### TRUST STATUS

Company limited by guarantee 148906 Registered Charity 211234 Registered Social Landlord LH1648

Papworth Trust
Report and Accounts
31 March 2011

TUESDAY



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11/10/2011 COMPANIES HOUSE

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	Registration Number
TRUST STATUS	
A registered charity A company limited by guarantee A registered social landlord	211234 148906 LH1648

### REPORT OF THE BOARD OF TRUSTEES

The Trustees of Papworth Trust, who act as Directors for the purposes of company law, present their annual report and the audited financial statements for the year ended 31 March 2011

### **OBJECTIVES AND ACTIVITIES**

The trustees confirm they have complied with the duty in section 4 of the Charities Act 2006 to have due regard to the public benefit guidance published by the Charity Commission when reviewing the charity's aims and objectives and in planning future activities

The Trustees are confident that the activities of Papworth Trust are carried out for the benefit of others as is detailed in the rest of the information within the Trustees report

### Papworth Trust's Mission, Vision and Values

### **Our Mission**

Our Mission is for disabled people to have equality, choice and independence

In using the term 'disabled' we mean anyone who has a long-term health issue, learning difficulty, physical disability, sensory impairment, mental health issue or a combination of these or other impairments. We also mean people of any age

### **Our centenary Vision**

We are increasingly focussed on our centenary Vision so that by 2017 we will be sought after and respected for our insights into disability issues because

- Disabled people value our integrated and community-based services
- We address people's unmet needs and aspirations
- We are known for our pacesetting projects and standards

### **Our Values**

Working across the organisation with service users, staff and Trustees, we have agreed a set of core Values that define our culture and behaviour

### We are respectful of people with whom we work

We listen to people's views, respect their rights, seek to develop trust, and strive for people to be empowered in the choices they make. For example, we listen to the views of disabled people in shaping our strategy and involve disabled people in the recruitment of staff at all levels.

### We challenge ourselves and those around us

We are uncomfortable with the status quo and our work matters to us, we are passionate about achieving change for the better. For example, we challenge the direct provision of some of our own services where we think that the money

### REPORT OF THE BOARD OF TRUSTEES

used to subsidise the service might be better used in other areas to improve the quality of people's lives

### We are pioneering

We always aim to be far-sighted and creative, coming up with new ways of doing things and making them happen. We invest our own energy and resources, and encourage others to achieve their ambitions. We led the way in setting up new models of service such as the Papworth Trust Centre, Huntingdon and new approaches with employers.

### We are informed

We base our work on sound knowledge and experience we have a track record of delivering real outcomes across a range of competencies, and use this as the basis for future development. For example, we led research in areas such as Vocational Rehabilitation and shaping housing needs

### **Principal Activities**

Papworth Trust focuses its activities into six main areas. Empowerment, Housing and the Built Environment, Personal Support, Employment and Vocational Rehabilitation and Learning for Life and Work. In addition we provide advice services to disabled people, businesses, Local Authorities and other organisations, advising on disability in general, employing disabled people and developing accessible and inclusive communities.

### **ACHIEVEMENTS AND PERFORMANCE**

At 31 March 2011 we employed 472 staff, of whom 21% declared they have a disability. More than 100 volunteers work with us on a regular basis in a number of different roles. Together, our staff and volunteers serve over 20,000 disabled people each year.

We help disabled people achieve a number of outcomes, we help over 7,000 people a year to develop career opportunities, as a registered provider of social housing we provide homes for over 650 families and individuals, two-thirds of these homes are fully accessible, therefore helping people to live independently, we provide day services at eight centres across the Eastern region helping people to learn new skills, and over 90% of people who attend our Vocational Rehabilitation service for those with acquired disabilities are either in work or work-ready by the time they complete their programme

Most of our current £19m income is earned through Local Authority and Government contracts and rents from tenants, with the balance of our funding coming from endowments, fundraising and investments

### **Employment Services**

The service delivers programmes and opportunities for disabled people to obtain and retain work. It provides career development services to help disabled

### REPORT OF THE BOARD OF TRUSTEES

people reach their career goals while supporting employers to retain and develop disabled staff

Overall the number of people obtaining work through Papworth Trust's employment services was 841 compared with 548 last year. During the year there were 7,779 service users

### **Vocational Rehabilitation**

Vocational Rehabilitation is a nationwide service helping people who have acquired a disability through an accident, illness or injury to get a job or be ready for work. The service works with people who have a wide range of physical disabilities.

During the year 120 people were referred to the programme (2010 127 people)

### Learning for Life and Work

Learning for Life and Work focuses on increasing an individual's opportunity to learn so that they are able to achieve their ambitions and realise their potential, improve their choices and independence, increase options to obtain and retain rewarding employment and develop personally

500 people attended our Papworth Trust Centres during the year (2010 330)

### Housing

The number of homes provided by Papworth Trust increased from 632 in 2010 to 655 at 31 March 2011, with the number of supported homes in housing management increasing by 22 properties and the number of General Needs properties increasing by 1 We are receiving strong and positive feedback from tenants

The Home Solutions Service has provided advice and other services to 6,312 people (2010–3,682) during the year. We are committed to the continued growth of this Service. This is demonstrated by our recent success in winning the contract to deliver HIA services in South and West Essex.

### Personal Support

Personal Support provides a range of services including support with washing, dressing, feeding, shopping, holding a tenancy and communication. Personal Support enables people with disabilities to live in the community with increased independence. We deliver services to people with physical impairments, learning disabilities (including complex needs e.g. autism). In some cases our service users also have sensory impairments, mental health problems and acquired brain injuries.

At 31 March 2011 230 (2010 205) people were using our Personal Support services

### **Empowerment**

All services provided by the Trust are planned with consideration given to the empowerment and involvement of disabled people. Empowerment enables disabled people to have more equality, choice and independence in their lives and helps to give our service users a greater voice.

The West Suffolk Disability Resource Centre received 6,831 visitors (2010 6,272) during the year, and addressed 2,503 (2010 2,486) general enquiries relating to disabilities and disability issues

### Progress on objectives set out in last year's Trustees' Report

Objective set out in last year's Report	Progress to date
Secure Workchoice and Work Programmes contracts	Workchoice contracts have been secured in Cambridgeshire and Essex and were in operation in 2010-2011 Work Programme contracts have been secured in East Midlands and East of England and commenced in June 2011
<ul> <li>Expand the Transitions to work services</li> </ul>	The work services element of Transitions was not progressed in 2010-2011 due to lack of funding. However, Transitions youth clubs have been established in Cambridgeshire, Peterborough and Essex and are operating extremely successfully.
<ul> <li>Develop community based personal support services</li> </ul>	Personal Support services grew from £3,793k in 2009-2010 to £5,281k in 2010-2011
<ul> <li>Continue the expansion of Home Solutions Improvement Agency Service</li> </ul>	A new Home Solutions Agency was launched in Waltham Forest and operates very successfully New contracts have been secured in Essex
Investigate the further expansion of Rehabilitation services	Work has been undertaken to market Rehabilitation services to more insurers and to solicitors involved with personal injury claims

### **OBJECTIVES FOR THE COMING YEAR**

Our plans for the coming year are to

 Offer Personal Support packages funded by individual budgets linked to accommodation owned by us

- Consolidate Transitions services and expand the services to provide work experience programmes
- Develop personalised services available to people using individual Budgets so that each person we work with can choose how their services are delivered
- Deliver the Work Programme as a subcontractor throughout our existing geographical areas plus any neighbouring counties
- Develop remote support services within the Rehabilitation business

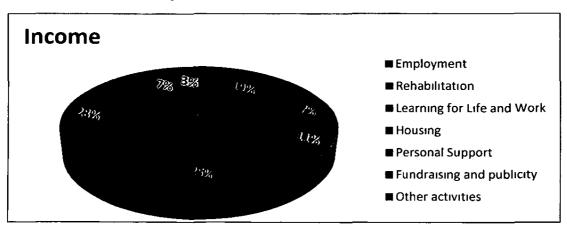
### **FINANCIAL REVIEW**

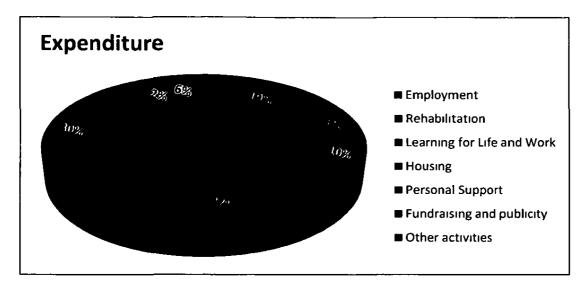
### Income and Expenditure

Despite the difficult economic climate, all services reported growth in the year Income for the year increased by 24%, to £18,835k (2010 £15,173k)

Expenditure increased by 23%, to £18,682k (2010 £15,141k) Careful control of costs resulted in an increase in operating surplus to £153k from £32k in the previous year

The financial results by service area are set out below





### Fundraising

The fundraising team faced many challenges in the tough economic conditions, but nevertheless raised £1,220k in 2010/11

We would like to thank all who have helped to fund Papworth Trust's work in the financial year, in particular

Alchemy Foundation
Haymills Charitable Trust
Simon Gibson Charitable Trust
Sylvia Waddilove Foundation
TTP Group

Big Lottery
Pye Foundation
Strangward Charitable Trust
Wolfson Foundation

We are also very grateful to those anonymous donors who have given generously over the year and would like to express our thanks to the many people who have given up their time to raise money through sponsored events and to help to support the valuable services we offer

### Investment Income

Investment income was £9k compared to £14k last year Investments are held on a Total Return basis

### **Balance Sheet**

Fixed assets are £36 7 million compared to £35 6 million last year. The market value of our investments has increased by £0 6 million during the year

Current assets have increased from £2 9 million to £3.6 million

### Post Balance Sheet Event

There are no significant post balance sheet events to report this year

### REPORT OF THE BOARD OF TRUSTEES

### Reserves Policy

Papworth Trust has a policy of allocating reserves to the planned new activities and to set aside prudent reserves to cover contingencies. Papworth Trust's reserves are currently invested to provide returns which along with fundraised income, helps to support existing projects and develop new ones.

Papworth Trust sets money aside where a purpose is specified by the donor This may permit Papworth Trust to spend the income generated by a donated investment (known as an Endowment), or it may permit Papworth Trust to spend the amount donated (known as a Restricted Reserve)

Papworth Trust established a Disability Services Fund to provide financial support for the development of new activities and services to support disabled people

The Property Fund represents Papworth Trust's funds that are invested in tangible fixed assets, net of loans, grants and donations received to specifically finance such assets and are not therefore available to meet operating expenses

To safeguard against unforeseen shortfalls or changes in the funding of the services and programmes for disabled clients for whom Papworth Trust is already committed, a Contingency Fund has been established, representing between two and four month's expenditure on such committed programmes plus additional specific exposures to be assessed each year

The General Funds represent Papworth Trust's available free funds Movements between funds are approved annually by the Finance Committee, and are set out in Note 15 to these accounts

### Investment Policy

Investments are managed with full discretion by Papworth Trust's investment advisers under the overall supervision of Papworth Trust through its Investment Committee The Committee monitors the performance of the investment advisers through formal quarterly review meetings

### STRUCTURE, GOVERNANCE AND MANAGEMENT

### Legal Status

The charity is constituted as a company limited by guarantee and is therefore governed by its Memorandum and Articles of Association. The liability of each member in the event of the company being wound up is £1. The company is a registered charity.

#### Governance

As a limited company Papworth Trust is governed by its Members. The Board of Trustees are elected by the Members at a General Meeting. Trustees can also co-opt additional Trustees to the Board, who must subsequently be elected by Members at the General Meeting. The election or appointment of Trustees is detailed in the Articles of Association.

Trustees meet six times a year to review the management of the organisation Day-to-day management is delegated to the Chief Executive and Leadership Team Trustees also meet managers in Committees to oversee the activities of specific operations of the organisation in more detail. Membership of Committees reflects the interests and expertise of the respective Trustees, and is shown on page 43. Minutes of all Committee meetings are subsequently circulated to the full Board.

The induction process for Trustees includes attendance at staff induction and disability awareness training courses, supported by in-depth briefings from senior managers and visits to our centres. Further training is arranged to meet the specific needs of individual Trustees.

Trustees do not receive a salary, but may claim expenses for attending meetings (see Note 21 to these accounts)

Trustees and Leadership Team members are asked to complete an annual Disclosure Statement to notify Papworth Trust of any involvement in any other organisations. This was most recently completed in March 2011 and revealed no conflicts of interest.

### Trustees Liabilities

Papworth Trust has indemnified one or more of the Trustees of Papworth Trust against liability in respect of proceedings bought by third parties, subject to the conditions set out in the Companies Act 2006. Such qualifying third party indemnity provision was in force during the year

### Risk Management

The Board of Trustees has overall responsibility for establishing and maintaining the whole system of internal control and reviewing its effectiveness. The Trustees recognise that no system of internal control can provide absolute assurance against material misstatement or loss or eliminate all risk of failure to achieve the organisation's objectives. The system of internal control is designed to manage key risks and to provide reasonable assurance that planned objectives and outcomes are achieved. This will also give reasonable assurance

about the reliability of financial and operational information and the safeguarding of Papworth Trust's assets and reputation.

Papworth Trust also maintains a risk register in which risks are documented and evaluated, so that major risks can be identified and the effectiveness of controls which address these risks can be assessed

The principle risks and uncertainties have been identified as

- Maintaining the sustainability of contract delivery in the current financial climate where further spending cuts are anticipated and at a time when inflation is rising
- Failure to maintain performance on key contracts resulting in financial loss and reputational damage
- Failure to respond to changes in the market place, such as Personalisation, and ensure that product and price is appropriate for new markets

Key elements of the control framework and the system for reviewing the effectiveness of the system of internal control are as follows

### Planning and approval

Papworth Trust has adopted a formal process for approval of new projects which identifies risks and controls. Combined with the budget process, which reviews risks and controls in existing processes, this generates a comprehensive review of risks.

### **Committees**

Committees take a more detailed interest in specific areas of Papworth Trust's activities, and monitor performance against key performance indicators

### **Finance Committee**

The Finance Committee has delegated responsibility for the oversight of key issues such as treasury management, financial appraisal of new projects and prevention and detection of fraud. The Finance Committee is also responsible for reporting to the Board of Trustees on the effectiveness of internal controls. At each meeting the Finance Committee reviews the major risks, and assesses the effectiveness of controls in managing those risks. This includes a discussion over whether there is a need to use internal audit activities to assess the effectiveness of controls. The Finance Committee submits minutes of its meetings to the Board of Trustees for approval

### Monitoring and corrective action

Financial reporting procedures include detailed budgets for the year ahead, detailed monthly management accounts, and longer-term financial plans used for strategic planning. The Leadership Team reviews the reports in detail and they are considered and approved by the Trustees.

Papworth Trust's regular Quarterly Business Reviews allow operational teams the opportunity to share performance results and changes to the risk map, and to plan corrective action if targets are not being met

### NHF Code of Governance

We are pleased to report that the Trust complies with the principal recommendations of the NHF Code of Governance (revised)

### **HEALTH AND SAFETY**

The Board is aware of its responsibilities on all matters relating to health and safety. Papworth Trust has prepared detailed health and safety policies and provides staff training and education on health and safety matters.

### **DISABLED EMPLOYEES**

Papworth Trust has a Diversity and Equality policy regarding the employment of staff, including disabled employees, and gives full consideration to applications for employment from disabled people

Where existing employees acquire a disability, it is Papworth Trust's policy wherever possible to provide continuing employment and to provide training and career development to employees wherever appropriate

Currently 21% of Papworth Trust's employees are disabled

#### **EMPLOYEE INVOLVEMENT**

We are committed to providing our employees with information about our activities, consulting with them on major changes and generally developing an open culture in the organisation. Regular meetings are held between managers and staff teams to allow a free flow of information, we use our intranet site to share information with staff, and we hold Staff Conferences to update staff on strategy and other major developments.

### **USER INVOLVEMENT**

User Involvement has started to take a 'co-ordination' rather than a 'management' approach to delivering and developing involvement. The User Council model has not achieved its full potential and has been replaced by a User Forum which met for the first time in June 2011. Representatives nominated by groups of service users met to discuss what is important to them to influence the Trust. More service users from all areas of our operations will have the opportunity to have a say if they choose to

### STAFF, VOLUNTEERS AND TRUSTEES

Finally I would like to thank the Trustee User Representatives, staff, volunteers and Trustees of Papworth Trust for their dedication and hard work during the past year

### REPORT OF THE BOARD OF TRUSTEES

### **EXTERNAL AUDITORS**

In accordance with Section 489 of the Companies Act 2006, a resolution for the re-appointment of Grant Thornton UK LLP as auditors of the Trust is to be proposed at the forthcoming Annual General Meeting

The report of the Board of Trustees was approved by the Board on 28 July 2011 and signed on its behalf by

A H Duberly

Chairman of Trustees

## STATEMENT OF TRUSTEES' RESPONSIBILITIES IN RESPECT OF THE FINANCIAL STATEMENTS AND THE NHF CODE OF GOVERNANCE

The Board is responsible for preparing the Report of the Board of Trustees and financial statements in accordance with applicable law and regulations

Company law requires the Board to prepare financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable laws). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs and surplus or deficit of Papworth Trust for that period. In preparing these financial statements, the Trustees are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards and the Statement of Recommended Practice Accounting by registered social landlords (2008), have been followed, subject to any material departures disclosed and explained in the accounts, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Trust's transactions and disclose with reasonable accuracy at any time the financial position of the Trust and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of Papworth Trust and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Board is responsible for ensuring that the Report of the Board of Trustees is prepared in accordance with the Statement of Recommended Practice Accounting by registered social landlords (2008)

### Disclosure of information to auditors

At the date of making this report each of the Trustees, as set out on page 43, confirm the following

- so far as each Trustee is aware, there is no relevant information needed by the Trust's auditors in connection with preparing their report of which the Trust's auditors are unaware
- each Trustee has taken all the steps that he ought to have taken as a
  Trustee in order to make himself aware of any relevant information needed
  by the Trust's auditors in connection with preparing their report and to
  establish that the Trust's auditors are aware of that information

Independent auditor's report to the members of the Papworth Trust (registered company no. 148906)

We have audited the financial statements of Papworth Trust for the year ended 31 March 2011 which comprise the principal accounting policies, the statement of financial activities, the summary income and expenditure account, the note of historical gains and losses, the balance sheet, the cash flow statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinions we have formed

### Respective responsibilities of trustees and auditor

As explained more fully in the Trustees' Responsibilities Statement set out on page 12, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland) Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors

### Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the APB's website at www frc org uk/apb/scope/private cfm

### Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2011 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice,
- have been prepared in accordance with the requirements of the Companies Act 2006, and
- are in compliance with the Housing and Regeneration Act 2008 and the Accounting Requirements for Registered Social Landlords General Determination 2006

Independent auditor's report to the members of the Papworth Trust (registered company no 148906)

### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Trustees' Annual Report for the financial year for

which the financial statements are prepared is consistent with the financial statements

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of trustees' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

Richard Chaplin

Senior Statutory Auditor

for and on behalf of Grant Thornton UK LLP

Frank Route OK LLP

Statutory Auditor, Chartered Accountants

Cambridge, England

3 October 2011

### **ACCOUNTING POLICIES**

for the year ended 31 March 2011

The financial statements have been prepared in accordance with applicable accounting standards in the United Kingdom. A summary of accounting policies is set out below.

### Basis of accounting

The financial statements are prepared on the historical cost basis of accounting as modified to include the revaluation of investments to market value

The accounts are prepared in accordance with applicable accounting standards and the Statements of Recommended Practice for Registered Social Landlords (2008) and for Charities (2005)

### **Going Concern**

The Board has a reasonable expectation that adequate resources exist for the Trust to continue in operational existence for the foreseeable future, being a period of twelve months after the date on which the report and financial statements are signed. For this reason, it continues to adopt the going concern basis in preparing the financial statements.

### Gross income

Gross income represents the income derived from the carrying on of Papworth Trust's activities, comprising the sale of goods and services, rental income receivable, fees for progression, occupation and rehabilitation services, donations and miscellaneous income

### Tangible fixed assets

Tangible fixed assets are stated at cost less accumulated depreciation Depreciation is charged on a straight line basis over the expected useful economic lives of the assets as follows

Freehold housing properties	50 years
Freehold business properties	25 years
Leasehold improvements	Over the life of the lease
Plant, machinery and fixtures	3-15 years
Office equipment, except for personal computers	5-10 years
Motor vehicles	6 years

Tangible fixed assets which are depreciated over a period in excess of 50 years are subject to impairment reviews annually. Other assets are reviewed for impairment if there is an indication that impairment may have occurred. Where there is evidence of impairment, fixed assets are written down to their recoverable amount, being the higher of the net realisable value or the value in use to the Trust. Any such write down is charged to operating surplus

### **ACCOUNTING POLICIES**

for the year ended 31 March 2011

### Housing properties

Housing properties are shown at cost net of Social Housing Grant Interest on the mortgage loan financing a development is capitalised up to the date of completion of the scheme

Housing properties in the course of construction are stated at cost net of Social Housing Grant to the extent of costs incurred, any excess Social Housing Grant being shown as a creditor falling due within one year. Such grants are transferred into housing properties when completed

### Shared Ownership properties

Shared ownership properties are split proportionally between current and fixed assets based on the element relating to expected first tranche sales. The first tranche proportion is classed as a current asset and related sales proceeds included in turnover and the remaining element is classed as fixed asset and included in housing properties at cost, less any provisions needed for depreciation or impairment

### Social Housing Grant

Where developments have been financed wholly or partly by Social Housing Grant, the cost of those developments has been reduced by the amount of the grant received Social Housing Grant due from the HCA or received in advance is included as a current asset or liability

If housing properties are disposed of, SHG becomes repayable but can be recycled for use against qualifying projects

### Improvement costs

The cost of works to housing properties that result in an enhancement of the economic benefit of those properties are capitalised and depreciated over their useful economic lives

### Grants from Jobcentre Plus

Grants for the acquisition or improvement of industrial buildings are treated as interest-free loans

### Revenue-based grants

Grants of a revenue nature are credited to income in the period to which they relate

### Donations and gifts

All monetary donations and gifts are included in full in the statement of financial activities when receivable

### Donated land

Land donated by local authorities and others is added to the cost of housing properties at the market value of the land at the time of the donation

### Cyclical repairs and maintenance

Due to the number of properties held and the establishment of regular programmes of repair and maintenance, Papworth Trust does not make provision for future works but charges actual costs incurred to the income and expenditure account

### **ACCOUNTING POLICIES**

for the year ended 31 March 2011

#### Investments

Investments are carried at mid-market value as at the balance sheet date Realised gains and losses on this basis are taken to the income and expenditure account, unrealised gains and losses are recorded in the statement of financial activities

### Pension costs

Papworth Trust operates a defined contribution scheme for all new employees and a defined benefit scheme, both of which require contributions to be made to separately administered funds. Papworth Trust also contributes to The NHS Pension Scheme for relevant staff who have transferred under TUPE.

Contributions in respect of the defined contribution scheme are charged to the income and expenditure account as they become payable in accordance with the scheme rules. Contributions to the defined benefit scheme are charged to the income and expenditure account so as to spread the cost over the employees' working lives with Papworth Trust.

#### Leased assets

All leases are regarded as operating leases and the payments made under them are charged to the statement of financial activities on a straight line basis over the lease term

#### Governance costs

Governance costs comprise central governance costs and the costs of other strategic management of Papworth Trust Central governance costs includes auditors fees, costs of holding Trustees Board and sub-committee meetings and costs of recruiting new Trustees

### Reserves

The reserves policy is set out on page 8

### True and fair override

Under the requirements of the SORP, capital grants are shown as a deduction from the cost of housing properties on the balance sheet. This is a departure from the rules under the Companies Act 2006 but, in the opinion of the Board, is a relevant accounting policy, comparable to that adopted by other registered providers, that has been adopted in order to present a true and fair view.

# STATEMENT OF FINANCIAL ACTIVITIES for the year ended 31 March 2011

Ceneral   Designated   Endowment   Total   Total   Notes   Endos   E		UNRES	TRICTED	RESTR	ICTED		
Nooling Resources   From   F		General	Designated	General	Endowment	Total	Total
Noces   Front   Fron		funds	funds	funds	funds	2011	2010
NCOMING RESOURCES   Total	Notes	£'000		£'000	£'000	£'000	£'000
Incoming resources from generated funds   950   - 270   1,220   1,582   1,000   1,00							
Donations and gifts		d funds					
Investment income   4   - 6   - 3   9   14			<del>.</del>	270	_	1 220	1.582
Income from primary purpose charitable activities   1/2   15,861   1   1,348   1,838   1,348   1,838   1,348	· ·		6		3	•	•
Crants receivable 1/2 15,861 1,348 - 1,348   1,348		_	· ·	_	•		, ,
Crants receivable   1/2		15.961		_	_	15 861	11 3/8
Chief rincome   1/2   321   -			<del>-</del>	1 204	_	•	•
Cain on sale of fixed assets   - 30			-	1,354	-		1,000
RESOURCES EXPENDED   Costs of generating funds   Fund raising and publicity   381   -     -     381   389   18,835   15,173   389   18,835   15,173   389   18,835		321	20	-	-		201
RESOURCES EXPENDED  Costs of generating funds Fund raising and publicity 381 381 389 Investment management 1/2 2  costs  Charitable activities Operating costs of primary purpose Charitable activities 1/2 12,361 987 1,769 3 15,120 11,559 Support costs of primary purpose Charitable activities 1/2 1,796 1,796 2,010 Interest payable 1/5 634 634 661 Governance costs Central governance costs Central governance costs 1/2 53 53 38 Other strategic management costs 673 53 38 Other strategic management costs 673 553 38 Other strategic management costs 1/2 53 553 38 Other strategic management costs 673 55 3  TOTAL RESOURCES EXPENDED 15,923 987 1,769 3 18,682 15,141  NET INCOMING/ (OUTGOING) RESOURCES BEFORE TRANSFERS 16 1,209 (951) (105) - 153 32 Transfers between funds 15 (428) 428	Gain on sale of fixed assets		30	<del></del>	<del>.</del> .		291
Costs of generating funds   Fund raising and publicity   381	TOTAL INCOMING RESOURCES	17,132	36	1,664	3	18,835	15,173
Fund raising and publicity 381 381 389 Investment management 1/2 2 2 costs  Charitable activities  Operating costs of primary purpose charitable activities 1/2 12,361 987 1,769 3 15,120 11,559 Support costs of primary purpose charitable activities 1/2 1,796 1,796 2,010 Interest payable 1/5 634 6 534 661 Governance costs  Central governance costs 1/2 53 53 38 Central governance costs 1/2 53 673 479 1/2  Operating costs of other activities 25 673 479 3 18,682 15,141  NET INCOMING/ (OUTGOING) RESOURCES  BEFORE TRANSFERS 16 1,209 (951) (105) - 153 32 Transfers between funds 15 (428) 428	RESOURCES EXPENDED						
Fund raising and publicity 381 381 389 Investment management 1/2 2 2 costs  Charitable activities  Operating costs of primary purpose charitable activities 1/2 12,361 987 1,769 3 15,120 11,559 Support costs of primary purpose charitable activities 1/2 1,796 1,796 2,010 Interest payable 1/5 634 6 534 661 Governance costs  Central governance costs 1/2 53 53 38 Central governance costs 1/2 53 673 479 1/2  Operating costs of other activities 25 673 479 3 18,682 15,141  NET INCOMING/ (OUTGOING) RESOURCES  BEFORE TRANSFERS 16 1,209 (951) (105) - 153 32 Transfers between funds 15 (428) 428							
Investment management 1/2 2  costs Charitable activities Operating costs of primary purpose charitable activities 1/2 12,361 987 1,769 3 15,120 11,559 Support costs of primary purpose charitable activities 1/2 1,796 1,796 2,010 Interest payable 1/5 634 634 661 Governance costs Central governance costs 1/2 53 53 38 Other strategic management costs 673 673 479  Operating costs of other activities 25 25 3  TOTAL RESOURCES EXPENDED 15,923 987 1,769 3 18,682 15,141  NET INCOMING/ (OUTGOING) RESOURCES BEFORE TRANSFERS 16 1,209 (951) (105) - 153 32 Transfers between funds 15 (428) 428  NET INCOMING/ (OUTGOING) RESOURCES BEFORE OTHER RECOGNISED 6 781 (523) (105) - 153 32 GAINS AND LOSSES  Other recognised gains and losses Gains on investments Realised		381	_	-	-	381	389
Costs Charitable activities Operating costs of primary purpose charitable activities 1/2 12,361 987 1,769 3 15,120 11,559 Support costs of primary purpose charitable activities 1/2 1,796 1,796 2,010 Interest payable 1/5 634 634 661 Governance costs Central governance costs 1/2 53 53 38 Other strategic management costs 673 673 479  Operating costs of other activities 25 25 3  TOTAL RESOURCES EXPENDED 15,923 987 1,769 3 18,682 15,141  NET INCOMING/ (OUTGOING) RESOURCES BEFORE TRANSFERS 16 1,209 (951) (105) - 153 32 Transfers between funds 15 (428) 428  NET INCOMING/ (OUTGOING) RESOURCES BEFORE OTHER RECOGNISED 6 781 (523) (105) - 153 32 GAINS AND LOSSES  Other recognised gains and losses Gains on investments Realised - 643 - 6 649 1,482 NET MOVEMENT IN FUNDS 781 120 (105) 6 802 1,514  Fund balances at 1 April 2010 4,686 14,271 4,148 197 23,302 21,788 Fund balances at 1 April 2010 4,686 14,271 4,148 197 23,302 21,788 Fund balances at 1 April 2010 4,686 14,271 4,148 197 23,302 21,788 Fund balances at 31 March 5,667 4,304 4,043 203 24,104 23,302			-	_	-	-	
Charitable activities Operating costs of primary purpose charitable activities 1/2 12,361 987 1,769 3 15,120 11,559 Support costs of primary purpose charitable activities 1/2 1,796 1,796 2,010 Interest payable 1/5 634 634 661 Governance costs Central governance costs 1/2 53 53 38 Other strategic management costs 673 553 32  TOTAL RESOURCES EXPENDED 15,923 987 1,769 3 18,682 15,141  NET INCOMING/ (OUTGOING) RESOURCES BEFORE TRANSFERS 16 1,209 (951) (105) - 153 32 Transfers between funds 15 (428) 428	• •						_
Operating costs of primary purpose chantable activities							
Charitable activities 1/2 12,361 987 1,769 3 15,120 11,559 Support costs of primary purpose charitable activities 1/2 1,796 1,796 2,010 Interest payable 1/5 634 634 661 Governance costs							
Support costs of primary purpose charitable activities 1/2 1,796 1,796 2,010 Interest payable 1/5 634 634 661 Governance costs  Central governance costs 1/2 53 5 53 38 Other strategic management costs 673 673 479  Under strategic management costs 673 553 38 Other strategic management costs 673 553 38 Other strategic management costs 673 25 3 3 TOTAL RESOURCES EXPENDED 15,923 987 1,769 3 18,682 15,141  NET INCOMING/ (OUTGOING) RESOURCES  BEFORE TRANSFERS 16 1,209 (951) (105) - 153 32  Transfers between funds 15 (428) 428		12 361	987	1 769	3	15 120	11.559
Charitable activities		12,001	001	7,100	ŭ	10,120	,
Interest payable 1/5 634 634 661  Governance costs Central governance costs 1/2 53 53 38 Other strategic management costs 673 673 479  1/2 Operating costs of other activities 25 25 3  TOTAL RESOURCES EXPENDED 15,923 987 1,769 3 18,682 15,141  NET INCOMING/ (OUTGOING) RESOURCES BEFORE TRANSFERS 16 1,209 (951) (105) - 153 32  Transfers between funds 15 (428) 428  NET INCOMING/ (OUTGOING) RESOURCES BEFORE OTHER RECOGNISED 6 781 (523) (105) - 153 32  GAINS AND LOSSES  Other recognised gains and losses  Gains on investments  Realised		1 796		_	_	1 796	2 010
Governance costs Central governance costs Cent		•			_		
Central governance costs 1/2 53 53 38 Other strategic management costs 673 673 479  1/2 Operating costs of other activities 25 25 3  TOTAL RESOURCES EXPENDED 15,923 987 1,769 3 18,682 15,141  NET INCOMING/ (OUTGOING) RESOURCES BEFORE TRANSFERS 16 1,209 (951) (105) - 153 32  Transfers between funds 15 (428) 428	• •	034	-	-	-	034	001
Other strategic management costs 673 673 479  1/2 Operating costs of other activities 25 25 3  TOTAL RESOURCES EXPENDED 15,923 987 1,769 3 18,682 15,141  NET INCOMING/ (OUTGOING) RESOURCES BEFORE TRANSFERS 16 1,209 (951) (105) - 153 32  Transfers between funds 15 (428) 428  NET INCOMING/ (OUTGOING) RESOURCES BEFORE OTHER RECOGNISED 6 781 (523) (105) - 153 32  GAINS AND LOSSES  Other recognised gains and losses Gains on investments Realised						52	39
1/2   Operating costs of other activities   25			-	-	•		
TOTAL RESOURCES EXPENDED   15,923   987   1,769   3   18,682   15,141			-	-	-	6/3	419
TOTAL RESOURCES EXPENDED 15,923 987 1,769 3 18,682 15,141  NET INCOMING/ (OUTGOING) RESOURCES BEFORE TRANSFERS 16 1,209 (951) (105) - 153 32  Transfers between funds 15 (428) 428  NET INCOMING/ (OUTGOING) RESOURCES BEFORE OTHER RECOGNISED 6 781 (523) (105) - 153 32  GAINS AND LOSSES  Other recognised gains and losses Gains on investments Realised						25	
NET INCOMING/ (OUTGOING) RESOURCES BEFORE TRANSFERS 16 1,209 (951) (105) - 153 32 Transfers between funds 15 (428) 428  NET INCOMING/ (OUTGOING) RESOURCES BEFORE OTHER RECOGNISED 6 781 (523) (105) - 153 32 GAINS AND LOSSES  Other recognised gains and losses Gains on investments Realised	Operating costs of other activities	25	<u> </u>	-	•	25_	
BEFORE TRANSFERS 16 1,209 (951) (105) - 153 32 Transfers between funds 15 (428) 428  NET INCOMING/ (OUTGOING) RESOURCES BEFORE OTHER RECOGNISED 6 781 (523) (105) - 153 32 GAINS AND LOSSES  Other recognised gains and losses Gains on investments Realised	TOTAL RESOURCES EXPENDED	15,923	987	1,769	3	18,682	15,141
BEFORE TRANSFERS 16 1,209 (951) (105) - 153 32 Transfers between funds 15 (428) 428  NET INCOMING/ (OUTGOING) RESOURCES BEFORE OTHER RECOGNISED 6 781 (523) (105) - 153 32 GAINS AND LOSSES  Other recognised gains and losses Gains on investments Realised	NET INCOMING/ (OUTGOING) RES	DURCES					
Transfers between funds 15 (428) 428	•		(951)	(105)	_	153	32
NET INCOMING/ (OUTGOING) RESOURCES BEFORE OTHER RECOGNISED 6 781 (523) (105) - 153 32 GAINS AND LOSSES  Other recognised gains and losses Gains on investments Realised			, ,		_	-	
BEFORE OTHER RECOGNISED 6 781 (523) (105) - 153 32 GAINS AND LOSSES  Other recognised gains and losses Gains on investments Realised - 643 - 6 649 1,482 NET MOVEMENT IN FUNDS 781 120 (105) 6 802 1,514 Fund balances at 1 April 2010 4,686 14,271 4,148 197 23,302 21,788 Fund balances at 31 March 5 467 14 391 4 043 203 24 104 23 302	Transiers between funds	(420)	420			<u>-</u>	<del>-</del> _
BEFORE OTHER RECOGNISED 6 781 (523) (105) - 153 32 GAINS AND LOSSES  Other recognised gains and losses Gains on investments Realised - 643 - 6 649 1,482 NET MOVEMENT IN FUNDS 781 120 (105) 6 802 1,514 Fund balances at 1 April 2010 4,686 14,271 4,148 197 23,302 21,788 Fund balances at 31 March 5 467 14 391 4 043 203 24 104 23 302	NET INCOMING/ (OUTGOING) RES	DURCES					
GAINS AND LOSSES         Other recognised gains and losses         Gains on investments       Colspan="4">			(523)	(105)	-	153	32
Conses			(, ,	, ,			
Conses	Other recognised gains and						
Realised       -<							
Realised       -<	Gains on investments						
Unrealised         -         643         -         6         649         1,482           NET MOVEMENT IN FUNDS         781         120         (105)         6         802         1,514           Fund balances at 1 April 2010         4,686         14,271         4,148         197         23,302         21,788           Fund balances at 31 March         5,467         14,391         4,043         203         24,104         23,302		_	=	-	-	-	-
NET MOVEMENT IN FUNDS         781         120         (105)         6         802         1,514           Fund balances at 1 April 2010         4,686         14,271         4,148         197         23,302         21,788           Fund balances at 31 March         5,467         14,391         4,043         203         24,104         23,302		-	643	_	6	649	1,482
Fund balances at 1 April 2010 4,686 14,271 4,148 197 23,302 21,788 Fund balances at 31 March 5,467 14,391 4,043 203 24,104 23,302		781		(105)			
Fund balances at 31 March 5 467 14 301 4 043 203 24 104 23 302							
6.467 14.301 4.043 203 24.104 23.302							
		5,467	14,391	4,043	203	24,104	23,302

No separate statement of total recognised gains and losses has been presented as all such gains and losses have been dealt with in the Statement of Financial Activities

# SUMMARY INCOME AND EXPENDITURE ACCOUNT for the year ended 31 March 2011

	Notes	2011 £'000	2010 £'000
OPERATIONS	Notes	£ 000	2 000
Gross income Continuing operations		18,805	14,782
		<del></del>	
Total expenditure			
Continuing operations		18,682	15,141
		<del></del> ,	
NET INCOME/ (DEFICIT) BEFORE ASSET DISPOSALS	<b>,</b>		
Continuing operations		123	(359)
Gains on sale of tangible fixed assets		30	391
NET INCOME FOR THE YEAR	1/6	153	32
		====	
NOTE OF HISTORICAL COST GAINS AND LOSSES			
		2011	2010
		£'000	£'000
Reported net income for the year		153	32
Difference between gains and losses on sale of investment on historical cost basis and market basis	nts	-	-
Historical cost surplus for the year		153	32

# BALANCE SHEET at 31 March 2011

FIXED ASSETS		Notes	2011 £'000	2010 £'000
Tangible assets	Freehold housing properties Less Social Housing Grants		43,150 (20,416)	41,370 (20,070)
	Other property, plant and equipment	7 7	22,734 6,166	21,300 7,198
Investments Endowment fund	assets	8 9	28,900 7,570 203	28,498 6,925 197
			36,673	35,620
CURRENT ASSE Debtors due with Cash at bank and	in one year	10	3,072 499	2,689 183
CREDITORS:			3,571	2,872
amounts fall	ing due within one year	11	(3,896)	(3,097)
NET CURRENT	LIABILITIES		(325)	(225)
TOTAL ASSETS	LESS CURRENT LIABILITIES		36,348	35,395
CREDITORS: amounts falling	ng due after more than one year	12	(11,889)	(12,093)
PROVISIONS FO	OR LIABILITIES AND CHARGES	14	(355)	-
			24,104	23,302

BALANCE SHEET (CONTINUED) at 31 March 2011

RESTRICTED FUNDS	Notes	2011 £'000	2010 £'000
ENDOWMENT FUNDS	15	203	197
GENERAL FUNDS Capital funds Income funds	15 15	3,894 149 —————————————————————————————————	4,065 83 ———————————————————————————————————
UNRESTRICTED FUNDS			
DESIGNATED FUNDS	15	14,391	14,271
GENERAL FUNDS Contingency fund	15	5,467	4,686
TOTAL FUNDS	15	24,104	23,302

The financial statements were approved by the Board of Trustees on 28 July 2011 and are signed on their behalf by

AH Duberly

Trustee

Á Daisgupta

Trustee

# CASH FLOW STATEMENT for the year ended 31 March 2011

	Notes	2011 £'000	2010 £'000
NET CASH INFLOW FROM OPERATING ACTIVITIES	Α	2,712	398
RETURNS ON INVESTMENT AND SERVICING OF Dividends and interest received Interest paid	FINANCE	9 (634)	14 (661)
NET CASH OUTFLOW FROM RETURNS ON INVESTMENT AND SERVICING OF FINANCE		(625)	(647)
APPEAL INCOME FOR CAPITAL PROJECTS		49	92
CAPITAL EXPENDITURE AND FINANCIAL INVESTIGATION CONSTRUCTION and improvement of housing properties Capital grants received in respect of housing properties Acquisition of other tangible fixed assets Proceeds of sale of land and property	S	(1,346) 196 (452)	(1,502) 416 (1,047) 564
NET CASH OUTFLOW ON CAPITAL EXPENDITU AND FINANCIAL INVESTMENT	RE	(1,602)	(1,569)
NET CASH INFLOW/ (OUTFLOW) BEFORE MANALIQUID RESOURCES	AGEMENT OF	534	(1,726)
FINANCING Drawings under housing loan Repayment of housing loans	C	(216)	2,000 (236)
NET (OUTFLOW)/INFLOW FROM FINANCING AC	TIVITIES	(216)	1,764
INCREASE IN CASH	В	318	38

CASH FLOW STATEMENT (CONTINUED) for the year ended 31 March 2011

# A. RECONCILIATION OF NET INCOMING RESOURCES AND NET CASH FLOW FROM OPERATING ACTIVITIES

2011	2010
£'000	£'000
153	32
(30)	(391)
(9)	(14)
634	661
(49)	(92)
1,230	1,041
(994)	(878)
1,777	` 39′
2,712	398
	£'000 153 (30) (9) 634 (49) 1,230 (994) 1,777

# B. ANALYSIS OF THE BALANCE OF CASH AS SHOWN IN THE BALANCE SHEET AND NOTES TO THE ACCOUNTS

		Change		Change	
		ın year		ın year	
	2011	2011	2010	2010	2009
	£'000	£'000	£'000	£'000	£'000
Cash at bank and in hand	499	316	183	35	148
	499	316	183	35	148
Disability Services Fund	25	2	23	2	21
Endowment Fund (Note 9)	146	-	146	1	145
	670	318	352	38	314
	=====				

### C. ANALYSIS OF CHANGES IN FINANCING DURING THE YEAR

	Housing loans	Other loans	Total
	£'000	£'000	£'000
At 1 April 2010	11,756	574	12,330
Drawings under housing loan	-	-	-
Repayment of housing loan	(216)	-	(216)
At 31 March 2011	11,540	574	12,114
At 1 April 2009	9,992	574	10,566
Drawings under housing loan	2,000	-	2,000
Repayment of housing loan	(236)	=	(236)
At 31 March 2010	11,756	574	12,330

# NOTES TO THE ACCOUNTS at 31 March 2011

# 1. INCOME AND EXPENDITURE ON OPERATIONS BEFORE INVESTMENT ASSET DISPOSALS - 2011

	Income	Grants	Cost of Sales	Support Costs	Total Cost	Interest Payable	2011	2010
	£'000	£.000	£'000 (Note 2)	£'000 (Note 2)	£'000	£'000	£'000	£'000
Employment Services	2,842	725	(3,050)	(499)	(3,549)	-	18	57
Rehabilitation Services	1,388	-	(987)	(109)	(1,096)	-	292	(83)
Learning for Life & Work	1,852	118	(1,621)	(172)	(1,793)	-	177	(181)
Housing Services	4,201	551	(3,909)	(520)	(4,429)	(634)	(311)	(166)
Personal Support	5,281	-	(5,202)	(411)	(5,613)	-	(332)	(441)
Advice Services	146	-	(244)	(13)	(257)	-	(111)	(101)
Research and Policy	-	-	(107)	(9)	(116)	-	(116)	(93)
Sub Total – charitable Activities	15,710	1,394	(15,120)	(1,733)	(16,853)	(634)	(383)	(1,008)
Fundraising and Publicity	-	-	(381)	(53)	(434)	-	(434)	(389)
Investment Management Fees	-	-	-		-	-	-	(39)
Sub Total - Generating Funds	-		(381)	(53)	(434)	-	(434)	(428)
Central governance costs	-	<u>~</u>	(53)	-	(53)	-	(53)	(38)
Other strategic management costs	1	-	(673)	(10)	(683)	-	(682)	(478)
Sub Total - Governance	1	-	(726)	(10)	(736)	-	(735)	(516)
Other activities	150	-	(25)	-	(25)	-	125	(3)
Totals	15,861	1,394	(16,252)	(1,796)	(18,048)	(634)	(1427)	(1,955)
Donation and Gifts Investment Income Acquisitions Gain on sale of Fixed Assets Net Surplus For The Year Befo	re Investment	Asset Disp				===	1,220 9 321 30 — 153	1,582 14 - 391 —
•		•					==	

# NOTES TO THE ACCOUNTS at 31 March 2011

# 2. ANALYSIS OF INCOME FROM PRIMARY PURPOSE CHARITABLE ACTIVITIES, OTHER INCOME, GRANTS AND EXPENDITURE

All income is earned in the UK

Analysis of revenue grant and other grants receivable		
, , , , , , , , , , , , , , , , , , , ,	2011	2010
	£'000	£'000
MODICATED		
WORKSTEP grant	725	1,198
Revenue grants	669	640
	4.004	4.000
	1,394	1,838
Particulars of income and expenditure from lettings		
φ.	2011	2010
	£'000	£'000
INCOME	2.000	2,000
Rents receivable	2,645	2,561
	2,043 770	2,361 770
Service charges receivable	770	770
Cross roots receivable	2 445	2 224
Gross rents receivable	3,415 (112)	3,331
Less rent losses from voids	(112)	(78)
Net rents receivable	3,303	3,253
Revenue grants from the Housing Corporation	-	75 500
Other revenue from Local Authorities	552	530
Housing Advisory Services	897	310
Total income from lettings	4,752	4,168
Total income nom lettings	7,702	7,100
EXPENDITURE		
Expenditure on letting activities		
Services	843	1,040
Management	505	420
Routine maintenance	812	698
	36	50
Major repairs (revenue element) Depreciation	637	538
Housing Advisory Services	1,596	965
Tiousing Advisory Services	1,530	900
Total evpenditure on lettings	4.420	2 711
Total expenditure on lettings	4,429	3,711
OPERATING CURRING ON LETTING ACTIVITIES	202	457
OPERATING SURPLUS ON LETTING ACTIVITIES	323	457
Units in management	No	No
General housing	183	182
Supported housing	472	450
	655	632

# NOTES TO THE ACCOUNTS at 31 March 2011

# 2. ANALYSIS OF INCOME FROM PRIMARY PURPOSE CHARITABLE ACTIVITIES, OTHER INCOME, GRANTS AND EXPENDITURE (continued)

### Analysis of total resources expended

	Staff Costs £'000	Other costs £'000	Depre- cıatıon £'000	2011 Total £'000	2010 Total £'000
Costs of generating funds:					
Fund raising and publicity	298	82	1	381	352
Investment management costs	-	-	-	-	-
Total costs of generating funds	298	82	1	381	352
Charitable activities.					
Employment services	1,754	1,248	48	3,050	2,179
Rehabilitation services	374	552	61	987	765
Learning for Life and Work	851	579	191	1,621	1,474
Housing services	1,281	1,991	637	3,909	3,169
Personal Support	3,588	1,612	2	5,202	3,647
Advice services	133	92	19	244	233
Other support costs of charitable activities	1,469	56	271	1,796	2,048
Research and Policy	89	18	-	107	93
Interest payable	-	634	-	634	661
Total primary purpose activities	9,539	6,782	1,229	17,550	14,269
Governance costs					
Central governance costs	-	53	-	53	38
Other strategic management costs	462	208	3	673	479
Total governance costs	462	261	3	726	517
Other activities	-	25	-	25	3
TOTAL RESOURCES EXPENDED	10,299	7,150	1,233	18,682	15,141

# NOTES TO THE ACCOUNTS at 31 March 2011

### 3. EMPLOYEE INFORMATION

Papworth Trust seeks to employ a diverse workforce of disabled and non-disabled people throughout all of its operating activities

The average monthly number of people employed during the year is shown below

		2011	2010
		Total No	Total No
		740	140
	Supported placements	6	6
	Employment	72	60
	Rehabilitation	11	12
	Learning for Life and Work	56	34
	Housing Support & Management	47	40
	Personal Support	177	121
	Advice	5	5
	Central services	62	59
		436	337
	The number of people employed at the year end was		
	Full time	317	279
	Part time	155	91
		472	370
	Staff costs comprise		<del></del>
	otan costs comprise	2011	2010
		£'000	£'000
	Wages and salaries	8,799	7,229
	Social security costs	711	563
	Other pension costs (Note 19)	789	646
		10,299	8,438
		====	
4.	INVESTMENT INCOME		
		2011	2010
		£'000	£'000
	Interest receivable from bank and other deposits	-	1
	Income from listed investments	9	13
		9	14

# NOTES TO THE ACCOUNTS at 31 March 2011

_	INTEREST DAVARILE AND SIMULAR CHARGES		
5.	INTEREST PAYABLE AND SIMILAR CHARGES	2011	2010
		£'000	£'000
	On bank loans, overdrafts and other loans	£ 000	£ 000
	Repayable wholly or partly in more than five years	634	623
	Investment management fees	-	38
		<del></del>	
		634	661
		<del></del>	<del></del>
6.	NET INCOME FOR THE YEAR		
	(a) Net income for the year is stated after charging		
	(a) Net income for the year is stated after charging	2011	2010
		£'000	£'000
	Depreciation	2 000	2 000
	Tangible owned fixed assets	1,233	1,041
	•	,	·
	Fees payable to the Trust's auditors	40	0.4
	- for the audit of the financial statements	19 11	21
	- for non-audit services relating to taxation	11	_
	Operating leases		
	Land and buildings	249	234
	Property and equipment	44	34
	Gain on disposal of fixed assets	30	391
	Call of dioposal of fixed associa		=======================================
	(b) Emoluments of the Leadership Team comprise		
		2011	2010
		£000	£000
	Emoluments	532	529
			=====
	The amounts in respect of the Chief Executive, who was the highest paid	d member of th	e Leadership
	Team, are as follows	2011	2010
		£000	£000
	Emoluments	£000	£000
	The Chief Executive	97	105
	The defendance of the selection		
	Trust contributions paid to defined benefits schemes The Chief Executive	19	17
	The Chief Executive		
	Other staff paid in excess of £60,000 during the year ended 31 March 20	)11 were as fo	llows
	£60,000 - £89,999	4	4
	200,000 200,000		

## NOTES TO THE ACCOUNTS at 31 March 2011

### 6. **NET INCOME FOR THE YEAR** (Continued)

### (c) Indemnity insurance

Papworth Trust takes out insurance cover against management risks which includes professional indemnity and Management Liability (including Trustee liability), to protect Papworth Trust from losses arising from the neglect or default of its Trustees, employees or agents and to indemnify the Trustees or other officers against the consequences of any neglect or default on their part

### 7. TANGIBLE FIXED ASSETS

Freehold housing properties, which are depreciated on a straight line basis over 50 years, on cost net of grants, are as follows

	At 1 April 2010 £'000	Additions £'000	Disposals £'000	Transfer £'000	Charge for year £'000	At 31 March 2011 £'000
Gross cost Depreciation	44,969 (3,435)	1,346	-	1,278 (457)	- (551)	47,593 (4,443)
Net depreciated cost	41,534	1,346	-	821	(551)	43,150
Social housing grant Disability facility grant Other housing grants	(18,563) (25) (1,646)	- (196)	- - -	14 - -	- - -	(18,549) (25) (1,842)
Total grants	(20,234)	(196)		14		(20,416)
Net book value	21,300	1,150	-	835	(551)	22,734
						<del></del>

Included in gross cost at 31 March 2011 are building projects under construction totalling £16,000 (2010 £335,000) against which Social Housing Grant of £nil (2010 £nil) has been received

During the year expenditure capitalised in respect of existing properties amounted to £523,000 (2010 - £473,000)

Included within the depreciation charge for this year is an impairment of assets totalling £29,000 (2010 £nil)

Included in the gross costs at 31 March 2011 are shared ownership schemes totalling £298,113 (2010 £298,113)

# NOTES TO THE ACCOUNTS at 31 March 2011

## 7. TANGIBLE FIXED ASSETS (Continued)

Other property, plant and equipment

		Other		
	Short	freehold		
	leasehold	land &	Plant &	
	ımprovements	buildings	machinery	Total
	£'000	£'000	£'000	£'000
COST				
At 1 April 2010	348	7,192	4,836	12,376
Additions	_	162	326	488
Disposals	-	-	(53)	(53)
Transfers	-	(10)	(1,283)	(1,293)
At 31 March 2011	348	7,344	3,826	11,5188
DEPRECIATION				
At 1 April 2010	166	2,348	2,664	5,178
Charge for the year	18	243	418	679
Disposals	-		(47)	(47)
Transfers		(2)	( <del>4</del> 56)	(458)
At 31 March 2011	184	2,589	2,579	5,352
Net book value:				
At 31 March 2011	164	4,755	1,247	6,166
	<del></del>		<del></del>	<del></del>
At 1 April 2010	182	4,844	2,172	7,198

# NOTES TO THE ACCOUNTS at 31 March 2011

### 8. FIXED ASSETS INVESTMENTS

The following investments have been acquired in accordance with powers available to the Trustees

			2011 £'000	2010 £'000
	MARKET VALUE		£ 000	2.000
	INVESTMENTS LISTED ON THE LONDON STOCK EX	CHANGE		
	Other share holdings (Cost £6,744– 2010 £6,744)		7,545	6,902
	UNINVESTED CASH Instant access deposits £25,000 (2009 £23,000 restricte	ed)	25	23
			7,570	6,925
	MOVEMENT IN YEAR – INVESTMENTS LISTED ON THE LONDON STOCK EXCHANGE			
	At 1 April 2010 Additions		6,902	5,427
	Disposals		-	-
	Revaluation to market value		643	1,475
	At 31 March 2011		7,545	6,902
9.	ENDOWMENT FUND ASSETS			
			2011	2010
	ASSETS		£'000	£'000
	COIF Investment Fund units at market value (Cost £ 5,000- 2010 £5,000)		57	51
	Cash deposits		146	146
			203	197
		Capital	Income	Total
	BLOWENERIT IN VEAD	£'000	£'000	£'000
	MOVEMENT IN YEAR At 1 April 2010	72	125	197
	Investment income and interest for year	-	3	3
	Maintenance expenditure	-	(3)	(3)
	Revaluation to market value	6 	<del>-</del>	6 
	At 31 March 2011	78	125	203
	;			

# NOTES TO THE ACCOUNTS at 31 March 2011

### 10. DEBTORS

### Amounts falling due within one year

	2011	2010
	£'000	£'000
Trade debtors Other debtors Other prepayments and accrued income	2,180 2 890	1,814 8 867
oner prepayments and decreed meeting	3,072	2,689

Included within trade debtors are amounts relating to housing activities of £ 197,000 (2010 £447,000) of which £25,000 (2010 £38,000) are rent arrears

### 11. CREDITORS: amounts falling due within one year

	2011	2010
	£'000	£'000
Housing and development loans (note 12)	225	237
Trade creditors	835	649
Other creditors	150	193
Other taxes and social security costs	577	366
Accruals and deferred income	2,109	1,652
	3,896	3,097

Included within the above are creditors and accruals relating to housing activities amounting to £696,000 (2010 £966,000)

At 31 March 2011, Papworth Trust had an average of 31 days (2010 22 days) purchases outstanding in trade creditors. The increase in creditor days is due to the profile of expenditure in the last quarter coupled with a management target for creditor days of one month on average.

# NOTES TO THE ACCOUNTS at 31 March 2011

### 12. CREDITORS: amounts falling due after more than one year

The state of the s		
·	2011	2010
	£'000	£'000
Housing and development loans Jobcentre Plus grants	11,540 574	11,756 574
Less amounts due within one year	12,114 (225)	12,330 (237)
Amounts due after one year	11,889	12,093
Housing development loans	<del></del>	
	2011	2010
	£'000	£'000
Orchardbrook Limited	563	568
National Westminster Bank pic	8,977	9,188
Barclays Bank	2,000	2,000
	11,540	11,756

The Orchardbrook Limited loan is repayable by 2032 at a fixed rate of interest of 11 47% secured by specific charges on Papworth Trust's housing properties and repayable in semi-annual instalments

The Job Centre plus grant is repayable if all conditions of the advance are not met, notably if the buildings that the grant relates to are sold or if there is a change in their use. There is no timescale after which these conditions expire and therefore amounts received are considered to be an interest free loan repayable in more than one year.

The National Westminster Bank plc loan is part of a £10 million facility, and is secured by way of fixed charges over certain properties owned by Papworth Trust Details are as follows

Interest rate	Fırst capıtal repayment due	Final repayment due	£'000
Fixed 6 98% Fixed 7 09% Fixed 5 64% Fixed 6 01% Fixed 4 07% Fixed 6 04% Fixed 5 61% Fixed 4 24% Fixed 6 03% Variable	May 2005 September 2004 March 2009 July 2008 July 2010 August 2008 July 2006 March 2027 March 2027	November 2024 September 2024 March 2019 July 2014 July 2026 August 2013 September 2021 March 2028 March 2028 December 2028	413 1,157 1,124 838 404 1,100 1,065 1,000 976 900
			8,977

# NOTES TO THE ACCOUNTS at 31 March 2011

The Barclays Bank plc loan is part of a £5 million facility, and is secured by way of fixed charges over certain properties owned by Papworth Trust Details are as follows

Interest rate	Fırst capıtal repayment due	Fınal repayment due	£'000
Fixed 4 29% Variable	Aprıl 2019 Aprıl 2019	April 2039 April 2039	1,000 1,000
			2,000
The housing	development loans fall due as		
		2011	2010
		£'000	£'000
In one year or le	ess	225	237
Between one an		228	225
Between two an		647	671
In more than five	•	10,440	10,623
		11,540	11,756
Less amounts of	due within one year	(225)	(237)
Amounts due af	ter one year	11,315	11,519
		·	

## NOTES TO THE ACCOUNTS at 31 March 2011

### 13. OBLIGATIONS UNDER OPERATING LEASES

	2011	2010	2011	2010
	£'000	£'000	£'000	£'000
	Land and	Land and	Other	Other
	Buildings	Buildings		
Operating leases which expire	_			
In one year or less	44	30	42	1
Between one and two years	9	60	-	-
Between two and five years	169	154	3	32
In more than five years	26	26	-	-

Operating leases include

Premises which are leased from a related party, The Varrier Jones Foundation, in Pendrill Court provide office and workshop space for staff and clients, a café and learning centre

### 14. PROVISIONS FOR LIABILITIES AND CHARGES

	2011 £'000	2010 £'000
At 1 April 2010	-	2
Provision in year	355	•
Utilised in year	-	(2)
At 31 March 2011	355	
	<del></del>	

The above provision is in respect of lease and staff costs on certain contracts which are to terminate in 2011-12

# NOTES TO THE ACCOUNTS at 31 March 2011

### 15. STATEMENT OF MOVEMENT OF FUNDS

Papworth Trust's Reserves Policy is set out in the Report of the Trustees on page 8 of these accounts. Movements on funds are set out below

	Opening Balance 1 April 10	Net incoming resources	Resources expended	Transfers	Gain/ (loss) on investments	Closing Balance 31 March 11
	£'000	£'000	£'000	£'000	£'000	£'000
RESTRICTED						
ENDOWMENT FUNDS	197	3	(3)	-	6	203
RESTRICTED CAPITAL FU	JNDS -					
Macfarlane Grieve House						
conversion fund	317	-	(26)	-	-	291
West Suffolk DRC fund	140	<del>-</del>	(14)	-	-	126
Supported housing fund	767	36	(19)	-	-	784
Progression centres	458 1 774	-	(12)	-	-	446 1,703
Foundations for Living lpswich & East Suffolk	1,774 245	-	(71) (13)	-	-	232
Rehabilitation	309	5	(52)	-	-	262
Other	55	8	(13)	- -	-	50
_	4.005			<del></del>		
	4,065	49	(220)	-	-	3,894
RESTRICTED INCOME FU	NDS					
Revenue Grants Grants from	-	669	(669)	-	-	-
Employment Service	-	725	(725)	-	-	-
Rehabilitation	14	-	(1)	-	_	13
Transitions	53	144	(106)	-	-	91
Peoples Millions	-	14	(14)	-	-	-
HIA Funds	16	23	(19)	-	-	20
Learning for Life and Work	-	30	(15)	-	-	15
Supported Housing	-	10	-	-	-	10
_	83	1,615	(1,549)	-	-	149
TOTAL RESTRICTED						
FUNDS	4,345	1,667	(1,772)	-	6	4,246
UNRESTRICTED DESIGNATED FUNDS	<del></del>	<del></del>			-11-1-11	
Disability Services fund	2,168	36	(987)	(201)	643	1,659
Property fund	12,103	-	-	629	-	12,732
<del></del>	14,271	36	(987)	428	643	14,391
UNRESTRICTED -			<u> </u>			
GENERAL FUNDS						
Contingency fund	4,686	-	-	781	-	5,467
General fund	-	17,132	(15,923)	(1,209)	-	-
_	4,686	17,132	(15,923)	(428)	-	5,467
TOTAL UNRESTRICTED		•		<del></del>		
FUNDS	18,957	17,168	(16,910)	<u>-</u>	643	19,858
TOTAL FUNDS	23,302	18,835	(18,682)	-	649	24,104
=	<del></del> =	<del></del> :				

# NOTES TO THE ACCOUNTS at 31 March 2011

### 16. DISABILITY SERVICES FUND

The Disability Services Fund was established by the Trustees to provide, on a charitable basis, a range of services for disabled people that cannot be wholly funded by other means. The Fund is credited with the income earned on the underlying investments and makes contributions to enable Papworth Trust to implement and/or carry on the programmes for disabled people established in its corporate plan.

During the year the following movements took place on the Fund

2011	2010
£'000	£'000
2,168	656
6	14
- 643	- 1,475
30	391
679	1,880
(987)	(869)
629	500
(781)	(620)
(49)	621
1,659	2,168
	£'000 2,168 6 643 30 679 (987) 629 (781) (49)

## NOTES TO THE ACCOUNTS at 31 March 2011

### 17. ANALYSIS OF NET ASSETS BETWEEN FUNDS - 2011

Fund balances at 31 March 2011 are represented by	Unrestricted Ui (general) (de funds £'000		Restricted revenue funds £'000	Restricted capital funds £'000	Restricted endowment funds £'000	Total £'000	
Tangible fixed asset Investments Other fixed assets Current assets Current liabilities Long-term liabilities Provisions	s - 5,467 - - - - -	24,846 1,955 160 3,528 (3,854) (11,889) (355)	149 - - - - -	3,894 - - - - - -	203	28,740 7,774 160 3,528 (3,854) (11,889) (355)	
Unrealised gains included above	5,467	14,391	149	3,894	203	24,104	
Reconciliations of movements in unrealised gains on investments							
Unrealised gains at 31 March 2010	-	159	-	-	46	205	
Add revaluations during the year	-	643	-	-	6	649	
Unrealised gains at 31 March 2011	-	802	-	-	52	854	

### 18. CONTINGENT LIABILITIES

Social Housing Grants on properties may be refundable if the properties for which they were received are sold. There are no plans to dispose of any of these properties and hence no provision is considered necessary by the Trustees.

### 19. PENSION COMMITMENTS

Papworth Trust operates both a defined benefit and a defined contribution pension scheme for its employees. Papworth Trust also contributes to The NHS Pension Fund for former NHS staff that transferred to Papworth Trust's employment under TUPE. The assets of Papworth Trust's schemes are held separately from those of Papworth Trust in independently administered funds. The unpaid contributions outstanding at the year end, included in "other creditors" (note 11) are £77,000 (2010 £16,000). Contributions to the group personal pension scheme in the year were £6,000 (2010 £3,000), to the NHS Pension fund £125,000 (2010 £152,000) and to the defined benefit scheme, £300,000 (2010 £499,000).

NOTES TO THE ACCOUNTS at 31 March 2011

### Defined benefit scheme

Papworth Trust participates in the Social Housing Pension Scheme (SHPS) The Scheme is funded and is contracted out of the state scheme

It is not possible in the normal course of events to identify on a reasonable and consistent basis the share of underlying assets and liabilities belonging to individual participating employers. This is because the Scheme is a multi-employer scheme where the Scheme assets are co-mingled for investment purposes, and benefits are paid from the total Scheme assets. Accordingly, due to the nature of the Scheme, the accounting charge for the period under FRS17 represents the employer contribution payable.

The Pension Scheme Trustee commissions an actuarial valuation of the Scheme every 3 years. The main purpose of the valuation is to determine the financial position of the Scheme in order to address the level of future contributions required so that the Scheme can meet its pension obligations as they fall due.

The last formal valuation of the Scheme was performed as at 30 September 2008 by a professionally qualified actuary using the Projected Unit Method. The market value of the Scheme's assets at the valuation date was £1,527 million. The valuation revealed a shortfall of assets compared with the value of liabilities of £663 million, equivalent to a past service funding level of 70%.

The Scheme Actuary has prepared an Actuarial Report that provides an approximate update on the funding position of the Scheme as at 30 September 2010. Such a report is required by legislation for years in which a full actuarial valuation is not carried out. The funding update revealed an increase in the assets of the Scheme to £1,985 million and indicated a reduction in the shortfall of assets compared to liabilities to approximately £497 million, equivalent to a past service funding level of 80%

The next triennial formal valuation of the Scheme is due at 30 September 2011. The results of the valuation will be available in the autumn of 2012.

### 20. RELATED PARTIES

During the year the Trust purchased service in the normal course of business from The Varrier-Jones Foundation, an organisation with common trustees, for £132,000 (2010 £111,000) The Trust made sales to the Varrier-Jones Foundation of £39,000 (2010 £24,000)

At the balance sheet date the amount due from the Varrier-Jones Foundation was £Nil (2010 £Nil) At the balance sheet date the amount due to The Varrier-Jones Foundation was Nil (2010 £8,000)

The Varrier-Jones Foundation is committed to providing funding for Papworth Trust on an ongoing basis. In the year ended 31 March 2011 The Varrier-Jones Foundation contributed £1,000,000 (2010 £1,200,000)

## NOTES TO THE ACCOUNTS at 31 March 2011

Details of transactions with trustees are disclosed in note 21

### 21. TRUSTEES' EMOLUMENTS

Members of the Board of Trustees received no remuneration during the year (2010 £nil) Amounts paid to Trustees in reimbursement of travelling expenses were £1,523 (2010 £ 1,948)

### 22. CAPITAL COMMITMENTS

Amounts contracted but not provided in the accounts amounted to £3,218,000 with grants of £1,222,000 receivable against them (2010 respectively £1,240,000 and £77,000) Amounts authorised by the Trustees but not contracted for were £ 1,999,000 with grants of £608,000 receivable against them (2010 respectively £776,000 and £281,000)

#### 23. TRUST STATUS

Papworth Trust is a registered charity, a company limited by guarantee and is also registered with the Housing Corporation as a social landlord. The liability of each member is limited to £1. Papworth Trust is governed by a Memorandum and Articles of Association, copies of which are available on request

### PRINCIPAL ADVISERS AND GENERAL TRUST INFORMATION

### **PATRON**

Her Royal Highness The Duchess of Gloucester, GCVO

### **VICE-PRESIDENTS**

Mrs S Marshall Mr G R W Wright Dr K E Martin Mr A M Barnes Mr N H M Chancellor Mrs M E Thomas

Mr P Tatt \*

Mr R Franklin P

Mr M Barry \*

TRUSTEE USER REPRESENTATIVES

### **CHAIRMAN OF THE TRUSTEES**

Mr A H Duberly, CBE • •

### **VICE-CHAIRMAN OF THE TRUSTEES**

Mr A A Bridgewater ❖

### HON. TREASURER

### **OTHER TRUSTEES**

Mrs J P B G Pearson <sup>a</sup>

Mrs J A Millns \*
Mrs J Womack • +

Mrs A Scott \*

Dr J S Pajak \* (Resigned 26 May 2011)

Mr A R Thompson MBE • + (Appointed 22 July 2010)

Mr P Agar (Appointed 26 May 2011)

Mr A Dixon (Appointed 26 May 2011)

Mr R Norton (Appointed 26 May 2011)

Mr R O'Shaughnessy (Appointed 26 May 2011)

Ms D Sorkin (Appointed 26 May 2011)

### **LEADERSHIP TEAM**

Mr A Bagg Chief Executive Officer
Ms S Coward Director of Development

Mr M Lester Director of Operations (Work and Learning)
Mr P McCay Director of Operations (Independent Living)

Mr D Martin Director of Strategy and Marketing

Mr A E Osborne Director of Finance and Central Services
The names of honorary personnel and senior management are as at June 2011

Papworth Trust is a company limited by members' guarantee of £1 00 each. Vice-Presidents, the Chairman, Vice-Chairman, Honorary Treasurer and other Trustees (other than the Honorary Secretary) are the members of Papworth Trust. The register of members is maintained at the registered office.

- Member of the Finance Committee
- Member of the Independent Living Committee
- Member of the Work and Learning Committee
- ★ Member of the Governance Committee
- + Member of the Investment Committee

(continued over)

### PRINCIPAL ADVISERS AND GENERAL TRUST INFORMATION

### **COMPANY SECRETARY**

Mr A E Osborne

### REGISTERED OFFICE

Bernard Sunley Centre
Papworth Everard
Cambridge
CB23 3RG
Telephone (01480) 357200
www papworth org uk
info@papworth org uk

### **AUDITORS**

Grant Thornton UK LLP 101 Cambridge Science Park Milton Road Cambridge CB4 0FY

### **INVESTMENT MANAGERS**

Russell Investments Ltd Russell Funds Management Rex House 10 Regent Street London SW1Y 4PE

### **SOLICITORS**

Taylor Vinters Merlin Place Milton Road Cambridge CB4 4DP

### **BANKERS**

Barclays Bank plc Mortlock House Vision Park Histon Cambridge CB4 9DE

# PENSION MANAGERS/PROVIDERS The Defined Benefit Scheme

The Pensions Trust Verity House 6 Canal Wharf Leeds LS11 5BQ Royal Bank of Scotland plc Housing Finance 5<sup>th</sup> Floor 135 Bishopsgate London EC2M 3UR

### **The Defined Contribution Scheme**

IFG Life and Pensions Limited Indemnity House Meadow Land St Ives Cambridgeshire PE17 4LG