ACCOUNTS -- 31 OCTOBER 1986

TOGETHER WITH DIRECTORS' AND AUDITORS' REPORTS



DIRECTORS' REPORT

FOR THE YEAR ENDED 31 OCTOBER 1986

The directors report that:

During the financial year ended 31 October 1986 the directors of the company were Messrs. G.K. Bell, J.W. Culligan, J.R. Stafford, J.C. Ashford, C.M. Cooke, S.E. King, J.J. McGinn and D.A. Beauchamp. At no time during the year did any director possess any interest in shares or debentures requiring notification under the Companies Act 1985.

The principal activity of the company continues to be the manufacture and sale of over-the-counter medicines and toiletries.

During 1986 the Company adopted the trading name 'Whitehall Laboratories' although the registered Company name remains 'International Chemical Company Limited'. The name 'Whitehall' is the worldwide name used by subsidiaries of the proprietary medicines division of American Home Products Corporation.

Turnover increased during the year by £342,247 (1.2%). This was achieved despite difficult trading conditions in both UK and overseas markets. In the UK sales of "Anadin Regular" analysis tablets were disappointing, although partly compensated for by the continued upward trend of the "Anadin Extra" variant, tegether with the buoyancy of toiletry products. The analysis market continues to reflect great competitive activity, particularly the growth of non aspirin based products.

Export business was again difficult, due to both political and financial problems in our key Middle Eastern and African markets.

We believe that the Company will be able to maintain its current share of the market during 1987.

Research and development expenditure during the year under review amounted to £230,975 (1985 - £230,339) and was undertaken in connection with normal trading activities.

DIRECTORS' REPORT (Continued)

The net profit of the company for the year under review, after providing for all e penses, depreciation of assets and United Kingdom and overseas taxation amounted to £3,340,958 as compared with £3,107,958 for the previous year.

After payment of interim dividends totalling £1,875,000 (1985 - £1,650,000) the accumulated balance on retained earnings carried forward to the next financial year amounted to £8,819,236 as compared with the balance of £7,353,278 brought forward from the previous year. No final dividend is proposed.

As stated in note 1c, property, plant and equipment are stated in the accounts prepared for the year under review at cost less depreciation and any government grants. In the directors' opinion, the current value of freehold land and buildings is £2,876,500 on a replacement cost basis. This valuation has not been incorporated in the accounts as an independent professional valuation has not been obtained.

Consolidated accounts covering the company and its subsidiaries have not been prepared as, in the opinion of the directors, they would be of no real value to the members in view of the insignificant amounts involved. Neither subsidiary has traded during the year; as at 31 October 1986, the accumulated balance on retained earnings of Irish Chemical Products Limited was fNil and of Kolynos (Sales) Limited was f1,597.

Charitable donations made in the course of the year under review totalled £270 (1985 - £205).

During the year under review the company has been willing to employ disabled persons when vacancies occurred, and has been prepared when practicable to continue to employ and when appropriate to re-train any employee who became disabled, and when appropriate to train and promote disabled employees.

As always, the company's performance reflects the skills and application of individual employees at all levels, and the directors are grateful for their efforts. Appropriate consultative procedures within the company have continued to operate satisfactorily throughout the year.

DIRECTORS' REPORT (Continued)

Arthur Andersen & Co. have expressed their willingness to continue in office as auditors, and a motion proposing their re-appointment will be put to the next annual general meeting.

11 Chenies Street
London WC1E 7ET

BY ORDER OF THE BOARD,

C.M. Cooke Secretary

CMooke

25 March 1987

Arthur Andersen & Co.

Broad Quay House · Broad Quay
Bristol BS1 4DJ

To the Members of INTERNATIONAL CHEMICAL COMPANY LIMITED:

We have audited the accounts set out on pages 5 to 15 in accordance with approved Auditing Standards.

In our opinion, the accounts, which have been prepared under the historical cost convention, give a true and fair view of the state of affairs of the company at 31 October 1986 and of the profit and source and application of funds for the year then ended, and comply with the Companies Act 1985.

ather andersen & Co.

25 March 1987

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 OCTOBER 1986

	Notes	<u>1986</u>	1985
TURNOVER	11&2	£28,277,995	£27,935,748
Cost of sales		(11,266,637)	(11,503,237)
GROSS PROFIT		17,011,358	16,432,511
Other operating expenses	3	(11,774,524)	(11,346,689)
OPERATING PROFIT		5,236,834	5,085,822
Investment income	4	204,066	62,614
Interest payable and similar charges	5	(2,228)	(416)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	6	5,438,672	5,148,020
Tax on profit on ordinary activities	1f&8	(2,097,714)	(2,040,062)
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION		3,340,958	3,107,958
Dividends paid	9	(1,875,000)	(1,650,000)
RETAINED PROFIT FOR THE YEAR RETAINED PROFIT, beginning of year		1,465,958 7,353,278	1,457,958 5,895,320
RETAINED PROFIT, end of year		£ 8,819,236	£ 7,353,278

The accompanying notes are an integral part of tals profit and loss account.



BALANCE SHEET -- 31 OCTOBER 1986

	Notes	1986	<u>1985</u>
FIXED ASSETS			
Tangible assets Investment in subsidiary companies	lc&10 ld&11	£ 3,136,950 25,191	£ 2,790,484 25,191
		3,162,141	2,815,675
CURRENT ASSETS			
Stocks Debtors Cash at bank and in hand	le&12 13	2,890,779 7,783,350 1,653,917	
		12,328,046	10,783,119
CREDITORS: Amounts falling due within one	year 14	(4,894,951)	(4,260,266)
NET CURRENT ASSETS		7,433,095	6,522,853
TOTAL ASSETS LESS CURRENT LIABILITIES		10,595,236	9,338,528
CREDITORS: Amounts falling due after more than one year	15	(1,208,000)	(1,283,250)
PROVISIONS FOR LIABILITIES AND CHARGES	16	(493,000)	(627,000)
NET ASSETS		£ 8,894,236	£ 7,428,278
CAPITAL AND RESERVES			
Called-up share capital Profit and loss account	17 18	£ 75,000 8,819,236	£ 75,000 7,353,278
TOTAL CAPITAL EMPLOYED		£ 8,894,236	£ 7,428,278

SIGNED ON BEHALF OF THE BOARD ON 25 MARCH 1987

G.K. Bell

J.C. Ashford

Directors

The accompanying notes are an integral part of this balance sheet.

STATEMENT OF SOURCE AND APPLICATION OF FUNDS FOR THE YEAR ENDED 31 OCTOBER 1986

SOURCE OF FUNDS	1986	1985
Profit on ordinary activities after taxation Add (deduct) items not involving cash flow during the year	£3,340,958	£3,107,958
 depreciation loss on disposal of tangible fixed assets deferred taxation 	27,803 (118,000)	456,567 24,149 (173,000)
Total funds from operations		3,415,674
Proceeds from disposal of tangible fixed assets Increase in creditors falling due after more	87,235	76,739
than one year		318,271
	£3,858,623	£3,810,684
APPLICATION OF FUNDS		
Dividends paid Purchase of tangible fixed assets Decrease in creditors falling due after more than one year Transfer from current to deferred taxation Increase in net current assets, as shown below	982,131 75,250 16,000	1,290,813
		£3,810,684
INCREASE (DECREASE) IN NET CURRENT ASSETS		
Stocks Debtors Creditors falling due within one year	£ 325,959 845,735 (634,685)	£ 488,251 532,150 (216,052)
		804,349
Movement in net liquid funds - cash at bank and in hand	373,233	486,464
	£ 910,242	£1,290,813

The accompanying notes are an integral part of this statement.

NOTES TO ACCOUNTS -- 31 OCTOBER 1986

1. ACCOUNTING POLICIES:

The principal accounting policies are-

-a) Basis of accounting

The accounts are prepared under the historical cost convention.

b) Research and development

Research and development expenditure is written off in the year of expenditure.

c) Tangible fixed assets

Land and buildings are shown at original historical cost. Other fixed assets are shown at cost, any related government grants being deducted from cost.

Depreciation is provided at rates calculated to write off the cost less estimated residual value of fixed assets on a straight-line basis over their estimated useful lives as follows-

Leasehold buildings - term of lease Freehold buildings - 50 years Plant and machinery - 5 to 10 years Motor vehicles - 3 to 5 years

d) Investments

Fixed asset investments are shown at cost.

e) Stocks

Stocks are stated at the lower of cost and net realisable value.

Cost incurred in bringing each product to its present location and condition is based on:

Raw materials - purchase cost on a first-in, first-out basis, including transport

Work-in-progress - cost of direct materials and labour plus a reasonable and finished proportion of manufacturing overheads based on normal levels of activity.

Net realisable value is based on estimated normal selling price less further costs expected to be incurred to completion and disposal. Provision is made for obsolete, slow-moving or defective items where appropriate.

1. ACCOUNTING POLICIES (Continued):

f) Taxation

Corporation tax payable is provided on taxable profits at the current rate.

Deferred taxation represents the amount required to allow for the effect of certain items of income and expense (primarily depreciation) being attributable for tax purposes to periods different from those in which credits or charges are recorded in the accounts, and is computed using the liability method, whereby such taxation is determined by applying the anticipated rate of tax which will be applicable at the date the timing differences are expected to reverse.

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Full provision for deferred taxation has been made because the directors have concluded, on the basis of reasonable evidence, that the timing differences will probably reverse.

g) Pension costs

It is the policy of the company to fund pension liabilities, on the advice of external actuaries, by payments to insurance companies.

h) Foreign currency

Normal trading activities transacted in foreign currencies are recorded in sterling at the exchange rates as of the date of the transaction. Monetary assets and liabilities recorded in foreign currencies at the year-end are reported at the rates of exchange prevailing at the year-end. Any gain or loss arising from a change in exchange rates subsequent to the date of the transaction is reported as an exchange gain or loss in the profit and loss account.

i) Turnover

Turnover comprises the value of sales (excluding VAT and trade discounts) of goods and services in the normal course of business.

j) Group accounts

Consolidated accounts covering the company and its subsidiaries have not been prepared as, in the opinion of the directors, they would be of no real value to the members in view of the insignificant amounts involved.

SEGMENT INFORMATION:

Contributions to turnover were as follows-

	1986	1985
By geographical area- United Kingdom Exports Less - returns and allowances	£21,247,811 7,316,719 (286,535)	£20,850,491 7,320,110 (234,853)
	£28,277,995	£27,935,748

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3. OTHER OPERATING EXPENSES:

, •	V		
		<u>1986</u>	1985
	Distribution costs Selling and marketing costs Research and development costs Administrative expenses Exceptional item- Iraq bad debt provision	£ 886,248 8,393,986 230,975 2,159,490 103,825	£ 838,023 8,167,923 230,339 2,110,404
		£11,774,524	£11,346,689
4.	INVESTMENT INCOME:		
	Interest receivable	£ 204,066	£ 62,614
5.	INTEREST PAYABLE AND SIMILAR CHARGES:		
	On bank overdrafts, and other loans repayable within 5 years	£ 2,228	
6.	PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION:		
	Profit on ordinary activities before taxation is stated after crediting-		
	Rent receivable	£ 12,700	
	and after charging-		
	Depreciation — tangible fixed assets Loss on disposal of tangible fixed assets Hire of plant and machinery Auditors' remuneration	£ 520,627 27,803 31,022 26,183	24,149 2 6,997 5 24,500
7.			
	Particulars of employee costs (including executive directors) are as shown helow-		
	Employee costs during the year amounted to-	1986	<u>1985</u>
	Wages and salaries Social security costs	£4,857,7 373,1 151,9	158 357,985 118,489
	Other pension costs	£5,382,5	

The average weekly number of persons employed by the company during the year was as follows-	Number	
	1986	1985
Production Distribution Sales Administration	293 59 99 87 538	331 58 97 87 573
Directors' remuneration-	===	===
The employee costs shown above include the following remuneration in respect of directors of the company-		
Emoluments (including pension contributions)	£ 200,093	£ 221,204

In addition to the above emoluments, certain employees are eligible to participate in a Management Incentive Plan, run by the holding company. During the year, directors of the company received cash awards totalling £24,063 (1985 - £5,893) and became beneficially entitled to shares in the ultimate holding company with a market value of £9,031 (1985 - £39,569) in respect of awards under the plan in earlier years.

The directors' remuneration shown above (excluding pension contributions and amounts receivable under the Management Incentive Plan) included-

	1986	1985
Highest paid director	40,872	34,159

Number

Other directors received emoluments (excluding pension contributions and amounts received under the Management Incentive Plan) in the following ranges-

Managemen				
			1986	1985
			2	2
Nil			←	1
£ 5,001	_	£10,000	-	1
£10,001	_	£15,000	-	3
£20,001		£25,000	3	1
£25,001		£30,000	1	l
£30,001		£35,000	1	-
£35,001	_	£40,000	## #	===
•				

8. TAX ON PROFIT ON ORDINARY ACTIVITIES:

The tax charge is based on the profit for the year and comprises-	1986	1985
Corporation tax at 37.1% (1985 - 42.1%) Deferred taxation	£2,161,352 (118,000)	£2,182,094 (173,000)
Less - relief for overseas taxation	2,043,352 (176,069)	2,009,094 (168,701)
Overseas taxation Adjustment of current taxation in respect	1,867,283 267,829	1,840,393 210,968
of prior years	(37,398) £2,097,714	(11,299) £2,040,062
DIVIDENDS:		
Ordinary: - interim paid of £25 (1985 - £22) per share	£1,875,000	£1,650,000

10. TANGIBLE FIXED ASSETS:

9.

The movement in the year was as follows-

COST	Freehold	Short leases	Plant and machinery	Total £4,801,670
Beginning of year Additions Disposals	£1,249,107 67,643	£41,436 - -	£3,511,127 914,488 (256,210)	982,131 (256,210)
End of year	1,316,750	41,436	4,169,405	5,52,591
DEPRECIATION- Beginning of year Charge Disposals	482,454 54,006	22,243 4,872	1,506,489 461,749 (141,172)	2,011,186 520,627 (141,172)
End of year	536,460	27,115	1,827,066	2,390,641
VET BOOK VALUE beginning of year	£ 766,653	£19,193	£2,004,638	£2,790,484
NET BOOK VALUE end of year	£ 780,290	14,321	2,342,339	3,136,950

Freehold land of £52,786 (1985 - £52,786) included in the above is not depreciated.

11. INVESTMENT IN SUBSIDIARY COMPANIES:

The company's subsidiaries are as follows-

- a) Kolynos (Sales) Limited, a wholly-owned subsidiary incorporated in Great Britain. This company has not traded during the year and the undistributed profits carried forward in its accounts at 31 October 1986 amounted to £1,597.
- b) Irish Chemical Products Limited, a wholly-owned subsidiary incorporated in the Republic of Ireland. This company has not traded during the year and there were no undistributed profits carried forward in its accounts at 31 October 1986.

12. STOCKS:

The following are included in the net book value of stocks-

	1986	1985
Raw materials and consemables Work-in-progress Finished goods and goods for resale	£1,420,333 210,935 1,259,511	326,392
	2,890,779	£2,564,820

13. DEBTORS:

The following are included in the net book value of debtors-

Amounts falling due within one year-

	£7,783,350	16,937,615
		_,
Prepayments	129,512	89,936
Other debtors	94,941	37,083
fellow-subsidiaries	828,379	920,815
Amounts owed by holding company and	000 270	300 015
Trade debtors	£6,730,518	£5,889,781

14. CREDITORS- AMOUNTS FALLING DUE WITHIN ONE YEAR:

The following amounts are included in creditors falling due within one year-	1986	1985
Trade creditors Amounts owed to holding company and fellow-	£1,519,371	£1,359,128
subsidiaries Amounts owed to subsidiaries Other creditors	287,374 26,788	1,095 26,788
current taxationACT payableVAT	1,565,134 59,498	1,357,987
- social security and PAYE Accruals	445,988 139,683 851,115	341,516 149,244 1,024,508
	£4,894,951	£4,260,266

15. CREDITORS- AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR:

This balance represents UK corporation tax due fifteen months after the balance sheet date.

16. PROVISIONS FOR LIABILITIES AND CHARGES:

This comprises deferred taxation attributable to-

	Process of the allowance over book deprendentian of	1986	1985
	Excess of tax allowances over book depreciation of fixed assets	£592,000	£627,000
	Other timing differences relating to current assets and liabilities	(99,000)	
		£493,000	£627,000
	The movement on deferred taxation comprises- Beginning of year Amount transfered from current taxation Credited to profit and loss	£627,000 (16,000) (118,000)	£800,000 (173,000)
	End of year	£493,000	£627,000
17.	CALLED-UP SHARE CAPITAL:		
	Authorised, allotted, called up and fully-paid- 75,000 ordinary shares of £1 each	£ 75,000	£ 75,000

18. PROFIT AND LOSS ACCOUNT:

The balance on the profit and loss account is considered to be discributable.

19. GUARANTEES AND OTHER FINANCIAL COMMITMENTS:

a) Capital commitments

At the end of the year, capital commitments were-

	======	=======
	£404,389	£361,621
Authorised but not contracted for	209,149	12,842
Contracted for	£195,240	£348,779
	1980	1303
• • •	1986	1985

b) Lease commitments

The company occupies premises under the terms of a lease with an annual rental of £122,500. The lease expires in 1988.

c) Pension arrangements

The company maintains two defined benefit pension schemes which cover the majority of employees. The schemes are contributory and are insured with the Legal and General Assurance Society Limited and the Irish Life Assurance Company Limited respectively.

The most recent actuarial valuation of the pension scheme insured with the Legal and General Assurance Society Limited was performed at 6 April 1984 and this showed that the scheme was fully funded at that date. A further actuarial valuation at 6 April 1985 is currently in progress. The most recent actuarial valuation of the scheme insured with the Irish Life Assurance Company Limited was performed at 1 April 1986 and this showed that the scheme was fully funded at that date.

20. TRANSACTIONS WITH RELATED PARTIES:

- a) Sales include £1,548,297 (1985 £1,791,024) made to fellow-subsidiaries.
- b) Purchases include £691,668 (1985 £712,168) from fellow-subsidiaries. Other operating expenses incl de £1,960,669 (1985 £1,9/_,623) for royalties, administrative charges and technical fees characd by related parties.

21. ULTIMATE HOLDING COMPANY:

The company is a subsidiary of American Home Products Corporation, incorporated in the State of Delaware, USA.

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