,109	25,762
	Grants received - innovation	(25,000)	25,702
	Release of capital grant	(1,000)	_
		(-,,	
		 	
6	Exceptional item		
		£	£
	During the year payments were made into a pension		
	scheme on behalf of certain employees as follows:		
	Mr JE Bruce	131,875	-
	Mr PR Beaumont	79,125	-
			
		211,000	-
		=======================================	_
7	Taxation		
		£	£
	United Kingdom taxation at 33% (1994: 33%):		-
	Current corporation tax	300,000	216,974
	(Over)/under provision in prior years	(4)	280
			
		299,996	217,254
			===
8	Directors' emoluments		
		£	c
		£	£
	Emoluments other than fees (including pension		
	contributions and benefits in kind)	322,012	121 924
	·· 	322,012	121,824
		= :===:	
		£	£
	Emoluments (excluding pension contributions) include amounts paid to:	_	~
	Current chairman from 24 March 1995	-	-
	Former chairman to 23 March 1995	3,725	7,222
	Highest paid director	56,838	37,300
			

(formerly W Kellett & Company Limited)

Notes (continued)

8 Directors' emoluments (continued)

The number of directors (including the chairman and highest paid director) who received fees and other emoluments (excluding pension contributions) in the following ranges were:

	1995 Number	1994 Number
£0 - £5,000	3	
£5,001 - £10,000		-
£25,001 - £30,000	1	1
£30,001 - £35,000	-	1
£35,001 - £40,000	-	1
	.	1
£45,001 - £50,000	1	_
£55,001 - £60,000	î	-
		

The emoluments of the current chairman and one other director were paid by the ultimate parent undertaking and are disclosed in those financial statements.

9 Employee information

	The average	weekly number of persons (including executive	Number	Number
	directors an	nd agents) employed during the year were:		
	Sales	1801110) emproyed during the year were.	17	
	Administration	on	16	18
	Stores		15	11
			24	16
			55	45
			==	=
	77		£	£
	Ine aggregat	e payroll costs of the above persons were:		
	Wages and sa		931,079	715,716
	Social securit		63,505	44,201
	Other pension	1 costs	227,774	23,000
			1,222,358	782,917
			====	
10	Dividends			
			£	£
	Ordinary	£nil (1994: £3,909) per share	_	1,161,600
	'B' ordinary	£nil (1994: £nil) per share	-	-,101,000
			-	1,161,600
			===	

(formerly W Kellett & Company Limited)

Notes (continued)

11 Tangible fixed assets

Cost or valuation:	Freehold land and buildings £	Plant and fixtures and fittings	Total £
At 1 January 1995	921.640	251.004	* ^=-
Additions	821,649 514,718	251,984	1,073,633
Disposals	514,716	218,361 (42,108)	733.079 (42,108)
4421D 1 1005		(12,100)	(1 2,108)
At 31 December 1995	1,336,367	428,237	1,764,604
Depreciation: At 1 January 1995 Charge for the year Disposals	43,500 14,281	134,207 66,430 (14,377)	177,707 80,711 (14,377)
At 31 December 1995	57,781	186,260	244,041
Net book value: At 31 December 1995	1,278,586	241,977	1,520,563
At 31 December 1994	778,149	117,777	895,926
			

Freehold land and buildings include non depreciable assets totalling £284,000.

If the freehold property had not been revalued it would have been included at the following amounts:

	1995 £	1994 £
Cost Accumulated depreciation	1,118,352 (46,351)	603,634 (36,106)
Net book value	1,072,001	567,528
		====

Freehold land and buildings were valued at 31 December 1992 by the directors. The gross depreciable value of land and buildings is £834,352.

The net book value of tangible assets includes an amount of £123,932 (1994: £87,544) in respect of assets held under hire purchase contracts. The related depreciation charge for the year was £38,537 (1994: £38,509).

The rates of depreciation used during the year were revised to better reflect the useful lives of certain assets. The depreciation charge under the old rates of depreciation would have been £109,602.

(formerly W Kellett & Company Limited)

Notes (continued)

12	Stocks	1995	1994
		£	£
	Finished goods and goods for resale	2,674,955	1,932,792
13	Debtors		
	Amounts falling due within one year:	£	£
	Trade debtors	3,008,692	2,559,401
	Other debtors	11,071	15,770
	Prepayments and accrued income	23,502	38,153
		3,043,265	2,613,324
			
	Amounts falling due after more than one year:	£	£
	Other debtors	211	_
	ACT recoverable	-	290,400
		211	290,400
14	Creditors: amounts falling due within one year	==	
		£	£
	Bank loan (secured)	_	11,299
	Bank overdraft (secured)	212,386	666,427
	Trade creditors	1,163,666	654,844
	Amounts due to parent and fellow subsidiary undertakings	61,861	-
	Corporation tax	9,600	493,124
	Other taxation and social security	56,968	59,001
	Other creditors	21,775	1,706,200
	Obligations under hire purchase contracts	58,226	53,719
	Accruals and deferred income	124,299	76,963
	Proposed dividend	-	1,161,600
		1,708,781	4,883,177

Included within accruals and deferred income is £3,000 representing the balance of a grant received in connection with building development work carried out in the year. The grant is being released to the profit and loss account over ten years.

The company's bank overdraft facility is guaranteed by its parent undertaking as part of the group's overall borrowing facilities.

The company had financing agreements whereby a certain element of their debtors were subject to invoice discounting on a non-recourse basis. The terms of the agreements were such that, prior to payment, an advance may be made by the financing company against those debtors. In such an event the company bore an element of the slow payment risk. These financing agreements were terminated during the year.

Notes (continued)

15	Creditors: amounts falling due after more	than one year		1995 £	1994 £
	Bank loan Obligations under hire purchase contracts Accruals and deferred income			4,663,082 41,472 25,000	335,285 32,014
				4,729,554	367,299
	The future bank finance arrangements to which is committed are as follows:	h the company	,	£	£
	Within one to two years				12,497
	Within two to five years After five years			4,663,082	144,000
	Alter live years			-	178,788
				4,663,082	335,285
16	connection with building development work of profit and loss account over ten years. Hire purchase obligations Obligations under hire purchase contracts are. Current (see note 14)		ne year. In	1995 £ 58,226	1994 £
	Within one to two years			29,197	30,214
	Within two to five years			12,275	1,800
				99,698	85,733
				===	===
17	Provisions for liabilities and charges				
	Deferred taxation:	Amount p	provided	Amount unprovided	
			1994	1995	1994
	The effect of timing differences because of:	£	£	£	£
	Excess of tax allowances over depreciation	-	-	49,500	_
	Surplus on revaluation	-	•	61,482	58,995
	Other timing differences	-	_	3,460	50,775
		•	-	114,442	58,995

(formerly W Kellett & Company Limited)

Notes (continued)

18	Called up share capital	1995	1994
	Authorised:	£	£
	Ordinary shares of 10p each 'B' ordinary shares of £1 each	100,000 1,000,000	100,000 1,000,000
		1,100,000	1,100,000
	Allotted, called up and fully paid:		
	Ordinary shares of 10p each 'B' ordinary shares of £1 each	30,017 160,000	29,717 160,000
		190,017	189,717

During the year 3,000 10p ordinary shares were issued for a total consideration of £1,950. The shares were issued at the exercise price of 65p per share as part of a directors' share option scheme prior to the sale of the business.

The 'B' ordinary shares do not confer on the holders the right to vote at any general meeting. Upon any winding up, or other distribution of capital, the assets available for distribution amongst the members shall be applied:

- i) Firstly in repaying the amounts paid up on the 'B' ordinary shares;
- ii) Next in repaying the amounts paid up on the 'A' ordinary shares;
- iii) Lastly in distributing pari passu, any remaining assets amongst the holders of the 'A' ordinary shares.

19 Reserves

	Share premium £	Revaluation reserve £	Profit and loss account £
At 1 January 1995 Retained profit for the year Release of revaluation reserve Premium on shares issued in the year	81,620 - 1,650	210,621 - (4,036)	999 317,158 4,036
At 31 December 1995	83,270	206,585	322,193

(formerly W Kellett & Company Limited)

Notes (continued)

20 Reconciliation of movements in shareholders' funds

	1995 £	1994 £
Profit for the financial year Dividends	317,158	478,222 (1,161,600)
New share capital issued	317,158 1,950	(683,378)
Net addition/(reduction) to shareholders' funds Opening shareholders' funds	319,108 482,957	(683,378) 1,166,335
Closing shareholders' funds	802,065	482,957

21 Contingent liabilities

At the balance sheet date the company had outstanding forward foreign exchange contracts amounting to £nil (1994: £8,416) and a guarantee to HM Customs & Excise of £120,000 (1994: £90,000).

There are cross guarantees and fixed and floating charges over the whole of the company's assets in favour of NM Rothschild and Sons Limited as security for facilities granted to the ultimate parent undertaking and its subsidiary undertakings.

22 Capital commitments

	1995 £	1994 £
Authorised and contracted for	36,750	120,000
		====
Authorised but not contracted for	-	330,000
		

23 Commitments under operating leases

As at 31 December 1995, the company had annual commitments under non-cancellable operating leases as set out below:

Operating leases which expire: - within one year - in two to five years	Land and buildings £	Other £
	26,500	4,816 19,272
	·	

(formerly W Kellett & Company Limited)

Notes (continued)

24 Pension fund

The company operates defined contribution pension schemes. The assets of the schemes are held separately from those of the company in independently administered funds. The pension cost charged represents contributions paid and payable to the various funds and amounted to £227,774 (1994: £23,000) for the year.

25 Ultimate and immediate parent company

The company's immediate parent company is S.A.H.L. (Predecessors) Limited, incorporated in Great Britain and registered in England and Wales, which has a 100% interest in the equity share capital of Kellett (UK) Limited.

The ultimate parent company is Spaldings Limited, which is incorporated in Great Britain and registered in England and Wales.

Copies of the financial statements of Spaldings Limited are available from the following address:

Spaldings Limited Sadler Road Lincoln LN6 3XJ