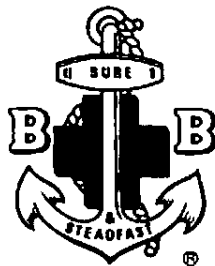


THE BOYS' BRIGADE
(A company limited by guarantee)

**TRUSTEES' REPORT AND
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2013**



WHITING & PARTNERS
Chartered Accountants & Business Advisers
George Court
Bartholomew's Walk
Ely
Cambridgeshire
CB7 4JW

THE BOYS' BRIGADE
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THE BOY'S BRIGADE
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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 MARCH 2013**

**Trustees and members of the
Brigade Executive**

President	The Reverend The Lord Griffiths of Burry Port
Vice Presidents	C L Row (Chairman of the Brigade Executive) A S Burrow I W P Donaldson M J Smith
Treasurer	C Bygrave FCA A III LLP
Chaplain	Reverend S Emery (until 20 October 2012)
Other Trustees	R L Buttmer M Elliot A Lampard (appointed 1 September 2012) S G Lane (appointed 1 September 2012) D Love (until 1 September 2012) Reverend I McCormick Ms S H Mackey L Maydew P O Shea (appointed 1 September 2012) D Richmond D Scott C Smith D Sneddon V Staples (until 1 September 2012) L Stem G Stobbs (until 1 September 2012) R J H Thornberry
Brigade Secretary	S Dickinson
Company registered number	145122
Charity registered numbers	305969 and SC038016
Registered office	Felden Lodge Hemel Hempstead Hertfordshire HP3 0BL
Statutory auditors	Whiting & Partners George Court Bartholomew's Walk Lk Cambridgeshire CB7 4JW

THE BOYS' BRIGADE
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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEE AND ADVISERS
FOR THE YEAR ENDED 31 MARCH 2013**

Advisers (continued)

Principal Bankers	Barclays Bank Plc 1 Churchill Place London E14 5HP
Investment Managers	Rathbone Investment Management Limited Rathbone Brothers Plc 1 Curzon Street London W1J 5TB

THE BOYS' BRIGADE
(A company limited by guarantee)

**BRIGADE EXECUTIVE'S ANNUAL REPORT
FOR THE YEAR ENDED 31 MARCH 2013**

The Brigade Executive as Trustees (who are also directors of the charity for the purposes of the Companies Act) present their annual report together with the audited financial statements of The Boys' Brigade (the Charity) for the year ended 31 March 2013. The Trustees confirm that the Annual report and financial statements of the company comply with the current statutory requirements, the requirements of the company's governing document and the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" issued in March 2005.

STRUCTURE, GOVERNANCE AND MANAGEMENT

- **Governing document**

The Boys' Brigade is incorporated under the Companies Act as a company limited by guarantee without share capital and is accordingly governed by its Memorandum and Articles of Association, as amended subsequently by special resolution.

The members of the Brigade have each guaranteed liabilities of up to £1. In addition, the Brigade is also a registered charity and subject to the governance of the Charity Commission.

- **Recruitment and appointment of the Brigade Executive**

Members of the Brigade Executive are both charity trustees and company directors.

The Companies, Battalions and Districts within an electoral area appoint persons to the Regional Committees in order to supervise and develop the Brigade at regional level. However, the overall management of the Brigade is by the Brigade Executive which is appointed by Regional Committees from their own membership on the basis of four members each from England, Scotland and Northern Ireland, Regional Committees and one person from each of the Wales and Republic of Ireland Regional Committees. The Brigade Office Bearers, who are nominated by elected members of the Executive and appointed by the Brigade Council, undertake roles such as President, Vice President, Treasurer and Chaplain and are themselves members of the Executive. The Brigade Executive prepares the overall Development Plan in order to achieve the Objects of the Brigade.

- **Induction and training of Trustees**

Trustees are familiar with the work of the charity and have been elected to Regional Committee level before being appointed to the Brigade Executive.

Trustees serve for a term of three years. On appointment members receive induction training and a copy of the Brigade Executive Members' Handbook to aid their understanding and to develop the competencies required of Boys' Brigade trustees on incorporated legal, financial and service delivery matters.

- **Organisational structure and decision making**

The Brigade Executive is charged with the management and supervision of the affairs of the Brigade -

- To bring an independent judgement to bear on issues of strategy, performance and resources and observe the highest standards of integrity, confidentiality and objectivity
- To act in good faith in the interests of The Boys' Brigade and its members and in the public interest, exercise due care and diligence and contribute expertise and experience to the work of the Executive
- To promote the reputation and standing of The Boys' Brigade
- To administer the organisation and all its assets in the interest of current, potential and future beneficiaries

Members of The Brigade Executive as Charity Trustees are of the opinion that they have complied with their obligations to have regard to the public benefit guidance as published by the Charity Commission and as per the Charities and Trustee Investment (Scotland) Act 2005.

The Brigade Secretary is the senior member of staff of the Brigade and also holds the office of Chief Executive and is the appointed Company Secretary of The Boys' Brigade, a charitable company. The Brigade Secretary is responsible for the day-to-day management of the Brigade's affairs and for implementing the policies as agreed by the Executive.

THE BOYS' BRIGADE
(A company limited by guarantee)

BRIGADE EXECUTIVE'S ANNUAL REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2013

● **Related party relationships**

The accounts disclose the operations of The Boys' Brigade in its position as a limited company and registered charity. They do not consolidate the activities and net assets of the independently constituted local Boys' Brigade Companies, Battalions and Districts nor of those charities where it acts as a custodian Trustee.

The Brigade holds and administers, as custodian Trustee, investments worth approximately £2,929,600 (2012 - £2,355,252) for various battalions, districts and companies. As these funds and their corresponding income, are not the property of the Brigade, they are not consolidated into these financial statements.

● **Risk management**

The Brigade Executive, as Trustees, has introduced a process to assess risk and implement risk management strategies. The risk register has involved identifying the types of risk the Brigade face, prioritising them in terms of potential impact and likelihood of occurrence, and identifying means of mitigating the risks. As part of this process the Brigade Executive has reviewed the adequacy of The Brigade's current financial internal controls.

In addition the Brigade Executive has set policies on internal controls which cover the following:

- Consideration of the type of risk the Brigade faces
- The level of risk it regards as acceptable,
- The likelihood of the risk concerned, materialising
- The Brigade's ability to reduce the incidence and impact on the organisation of the risks that may materialise and
- The cost of operating particular controls relative to the benefits obtained

Health & Safety

The Act and Regulations in this statement relate to England and Wales, but employees and volunteers in Scotland, Northern Ireland, Republic of Ireland, Channel Islands and Isle of Man are deemed to be bound by them for the purposes of this statement.

The Brigade will also take account of similar Acts and Regulations in Scotland, Northern Ireland, Republic of Ireland, Channel Islands and Isle of Man in undertaking its responsibilities for Health and Safety.

Under the Health and Safety at Work Act 1974, an employer has the duty to prepare a written policy statement. In general, the same health and safety standards should be applied to voluntary workers as they would to employees exposed to the same risk.

Health and Safety Statement - June 2012 -

The Boys' Brigade recognises its duties under the Health and Safety at Work Act 1974. The Brigade seeks to indicate its responsibilities in its Health and Safety Policy, which is reviewed annually. Ultimate responsibility for Health and Safety in its various undertakings rests with the Brigade Executive. However, particular responsibilities have been delegated to a senior member of Brigade staff and to line managers as indicated in the Staff Handbook within their area of operation.

This statement seeks to confirm the response to Health and Safety by The Boys' Brigade with regard to its various activities.

Health -

The Brigade will, so far as is reasonably practical, seek to ensure that those who are employed by the organisation or who act as volunteers are fit for the tasks they will undertake. It will seek to ensure that any reasonable alterations, which can be made, are made to enable the Brigade to meet its duties as employers under the Disability Discrimination Act 1995 and as service providers under the Disability Discrimination Act 2005 with regard to people with disabilities.

Safety -

The Brigade seeks to meet its duties under the Management of Health and Safety at Work Regulations 1999 for those tasks directly under the control of Brigade and Regional Headquarters. The Brigade undertakes the necessary risk assessments and where reasonably

THE BOYS' BRIGADE
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BRIGADE EXECUTIVE'S ANNUAL REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2013

practical implements any appropriate controls. Training and information will be provided to ensure that those at risk are made aware. Where Brigade and Regional Headquarters are not in direct control of Health and Safety matters. The Brigade will promote good practice by means of leader training, the Safety Handbook, the BB Gazette and advice and information.

Accident Reporting -

The Brigade seeks to ensure that staff and volunteers are aware of the need to report all accidents and dangerous occurrences to Brigade Headquarters without delay following any accident or occurrence. The requirement for reporting accidents is set out in the Staff Handbook and the Safety Handbook section 6. Brigade Headquarters will, if required, report under the Reporting of Injuries, Diseases and Dangerous Occurrences Regulations 1995.

Safeguarding -

The Boys' Brigade takes its duties under the Children Act 1989 seriously and has appropriate procedures and staff appointed to meet its duties under the 1989 Act. If a reasonable suspicion is raised about the protection of a child under the age of 18 years the Brigade will undertake its duties using its procedures. The Brigade has a policy to vet all those who have the responsibilities for the care of children within areas of its responsibilities to comply with the Protection of Children Act 1999.

OBJECTIVES, ACTIVITIES AND PUBLIC BENEFIT

- **Policies and objectives**

The Brigade's principal objective continues to be the advancement of Christ's kingdom among boys and the promotion of habits of obedience, reverence, discipline, self-respect and all that tends towards a true Christian manliness.

- **Grant making policies**

The Brigade makes an annual grant to the Boys' Brigade in the Northern Ireland District and to that in the Republic of Ireland Region.

Achievements and performance

- **Review of achievements and performance**

The Boys' Brigade has a mission to care for and challenge young people using a programme of informal education which is underpinned by the Christian faith. Membership is open to boys and young men between the ages of 4 and 18 and where Companies have registered a Girls' Association is open to girls and young women. Some Companies also operate an Amicus Group which is open to young men and young women aged between 15 and 25. The programme of The Boys' Brigade is designed to assist churches reach young people although membership is open to those of all faiths and none. In common with other youth work organisations, The Boys' Brigade aims to develop skills in its leaders to assist young people in the transition from childhood to adolescence, from dependence to independence and provide opportunities for their personal, social and spiritual development.

The Brigade is moving towards the close of the 2008 – 2013 Development Plan which has concentrated on the areas of growth and support. During the year the Brigade initiated a 10% growth campaign and over 400 Companies have succeeded in reaching this target. During the last year there have been new Companies started in all regions. The Brigade continues to look at strategies to support Companies with falling numbers and to encourage the recruitment of more adult volunteers. The Brigade, as a member of Youth United, has been a recipient of major funding from the Department for Communities and Local Government as part of its social inclusion programme. This has enabled Development Workers to be appointed in London, Birmingham, Stoke on Trent, Manchester, Bradford and Middlesbrough. The focus of their work is to develop new groups in areas of disadvantage and enable wider access to BB. There has been a positive start to this initiative in all of the areas.

After over twenty years of successful events sharing the Gospel Message with thousands of young people, it was decided that Firm Foundations 2012 would be the last festival. The Brigade in England will be looking at ways to replace the event in future years.

The year saw the Diamond Jubilee of our Patron, Her Majesty The Queen. To mark the occasion Her Majesty received the Royal Address.

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BRIGADE EXECUTIVE'S ANNUAL REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2013

in August at Balmoral Castle. The Queen's reply was then carried throughout the British Isles in relay incorporating a variety of means of transport to be received by the Brigade President at Brigade Council in London.

● **Investment policy and performance**

The Executive has agreed that the investment fund be managed by nominee brokers. The present investment policy is to maximise long-term return of the Brigade's investment fund subject to the risk normally associated with a balanced approach to portfolio management. There is a further proviso that as far as it is reasonably possible investments that conflict with The Boys' Brigade's beliefs and objectives will be excluded. The fund will be invested between growth-orientated securities and investment in income bearing securities - of which at least 25% to be gilt edged or corporate bond securities. Inclusion of overseas direct equity investment is permitted where deemed appropriate. The performance of the fund is measured against the FTSE All Share Index and other relevant indices. Regular reports are provided by the fund manager detailing the progress and relative performance of the fund.

FINANCIAL REVIEW

Results

The net operating surplus for the year for all funds was £680,584 (2012 - deficit £35,014); this included the net operating surplus for the year on the General Fund, which amounted to £267,332 (2012 - surplus £55,013). The Brigade in total reports a surplus after all movements of £840,160 (2012 - deficit £520,425) on all funds.

The net assets of each Brigade fund are sufficient to meet the associated fund obligations.

● **Reserves policy**

Free reserves available for the use by the Brigade of £324,412 (2012 - £84,644) are deemed to be those that are readily realisable, less funds whose uses are restricted or designated for particular purposes. The calculation thus excludes property and other fixed assets which will continue to be used in the day-to-day running of the Brigade.

As a matter of policy, each year the Brigade Executive reviews the value of the reserves required to be held in investments: cash and cash equivalents not restricted for any particular purpose. The Executive considers the Brigade's exposure to the risk of any significant loss of income and to the risk of unforeseen expenditure which cannot be mitigated by Executive action, and the degree of risk ascribed to each such event is assessed.

With income, a major risk is that of a decline in membership income, and any economic/stock market downturn or other factors leading to a decline in legacy values and reduced income donations.

Budgetary and financial controls continue to be improved in order to reduce the risk of over-expenditure and to mitigate the effect of a drop in income in any one financial year. It is not the Brigade's policy to embark on major initiatives without committed funding.

At the year-end, and disregarding the pension scheme as disclosed in note 23 Pension Scheme, the free reserves were at the lower end of the target range. However, the Brigade Executive has conducted its annual review of the level of reserves and considers that tight budgetary control will need to be maintained to secure a more realistic level of funding requirements.

● **Principal funding**

The Brigade Executive's commitment to achieving a balanced budget is being actively pursued. The Brigade Treasurer, Business Director, Finance Manager and Finance Committee continue to look at all aspects of the Brigade's operations. Ways are being considered to generate income from outside of the Brigade and also to reduce outgoings. The Brigade is grateful for the financial support received from the Scottish Government, Youthlink Scotland, Cashback for Communities, Department of Communities and Local Government, the Chartered Accountants' Livery Company. The fees paid by Companies and Leaders largely fund the Brigade and the Brigade Executive is fully aware of the burden this places upon Companies.

As with all charitable organisations, the Brigade is heavily dependent upon the services of unpaid members to deliver front line children's and youth work in local communities as well as undertake local, regional and national work on committees. All of the trustees are

THE BOYS' BRIGADE
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BRIGADE EXECUTIVE'S ANNUAL REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2013

volunteers who freely give of their time

Land and buildings

The market value of the Brigade's freehold properties is estimated to be in excess of the book value of £3,567,189 disclosed in these financial statements. No formal valuation has been made. An impairment review is carried out annually.

Pension Fund

The Brigade operates a defined benefit pension scheme for previously eligible permanent employees, the assets of which are funded separately. This scheme continues to be funded for present service but has been closed to new members since November 2000.

In accordance with the requirements of Financial Reporting Standard 17, the net funding deficit or surplus on this scheme, at each Brigade financial year end, is consolidated onto the Brigade balance sheet. At the last FR17 valuation, as at 31 March 2013, the actuary calculated that there was a funding surplus of £109,000 on a continuing basis. This asset has not been recognised in the financial statements as the Executive do not consider that it would be recoverable either through reduced contributions in future or through refunds from the scheme.

Contributions to the scheme are based on triennial valuations prepared under different assumptions. The latest valuation based on the current statement of funding principles as at 1 June 2012 indicated a scheme deficit of £1,570,000. During the year in addition to normal employer and employee contributions, special contributions amounted to £58,840 (2012 - £95,760) in respect of this shortfall.

TRUSTEES' RESPONSIBILITIES STATEMENT

The Brigade Executive as Trustees (who are also directors of The Boys' Brigade for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements the Trustees is required to

- select suitable accounting policies and then apply them consistently
- observe the methods and principles in the Charities SORP
- make judgments and accounting estimates that are reasonable and prudent
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

PROVISION OF INFORMATION TO AUDITORS

The Trustees at the time when this Trustees' report is approved have confirmed that

- so far as the Trustees are aware, there is no relevant audit information of which the charitable company's auditors are unaware and
- that Trustees have taken all the steps that ought to have been taken as Trustees in order to be aware of any information needed by the charitable company's auditors in connection with preparing their report and to establish that the charitable company's auditors are aware of that information.

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BRIGADE EXECUTIVE'S ANNUAL REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2013

In preparing this report the Trustees have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006

This report was approved by the Trustees on 1st June 2013 and signed on their behalf by



S Dickinson
Secretary

THE BOYS' BRIGADE
(A company limited by guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE BOYS' BRIGADE

We have audited the financial statements of The Boys' Brigade for the year ended 31 March 2013 set out on pages 11 to 29. The financial reporting framework that has been applied in their preparation is applicable law and the Financial Reporting Standard for Smaller Entities (effective April 2008) (United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities).

This report is made solely to the Charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the Charity's Trustees as a body in accordance with section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the Charity's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity and its members, as a body, for our audit work for this report or for the opinion we have formed.

Respective responsibilities of Trustees and auditors

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the Charity for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

We have been appointed auditors under the Companies Act 2006 and section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and report to you in accordance with those Acts.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the Charity's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Trustees' report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the Charity's affairs as at 31 March 2013 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements.

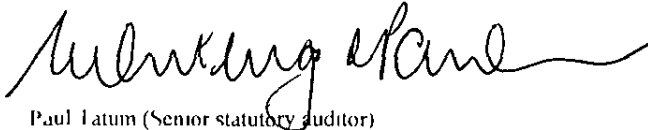
THE BOYS' BRIGADE
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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE BOYS' BRIGADE

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if in our opinion

- the Charity has not kept proper and adequate accounting records or returns adequate for our audit have not been received from branches not visited by us or
- the financial statements are not in agreement with the accounting records and returns or
- certain disclosures of Trustees' remuneration specified by law are not made or
- we have not received all the information and explanations we require for our audit, or
- the Trustees was not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemption in preparing the Trustees' report



Paul Latum (Senior statutory auditor)

for and on behalf of

Whiting & Partners Chartered Accountants

George Court
Bartholomew's Walk
Ely
Cambridgeshire
CB7 4JW

Date 26/06/2013

Whiting & Partners Chartered Accountants are eligible to act as auditors in terms of section 1212 of the Companies Act 2006

THE BOYS' BRIGADE
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**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2013**

	Note	Unrestricted funds 2013 £	Restricted funds 2013 £	Endowment funds 2013 £	Total funds 2013 £	Total funds 2012 £
Incoming resources						
Incoming resources from generated funds						
Voluntary income	3	277,593	24,014	-	301,607	103,174
Activities for generating funds						
Training centres and other rental income		525,737	-	-	525,737	429,667
Investment income	5	5,423	2,039	607	8,069	5,700
Incoming resources from charitable activities						
Annual capitation contributions		940,201	-	-	940,201	919,239
Annual festivals		36,443	-	-	36,443	45,679
Supplies sales	2	518,731	-	-	518,731	571,879
Grants receivable	4	-	741,975	-	741,975	172,128
Total incoming resources		2,304,128	768,028	607	3,072,763	2,247,466
Resources expended						
Costs of generating funds						
Administration - general	9	288,273	-	-	288,273	292,269
Training centres (non Brigade use)		345,946	-	-	345,946	283,775
Investment management expenses		1,616	746	362	2,724	2,559
Charitable activities						
Supplies - Cost of sales	2	327,867	-	-	327,867	353,996
Supplies - Administration	2,9	81,920	-	-	81,920	97,723
Grants to battalions and districts	6	97,576	72,384	-	169,960	150,610
Subscription to Global Fellowship		3,000	-	-	3,000	3,000
Training centres (Brigade use)		121,252	-	-	121,252	133,830
Management and delivery of the charity's purposes	9	724,242	281,284	607	1,006,133	927,516
Governance costs	7	45,104	-	-	45,104	37,202
Total resources expended	8	2,036,796	354,414	969	2,392,179	2,282,480
Net incoming resources / (resources expended) before investment asset disposals		267,332	413,614	(362)	680,584	(35,014)
Gains and losses on disposals of investment assets		135	4	(195)	(56)	249
Gains and losses on revaluations of investment assets		23,817	8,733	4,082	36,632	(6,660)
Actuarial gains and losses on defined benefit pension schemes		123,000	-	-	123,000	(479,000)
Net movement in funds for the year		414,284	422,351	3,525	840,160	(520,425)
Total funds at 1 April 2012		3,620,633	266,162	29,728	3,916,523	4,436,948
Total funds at 31 March 2013		4,034,917	688,513	33,253	4,756,683	3,916,523

The notes on pages 13 to 29 form part of these financial statements

THE BOYS' BRIGADE
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REGISTERED NUMBER 145122

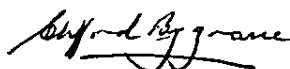
**BALANCE SHEET
AS AT 31 MARCH 2013**

	Note	£	2013 £	£	2012 £
Fixed assets					
Intangible assets	12		31 461		31 726
Tangible assets	13		3,597 694		3 607,088
Investments	14		303 861		269 817
			<u>3,933 016</u>		<u>3 908,631</u>
Current assets					
Stocks	15	229 975		261 131	
Debtors	16	150 669		103 658	
Cash at bank and in hand		1 080 421		561 330	
			<u>1 461 065</u>	<u>926 119</u>	
Creditors amounts falling due within one year	17	(269 747)		(348 371)	
Net current assets			<u>1 191 318</u>		<u>577 748</u>
Total assets less current liabilities			<u>5,124,334</u>		<u>4,486,379</u>
Deferred income	19		(367 651)		(365 856)
Net assets excluding pension scheme liabilities			<u>4,756 683</u>		<u>4 120 523</u>
Defined benefit pension scheme liability	23		-		(204 000)
Net assets including pension scheme liabilities			<u>4 756,683</u>		<u>3 916 523</u>
Charity Funds					
Endowment funds	20		33 253		29 728
Restricted funds	20		688,513		266 162
Unrestricted funds	20				
Unrestricted funds excluding pension liability		4 034 917		3,824 633	
Pension reserve		-		(204 000)	
Total unrestricted funds			<u>4,034 917</u>		<u>3 620 633</u>
Total funds			<u>4 756 683</u>		<u>3 916 523</u>

The financial statements have been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006 and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008)

The financial statements were approved by the Trustees on **1st June 2013** and signed on their behalf by

C Bygrave
Brigade Treasurer



C I Row
Chairman of the Brigade Executive



The notes on pages 13 to 29 form part of these financial statements

THE BOYS' BRIGADE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2013**

1 ACCOUNTING POLICIES

1.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention with the exception of investments which are included at market value, and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008). The financial statements have been prepared in accordance with the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' published in March 2005, applicable accounting standards and the Companies Act 2006. The financial statements disclose operations of The Boys' Brigade but do not consolidate the activities and net assets of the independently constituted battalions, districts and companies.

1.2 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Charity in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Charity for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Funds are accounted for in accordance with the applications stated in the relevant notes for endowment, restricted and designated funds.

1.3 Incoming resources

All incoming resources are included in the Statement of Financial Activities when the Charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. The principal sources of income are accounted for as follows:

Annual capitation income

Contributions from companies are recognised on a cash received basis. The capitation year runs from 1 September to 31 August and 5/12 of the income received after 1 September is treated as a deferred income at each balance sheet date.

Supplies and training centre income

All income from supplies sales and training centres is recognised on an accruals basis. Transactions are also processed to account for internal movements in relation to transactions involving departments within the Brigade structure.

Donations, gifts and legacies

Donations, Gifts and Legacies are all recognised on a receivable basis.

Grant funding

Amounts received from funding bodies are accounted for in period to which the income relates. Grant funding income is received for the general purposes of the charity and for specific projects.

1.4 Resources expended

All resources expended, including irrecoverable VAT, are accounted for on an accruals basis and are authorised in accordance with the Brigade's internal procedures manual. All such costs are allocated between the expenditure categories of the Statement of Financial Activities on a basis designed to reflect the use of the resource. Charitable Activities comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. Governance Costs includes those costs associated with meeting the constitutional and statutory requirements of the charity. Administration Expenses (note 9) are allocated based on the staff costs of those employed in each expenditure category in relation to the total staff costs.

THE BOYS' BRIGADE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2013**

1 ACCOUNTING POLICIES (continued)

1.5 Intangible fixed assets and amortisation

Amortisation is provided at the following rates

Access rights to Felden Lodge	-	straight line over 125 years
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1.6 Tangible fixed assets and depreciation

Tangible and intangible fixed assets are stated at cost. Donations and legacies received to enable the acquisition of such assets are recognised in the statement of financial activities. These, unless expended within the financial year in which received, are credited to a fund until such time as the appropriate asset has been acquired, after which an appropriate transfer is made to the general fund.

Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Freehold property	-	Nil
Office furniture and equipment	-	10% straight line
Computer equipment	-	20% straight line

No depreciation is charged on freehold property. In accordance with FRS 15, an impairment review under FRS 11 is performed annually on these properties. The Brigade is of the opinion that the remaining useful economic life of the properties are so long, and the residual value so high, that such depreciation charges would be deemed to be immaterial.

1.7 Investments

Investments are stated at open market value at the balance sheet date, with unrealised gains and losses being recognised in the appropriate funds. Investment income is brought into account on a receivable basis.

1.8 Operating leases

Operating lease payments are charges against income in the year in which they are payable.

1.9 Stocks

Stocks are valued at the lower of cost and net realisable value. Cost is based on the purchase price during the year.

1.10 Taxation

As a registered charity, the Brigade is exempt from corporation tax on income and gains which are applied for charitable purposes. No provision is therefore made for deferred tax. The Brigade has a considerable amount of income which is treated as exempt for value added tax purposes, resulting in only a proportion of value added tax suffered on expenditure being recoverable.

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2013**

1 ACCOUNTING POLICIES (continued)

1.11 Pensions

The Brigade operates a defined benefit pension scheme for previously eligible permanent employees, the assets of which are funded separately. Employer contributions into this scheme are calculated triennially by an actuary so as to spread this cost over the working lives of the employees. The Brigade has fully adopted the Pensions Accounting Standard FRS 17, and all pension contributions are recognised in the statement of financial activities on an accruals basis, with the overall actuarial funding surplus or deficit, when material, being disclosed on the balance sheet.

2 SUPPLIES

	2013 £	2012 £
Sales	518,731	571,879
Costs of sales	(327,867)	(353,996)
Gross surplus	<u>190,864</u>	<u>217,883</u>
Administration	(81,920)	(97,723)
Net surplus	<u><u>108,944</u></u>	<u><u>120,160</u></u>

3 VOLUNTARY INCOME

	Unrestricted funds 2013 £	Restricted funds 2013 £	Endowment funds 2013 £	Total funds 2013 £	Total funds 2012 £
Donations	19,936	24,014	-	43,950	38,424
Legacies	208,663	-	-	208,663	18,750
Grants	48,994	-	-	48,994	46,000
	<u>277,593</u>	<u>24,014</u>	<u>-</u>	<u>301,607</u>	<u>103,174</u>

THE BOYS' BRIGADE
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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2013**

4 GRANTS RECEIVABLE

	2013 £	2012 £
General fund -		
Children Young people & Social Care Directorate	46 000	46 000
Youth United Audit and Accountancy	2,994	-
	<u>48 994</u>	<u>46 000</u>
Restricted funds -		
Department for Communities and Local Government		
Central Organisation Support Grant	56 835	-
Regional Support Grant - London Birmingham Middlesbrough Stoke-on-Trent Bradford	152,583	-
Social Inclusion Programme - marketing and promotional material to support development workers	9,240	-
Supporting Inclusion Programme - 2 new units in Birmingham B28 postcode area	12,112	-
Supporting Inclusion Programme - Funding of core	265 300	-
Social Inclusion Programme - A series of community events within specified regions	30 000	-
London Region - joint working with African and Caribbean Churches	20 000	-
Supporting Inclusion Programme - development of website and social media	19 526	-
Other		
Cashback and Stirling Battalion - Mid Scottish	35 000	50 000
Youthlink Scotland Development Worker	26 339	21 356
Youthlink Cashback for Communities	51 242	57 210
SCVO Internship	2 498	-
Youthlink Development	31 300	29 636
Make a Difference - Engage Project	30 000	-
Youthlink Managing Together 4YO	-	12 000
SCVO Future Jobs Fund	-	1 926
	<u>741 975</u>	<u>172 128</u>
	<u>790 969</u>	<u>218 128</u>

THE BOYS' BRIGADE
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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2013**

5 INVESTMENT INCOME

	Unrestricted funds 2013 £	Restricted funds 2013 £	Endowment funds 2013 £	Total funds 2013 £	Total funds 2012 £
Deposit interest	1,068	-	-	1,068	250
Dividends	4,355	2,039	607	7,001	5,450
	<u>5,423</u>	<u>2,039</u>	<u>607</u>	<u>8,069</u>	<u>5,700</u>

6 GRANTS PAYABLE

	Unrestricted funds 2013 £	Restricted funds 2013 £	Total funds 2013 £	Total funds 2012 £
Grants to districts, battalions and companies	<u>97,576</u>	<u>72,384</u>	<u>169,960</u>	<u>150,610</u>
Northern Ireland District	93,576	-	93,576	89,290
Republic of Ireland	4,000	-	4,000	-
Other battalions and districts	-	72,384	72,384	61,320
	<u>97,576</u>	<u>72,384</u>	<u>169,960</u>	<u>150,610</u>

7 GOVERNANCE COSTS

	Unrestricted funds 2013 £	Restricted funds 2013 £	Endowment funds 2013 £	Total funds 2013 £	Total funds 2012 £
Auditors' remuneration	17,250	-	-	17,250	15,916
Committee expenses	15,831	-	-	15,831	15,796
Legal and professional fees	10,844	-	-	10,844	4,740
Annual report	1,179	-	-	1,179	750
	<u>45,104</u>	<u>-</u>	<u>-</u>	<u>45,104</u>	<u>37,202</u>

Auditors' remuneration includes £1,548 (2012 - £1,725) in respect of services in relation to the pension scheme.

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2013**

8 ANALYSIS OF RESOURCES EXPENDED BY EXPENDITURE TYPE

	Staff costs 2013 £	Depreciation 2013 £	Other costs 2013 £	Total 2013 £	Total 2012 £
Costs of generating voluntary income	169,396	3,069	115,808	288,273	292,269
Training centres (non Brigade use)	162,152	-	183,794	345,946	283,775
Investment management costs	-	-	2,724	2,724	2,559
Costs of generating funds	331,548	3,069	302,326	636,943	578,603
Grants to battalions and districts	-	-	169,960	169,960	150,610
Subscription to Global Fellowship	-	-	3,000	3,000	3,000
Training centres (Brigade use)	56,973	-	64,278	121,251	133,832
Management and delivery of the charity's purpose	479,425	5,958	520,751	1,006,134	927,514
Supplies - cost of sales	-	-	327,867	327,867	353,996
Supplies - administration	-	-	81,920	81,920	97,723
Charitable activities	536,398	5,958	1,167,776	1,710,132	1,666,675
Governance	-	-	45,104	45,104	37,202
	867,946	9,027	1,515,206	2,392,179	2,282,480

THE BOYS' BRIGADE
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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2013**

9 ADMINISTRATION EXPENSES

General Fund transactions

	Cost of generating funds £	Supplies £	Management and delivery of charity's purposes £	2013 £	2012 £
Staff costs	169,396	-	328,827	498,223	478,503
Staff training	459	-	892	1,351	2,098
Outsourcing management fees	-	57,441	-	57,441	70,764
Training/development officer expenses	473	-	917	1,390	1,048
Travelling	7,614	-	14,779	22,393	24,977
Development	5,202	-	10,098	15,300	14,477
Training courses	14,760	-	28,652	43,412	31,284
Rent and office services	10,012	-	19,435	29,447	57,363
Insurance	42,135	-	81,792	123,927	124,475
Printing and stationery	6,241	-	12,114	18,355	16,600
Computer expenses	11,827	-	22,957	34,784	32,117
Postage and carriage	4,595	24,479	8,920	37,994	40,010
Repairs and maintenance	3,210	-	6,231	9,441	5,486
Leasing	8,161	-	15,843	24,004	29,324
Depreciation	3,069	-	5,958	9,027	13,956
Communications	19,747	-	38,332	58,079	57,195
Sundries	5,529	-	10,732	16,261	15,878
Irrecoverable Vat	5,888	-	11,430	17,318	18,008
Bank charges	5,626	-	10,920	16,546	17,680
Pension scheme finance costs/return	(48,000)	-	-	(48,000)	(47,000)
Pension scheme costs	12,331	-	23,937	36,268	12,831
	<u>288,275</u>	<u>81,920</u>	<u>652,766</u>	<u>1,022,961</u>	<u>1,017,074</u>

Total expenditure on management and delivery of the charity's purpose included in the Statement of Financial Activities of £724,242 includes direct expenditure attributable to Designated Funds of £71,476

THE BOYS' BRIGADE
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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2013**

10 NET INCOMING RESOURCES / (RESOURCES EXPENDED)

This is stated after charging

	2013 £	2012 £
Amortisation charged	265	264
Depreciation of tangible fixed assets - owned by the charity	9,028	13,696
Auditors' remuneration	17,250	15,916
Pension costs	21,000	13,000
Trustee and officer indemnity insurance	4,664	4,661
	<u>46,207</u>	<u>47,537</u>

9 Trustees received reimbursement of expenses amounting to £3,550 in the current year (2012 - 11 Trustees - £4,525)

11 STAFF COSTS

Staff costs were as follows

	2013 £	2012 £
Wages and salaries	784,729	643,376
Social security costs	62,216	53,589
Other pension costs (Note 23)	21,000	13,000
	<u>867,945</u>	<u>709,965</u>

The average monthly number of employees during the year was as follows

	2013 No	2012 No
Full time	30	28
Part time	16	16
	<u>46</u>	<u>44</u>

No employee received remuneration amounting to more than £60,000 in either year

Staff costs are expended through the charitable funds as follows -

	2013 £	2012 £
Restricted funds	150,599	-
Unrestricted funds	717,346	709,965
	<u>867,945</u>	<u>709,965</u>

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2013**

12 INTANGIBLE FIXED ASSETS

	Access Rights to Felden Lodge £
Cost	
At 1 April 2012 and 31 March 2013	33 047
Amortisation	
At 1 April 2012	1 321
Charge for the year	265
At 31 March 2013	1 586
Net book value	
At 31 March 2013	31,461
At 31 March 2012	31,726

13 TANGIBLE FIXED ASSETS

	Freehold property £	Fixtures & fittings £	Total £
Cost			
At 1 April 2012 and 31 March 2013	3 588 232	253 960	3 842 192
Depreciation			
At 1 April 2012	21 044	214 060	235 104
Charge for the year	-	9,394	9,394
At 31 March 2013	21 044	223,454	244,498
Net book value			
At 31 March 2013	3 567 188	30 506	3 597 694
At 31 March 2012	3 567 188	39 900	3 607 088

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2013**

14 FIXED ASSET INVESTMENTS

	Unrestricted Funds £	Restricted Funds £	Endowment Funds £	2013 £
1 April 2012	180,304	59,785	29,728	269,817
Additions	13,451	-	1,494	14,945
Disposals	(19,112)	(746)	(3,352)	(23,210)
Investment Brokers capital cash movements	4,304	72	1,301	5,677
Net realised and unrealised gains and losses	8,733	23,817	4,082	36,632
31 March 2013	<u>187,680</u>	<u>82,928</u>	<u>33,253</u>	<u>303,861</u>
Historical cost				
31 March 2013	<u>151,852</u>	<u>49,352</u>	<u>24,611</u>	<u>225,815</u>
31 March 2012	<u>157,350</u>	<u>49,696</u>	<u>26,133</u>	<u>233,179</u>

15 STOCKS

	2013 £	2012 £
Consumables	8,680	9,975
Supplies for re-sale	221,295	251,156
	<u>229,975</u>	<u>261,131</u>

16 DEBTORS

	2013 £	2012 £
Trade debtors	45,026	15,136
Other debtors	3,491	489
Prepayments and accrued income	102,152	88,033
	<u>150,669</u>	<u>103,658</u>

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2013**

17 CREDITORS

Amounts falling due within one year

	2013 £	2012 £
Other loans	19,443	25,935
Payments received on account	10,293	10,571
Trade creditors	132,035	90,520
Social security and other taxes	43,881	33,720
Other creditors	15,087	133,819
Accruals and deferred income	49,008	53,806
	<u>269,747</u>	<u>348,371</u>

18 LOANS

	2013 £	2012 £
Energy Savings Trust	12,443	18,935
Other loans	7,000	7,000
	<u>19,443</u>	<u>25,935</u>

19 ACCRUALS AND DEFERRED INCOME

	2013 £	2012 £
Annual capitation contributions received in advance	<u>367,651</u>	<u>365,856</u>

THE BOYS' BRIGADE
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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2013**

20 STATEMENT OF FUNDS

	Brought Forward £	Incoming resources £	Resources Expended £	Transfers in/out £	Gains/ (Losses) £	Carried Forward £
Designated funds						
Freehold Property Fund	3,567,189	-	-	-	-	3,567,189
David White Memorial Fund	2,147	-	(200)	-	-	1,947
Firm Foundations	17,821	36,443	(51,063)	(3,201)	-	-
Jubilee Fund	14,339	500	(5,553)	-	-	9,286
Lockett Fidler KGVI Fund	1,991	-	-	-	-	1,991
Brigade Secretary Reserve Fund	2,674	-	(769)	-	-	1,905
Scotland Directors Reserve Fund	4,250	4,050	(5,528)	-	-	2,772
Britannia Dinner	7,835	-	(5,426)	-	-	2,409
Development Fund	92,150	1,000	(2,938)	-	-	90,212
Building Fund	29,593	-	-	-	-	29,593
Christian Festivals England	-	-	-	3,201	-	3,201
	<u>3,739,989</u>	<u>41,993</u>	<u>(71,477)</u>	<u>-</u>	<u>-</u>	<u>3,710,505</u>
General funds						
General Funds - all funds	84,644	2,262,135	(2,046,319)	-	23,952	324,412
Pension reserve	(204,000)	-	81,000	-	123,000	-
	<u>(119,356)</u>	<u>2,262,135</u>	<u>(1,965,319)</u>	<u>-</u>	<u>146,952</u>	<u>324,412</u>
Total Unrestricted funds	<u>3,620,633</u>	<u>2,304,128</u>	<u>(2,036,796)</u>	<u>-</u>	<u>146,952</u>	<u>4,034,917</u>

Designated funds have arisen where the Brigade has set aside capital sums with the income derived therefrom to be applied as follows

- Freehold Property Fund - To represent the book value of freehold property held within the accounts
- David White Memorial Fund - Young officer training
- Firm Foundations - Annual festival held in England
- Jubilee Fund - For commemorative events
- Lockett / Fidler KGVI Fund - For work with King George VI officer training
- Brigade Secretary Reserve Fund - To be used at the Brigade Secretary's discretion for the benefit of the Brigade
- Scotland Directors Reserve Fund - To be used at the Scottish Director's discretion for the benefit of the Brigade
- Britannia Dinner - For development work in Scotland
- Development Fund - For Brigade development
- Building Fund - For property maintenance
- Christian Festivals England - to support Christian events within England

	Brought Forward £	Incoming resources £	Resources Expended £	Transfers in/out £	Gains/ (Losses) £	Carried Forward £
Endowment funds						
Cave Allan Legacy	29,728	607	(969)	-	3,887	33,253

Donors have directed that capital should be held, with investment income arising therefrom to be applied specifically as follows

Cave Allan Legacy - Upkeep of grave, with balance to be split 50/50 between the London District and the Boys' Brigade

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2013**

20 STATEMENT OF FUNDS (continued)

	Brought Forward £	Incoming resources £	Resources Expended £	Transfers in/out £	Gains/ (Losses) £	Carried Forward £
Restricted funds						
Sir William Smith Memorial	4,635	-	(2,255)	-	-	2,380
F L Taylor Bequest	3,519	-	-	-	-	3,519
National Training Appeal	10,273	-	(1,263)	-	-	9,010
John Burke Fund	30,018	1,079	(513)	-	4,503	35,087
KJC Fund	753	-	-	-	-	753
Edith Blanche Bevis Fund	4,631	-	-	-	-	4,631
Thomas Bequest	44,905	1,871	(30,020)	-	-	16,756
Friends of Carronvale	716	1,367	(1,871)	-	-	212
Friends of Felden	1,468	746	(1,308)	-	-	906
1st Hurlford KGV1	11,749	350	(4,446)	-	-	7,653
Norma Leigh Trust	3,012	-	-	-	-	3,012
8th Grimsby Funds	29,768	961	(1,445)	-	4,234	33,518
International Projects	745	-	(200)	-	-	545
Make a Difference	76,666	30,000	(25,972)	-	-	80,694
Caribbean Fund	3,727	16,319	(12,833)	-	-	7,213
Cash Back and Stirling & District Battalion	33,915	35,000	(35,153)	-	-	33,762
Youthlink Development Worker 2012-2013	-	31,300	(24,868)	-	-	6,432
Youthlink Development Worker 2011-2012	965	-	(965)	-	-	-
SCVO and Highland Battalion						
BB Internship	-	2,498	(4,312)	-	-	(1,814)
Youthlink Cashback	-	51,242	(50,402)	-	-	840
Felden New Bed Scheme	-	3,360	(2,750)	-	-	610
Youthlink Support 2013	-	26,339	(5,113)	-	-	21,226
Youthlink Support 2012	4,697	-	(4,697)	-	-	-
Youth United Central	-	56,835	(43,282)	-	-	13,553
Youth United Regions	-	152,583	(86,350)	-	-	66,233
Youth United Start Up Matched Funding	-	21,352	(9,237)	-	-	12,115
Youth United Start Up Core Funding	-	265,300	-	-	-	265,300
Youth United Community	-	30,000	(624)	-	-	29,376
Youth United London African Caribbean Churches	-	20,000	(4,535)	-	-	15,465
Youth United Soul Survivor	-	19,526	-	-	-	19,526
	266,162	768,028	(354,414)	-	8,737	688,513
Total of funds	3,916,523	3,072,763	(2,392,179)	-	159,576	4,756,683

Donors have directed or the terms of an appeal have specified that income arising on these funds should be applied as follows

Sir William Smith Memorial - For uniform and resources for new companies
F L Taylor Bequest - £60 to 6th London Company (now closed) and balance to the Brigade
National Training Appeal - For Brigade training
John Burke Fund - For outdoor activity
KJC Fund - HQ Music Group
Edith Blanche Bevis Fund - For Methodist companies within the area of Clacton-on-Sea
Thomas Bequest - For Brigade development in Scotland

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2013**

20 STATEMENT OF FUNDS (continued)

Friends of Carronvale - To be applied towards Carronvale House
 Friends of Felden - To be applied towards Felden Lodge
 1st Hurlford KGVI - For officer training in Scotland
 Norma Leigh Trust - website and resource development
 8th Grimsby Funds - For Anglican companies in formation
 International Projects - For overseas work
 Make a Difference - For the development of the Brigade
 Youthlink Cashback - To support local youthgroups within Scotland
 Caribbean Fund - For overseas work in the Caribbean
 Cash Back and Stirling & District Battalion - Development worker for mid Scottish region
 SCVO BB Internship - For creation of jobs in the third sector across Scotland
 Youthlink Support Fund - For IT training and progressive programme of education and sporting activities in Scotland
 Youthlink Development worker 2011-2012 - To fund a development worker post
 Youthlink Development worker 2012-2013 - To fund a development worker post
 Youth United Central - Central organisational support grant
 Youth United Regions - Support grant for London, Manchester, Birmingham, Middlesbrough, Stoke-on Trent & Bradford
 Youth United Start Up Matched Funding - For marketing & promotional material to support development workers and 2 new units in Birmingham B28 postcode area
 Youth United Start Up Core Funding - For the funding of core start-up costs within the specified regions
 Youth United Community - For a series of community events within the specified regions
 Youth United London African Caribbean Churches - For joint working with African Caribbean Churches in the London region
 Youth United Soul Survivor - development of website and social media

SUMMARY OF FUNDS

	Brought Forward £	Incoming resources £	Resources Expended £	Transfers in/out £	Gains/ (Losses) £	Carried Forward £
Designated funds	3,739,989	41,993	(71,477)	-	-	3,710,505
General funds	(119,356)	2,262,135	(1,965,319)	-	146,952	324,412
	<u>3,620,633</u>	<u>2,304,128</u>	<u>(2,036,796)</u>	<u>-</u>	<u>146,952</u>	<u>4,034,917</u>
Endowment funds	29,728	607	(969)	-	3,887	33,253
Restricted funds	266,162	768,028	(354,414)	-	8,737	688,513
	<u>3,916,523</u>	<u>3,072,763</u>	<u>(2,392,179)</u>	<u>-</u>	<u>159,576</u>	<u>4,756,683</u>

THE BOYS' BRIGADE
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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2013**

21 ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds 2013 £	Restricted funds 2013 £	Endowment funds 2013 £	Total funds 2013 £	Total funds 2012 £
Tangible fixed assets	3,597,694	-	-	3,597,694	3,607,088
Intangible fixed assets	31,462	-	-	31,462	31,726
Fixed asset investments	187,680	82,928	33,253	303,861	269,817
Current assets	855,478	605,585	-	1,461,063	926,120
Creditors due within one year	(269,746)	-	-	(269,746)	(348,372)
Pension reserve and deferred income	(367,651)	-	-	(367,651)	(569,856)
	<u>4,034,917</u>	<u>688,513</u>	<u>33,253</u>	<u>4,756,683</u>	<u>3,916,523</u>

22 CONTINGENT LIABILITIES

Since the 2000 accounting period the Brigade received grants from the Sports Foundation totalling £211,915 in respect of the Carronvale recreation centre. These are repayable in full if the property is sold within 12 years and a fixed charge dated March 2003 has accordingly been given by the Brigade over Carronvale House. The Brigade Executive does not believe that this contingent liability will ever crystallise and has accordingly not made any balance sheet provision for repayment of this grant in these accounts.

23 PENSION COMMITMENTS

The Charity operates a Defined benefit pension scheme, which is funded.

The assets of the scheme are held separately from those of the Charity, being invested with insurance companies.

The pension cost and provision for the year ending 31 March 2013 is based on the advice of a professionally qualified actuary. The most recent formal valuation is dated 31 March 2013. This showed a surplus of £109,000. The trustees have not recognised this surplus in the Financial Statements on the basis that they cannot be reasonably certain that future economic benefits in the form of reduced contributions or a scheme refund will result.

Contributions are made at a level recommended by the actuary. The contribution for the 2013 scheme year is expected to be £59,000 excluding employee contributions.

The assumptions that have the most significant effect on the results of the valuation were -

	2013	2012
Rate of increase in salaries	3.0%	3.0%
Rate of increase in pensions (in line with RPI capped at 5%)	3.0%	3.1%
Discount rate	4.1%	4.6%
Inflation assumption	3.0%	3.1%

The scheme is closed to new members since November 2000 so under the projected unit method the current service cost will increase as the members of the scheme approach retirement.

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**NOTES TO THE FINANCIAL STATEMENTS
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23 PENSION COMMITMENTS (continued)

Value of scheme assets and liabilities

	Value at 2013 £	Value at 2012 £
Market value of assets	5 154 000	4,867 000
Present value of scheme liabilities	(5,154,000)	(5 071,000)
Surplus/(deficit) in the scheme	-	(204,000)
Net pension asset/(liability)	-	(204 000)
	2013 £	2012 £
Movements in surplus/(deficit) during the year		
(Deficit)/surplus in scheme at beginning of year	(204 000)	132,000
Current year service cost	(21 000)	(13 000)
Contributions	90 000	144 000
Other finance income	48 000	47 000
Actuarial gain/(loss)	123 000	(479 000)
Expenses paid by fund	(36 000)	(35 000)
Surplus/(deficit) in scheme at end of year	-	(204,000)

A proportion of this surplus/(deficit) is attributable to pension commitments arising from individual districts and battalions of the Brigade. Contributions are received from individual districts and battalions.

24 OPERATING LEASE COMMITMENTS

At 31 March 2013 the Charity had annual commitments under non-cancellable operating leases as follows

	Land and buildings 2013 £	2012 £	2013 £	Other 2012 £
Expiry date				
Within 1 year	-	-	-	3 078
Between 2 and 5 years	-	9 400	23 685	10 657

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2013**

25 RELATED PARTY TRANSACTIONS

The Brigade is ultimately controlled by the members collectively. No single party is able to exercise control.

A material proportion of the Other loans totalling £7,000 (2012 - £7,000) which the Brigade originally received and has not yet repaid were from related parties.

The Brigade Secretary's Reserve totalled £1,905 (2012 - £2,674). This reserve is to be utilised by the Brigade Secretary for the enhancement of the charity.

The Scottish Director's Reserve totalled £2,772 (2012 - £4,250). This reserve is to be utilised by the Scottish Director for the enhancement of the Brigade in Scotland.

26 COMPANY LIMITED BY GUARANTEE

The company has no share capital but is limited by guarantee. Every member of the charity is a guarantor and undertakes to contribute to the assets of the charity in the event of it being wound up. Each member's liability is limited to £1.