## REPORTS AND ACCOUNTS FOR THE YEAR ENDED 31 MARCH 1986

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CONTENTS	Pages
Report of the directors	2
Report of the auditors	3
Profit and loss account	4
Balance sheet	5
Statement of source and application of funds	6
Accounting policies	7
Notes to the accounts	8 - 15
Profit and loss account summaries	16



#### REPORT OF THE DIRECTORS

The directors present their report and the accounts for the year ended 31 March 1986.

#### ACTIVITIES

The principal activity of the company continued to be that of wholesalers to the pharmaceutical trade.

#### BUSINESS REVIEW

A summary of the results of the year's trading is given on page 4 of the accounts.

Turnover showed a small decrease compared with the previous year consequent to the closure of the Portsmouth branch.

#### RESULTS

Reorganisation costs charged to revenue resulted in a loss for the year, after taxation, of £42,701. The directors recommend that no dividend be paid and that the loss of £42,701 be deducted from reserves.

#### FIXED ASSETS

In the opinion of the directors the open market value of the freehold and leasehold properties is in the region of £750,000.

#### CHARITABLE AND POLITICAL CONTRIBUTIONS

During the year the company made charitable contributions totalling £1,132.

#### DIRECTORS AND DIRECTORS' INTERESTS

The names of the directors who have held office throughout the year are as follows:-

W M Cox (Managing Director) - resigned 31.3.86

P E Cox FCA

L W Parsons MPS - resigned 31.3.86

A C Orme BSc FCMA

A W Revell

R Fielden - resigned 6.9.85

The company is a wholly owned subsidiary of AAR Holdings plc. A W Revell is a director of AAH Holdings plc and his shareholding in that company is disclosed in their accounts.

P E Cox holds 3,500 25p ordinary shares in AAH Holdings plc-

All other directors at the year end held no interests in the shares of the holding company.

#### **AUDITORS**

In accordance with Section 384 of the Companies Act 1985 a resolution proposing the reappointment of Lyon Pilcher & Co. as auditors to the company will be put to the Annual General Meeting.

BY ORDER OF THE BOARD

Secretary

Southampton

REPORT OF THE AUDITORS
TO THE MEMBERS OF HERBERT FERRYMAN LIMITED

We have audited the accounts on pages 4 to 15 in accordance with approved

auditing standards.

In our opinion, the accounts give a true and fair view of the state of the company's affairs at 31 March 1986 and of its loss and source and

application of funds for the year then ended and comply with the Companies

Act 1985.

Chartered Accountants

Southampton

- 3 -

## PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 1986

	Notes	1986 £	<u>1985</u>
TURNOVER	1	28 614 002	00 700
Cost of sales	-	28,614,083	28,780,994
of the bullet		26,732,085	26,883,024
GROSS PROFIT		1,881,998	1,897,970
Net operating expenses	2		
	2	1,693,973	1,623,903
OPERATING PROFIT	3	188,025	274,067
Other interest receivable and similar income			
Interest payable	6 7	(2/0// =/>	12,735
drama tuu	•	(240;454)	(222,330)
(LOSS)/PROFIT on ordinary activities before taxation			
		(52,429)	64,472
TAXATION	8	(9,728)	5,790
(LOSS)/PROFIT for the year after taxation		(42,701)	58,682
DIVIDENDS	9	-	•
RETAINED (LOSS)/PROFIT for the year	_		38,700
The first time year	•	£ (42,701) £	19,982
STATEMENT OF RETAINED REVENUE RESERVES			
Retained revenue reserves at beginning of ye	ar	18,982	866,618
Retained (loss)/profit for the year Transfer to non distributable reserves		(42,701)	19,982
Pre-acquisition reserves		-	(1,000) (866,618)
Retained revenue reserves at end of year	19	£(23,719)	£ 18,982
5			

#### BALANCE SHEET AT 31 MARCH 1986

	Notes	<u>1986</u> £	1985 £
FIXED ASSETS	10	053 069	860,207
Tangible assets Investments	10 11	851,068 8,992	8,992
THACACHGUE			
		860,060	869,199
CURRENT ASSETS			
Stock	12	2,127,293	2,015,257
Debtors	13	3,648,485	3,645,293
Cash at bank and in hand		1,072	1,210
		5,776,850	5,661,760
CREDITORS: amounts falling due within one year	14	4,950,165	4,786,286
NET CURRENT ASSETS		826,685	875,474
TOTAL ASSETS LESS CURRENT LIABILITIES		1,686,745	1,744,673
CREDITORS: amounts falling due after more than one year	15	-	12,975
		1,686,745	1,731,698
PROVISION FOR LIABILITIES AND CHARGES			
Deferred taxation	17	58,380	60,632
		£1,628,365	£1,671,066
CAPITAL AND RESERVES	3.0	645,040	645,040
Called up share capital Profit and loss account	18 19	983,325	1,026,026
		£1,628,365	£1,671,066

The accounts were approved by the Board of Directors on and are signed on its behalf by:

) DIRECTORS

## STATEMENT OF SOURCE AND APPLICATION OF FUNDS FOR THE YEAR ENDED 31 MARCH 1986

	1986 £	1985
SOURCE OF FUNDS	~	~
(Loss)/profit before taxation	(52,429)	64,472
Items not involving the movement of funds:		
Depreciation Profit on sale of fixed assets	99,890 (13,647)	69,652 (1,709)
	33,814	132,415
FUNDS FROM OTHER SOURCES		
Loan advance Corporation tax refund Sale of fixed assets	400,000	23,932
Loans repaid	18,054 —	11,559 <b>62,</b> 500
•	451,868	230,406
APPLICATION OF FUNDS Dividends paid		<b>*</b>
Purchase of fixed assets Taxation paid	95,158 -	50,826 75,111 38,368
Loan capital repaid Reduction in hire purchase due after	150,000	538,344
one year	12,975	
	258,133	702,649
INCREASE/(DECREASE) IN WORKING CAPITAL	£193,735	£(472,243)
APPLIED AS FOLLOWS:-		
Increase/(decrease) in stock Decrease in debtors, excluding	112,036	(19,449)
taxation and group loss relief (Increase)/decrease in creditors,	(4,284)	(446,388)
excluding taxation, dividends and loans	(59,696)	256,085
	(151,944)	(209,752)
Movement in net liquid funds: (Decrease)/increase in cash balances	(100)	
Decrease/(increase) in bank overd-aft	(138) 345,817	129 (262,620)
	£193,735	£(472,243)

#### ACCOUNTING POLICIES

#### Basis of accounting

The accounts are prepared on the historical cost basis of accounting modified to include the revaluation of certain assets.

#### Turnover

Turnover represents the value, before trade discounts, of goods invoiced to customers during the year, excluding value added tax.

#### Tangible fixed assets

Tangible fixed assets are stated in the balance sheet at cost less depreciation.

#### Depreciation

Depreciation is calculated to write off the cost of fixed assets in equal annual instalments on the following bases:

Freehold land	Nil 2x
Freehold buildings Short leasehold property	Over the remaining
, ,	years of the lease
Plant, machinery and equipment	10%
Motor vehicles	20%
Computer equipment	33 1/3%

#### Stock

Stock has been valued at the lower of cost and net realisable value.

#### Investments

Investments are shown at cost.

#### Deferred taxation

The company provides deferred taxation to take account of timing differences between the treatment of certain items for accounting purposes and their treatment for taxation purposes on the liability method, except to the extent that there is a reasonable probability that no liability will arise in the foreseeable future.

#### NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 1986

#### 1 TURNOVER AND (LOSS)/PROFIT BEFORE TAXATION

Turnover and (loss)/profit on ordinary activities before taxation is derived from the company's principal activity undertaken solely in the United Kingdom.

#### 2 NET OPERATING EXPENSES

Net operating expenses comprise:	1986 £	1985 £
Distribution costs Other operating charges	1,487,127 212,596	1,453,017 181,511
Less: Other operating income	1,699,723 5,750	1,634,528 10,625
	£1,693,973	£1,623,903
OPERATING PROFIT		•
Operating profit is stated after charging:		
Depreciation of tangible fixed assets Staff costs (note 4) Auditors' remuneration Provision for closure costs of the Portsmouth depot and after crediting:	99,890 930,715 8,000	69,652 869,146 15,575 20,000
Profit on sale of fixed assets	£ 13,647	£ 1,709
STAFF COSTS		
Wages and salaries Social security costs Other pension costs	821,057 65,295 44,363	757,910 71,712 39,524
	£930,715	£869,146
	Distribution costs Other operating charges  Less: Other operating income  OPERATING PROFIT  Operating profit is stated after charging:  Depreciation of tangible fixed assets Staff costs (note 4) Auditors' remuneration Provision for closure costs of the Portsmouth depot  and after crediting:  Profit on sale of fixed assets  STAFF COSTS  Wages and salaries Social security costs	Distribution costs Other operating charges  Less: Other operating income  1,699,723 5,750  £1,693,973  CPERATING PROFIT  Operating profit is stated after charging:  Depreciation of tangible fixed assets Staff costs (note 4) Auditors' remuneration Provision for closure costs of the Portsmouth depot  and after crediting:  Profit on sale of fixed assets  £ 13,647  STAFF COSTS  Wages and salaries Social security costs Other pension costs  44,363

The average weekly number of employees during the year was as follows:-

Office and management Distribution	45 78	45 78
	<del></del>	
	123	123
	-	

## NOTES TO THE ACCOUNTS (continued)

#### 5 DIRECTORS' REMUNERATION

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TANDOTONO KENINGKAT TOR		
	<u>1986</u>	1985
Included in staff costs are directors' emoluments comprising:	£	£
Emoluments including pension contributions Pension to former director Compensation for loss of office	91,469 75 57,400	85,811 1,375
	£148,944	£87,186
Highest paid director	£25,284	£29,354
Chairman	£ -	£ -
Number of other directors whose emoluments were within the range:	•	
£0 - £5,000 £15,001 - £20,000 £20,001 - £25,000 £25,001 - £30,000	3 1 1 1 6	4 2 - 6
OTHER INTEREST RECEIVABLE AND SIMILAR INCOME		
Corporation tax supplement Loan interest receivable	£ -	2,275 10,460 £12,735
INTEREST PAYABLE		
Bank loans and overdraft Other loans Corporation tax interest	210,441 29,771 242	216,647 5,577 106
	£240,454	£222,330
	<del></del>	

#### NOTES TO THE ACCOUNTS (continued)

8	TAXATION	1986 £	1985 £
	The tax charge on the (loss)/profit on ordinary act for the year was as follows:-	ivities	
	United Kingdom corporation tax at 40% on the profits for the year Deferred tax at 35% Prior year adjustment Advance corporation tax written off Group loss relief surrendered	(2,252) - (7,476) £(9,728)	2,043 4,849 (16,330) 15,228 
9	DIVIDENDS		
	'A' cumulative participating preference shares: Interim - paid Final - paid		2,622 1,311 3,933
	'B' participating proference shares Interim and final - paid	-	24,750
던	'C' cumulative redeemable preference shares	_	10,017
		£ -	£38,700

HERBERT FERRYMAN LIMITED

NOTES TO THE ACCOUNTS (continued)

ASSETS
FIXED
TANGIBLE
10.

TANGIBLE FIXED ASSETS						
	Freehold	Leasehold	Plant & equipment	Motor vehicles	Computer equipment	Total
COST OR VAIHATION	લ	લ	લઢ	બર	લઢ	લ
At 1 April 1985	701,346	3,800	88.503	209.072	71,850	1.074.571
Additions	1	1	2,166	58,658	34,334	95,158
Disposals	1	(3,800)	(1,443)	(67,867)	. 1	(73,110)
At 31 Harch 1986	701,346	•	89,226	199,863	106,184	1,096,619
DEPRECIATION						
At 1 April 1985	15,434	3,800	44,124	109,096	41,910	214,364
Provision for the year	4,676	i	8,923	50,896	35,395	068*66
Eliminated in respect	•	(3 800)	(318)	(585 79)	,	(68 703)
				(cactua)		(001,00)
At 31 Harch 1986	20,110	t	.52,729	95,407	77,305	245,551
HET BOOK VALUE						
At 31 Narch 1986	2681,236	l es	£ 36,497	£104,456	£ 28,879	£ 851,068
At 31 Harch 1985	£685,912	। ध	£ 44,379	€ 99,976	£ 29,940	£ 860,207
COST OR VALUATION AT 31 HARCH 1986	10					
is represented by:	000,000					1
Valuation in 1982	200,000	1 1	1	1	ı	200,000
valuation in 1964	000,90	1	1 6	1 0	1 ,6,	54,500
3800	040,044		977,69	199,863	100,184	842,119
	£701,346	ા ધા	£ 89,226	£199,863	£106,184	£1,096,619
FUTURE CAPITAL EXPENDITURE						
					1986 £	1985
Contracted for but not provided in	in these accounts	ınts			£31,650	N11
Authorised by the directors but no	not contracted for	for .			£58,250	N11

#### NOTES TO THE ACCOUNTS (continued)

#### 11 INVESTMENTS

	<u>1986</u>	<u>1985</u>
Unlisted investments at cost	£8,992	£8,992

The directors are of the opinion that the unlisted investments have a value not materially different from cost.

12	STOCK	1986	1985
	Pharmaceutical goods for resale	£2,127,293	£2,015,257
	•		4
13	DEETORS	<u>1986</u> €	<u>1985</u> €
	Amounts falling due within one year: Trade debtors Amounts due from group companies Other debtors Propayments Corporation tax recoverable Deferred revenue expenditure	3,581,655 20,886 1,760 19,412 7,050 17,722	3,561,902 
		£3,648,485	£3,645,293

Deferred revenue expenditure represents the exceptional expenditure on computer software incurred in December 1984 which is being written off in 36 equal monthly instalments.

## NOTES TO THE ACCOUNTS (continued)

## 14 CREDITORS : AMOUNTS FALLING DUE WITHIN ONE YEAR

		1986 £	1985 £
	Trade creditors Amounts due to group companies Hire purchase Social Security and other taxes Other creditors	3,285,827 276,916 12,975 124,892	3,065,313 29,711 99,793
	Accruals	234,060 43,779 3,978,449	215,000 64,936 3,468,753
	Bank loans and overdrafts (see note 16)	971,716 £4,950,165	1,317,533 £4,786,286
15	CREDITORS : AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR		
	Hire purchase		£ 12,975
16	LOANS AND OVERDRAFTS		
	Falling due within one year Bank overdraft	£ 971,716	£1,317,533

## NOTES TO THE ACCOUNTS (continued)

#### 17 DEFERRED TAXATION

DEFERRED TAXATION	198	6	1985	
	Amount provided	Potential liability £	Amount Provided £	Potential liability
Deferred taxation comprises the tax effect on timing	5			
differences arising from: General provisions Deferred revenue expenditu	(5,250) re 6,203	(5,250) 6,203	(6,000) 10,744	(6,000) 10,744
Accelerated capital allowances Interest payable	35,453 (975) 54,930	35,453 (975) 114,930	<b>₹</b> 5,666 - <b>5</b> 4,930	45,666 - 114,930
Capital gains Losses available for future relief	(650)	(650)	<b>(</b> 5,998)	(5,998)
Advance corporation tax recoverable	(31,331)	(31,331)	(38,710)	(38,710)
	£ 58,380	£118,380	£ 60,632	£120,632
		,		

Deferred tax has been provided at the rate of 35% (1985 - 35%).

## 18 CALLED UP SHARE CAPITAL

CALLED UP SHARE CAPITAL	1986 Allotted,		1985 Allotted,	
	<u>Authorised</u>	issued and fully paid	Authorised	issued and fully paid
Ordinary shares of 10p each	850,000	645,040	200,000	137,640
6% 'A' cumulative participating preference shares of £1 each 11% 'B' cumulative	-	-	200,000	87,400
participating convertible preference shares of £1 each 'C' cumulative redeemable	ma a		300,000	300,000
preference shares of £1 each	••	<b></b>	150,000	120,000
Cuen	£850,000	£645,040	£850,000	£645,040

On the 10 September 1985 the 6% 'A' cumulative participating preference shares, the 11% 'B' cumulative participating convertable preference shares and the 'C' cumulative redeemable preference shares were converted into ordinary shares of 10p each.

## NOTES TO THE ACCOUNTS (continued)

#### 19 RESERVES

,	Non distributable reserves	Revenue reserves	<u>Total</u> ₤
At 1 April 1985 Loss for the year	1,007,044	18,982 (42,701)	1,026,026 (42,701)
LUSS TOE CITE YOU	£1,007,044	£(23,719)	£ 983,325

## 20 HOLDING COMPANY

The ultimate holding company is A A H Holdings plc, a company incorporated in the United Kingdom.