

91457

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2nd April 1984

This is to certify that the attached Annual Report for 1984 is a true copy of every Balance Sheet laid before the Company in General Meeting during the period to which the Return relates.

DIRECTOR/

COMPANY SECRETARY





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International Harvester Company of Great Britain Limited and its Subsidiary

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Directors & Advisers

Directors

Sir Jan Morrow

R. A. Calder Lord Garnock

Chairman

Managing Director

Director of Manufacturing

Finance Director

R. A. S. Macdonald

Z. Chojnacki A. R. Perrey

J. M. G. Bidewell

Registered Office

Wheatley Hall Road, Doncaster DN2 4PG,

South Yorkshire.

Auditors

Deloitte Haskins & Sells, Chartered Accountants, Park House, 57/59 Well Street, Bradford BD1 5NQ.

Solicitors

Secretary

Ashurst Morris Crisp & Company,

Broadgate House, 7 Eldon Street,

London EC2M 7HD.



International Harvester Company of Great Britain Limited

Directors' Report

31st October 1984

The directors present their Annual Report, together with the audited Financial Statements for the year ended 31st October, 1984.

Principal Activities and Business Review

The group's principal activity is the manufacture and sale of agricultural equipment both in the U.K. and abroad. This includes the provision of a complete financing service to dealers. Tractors of between 45 and 82 H.P. are manufactured in the U.K. and have a Worldwide market, especially in North America.

The 1984 results show a significant improvement over 1983 which in turn was an improvement on 1982. The company's strategy of cost and overhead reduction has played a significant part in this improvement and has also allowed the Company to meet the very competitive situation in the Domestic and Export markets.

The Company now has the ability to cope with the current worldwide depressed demand for tractors and is in a good position to take advantage of any future increase in demand.

Various improvements to the product range have been introduced during the year with the emphasis on providing even more effective, reliable and technically excellent machines to the world's farmers.

In June 1984 the Company signed an agreement with its bankers which secured continuation of funding until 31st March, 1987.

On the 26th November, 1984 the International Harvester Company announced an agreement with the Tenneco Corporation to sell parts of its agricultural group, including International Harvester Company of Great Britain Limited and its subsidiary to Tenneco International Inc. for incorporation in its J. I. Case Division (see note 1). The sale is expected to be completed by 28th February, 1985. The company's directors feel that this combination of the Case UK and International Harvester Company of Great Britain Limited's dealer networks products and facilities together with the financial backing of the Tenneco Group will provide dealer networks, products and facilities, together with the financial backing of the Tenneco Group, will provide a very much stronger competitor both in the Domestic and Export markets.

Financial Results and Dividends

The consolidated profit and loss account shows a profit for the year of £465,000 compared with £7,885,000 loss in 1983 and £20,283,000 loss in 1982, both former years being affected by facility and product rationalisa-

The directors do not recommend that any dividend be declared for the year.

Employment of Disabled Persons

Applications for employment by disabled persons are always fully considered. In the event of members of staff becoming disabled, every effort is made to ensure that their employment with the group continues and the appropriate training is arranged.

Employee Involvement

2

International Harvester Company of Great Britain Limited is fully committed to involving employees in and informing them of the company's activities. Formal institutions for bargaining and consultation with trade unions have existed for over a decade and the company has recently set up quality circles and monthly cascade briefing groups to provide each employee with uptodate information on the company's activities.

Charitable Contributions

During the year, the group paid a total of £4,146 to U.K. charitable organisations.

Directors and Directors' Interests

At the date of this report, the directors, all of whom held office throughout the year, or as otherwise indicated

Sir Ian Morrow—Chairman
R. A. Calder (Canada)—Managing Director
The Rt. Hon. The Lord Garnock

R. A. S. Macdonald-Finance Director

Z. Chojnacki—Director of Manufacturing appointed 1st November, 1983

A. R. Perrey (Switzerland) appointed 14th November, 1983

None of the directors held any beneficial interests in the share capital of the company or its subsidiary at any time in the year.

International Harvester Company of Grant Britain Limited

Directors' Report (continued)

Auditors

In accordance with Section 14 of the Companies Act 1976, a resolution proposing the re-appointment of Deloitte Haskins & Sells as auditors to the company will be put to the Annual General Meeting.

BY ORDER OF THE BOARD

J. M. G. BIDEWELL Secretary

Is isen! Wheatley Hall Road, Doncaster, South Yorkshire. 14th January 1985.

Company Number 91457

Auditors' Report

To the Members of International Harvester Company of Great Britain Limited

We have audited the financial statements on pages 4 to 16 in accordance with approved Auditing Standards.

The financial statements have been prepared on a going concern basis. As stated in note 1 the continuation of the group as a going concern is dependent upon the ability of the ultimate holding company and its affiliated companies throughout the world to continue their operations or, in the event of the successful completion of the sale transaction referred to in note 1, upon support from the new holding company.

If the going concern basis were not to be valid then provision would have to be made for any loss that might arise when the assets of the group were realised.

Subject to the effect of any adjustment that might have been required had the outcome of the uncertainties referred to in the foregoing paragraph been known, in our opinion, the financial statements give a true and fair view of the state of affairs of the company and the group at 31st October 1984 and of the result and source and application of funds of the group for the year then ended and comply with the Companies Acts 1948 to

The financial of the financial statements required by Statement of Standard Accounting Practice No. 16.

Deloste **DELOITTE HASKINS & SELLS**

Chartered Accountants

Bradford

15th January 1985.

Accounting Policies

(a) Basis of Accounting The consolidated financial statements are prepared on the historical cost basis of accounting, and include the results of the wholly owned subsidiary made up to the end of the financial year.

(b) Tangible Fixed Assets

Tangible fixed assets are stated at cost less accumulated depreciation. No depreciation is provided on freehold land. Depreciation is provided on other tangible fixed assets using the straight line method to write-off the cost of these assets over their estimated useful lives, which are taken to be:—

(i) Land improvements, buildings and building equipment 10 to 50 years.

(ii) Plant and equipment 3 to 15 years.

(c) Stocks

Stocks are stated at the lower of cost and net realisable value. Cost includes, where appropriate, labour and overheads based on normal operating conditions.

(d) Foreign Currency Amounts

During the year foreign currency amounts have been translated at the rate of exchange ruling at the transaction date. At the balance sheet date foreign currency amounts have been translated at the rate of exchange ruling on that date. Exchange differences arising on trading items during the year, and on foreign currency borrowing and deposits, have been taken to profit and loss account.

(e) Deferred Taxation

Provision is made for deferred taxation on the deferral method, to the extent that, in the opinion of the directors, there is a reasonable probability that it will be required in the foreseeable future.

(f) After Sales Service

The provision for after sales service is calculated on the basis of claims notified or anticipated by the year end. It is assumed that the provision at the previous year end is fully utilised during the year.

(g) Research and Development

Research and development expenditure is charged against the trading result when it is incurred. Tooling and pattern equipment owned by the group and used in the manufacture of new products is included with fixed assets.

(h) Turnover

Turnover is stated at invoice price net of all discounts. Exports include sales to International Harvester Company and affiliated companies.

(i) Interest Receivable

The finance income of the subsidiary company which comprises interest receivable and finance charges is included in interest receivable.

(j) Pension Fund Contributions

Pension fund amounts are charged to the profit and loss account as they arise.

Consolidated Profit & Loss Account

For the year ended 31st October 1984

Turnover	Note 3	1984 £'000 105,153	1983 £'000 99,453
Loss before exceptional items and taxation		(837)	(2,472)
Exceptional items	4		(3,543)
Loss on ordinary activities before taxation	4	(837)	(6,015)
Taxation	7		
Loss on ordinary activities after taxation		(837)	(6,015)
Extraordinary items Profit (Loss) for the year	8 9 & 17	1,302 465	(1,870) (7,885)

Consolidated Balance Sheet

As at 31st October 1984

	Note	1984 £'000	1983 £'000
Fixed Assets Tangible assets	10	12,103	14,797
Investments	11	12,103	736 15,533
Current Assets Stocks Debtors Cash at bank and in hand	12 13	15,682 32,152 2,818	14,724 40,406 4,983
Casil at bank and in make		50,652	60,113
Creditors: Amounts falling due within one year	14	44,306	66,162
Net Current Assets/(Liabilities)		6,346	(6,049)
Net Assets		18,449	9,484
Capital & Reserves Called up Share Capital Share Premium Account Profit and Loss Account	16 17 17	35,393 3,000 (19,944) 18,449	26,893 3,000 (20,409) 9,484

International Harvester Company of Great Britain Limited

Balance Sheet

As at 31st October 1984

Fixed Assets Tangible assets Investments	Note 10 11	1984 £'000 12,000 6,500 18,500	1983 £'000 14,522 9,736 24,258
Current Assets Stocks Debtors Cash at bank and in hand	12 13	15,682 10,940 2,007 28,629	14,724 15,205 3,074 33,003
Creditors: Amounts falling due within one year Net Current Liabilities Net Assets	14	28,842 (213) 18,287	47,804 (14,801) 9,457
Capital & Reserves Called up Share Capital Share Premium Account Profit and Loss Account	16 17 17	35,393 3,000 (20,106) 18,287	26,893 3,000 (20,436) 9,457

The financial statements on pages 4 to 16 were approved by the Board of Directors on 14th January 1985 and were signed on its behalf by:—

R. A. Calder

R. A. S. Macdonald

Directore

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Consolidated Statement of Source and Application of Funds For the year ended 31st October 1984

Source of Funds Loss on ordinary activities before taxation Extraordinary items Items not involving the movement of funds: Depreciation of tangible fixed assets Loss on disposal of tangible fixed assets Exchange gain on the termination of foreign currency loans Movement in provision on short leaseholds Movement in provision for after sales service costs Funds generated from (1983 applied to) operations Other sources of Funds Issue of ordinary shares for cash Proceeds of disposal of tangible fixed assets Net proceeds from investment loans Movement in term loans Effect of conversion of term loan into preference share capital Total Source of Funds	1984 £'000 (837) 1,302 2,028 787 (1,302) (738) 497 1,737 8,500 282 2,038	1983 £'000 (6,015) (1,870) 2,639 1,036 738 19 (3,453) 7,000 1,646 345 783 6,321
Application of Funds Purchase of tangible fixed assets Net Source of Funds	<u>403</u> <u>12,154</u>	6,143
The net source of funds is represented by the following increase in working capital Stocks Debtors Creditors falling due within one year	958 (8,254) (2,999) (10,295)	(6,819) (2,224) 9,926 883
Movements in net liquid funds Cash at bank and in hand Bank overdraft Increase in working capital	(2,165) <u>24,614</u> <u>22,449</u> <u>12,154</u>	263 4,997 5,260 6,143

Notes to the Financial Statements

For the Year Ended 31st October 1984

1 Going Concern Basis

Although the group is a separate entity, it is presently an integral part of and substantially dependent upon the continued operations of International Harvester Company (USA), the ultimate holding company, and its affiliated companies throughout the world (IH Worldwide). The group has business arrangements including inter company balances, with certain of those companies.

An unfavourable outcome of future events for IH Worldwide would have adverse effects on the group's operations, including settlement of inter company balances, and on its ability to continue as a going concern.

On 26th November 1984 International Harvester Company, entered into an agreement to sell all of the shares of International Harvester Company of Great Britain Limited. This agreement is contingent upon obtaining the approval of the holding company's and the company's private lenders and is also subject to clearance by the United States Justice Department and the United Kingdom Office of Fair Trading.

While it cannot be assured that the holding company will be able to obtain the necessary approvals the holding company's management and the company's management believe that their respective lenders will conclude that the sale is in their best interests and will approve the transaction. Furthermore, the holding company's management and its legal advisers believe that International Harvester Company and the buyer will be able to demonstrate that the sale does not violate United States Laws and that clearance will be given by the Office of Fair Trading.

Certain reorganisation costs that were under consideration by the directors have not been provided due to the proposed change of ownership.

Although it cannot be assured that the company will be able to continue as a going concern in view of the uncertainties with respect to the above sale, or will enjoy continued financial and operational support from the holding company and IH Worldwide if the sale transaction becomes void, the company's management believes that successful completion of the sale transaction will occur and will enable the company to realise a return on its assets, satisfy its liabilities and improve profitability.

The financial statements do not include any adjustments that might be necessary should the group be unable to continue as a going concern.

The directors Lelieve that having regard to all the circumstances the going concern basis is appropriate for the preparation of these financial statements.

2 Accounting Policies

The accounting policies on page 4 form part of the notes to these financial statements. The company has taken advantage of the exemption from presenting its own profit and loss account.

3	Turnover Geographical Markets Supplied	1984 £'000	1983 £'000
	Domestic Europe Africa Asia Australasia	46,517 16,477 2,588 379 5,518 33,674	46,279 16,721 2,931 5,870 2,118 25,534
	America	105,153	99,453

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Notes to the Financial Statements (continued)

For the year ended 31st October 1984

4	Loss on ordinary activities before taxation	Note	1984 £'000	1983 £'000
	Turnover Cost of sales		105,153 (96,334)	99,453 (96,602)
	Gross profit Marketing & administration costs		8,819 8,448	2,851 6,029
	Operating profit/(loss) Interest receivable		371 3,973	(3,178) 4,364
	Interest payable	6	4,344 5,181	1,186 7,201
	Loss on ordinary activities before taxation		(837)	(6,015)
	Loss on ordinary activities before taxation is stated after charging		* 000	
	Depreciation of tangible fixed assets Hire of computer equipment Auditors' remuneration		2,028 903 64	2,639 883 60
	Exceptional items comprises Included in Cost of Sales: Cost of redundancy programme			1,740
	Write off of I.H. Mexico receivable Included in Marketing & Administration Costs Costs incurred with refinancing package	s:		1,909 × 98
	Exchange gain on Foreign Currency deposits Exchange loss arising on capital conversion	3		(987) 783
				3,543
<u></u> .	Directors & Employees			
J	•			
	The average weekly number of persons (including directors) employed by the group during the year Hourly Paid Staff Managerial	g was:	Number 1,298 413 296	Number 1,544 480 341 2,365
	Staff costs for the above persons:— Wages & Salaries Social Security Costs Other Pension Costs		2,007 £'000 15,319 1,370 990	£'000 15,522 1,476 1,013 18,011
	Staff costs include the following remuneration in directors:	Mormond - C	17,679 1984 £'000	1983 £'000
	Emoluments:	respect of		
•	For services as directors Management remuneration Paid by Parent Company	•	175 (60) 124	6 94 (54) 46

Notes to the Financial Statements (continued)

For the year ended 31st October 1984

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The directors' remuneration disclosed above (excluding pensions as amounts paid to:	nuneration disclosed above (excluding pensions and pension contributions) includes		
	1984 £'000	1983 £'000	
The Chairman The highest paid director	4 61	4 55	

The number of other directors who received emoluments (excluding pensions and pension contributions) in the following ranges were:

	1984	1983
	Number	Number
£ 1— 5,000	1	i
£20,001—25,000 £35,001—40,000	1	
£35,001—40,000		1
£40,001—45,000	2	

6	Interest Payable	1984 £000	1983 £000
	On bank loans, overdrafts and other loans repayable within 5 years not by instalments from outsiders from fellow subsidiaries	4,927 254	6,901 300
		5,181	7,201

7 Taxation

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No charge for taxation arises due to losses incurred in the year.

8	Extraordinary Items	1984 £000	1983 £000
	Exchange Gain on termination of Foreign Currency loans	1,302	
Closure of Carr Hill Wheatley Hall Road p	Closure of Carr Hill factory and transfer of facilities to the	_	(1,752)
	Closure of Long Sandall Distribution Centre and transfer of facilities to the Wheatley Hall Road plant		(118)
	racinties to the wheatiey trait Road plant	1,302	(1,870)

Profit for the Year A profit of £330,000 (1983 £7,912,000 loss) after dividend of £436,000 (£890,000) from the subsidiary, is dealt with in the financial statements of the holding company.

Notes to the Financial Statements (continued)

For the year ended 31st October 1984

10	Fixed Assets — Tangible Assets Group Cost At 1st November 1983 Additions Disposals At 31st October 1984	Freehold Land £'000 170 ————————————————————————————————	Land Improvements Buildings & Building Equipment £'000 6,986 35 (1,219) 5,802	Plant & Equipment £'000 26,948 368 (1,565) 25,751	Total £'060 34,104 403 (2,784) 31,723
	Depreciation At 1st November 1983 Charge for the year Eliminated in respect of disposals At 31st October 1984 Net Book Value At 31st October 1984 At 31st October 1983	170 170	3,318 170 (477) 3,011 2,791 3,668	15,989 1,858 (1,238) 16,609 9,142 10,959	19,307 2,028 (1,715) 19,620 12,103 14,797
	Company Cost At 1st November 1983 Additions Disposals At 31st October 1984	170 170	6,986 35 (1,219) 5,802	26,515 358 (1,296) 25,577	33,67 393 (2,51) 31,5
	Depreciation At 1st November 1983 Charge for the year Eliminated in respect of disposals At 31st October 1984 Net Beok Value At 31st October 1984 At 31st October 1983		3,318 170 (477) 3,011 2,791 3,668	15,831 1,790 (1,083) 16,538 9,039 10,684	19.149 1,960 (1,560) 19,549 12,000 14,522

Company and group

The net book value of land improvements, buildings and building equipment is on freehold property. Disposals include the write down of a short leasehold property (1983 net book value £738,000) for which provision was made in 1983 and included in creditors.

² At 31st October 1984 there were contracts for capital expenditure not provided amounting to £64,000 (1983 £82,000). The Board of Directors had authorised further capital expenditure amounting to approximately £922,000 (1983 £424,000).

Notes to the Financial Statements (continued)

For the year ended 31st October 1984

Fixed Assets -- Investments

Group	1984		1983	
_	Payable	Receivable		eivable
	to	from	to	from
	Others £'000	Others £'000	Others £'000	Others £'000
Long Term Loans June 1986				2000
June 1986		_	1,500 (7%)	2,408 (11%%)
August 1986	_		6,861 (11½%)	6,689 (10%)
			8,361	9,097
Net amount receivable		-		736

In October 1984 the Loans payable to others and the Loans receivable from others were terminated, resulting in a realised exchange gain as included in note 8 - extraordinary items.

Company	1984 £'000	1983 £'000
Long Term Loans (as Group) Net amount receivable from others Investment in subsidiary	6,500	736 9,000
	6,500	9,736

Investment in subsidiary
The company owns all of the issued ordinary share capital of International Harvester Credit Corporation of Great Britain Limited (6,500,000 ordinary shares of £1 each). On 28th June 1984 a special resolution of International Harvester Credit Corporation of Great Britain Limited was passed authorizing the purchase out of capital by the subsidiary of 2,500,000 of its own shares at £1 each. Pursuant to this resolution 2,500,000 of the subsidiary's £1 Ordinary Shares were purchased out of capital and duly cancelled on 9th August 1984.

12 Stocks	1984 £'000	1983 £'000
Raw materials Work in progress	3,068 3,672 8,942	2,750 4,062 7,912
Finished goods	15,682	14,724

Notes to the Financial Statements (continued)

For the year ended 31st October 1984

13	Debtors Group	1984 £'000	1983 £'000
	Amounts falling due within one year: Trade debtors Amounts owed by fellow subsidiaries Other debtors Prepayments and accrued income	17,438 930 10,870 647	17,058 8,001 11,296 1,697
		29,885	38,052
	Amounts falling due after more than one year: Other debtors	2,267	2,354
		32,152	40,406
	Company Amounts falling due within one year: Trade debtors Amounts owed by fellow subsidiaries Amounts owed by subsidiary Other debtors Prepayments and accrued income	5,713 930 2,703 947 647 10,940	4,383 3,963 3,493 1,669 1,697

14 Creditors Group Amounts falling due within one year:	1984 £'000	£900 £983
Bank loans and overdrafts (see note 15) Trade creditors Amounts owed to fellow subsidiaries Taxation and social security payable Other creditors Accruals Provision on short leaseholds Provision for after sales service	22,273 7,168 5,272 1,405 4,238 2,576 1,374 44,306	46,887 6,531 5,102 1,005 1,811 3,211 738 877 66,162
Company Amounts falling due within one year: Bank loans and overdrafts (see note 15) Trade creditors Amounts owed to fellow subsidiaries Amounts owed to subsidiary Taxation and social security payable Other creditors Accruals Provision on short leaseholds Provision for after sales service	7,273 7,168 5,272 1,393	23,509 6,531 5,102 5,409 999 1,772 2,867 738 877 47,804

The 1983 comparative figures for bank loans and overdrafts have been adjusted by £2,750,000 with a similar adjustment to cash at bank.

Notes to the Financial Statements (continued)

For the year ended 31st October 1984

15 Bank Loans and Overdrafts

The bankers have a fixed charge on the freehold and leasehold property, all book debts, stocks, shares and securities, guarantees of the company and its subsidiary and a floating charge on all other assets of the company and its subsidiary.

Effective 28th June 1984 the group signed a further financing agreement with its bankers which secured continuing funding for a period ending on 31st March 1987.

16	Share Capital	1984 £'000	1983 £'000
	Authorised	26,500	18,000
	Authorised 2,650,000 (1983 1,800,000) Ordinary shares of £10 each 1,000,000 12% Cumulative redeemable preference shares of £10 each 150,000 (1983 1,000,000) Unclassified shares of £10 each	10,000 1,500 38,000	10,000 10,000 38,000
	Allotted, issued and fully paid 2,650,000 (1983 1,800,000) Ordinary shares of £10 each 889,295 12% Cumulative redeemable preference shares of £10	26,500	18,000
		8,893	8,893
,	each	35,393	26,893

Allotments during the year: In order to enhance finance facilities, the company made an allotment of 850,000 ordinary shares at £10 In order to enhance finance facilities, the company made an allotment of 850,000 ordinary shares at £10 In order to enhance finance facilities, the company made an allotment of 850,000 ordinary shares at £10 norder to enhance finance facilities, the company made an allotment of 850,000 ordinary shares at £10 norder to enhance finance facilities, the company made an allotment of 850,000 ordinary shares at £10 norder to enhance finance facilities, the company made an allotment of 850,000 ordinary shares at £10 norder to enhance finance facilities, the company made an allotment of 850,000 ordinary shares at £10 norder to enhance finance facilities, the company made an allotment of 850,000 ordinary shares at £10 norder to enhance finance facilities, the company made an allotment of 850,000 ordinary shares at £10 norder to enhance finance facilities, the company made an allotment of 850,000 ordinary shares at £10 norder to enhance finance facilities.

The earliest redemption date for the preference shares is 1st February 1993 and the latest is 31st December 1997. Redemption is to be at par. Arrears of preference dividends amount to £1,067,000 (1983 Nil).

17 Share Premium Account and Profit and Loss Account

Share Fremum Account and 2 1000	•	Profit
Group	Share Premiuu Accoust £'000	and Loss Account £'000
At 1st November 1983 Profit for the year	3,000	(20,409) 465 (19,944)
At 31st October 1984	3,000	
Company At 1st November 1983 Profit for the year	3,000 	$ \begin{array}{r} (20,436) \\ 330 \\ \hline (20,106) \end{array} $
At 31st October 1984	5,000	

47,804

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1983

Notes to the Financial Statements (continued)

For the year ended 31st October 1984

18 Contingent Liabilities (Company and Group) Contingent Liabilities at 31st October 1984 were as follows:

Contingent Liabilities at 31st October 1964 were as follows:	1984 £'000	1983 £'000
On bills receivable negotiated	151	347
Foreign Exchange forward contract	150	
Lease guarantees on behalf of fellow and former fellow subsidiary companies	9	119
Mortgage guarantees on behalf of employees	25	44
Bank Indemnity	1,578	1,766
Other guarantees and indemnities	1,789	248
Litigation	16	75

In addition, the company has assigned trade debtors amounting to £9,211,000 (1983 £12,713,000) to its subsidiary with full recourse.

19 Company Pension Schemes

An actuarial valuation of the company's Non Managerial pension scheme was carried out at 5th April 1981 and of the Managerial pension scheme at 1st November 1982. The consulting actuaries reported that there was a residual balance of liability amounting to £4,633,040. The actuaries recommended that the company should make additional contributions over a period of 21 years to the Non Managerial Scheme (195/12 years, Managerial) in order to restore the funding of the schemes to a satisfactory level. The company has implemented the recommendations of the consulting actuaries by increasing its contributions to the schemes from 1st November 1982.

20 Deferred Taxation

Deletted Laxation	Company		Group	
	1984	1983	1984	1983
	£'000	£'000	£'000	£'000
Capital allowances	4,695	5,635	4,767	5,663
Other timing differences	(804)	(1,061)	(645)	(929)
Benefit of tax losses	(3,891)	(4,574)	(4,122)	(4,734)
	-			

The total tax losses available for carry forward at 31st October 1984 amount to approximately £66,000,000 (1983 £65,000,000).

21 Ultimate Holding Company

The company is a wholly owned subsidiary of International Harvester Company, incorporated in the United States of America.