Report and Financial Statements

31 July 2008

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REPORT AND FINANCIAL STATEMENTS 2008

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OFFICERS AND PROFESSIONAL ADVISERS

DIRECTORS

G King

D M Markscheffel

R J Osborne

D A J Wilshire

R Martin

F Van Wezel

P Robinson

G Lockett

(appointed 29 September 2008)

SECRETARY

H Norbury

HON. MEDICAL OFFICER

Dr A K Sinha

REGISTERED OFFICE

Torrington House 47 Holywell Hill St Albans Hertfordshire ALI 1HD

BANKERS

The Royal Bank of Scotland plc Commercial Office 26 High Street Chelmsford CM1 1YJ

INDEPENDENT AUDITORS

HLB Vantis Audit plc Chartered Accountants Torrington House 47 Holywell Hill St Albans Hertfordshire AL1 1HD

DIRECTORS' REPORT

The directors present their annual report and the audited financial statements for the year ended 31 July 2008.

ACTIVITIES

The principal activity of the company continues to be that of a Professional Football League Club.

REVIEW OF DEVELOPMENTS AND FUTURE PROSPECTS

The Club has maintained its position in League One, and is confident of future success.

During the year the company made a share offer to its shareholders of ordinary shares of 25p each at a price of £6 per share. The company has had a subscription of 51,255 shares with a total monetary value of £307,530.

RESULTS AND DIVIDENDS

The results for the year are set out in the Profit and Loss Account on page 6. The directors do not recommend the payment of a dividend (2007 - nil).

DIRECTORS

The directors who served during the year and subsequent to the year end are shown on page 1.

CHARITABLE DONATIONS

During the year the company made charitable donations of £5,083 (2007 - £1,520).

AUDITORS

In accordance with the company's Articles, a resolution for the reappointment of HLB Vantis Audit plc as auditors of the company will be proposed at the forthcoming Annual General Meeting.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice

United Kingdom company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company as at the end of the financial year and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT OF DISCLOSURE TO AUDITOR

- (a) so far as the directors are aware, there is no relevant audit information of which the company's auditors are unaware, and
- (b) they have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Approved by the Board of Directors and signed on behalf of the Board

Directo/

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF SOUTHEND UNITED FOOTBALL CLUB LIMITED

We have audited the financial statements of Southend United Football Club Limited on pages 6 to 21 for the year ended 31 July 2008. These financial statements have been prepared under the historical cost convention and the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of the directors and auditors

As described in the statement of directors' responsibilities on page 3 the company's directors are responsible for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the directors' report and consider the implications for our report if we become aware of any apparent misstatements within it.

Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion:

- the financial statements give a true and fair view in accordance with United Kingdom Generally Accepted Accounting Practice of the state of the company's affairs as at 31 July 2008 and of its loss for the year then ended:
- the financial statements have been properly prepared in accordance with the Companies Act 1985; and
- the information given in the directors' report is consistent with the financial statements.

Emphasis of matter

In forming our opinion, we have considered the adequacy of the disclosures made in note 1 of the financial statements concerning the company's ability to continue as a going concern. The directors are confident that the parent company, South Eastern Leisure (UK) Limited and its major shareholder, will continue to provide the necessary funds to the company through their financing facilities. However, there can be no certainty in these matters and this indicates the existence of a material uncertainty which may cast doubt on the company's ability to continue as a going concern. In view of this uncertainty we consider that it should be drawn to your attention but our opinion is not qualified in this respect.

HLB Vanto Audit pla

HLB Vantis Audit Plc
Chartered Accountants & Registered Auditors
Torrington House
47 Holywell Hill
St. Albans
Herts AL1 1HD

22 May 2009

PROFIT AND LOSS ACCOUNT Year ended 31 July 2008

	Note	Operations excluding player trading £	Player trading £	Total 2008 £	2007 £
TURNOVER	2	4,728,861	630,000	5,358,861	8,391,989
Cost of sales	4	(5,220,582)	(566,074)	(5,786,656)	(5,578,349)
Gross Profit/(loss)		(491,721)	63,926	(427,795)	2,813,640
Administrative expenses		(2,052,202)	-	(2,052,202)	(1,509,162)
Other operating income	2	75,484	-	75,484	75,020
OPERATING PROFIT/(LOSS)	5	(2,468,439)	63,926	(2,404,513)	1,379,498
Profit/(loss) before interest and taxation		(2,468,439)	63,926	(2,404,513)	1,379,498
Other interest receivable and similar income				12,509	2,174
Interest payable and similar charges	6			(33,660)	(38,191)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION Tax on profit on ordinary activities	7			(2,425,664)	1,343,481
p p y months	•				
Retained profit/(loss) for the year	17,20			(2,425,664)	1,343,481

All the results derive from continuing operations. There are no recognised gains and losses for the current or previous financial year other than those shown above.

BALANCE SHEET 31 July 2008

	Note	£	2008 £	£	2007 £
FIXED ASSETS					
Intangible assets	8		606,837		752,861
Tangible assets	9		295,713		555,109
•					
			902,550		1,307,970
CURRENT ASSETS					
Stocks	10		24,134		46,727
Debtors - due within one year	11	425,570		819,798	
Debtors - due after more than one year	11,12	13,355		56,818	
			438.035		976 616
Cash at bank and in hand			438,925 17,721		876,616 846,484
Cash at bank and in hand					
			480,780		1,769,827
CREDITORS: amounts falling due					
within one year	13		(6,468,505)		(5,873,974)
NET CURRENT LIABILITIES			(5,987,725)	,	(4,104,147)
NET CORRENT LIABILITIES			(3,787,723)		(4,104,147)
TOTAL ASSETS LESS CURRENT					
LIABILITIES			(5,085,175)		(2,796,177)
DEFERRED GRANT INCOME	14		(3,341)		(73,722)
			(5,088,516)		(2,869,899)
			-		
CAPITAL AND RESERVES					
Called up share capital	16,20		169,488		156,674
Share premium account	20		676,702		482,469
Profit and loss account	17,20		(5,934,706)		(3,509,042)
Total equity shareholders' deficit	20		(5,088,516)		(2,869,899)

These financial statements were approved by the Board of Directors on - 21 May 2009

Signed on behalf of the Board of Directors

Director

CASH FLOW STATEMENT Year ended 31 July 2008

	Note	2008 £	2007 £
Net cash outflow from operating activities	1	(1,199,457)	(500,110)
Returns on investments and servicing of finance	2	(21,151)	(36,017)
Capital expenditure and financial investment	2	21,164	309,395
Cash outflow before use of liquid resources and financing		(1,199,444)	(226,732)
Financing		136,666	36,208
			
Increase/(Decrease) in cash		(1,062,778)	(190,524)

RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET DEBT Year ended 31 July 2008

	2008 £	2007 £
Increase/(Decrease) in cash	(1,062,778)	(190,524)
Cash inflow from increase in debt and lease financing	152,603	621,988
Movement in net debt in the year	(1,215,381)	431,464
Net debt at 1 August 2007	(162,645)	(594,109)
Net debt at 31 July 2008	(1,378,026)	(162,645)

NOTES TO THE CASH FLOW STATEMENT Year ended 31 July 2008

1. RECONCILIATION OF OPERATING PROFIT TO NET CASH OUTFLOW FROM OPERATING ACTIVITIES

79,498
20,000)
14,365
50,044
16,573)
00,515)
16,929)
00,110)
2007
£
2,174
38,191)
-
36,017)
12,100)
98,505)
20,000
09,395
-
36,208
36,208
98 20 09

NOTES TO THE CASH FLOW STATEMENT Year ended 31 July 2008

3. ANALYSIS OF NET DEBT

	1 August 2007 £	Cash flow	Non cash movements £	31 July 2008 £
Cash at bank and in hand	846,484	(1,062,778)	_	(216,294)
Debt due to parent company	(1,009,129)	(152,603)		(1,161,732)
Total	(162,645)	(1,215,381)		(1,378,026)

4. LIQUID RESOURCES

Liquid resources relate to cash in hand and at bank.

1. ACCOUNTING POLICIES

The financial statements are prepared in accordance with applicable United Kingdom accounting standards. The particular accounting policies adopted are described below.

Accounting convention

The financial statements are prepared under the historical cost convention and have been prepared in accordance with applicable accounting standards.

Going concern

The financial statements have been prepared on a going concern basis which assumes that the company will continue in operational existence for the foreseeable future. The directors are confident that the parent company, South Eastern Leisure (UK) Limited and its major shareholder, will continue to provide the necessary funds to the company through their financing facilities. However, there can be no certainty in these matters. On this basis, the directors consider it appropriate to prepare the financial statements on a going concern basis. The financial statements do not include any adjustments that would result from a withdrawal of funding facilities.

Turnover

Turnover represents revenue arising from the principal activities of the company within the UK net of value added tax.

Signing on fees

Signing on fees are expensed in the profit and loss account in the year in which the commitment falls due.

Tangible fixed assets

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost, less the estimated residual value of each asset over its expected useful life as follows:

Leasehold Improvements
Fixtures, fittings and equipment

- 33% per annum straight line- 33% per annum straight line

Fixtures, fittings and equipment Motor vehicles

- 25% reducing balance

Intangible assets

The costs associated with the acquisition of players' registrations are capitalised as intangible fixed assets. These costs are fully amortised, in equal annual instalments, over the period of the respective players' contracts. Players' registrations are written down for impairment when the carrying amount exceeds the amount recoverable through use or sale.

1. ACCOUNTING POLICIES (continued)

Stocks

Stocks are stated at the lower of cost and net realisable value.

Deferred grant income

Grants receivable from the Football Trust and the former Football Grounds Improvement Trust in respect of capital expenditure are treated as deferred income and released to the profit and loss account so as to match the depreciation charged on the fixed assets purchased with the grant. Deferred income in the balance sheet represents total grants receivable less amounts released to the profit and loss account.

Deferred taxation

Deferred taxation is provided in full on timing differences which result in an obligation at the balance sheet date to pay more tax, or a right to pay less tax, at a future date, at rates expected to apply when they crystallise based on current tax rates and law. Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in financial statements.

Leases and hire purchase contracts

Assets obtained under finance leases and hire purchase contracts are capitalised at their fair value on inception and depreciated over their estimated useful lives. The finance charges are allocated to the profit and loss account on a straight line basis over the term of the agreement.

Operating lease rentals are charged to income in equal annual amounts over the lease term.

Pension costs

Defined contribution pension arrangements are made for eligible employees of the company. The pension cost charged in the year represents contributions payable by the company to the relevant pension schemes.

2. TURNOVER

	2008 £	2007 £
(a) Football activities		
Gate receipts	1,160,437	2,041,824
Season tickets	1,011,431	1,171,936
Share of league and cup pools and television fees		
(after deducting contributions to league and		
association pools)	787,689	1,314,960
Centre of excellence	142,414	181,397
	3,101,971	4,710,117
(b) Sundry commercial income		
Sports and promotions	1,011,436	1,408,267
Souvenir shop	78,167	156,512
Bars and catering	464,812	494,573
Other income including donations	72,475	102,520
	1,626,890	2,161,872
Total turnover	4,728,861	6,871,989
(c) Other operating income		
Market rentals	75,484	75,020

3. INFORMATION REGARDING DIRECTORS AND EMPLOYEES

4.

Other expenses

Director's emoluments during the year were £nil (2007: £nil) and employer pension scheme payments were made of £nil (2007: £nil).

200 N	
Average number of persons employed	
Playing, training and coaching 6-	4 62
Establishment and ground maintenance	4 28
Directors	7 7
9.	5 97
	£ £
Staff costs during the year (including directors)	
Wages and salaries 3,301,14	1 3,559,377
Social security costs 319,000	
Pension costs 7,36.	
Healthcare costs 100,68.	5 39,431
Other Staff Costs 8,05	2 5,679
3,736,24	3,971,301
COST OF SALES	
200	8 2007 £ £
Wages 3,384,143	3 3,696,637

2,402,513

5,786,656

1,881,712

5,578,349

5. OPERATING PROFIT

	2008 £	2007 £
Operating profit is after charging:	~	•
- owned assets	299,517	252,543
Amortisation of players' registrations	443,404	344,366
Auditors' remuneration	14,000	14,000
And after crediting:		
Income from property	75,484	75,020
INTEREST PAYABLE AND SIMILAR CHARGES		
	2008	2007
	£	£
Bank loans, overdrafts and other loan	33,660	38,191
Interest on overdue tax	<u>-</u>	
		38,191
	Amortisation of players' registrations Auditors' remuneration And after crediting: Income from property INTEREST PAYABLE AND SIMILAR CHARGES	Operating profit is after charging: Depreciation of tangible assets: - owned assets - owned assets Amortisation of players' registrations Auditors' remuneration And after crediting: Income from property Total And SIMILAR CHARGES INTEREST PAYABLE AND SIMILAR CHARGES Bank loans, overdrafts and other loan \$\frac{\

7. TAX ON PROFIT ON ORDINARY ACTIVITIES

No tax charge arises in the year. There are losses carried forward against future profits of the same trade.

8. INTANGIBLE FIXED ASSETS

£

Players' registrations	
Cost At 1 August 2007 Additions Disposals	1,279,100 588,715 (460,000)
At 31 July 2008	1,407,815
Amortisation At 1 August 2007 Charge for the year On disposals	526,239 443,404 (168,665)
At 31 July 2008	800,978
Net book value At 31 July 2008	606,837
At 31 July 2007	752,861

9. TANGIBLE FIXED ASSETS

		Leasehold Improve- ments £	Fixtures, fittings and equipment £	Motor vehicles £	Total £
	Cost			242	. =
	t 1 August 2007 dditions	319,747	1,444,315 30,621	26,750 9,500	1,790,812 40,121
At	t 31 July 2008	319,747	1,474,936	36,250	1,830,933
A	.ccumulated depreciation				
At	t 1 August 2007	122,564	1,105,639	7,500	1,235,703
Cł	harge for the year	68,393	221,032	10,092	299,517
At	t 31 July 2008	190,957	1,326,671	17,592	1,535,220
Ne	et book value				
At	t 31 July 2008	128,790	148,265	18,658	295,713
At	t 31 July 2007	197,183	338,676	19,250	555,109
10. ST	TOCKS				
				2008 £	2007 £
Ва	ar stocks			12,618	8,895
Ca	atering			5,461	5,572
Sh	hop stock		,	6,055	32,260
			:	24,134	46,727
11. D	EBTORS				
				2008	2007
Dı	due within one year:			£	£
	rade debtors			232,460	470,177
	ther debtors			13,008	64,991
Pr	repayments and accrued income			180,102	284,630
				425,570	819,798
De	bebtors due after more than one year (see note 12)			13,355	56,818
To	otal debtors		ı	438,925	876,616
De				13,355	819 56

12. DEBTORS - DUE AFTER MORE THAN ONE YEAR

	2008	2007
	£	£
Leasehold property equity shares	13,355	56,818

....

During 1987, the company entered into a joint venture agreement ("the agreement") to build a block of flats on land owned by the company. The agreement specified that both parties would retain equity shares in each unit of leasehold property which would be realised no later than five years from the date of sale of each unit. The equity shares allowed the joint venture partners to participate in the agreed values of the leasehold interests on sale and any subsequent increase in value if sold within five years of granting the lease.

Thus the equity share debtor of £13,355 (2007 - £56,818) represents the amounts due to the company, after provisions, in respect of its share in the total sale price of each unit of leasehold property.

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

2008	2007
£	£
150,000	-
234,015	-
1,000,000	1,000,000
1,118,155	792,430
1,161,732	1,009,129
888,459	1,304,646
37,932	15,794
1,878,212	1,751,975
6,468,505	5,873,974
	\$\frac{\partial}{150,000} \\ 234,015 \\ 1,000,000 \\ 1,118,155 \\ 1,161,732 \\ 888,459 \\ 37,932 \\ 1,878,212 \end{array}

14. DEFERRED GRANT INCOME

2008 £	2007 £
73,722	37,514
-	39,658
(70,381)	(3,450)
3,341	73,722
	73,722 (70,381)

15. DEFERRED TAXATION

A deferred tax asset of £2,181,720 (2007 £1,758,753) in respect of fixed assets and short-term timing differences and losses has not been provided for due to the uncertainty of sufficient profits in the foreseeable future.

16. CALLED UP SHARE CAPITAL

	2008 £	2007
Authorised 1,216,000 ordinary shares of 25p each (2007 - 1,216,000)	304,000	304,000
Called up, allotted and fully paid 677,951 ordinary shares of 25p each (2007 – 626,696)	169,488	156,674

17. PROFIT AND LOSS ACCOUNT

At 1 August 2007	(3,509,042)
Retained profit/(loss) for the financial year	(2,425,664)
At 31 July 2008	(5,934,706)

£

18. CONTINGENT ASSETS/LIABILITIES

Contingent liabilities

Under the terms of certain contracts for the purchase of players' registrations future payments may be due, dependent on the future transfer values attained for certain players. It is not possible to quantify the maximum liability that could be payable.

19. OPERATING LEASE COMMITMENTS

At 31 July 2008, the company was committed to making the following payments during the next year in respect of operating leases:

	20	2008		
	Land and buildings	Other	Land and Other buildings	
	£	£	£	£
Leases which expire:				
Within 1 year	-	-	-	-
Within 2 to 5 years	520,000	-	520,000	-
	520,000	-	520,000	-
				

Although the Company is committed to making rent payments of £520,000 under the terms of the lease, in practice no amounts have been payable in recent years.

20. COMBINED RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' DEFICIT AND STATEMENT OF MOVEMENTS ON RESERVES

	Issued share capital £	Share premium account	Profit and loss account	Total 2008 £	Total 2007 £
Balance at 1 August 2007	156,674	482,469	(3,509,042)	(2,869,899)	(4,213,380)
Retained profit/(loss) for the year	-	-	(2,425,664)	(2,425,664)	1,343,481
Ordinary shares issued in the year	12,814	194,233		207,047	
Balance at 31 July 2008	169,488	676,702	(5,934,706)	(5,088,516)	(2,869,899)

During the year the company issued 51,255 ordinary shares of 25p each with an aggregate nominal value of £12,814 for a price of £6 per share. The company received proceeds from the share issue of £307,530. Costs associated with the share issue of £100,483 have been charged to the share premium account.

21. RELATED PARTY TRANSACTIONS

During the year the company made advertising and sponsorship sales of £1,576 (2007 - £25,220) to Universal Cycles Limited, a company in which D M Markscheffel, a director of this company, has a controlling interest. At the year-end £nil (2007 - £24,674) remained outstanding.

Sales were made to D M Markscheffel personally during the year amounting to £nil (2007 - £280). At the year end no balance (2007 - £nil) was outstanding with D M Markscheffel.

During the year D M Markscheffel made a loan to the company of £50,000. At the year end £50,000 (2007 - £nil) was outstanding.

P Robinson is a partner of Paul Robinson & Co Solicitors, who were engaged to provide the company with legal advice during the year to the value of £10,390 (2007 - £11,944). At the year-end £5,765 (2007 - £7,869) of those fees remained outstanding and are included within trade creditors. During the year the company provided advertising and hospitality sales of £8,225 (2007 - £7,000). At the year-end £nil (2007 - £nil) remained outstanding.

F Van Wezel is a director of Hi-Tec Sports Plc, a sportswear manufacturing company in which he has a controlling interest. The company provided sponsorship and hospitality sales during the year of £18,800 (2007 - £19,720) of which £nil (2007 - £18,800) remained outstanding at the year-end.

During the year F Van Wezel made a loan to the company of £100,000. At the year end £100,000 (2007 - £nil) was outstanding.

South Eastern Leisure UK Limited

South Eastern Leisure UK Limited ("SEL") is the direct parent undertaking. The amount owed to SEL at the year end was £950,308 (2007 - £1,001,724). This amount is included in creditors falling due within one year. The company leases the training ground from SEL and the Roots Hall ground from South Eastern Leisure Co Limited (SEL Co) a subsidiary company of SEL. Rent is charged amounting to £nil (2007 - £nil).

Martin Dawn plc

R Martin is a director of Martin Dawn plc. Martin Dawn plc is a joint venture partner in SEL. A management charge of £60,000 (2007 – £60,000) and recharged expenses of £4,625 (2007 - £95,585) were charged by Martin Dawn plc to the company during the year. During the year the company made sales of £nil (2007 - £1,430).

Southend United Community and Education Trust

G King is a director of Southend United Community and Education Trust. During the year the company made sales of £10,327 (2007 - £886) and recharged staff costs of £110,907 (2007 - £nil) to the Trust. At the year end the company was owed £5,651 (2007 - £188) by the Trust.

Mezcal Investments

Mezcal Investments Limited owns 50% of SEL. In 2006 the company received loans from Mezcal Investments Limited amounting to £1,000,000. At the year end £1,000,000 (2007 - £1,000,000) remained outstanding.

Roots Hall Limited

R Martin is a director of Roots Hall Limited. During the year the company made sales of £22,480 (2007: £31,848) and purchases of £nil (2007 - £3,913). At the year end the company owed Roots Hall Limited £211,424 (2007: £7,405).

22. PENSION COSTS

Players

Eligible players are members of the Football League Limited Players Retirement Income Scheme. No employers' contributions are made but the club deducts amounts from players' salaries and pays them into the scheme on their behalf. The scheme is defined contribution in nature. Total pension costs charged during the year amounted to £16,800 (2007 - £8,074). At the year-end £1,189 (2007 - £nil) of outstanding pension contributions were included in other creditors.

Administration & Support

The company contributes towards a Stakeholder Pension Scheme. During the year contributions of £7,363 (2007 - £3,686) were made.

23. CONTROLLING PARTY

The ultimate controlling party is Mr R Martin, Chariman of the direct controlling undertaking, South Eastern Leisure UK Limited (SEL), and majority shareholder of Martin Dawn Plc, which has a 50% shareholding in SEL.