## **MUNICIPAL MUTUAL INSURANCE LIMITED**

(In Scheme of Arrangement)

Annual Report and Accounts

for the year ended 30 June 2019

Registered number: 00076678 England

Website: www.mminsurance.co.uk



## Municipal Mutual Insurance Limited

(In Scheme of Arrangement)

# Annual Report and Accounts for the year ended 30 June 2019

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### Municipal Mutual Insurance Limited

(In Scheme of Arrangement)

### NOTICE OF MEETING

Notice is hereby given that the Annual General Meeting of the Company will be held at 3rd Floor, 23 College Hill, London EC4 on Thursday, 21 November 2019 at 12.45pm for the following purposes:

### **Ordinary resolutions**

- 1. To receive and adopt the Annual Report and Accounts for the year ended 30 June 2019.
- 2. To re-appoint Grant Thornton UK LLP as the independent auditors of the Company.
- 3. To authorise the Directors to fix the remuneration of the auditors.

On behalf of the Board

G H Hughes
Director

3 October 2019

Registered Office 23 College Hill London EC4R 2RP

Note:

### Municipal Mutual Insurance Limited

(In Scheme of Arrangement)

## SCHEME ADMINISTRATOR AND HIS DEPUTY, SENIOR MANAGEMENT AND CREDITORS' COMMITTEE

### **SCHEME ADMINISTRATOR**

R Barker, FCCA
Appointed 31 December 2018

### **DEPUTY SCHEME ADMINISTRATOR**

S Edel
Appointed 31 December 2018

### **BOARD OF DIRECTORS**

S J Ellis, ACA
K Gill, ACA, ACII
M B A Walker
G H Hughes, FCA

### **COMPANY SECRETARY**

S J Ellis, ACA

### SENIOR MANAGEMENT

S Laird, ACA – Head of Finance

M Mackenzie, ACII – Claims & Reinsurance Manager

### CREDITORS' COMMITTEE MEMBERS AND THEIR ORGANISATIONS

F Timms (Chair) Hertfordshire County Council

J Barrett West Midlands Police

H Dunn, CPFA City of Edinburgh Council

Paul Guiliotti Richmond Upon Thames Council and

Wandsworth Council

K Jefferies Financial Services Compensation Scheme

J Jopling, CPFA Gateshead Council

D J Marshall-Rowan, LLB(Hons)

Leicestershire County Council

Rawdon Phillips
Surrey County Council, East Sussex County
Council and Brighton and Hove City Council

### SCHEME ADMINISTRATOR'S STRATEGIC REVIEW

The Scheme Administrator presents his strategic report on the Company for the year ended 30 June 2019.

### Review of the business

The Company is an insurance company limited by guarantee which wrote commercial and personal lines of business until September 1993 when it was placed in run-off. On 5 January 1994 a Scheme of Arrangement (the 'Scheme') under section 425 of the Companies Act 1985 (now section 899 of the Companies Act 2006) was approved by Order of the Court. The Scheme came into effect on 21 January 1994 and Gareth Hughes, a licenced insolvency practitioner and a Partner of Ernst & Young LLP, was appointed Scheme Administrator. The Scheme was a contingent Scheme which was held in reserve until the occurrence of a Trigger Event.

The Scheme was triggered by the Directors on 13 November 2012 (the 'Trigger Date') because, in the light of information provided by the Company's actuaries at that time, the Directors concluded that a solvent runoff could no longer be foreseen. The Scheme trigger is irrevocable and the Directors undertook this course
of action after concluding that it was in the best interests of Scheme Creditors, i.e. 729 of the largest insurance
creditors who together formed the other party to the Scheme. In the opinion of the Directors, there were no
viable alternatives to avoiding insolvent liquidation which might have been more advantageous to creditors.

The Trigger Date denoted the commencement of the Levy Period under the terms of the Scheme of Arrangement. During the Levy Period, the Scheme Administrator's function is to:

- (a) manage the run-off of the Company's business;
- (b) hold and, in due course, realise the assets of the Company and apply them for the benefit of the Scheme Creditors and the Financial Services Compensation Scheme ('FSCS'), and other creditors of the Company in accordance with the Scheme; and
- (c) supervise and ensure the carrying out of the Scheme.

During the Levy Period the Scheme Administrator's specific duty is to:

- (a) within 90 days of the Trigger Date complete a review of the assets and liabilities of the Company and when appropriate, set a Levy and Payment Percentage rate to be applied to amounts paid to Scheme Creditors since the Record Date (30 September 1993) in order to eliminate the Company's financial deficit; and
- (b) not less than once every year, review the Levy and Payment Percentage rate and adjust it if required.

On the Trigger Date Gareth Hughes took control of the business. Following his review of the financial position of the Company a Levy rate of 15% (Payment Percentage of 85%) was set on 1 January 2014. On 1 April 2016 the Levy was increased to 25% (Payment Percentage reduced to 75%).

On 31 December 2018, having given due notice, Gareth Hughes resigned as Scheme Administrator and in accordance with the terms of the Scheme, the Creditors' Committee appointed Richard Barker, an Associate Partner of Ernst & Young LLP and the previous Deputy Scheme Administrator, as Scheme Administrator. The Committee also appointed Simon Edel, a Partner of Ernst & Young LLP, as Deputy Scheme Administrator with effect from 31 December 2018.

### Results for the year

Profit for the year was £nil (2018: profit of £1.4 million). Net assets are £nil (2018: £nil). Under the terms of the Scheme of Arrangement, any surplus assets of the Company will ultimately be returned to Scheme Creditors through an adjustment to the payment percentage (see note 22). For the year ended 30 June 2019, the Company has recognised an additional levy repayment provision of £2.3 million (2018: £3.3 million) in its accounts which has reduced net assets to £nil. The results for the year are more fully considered in the Report of the Directors.

The Company has followed a consistent policy by including the gross mid-range figure for IBNR (incurred but not reported) claims in its accounts, as calculated by the Company's external actuarial adviser, KPMG LLP ('KPMG'). This calculation is reviewed by the Company's own actuary and approved by its Directors. Gross reserves have been strengthened by £11.5 million compared with the previous year, mainly due to increased future inflation assumptions in line with Bank of England projections at the year end. The Directors do not consider that this movement represents a significant shift in the overall claims' estimation position.

The Company presents its results under FRS 102 'The Financial Reporting Standard, applicable in the UK and Republic of Ireland'. In accordance with FRS 102, the Company has identified its insurance contracts and accounted for them in accordance with FRS 103 'Insurance Contracts'.

### Scheme Administrator's strategic review continued

### Payment percentage and levy on Scheme Creditors

In accordance with the terms of the Scheme of Arrangement, the financial position of the Company was reviewed in March 2019 and the Scheme Administrator concluded that the current payment percentage rate of 75%, set on 1 April 2016, remained appropriate. No further changes to the payment percentage and the levy rate are currently anticipated.

### Investment policy

The Company's cash assets are invested by its investment managers, Aviva Investors Limited ('Aviva'), who continue to follow a risk-averse strategy on behalf of the Company with the aim of generating income and capital growth matched to the estimated cost and timing of current and forecast future liabilities. 72.9% of the current investment portfolio is invested in gilts, 25.5% is invested in corporate bonds and floating rates notes, with the balance held as cash, see note 6(ii).

The outlook for investment in fixed rate products is challenging, given the UK's current economic environment of historically low gilt yields. The Company is placing reduced reliance on investment returns to support any foreseeable changes in claims run-off projections.

### **Creditors' Committee**

Meetings of the Creditors' Committee were held on 11 October 2018 and 13 March 2019, at which Committee members were updated fully on all aspects of the progress of the run-off of the Company's business.

There were a number of changes to the membership of the Committee during the year. In October 2018 Mr Andrew Prior retired and was replaced as representative of Surrey County Council by Mr Rawdon Phillips. In 2018, Surrey County Council became a member of Orbis, a public sector partnership between East Sussex County Council, Surrey County Council, and Brighton & Hove City Council. The Committee agreed that Mr Rawdon Phillips would act as a representative of these three Scheme Creditors. Before his retirement Mr Andrew Prior acted as Chair of the Committee. The Committee elected to nominate members to act as Chair on a rolling basis going forward. Ms Fiona Timms agreed to act as Chair for the current year.

The next meeting of the Creditors' Committee will take place on 21 November 2019, prior to the Annual General Meeting.

### Principal risks and uncertainties

In my opinion, the key business risks affecting the Company are as follows:

### 1. Reserve risk – claims volatility

Claims volatility represents a continuing risk for the Company. Significant uncertainty regarding the ultimate liability for this risk remains due to the long latency period from exposure to asbestos fibres to the development of the mesothelioma cancer and the potential for increased future costs in respect of developing immunotherapy treatments.

Significant uncertainty also remains regarding future liability for historic abuse claims due to the unknown impact of factors such as: increased public awareness arising from publicity surrounding high profile abuse cases, the associated police and public body investigations, the Independent Inquiry into Child Sexual Abuse, the enactment of the Limitations (Childhood Abuse) (Scotland) Bill and recent Supreme Court decisions regarding local authorities' vicarious liability in respect of children abused by foster carers. Further details are presented in note 5(ii).

### 2. Investment risk-market and counterparty risk

Uncertainty over the interest rate environment represents a risk to the return on investments the Company

The Company adopts a risk-averse investment strategy to manage its exposure to market and counterparty risk.

The portfolio is invested in a portfolio of gilts, corporate bonds, floating rate notes and the remainder in cash deposits. The portfolio is managed by Aviva Investment Managers under an investment management agreement. Performance and security of assets are closely monitored.

### Scheme Administrator's strategic review continued

### 3. Financial risk – liquidity

The Company's investments are held in highly liquid instruments and the Company monitors the liquidity of those investments to ensure that it always has access to sufficient funds to honour its cash outflow obligations as they fall due.

### 4. Outsourcing risk

The Company has received assurances from third parties, in particular Zurich Insurance ('Zurich'), Aviva and State Street, that appropriate recovery plans are in existence in the event of unforeseen extended interruptions to the services which are provided to the Company. The Company undertakes a rolling program of internal audits on its key claims outsourced providers, including Zurich. The Company also has its own contingency plans in respect of its outsourced functions.

KPMG are engaged to produce actuarial reports on behalf of the Company. The Company's Chief Actuarial Officer, is an employee of EY. The Board closely monitors these outsourced functions and considers that in the event of either function becoming unavailable it could arrange alternative providers with minimal disruption to the Company.

### 5. Human resource risk

The Company operates with a small team of experienced staff and, therefore, is exposed to key man risk. The Company actively manages this risk. It has succession plans in place for key personnel and can call on the resources of EY to assist with any temporary staff needs.

### 6. Regulatory risk

The Company is regulated by the PRA and the FCA. The costs of regulatory compliance, particularly associated with Solvency II, have significantly increased in recent years. Changes to the legal or regulatory regimes in which the Company operates represent a risk to the run-off of the business.

### **Key performance indicators (KPIs)**

The following KPIs are relevant to the Company's performance following the Scheme trigger:

### 1. Outstanding claims

A comparison of the number of outstanding claims at the beginning and end of the year, after allowing for newly reported claims in the year, gives an indication of the progress made towards completion of the run-off. In the year ended 30 June 2019, 574 new claims were reported (2018: 693), and at 30 June 2019, there were 1,841 outstanding reported claims, representing a 19.8% reduction from 30 June 2018 (2,295).

### 2. Investment income

Investment income as a percentage of average investment funds gives an indication of the level on investment return in the year. In the year ended 30 June 2019 investment income as a percentage of average investment funds was 2.72% (2018: 2.79%)

	Year ended 30 June 2019 £000	Year ended 30 June 2018 £000
Investment funds at beginning of period	237,625 236,123	251,119 237,625
Average	236,874	244,372
Investment income	6,461	6,811
Investment Income as a percentage of average investment funds	2.72%	2.79%

### Scheme Administrator's strategic review continued

### 3. Run-off model

The Company prepares a run-off forecast to assist the Scheme Administrator in the setting of the Levy and Payment Percentage rate. The forecast prepared as at 30 June indicates that under current assumptions, a long-term Levy rate of 25% will enable the Company to pay its adjusted liabilities in full. The forecast assumes that the run-off will continue until the year 2059 when the final claim will be received.

### Outlook

Following the updated Levy of 25% imposed on Scheme Creditors from 1 April 2016 in accordance with the Levy Notices, the Company will continue to pay claims at 75% of the agreed settlement amount for affected Scheme Creditors and pay claims at 100% for non-Scheme Creditor policyholders.

Solvency II came into force on 1 January 2016. The Directors are confident that the Company will continue to meet its regulatory requirements in the future. The Company publishes quantitative and qualitative information on Solvency II on an annual basis in its Solvency and Financial Condition Report ('SFCR'). The next SFCR will be prepared for the year ended 30 June 2019.

Richard Barker

Scheme Administrator

3 October 2019

### REPORT OF THE DIRECTORS

The Directors present their report and the audited accounts of the Company (registered number: 00076678 England) for the year ended 30 June 2019. The Company is a company limited by guarantee and has no share capital. It is owned by its members.

Having assessed the principal risks, the Directors considered it appropriate to adopt the going concern basis of accounting in preparing the financial statements. Further details are presented in note 3(i) to the financial statements.

### **Activities**

The principal activity of the Company during the year continued to be the run-off of its general insurance liabilities on policies issued up to 30 September 1992, the date on which the Company ceased to write general insurance business. Future Company developments are presented in the Outlook section of the Scheme Administrator's Strategic Review.

### Scheme of Arrangement

The Company is subject to a Scheme of Arrangement ('the Scheme') under section 425 of the Companies Act 1985 (now section 899 of the Companies Act 2006) which became effective on 21 January 1994.

### Results for the year ended 30 June 2019

The results for the year ended 30 June 2019 are set out in the accounts on pages 16 to 29 and show a profit of £1.4 million), which is net of an offsetting provision to return monies to Scheme Creditors of £2.3 million (2018: £3.3 million), as reported within the balance of technical provisions. The profit in the year, prior to this provision, is therefore £2.3 million and is primarily attributable to gains in fixed income investments, as valued at market value at the year end.

Excluding the offsetting provision of £2.3 million (2018: £3.3 million), the balance on the technical account for the year ended 30 June 2019 is a loss of £5.4 million (2018: profit £2.9 million). This loss is primarily due to increasing cost forecasts for future mesothelioma settlements, partially offset by corresponding Scheme recoveries and the Company's reinsurance program.

In accordance with the Company's normal practice, the Directors received and approved actuarial advice from KPMG to assist in establishing the undiscounted claims provisions as at 30 June 2019. This advice considers the relevant factors which affect MMI's liability in relation to abuse, asbestos related disease and other claims and the estimated future incidence thereof. The Scheme Administrator agreed with the decision taken regarding the level of outstanding claims provisions to be included in the financial statements for the year ended 30 June 2019.

The majority of claims handling responsibilities are outsourced to Zurich. This service is provided, free of charge to the Company, until the conclusion of the run-off, and close liaison is maintained between the Company's staff and the claims teams of Zurich to ensure that service standards are maintained.

Net investment income is £12.4 million (2018: £4.5 million). This year-on-year gain is attributable to exogenous market movements, in particular gilts, where market uncertainty in the wake of Brexit negotiations has contracted yields.

Other operating expenses were £4.6 million (2018: £2.6 million), reflecting increased costs in respect of legal and other expenses, including those associated with the reinsurance Court of Appeal hearing (see note 21), participation in the Independent Inquiry Into Child Abuse ('IICSA') and Scheme resolution matters.

Under the terms of the Scheme of Arrangement, Scheme Creditors are also entitled to additional payments of up to £30 million from any surplus reserves once all other liabilities have been met in full. No provision has been made for payment of any part of this £30 million commission for risk to Scheme Creditors, as such a payment arises only in the event of a solvent run-off.

### **Financial Instruments**

Information on the use of financial instruments by the Company and its management of financial risk is disclosed in Note 6 to the financial statements. The Company's exposures to price risk, credit risk and liquidity risk are separately disclosed in that note.

### Report of the Directors continued

### **Directors**

The present Directors of the Company, all of whom served for the full year are as follows:

Mr G H Hughes

Ms S J Ellis

Mr M B A Walker

Mr K Gill

Mr G H Hughes served as Scheme Administrator until his retirement on 31 December 2018.

### **Indemnity insurance**

A policy of indemnity insurance cover to the benefit of the Directors and Officers of the Company has been in force during the year ended 30 June 2019 and at the date of this report.

### **Directors' interests**

By virtue of Article 4(d) of the Articles of Association, the Scheme Administrator and the Deputy Scheme Administrator have agreed to become members of the Company for their respective period of office but are not eligible for participation in any surplus funds falling for distribution to members at the conclusion of the Company's affairs. No Directors of the Company have any interests to declare.

### Statement of Directors' responsibilities

Directors are responsible for preparing the Strategic Report, Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires Directors to prepare financial statements for each financial year. Under that law, the Directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law, Directors must not approve the financial statements unless satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing the financial statements Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose, with reasonable accuracy at any time, the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and, hence, for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### Statement of disclosure of information to auditors

In the case of the Directors at the date of this report:

- (a) so far as the Directors are aware, there is no relevant audit information of which the Company's auditors are unaware, and
- (b) the Directors have taken all the steps that they ought to have taken as Directors in order to make themselves aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

### **Independent auditors**

A resolution to re-appoint Grant Thornton UK LLP as the auditors of the Company will be proposed at the Annual General Meeting.

Approved by the Board on 3 October 2019 and signed on its behalf.

G H Hughes
Director

### DIRECTORS' STRATEGIC REPORT

When the Scheme of Arrangement was triggered by the Directors on 13 November 2012, control of the Company passed to the Scheme Administrator who has general powers of management and control of the business. The Scheme Administrator has exercised his power under the Scheme to delegate the management and control of the day to day running of the Company to its Directors. The Strategic Report, with which the Directors fully concur, is included in the Scheme Administrator's Strategic Review on page 4.

Approved by the Board on 3 October 2019 and signed on its behalf.

G H Hughes

Director

### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MUNICIPAL MUTUAL INSURANCE LIMITED

### **Opinion**

### Our opinion on the financial statements is unmodified

We have audited the financial statements of Municipal Mutual Insurance Limited (the 'company') for the year ended 30 June 2019, which comprise the Statement of Income and Retained Earnings, the Statement of Financial Position, Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and Financial Reporting Standard 103 'Insurance Contracts' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 June 2019 and of its result for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial statements' section of our report.

We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard as applied to public interest entities, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Emphasis of matter – Significant uncertainties in estimating the claims outstanding (technical provisions)

We draw attention to the fact that there are significant uncertainties involved in estimating the provisions for claims outstanding (technical provisions) as outlined in note 6(i)(a&b). This is particularly the case for mesothelioma and abuse claims, as demonstrated in the sensitivity analyses in note 6(i)(a) of the financial statements. The final settlement value of such claims can vary materially from the amount at which these are currently recorded in the financial statements. Our opinion is not modified in this respect of this matter.

### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statement is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt on company's ability to adopt the going concern basis of accounting for a period of at least twelve months from the date when financial statements are authorised for issue.

### Overview of our audit approach

- Overall materiality of £2,596,340, which represents 1% of the company's total liabilities;
- The total liabilities benchmark is the most relevant benchmark for materiality and a similar benchmark was also adopted by the predecessor auditor;
- The key audit matter identified was claims outstanding (technical provisions) valuations.

### Independent Auditors' report continued

### **Key audit matters**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period and include the most significant assessed risks of material misstatement (whether or not due to fraud) that we identified. These matters included those that had the greatest effect on: the overall audit strategy; the allocation of resources in the audit; and directing the efforts of the engagement team. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

### Key Audit Matter

### Claims outstanding (technical provisions) – valuations

The claims outstanding (technical provisions) are a material and complex balance in the financial statements and require a high level of expert judgement. There is a significant amount of uncertainty around the claims outstanding (technical provisions) balance due to various risks associated with mesothelioma and abuse claims. We focused on developing independent expectations of the assumptions and judgements used, and of changes in experience during the year that directly or indirectly affected the claims outstanding (technical provisions) balance at the year end.

### Number of claims:

The number of future claims is a key variable used in projecting claims expenses arising in future years. The number of claims is uncertain.

### Future cost per claim:

The key assumptions used in assessing the future cost per claim are age bands and inflation. There is limited industry specific data available in this regard, which further increases the overall uncertainty in the valuation of claims outstanding (technical provisions).

### Mesothelioma claims:

There are long inactivity periods associated with mesothelioma claims, which along with future claims cost assumptions makes the valuation for claims outstanding (technical provisions) significantly uncertain.

### Abuse:

The nature of abuse claims and assumptions used in the projections for abuse claims makes it an area of significant uncertainty within the claims outstanding (technical provisions).

We therefore identified claims outstanding (technical provisions) – valuations as a significant risk, which was one of the most significant assessed risks of material misstatement.

### How the matter was addressed in the audit

Considering the complexity and nature of the book of business, we have engaged our actuarial experts to test independently the valuation for claims outstanding (technical provisions). Our actuarial experts also considered the appropriateness of key assumptions and judgements and their effect on the final valuation of claims outstanding (technical provisions).

Related procedures performed by our actuarial experts are listed below:

- Obtained an understanding of and assessed the controls around the reserving process.
- Benchmarked management's methodology to industry practise.
- Understood and assessed management's methodology of estimation for claims outstanding (technical provision).
- In order to challenge management's estimation, performed independent projections of the mesothelioma and abuse claims outstanding (technical provision), compared with that booked by management and sought to understand any significant differences arising.
- Calculated a range of estimates and considered where management's estimates fell in relation to that range.

Other areas relevant to the audit of claims outstanding (technical provisions) are stated as below:

### Management's experts:

We have assessed the competence and experience of management's experts for the valuation of the claims outstanding (technical provisions).

### Data:

The audit team tested the completeness and accuracy of the data that management's experts used in assessing claims outstanding (technical provisions).

### Key observations:

There are significant uncertainties involved in estimating the provisions for claims outstanding (technical provisions), particularly related to mesothelioma and abuse claims. The final settlement of such claims can vary materially from recorded balances at as at the year end.

### Independent Auditors' report continued

### Our application of materiality

We define materiality as the magnitude of misstatement in the financial statements that makes it probable that the economic decisions of a reasonably knowledgeable person would be changed or influenced. We use materiality in determining the nature, timing and extent of our work and in evaluating the results of that work.

We determined materiality for the audit of the financial statements as a whole to be £2,596,340 which is 1% of total liabilities. This benchmark is considered the most appropriate because it most closely resembles the measure the users of the financial statements use to assess financial stability and solvency of the company.

We use a different level of materiality, performance materiality, to drive the extent of our testing and this was set at 70% of financial statement materiality.

We determined the threshold at which we will communicate misstatements to the audit committee to be £129,817. In addition, we will communicate misstatements below that threshold that, in our view, warrant reporting on qualitative grounds.

### An overview of the scope of our audit

Our audit approach was based on a thorough understanding of the company's business, its environment and risk profile and in particular included:

- Obtaining an understanding of relevant internal controls of both the company and their claims handling third-party service provider.
- Similarly obtaining understanding and evaluating controls around the day-to-day management of the company's investment portfolio and the custody of its investments, which are outsourced to third-party service providers. This included obtaining and reviewing internal controls reports prepared by third party auditors in respect of the independent custodian and the investment management operations provided by the investment manager; and
  - Substantive testing of significant transactions, account balances and disclosures, the extent of which was based on various factors such as our overall assessment of the control environment, the design effectiveness of controls over individual systems and management of specific risks.
- The objectives of our audit are to identify and assess the risks of material misstatement of the financial statements due to fraud or error; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud or error; and to respond appropriately to those risks. Owing to the inherent limitations of an audit, there is an unavoidable risk that material misstatements in the financial statements may not be detected, even though the audit is properly planned and performed in accordance with the ISAs (UK).
- Based on our sector experience and through discussion with directors (as required by ISAs), we identified the area of claims outstanding (technical provisions) that could reasonably be expected to have material effect on the financial statements. We involved our actuarial experts to audit various assumptions and judgements made in relation to value the claims outstanding (technical provisions). We communicated the complexity of this area to our actuarial experts and based on this our actuarial experts planned and performed the procedures considering this as a high-risk area in the company's financial statements. As with any insurance audit, there remained higher risk of understatement in the valuation of claims outstanding (technical provisions).
- Further, we obtained an understanding of the legal and regulatory frameworks applicable to the Company and industry in which it operates. We determined that the following laws and regulations were most significant: FRS102, FRS 103 and Companies Act 2006.
- We understood how Company is complying with these regulatory frameworks by making inquiries with the management and those charged with governance. We corroborated our inquiries through our review of board minutes and papers provided to the Audit Committee. We identified whether there is culture of honesty and ethical behaviour and whether there is a strong emphasis of prevention and deterrence of fraud.
- We assessed the susceptibility of the company's financial statements to material misstatement, including how fraud might occur by considering the key risks impacting the financial statements as described above. We did not identify any key audit matters relating to irregularities, including fraud.

### Independent Auditors' report continued

### Other information

The directors are responsible for the other information. The other information comprises the information included in the 'annual report and accounts', other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact.

We have nothing to report in this regard.

### Our opinions on other matters prescribed by the Companies Act 2006 are unmodified

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

### Matter on which we are required to report under the Companies Act 2006

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

### Responsibilities of directors for the financial statements

As explained more fully in the statement of directors' responsibilities set out on page 9 of the company's annual report, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

### Independent Auditors' report continued

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

### Other matters which we are required to address

We were appointed by the Audit Committee in March 2019 to audit the financial statements for the year ended 30 June 2019 and for the subsequent financial periods. The period of total uninterrupted engagement including previous renewals and reappointments of the firm is 1 year, as this is the first year of appointment.

The non-audit services prohibited by the FRC's Ethical Standard were not provided to the company and we remain independent of the company in conducting our audit.

Our audit report is consistent with the additional reports to the audit committee.

### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Andrew Heffron

Senior Statutory Auditor

for and on behalf of Grant Thornton UK LLP

Statutory Auditor, Chartered Accountants

London

3 October 2019

## STATEMENT OF INCOME AND RETAINED EARNINGS for the year ended 30 June 2019

	Note	2019		2018	
		£000	£000	£000	£000
Technical account Claims (paid)/recovered Gross amount		(12,258)		(15,979) (449)	
Net claims (paid)		750 3,675	(12,224)	16,808 (800)	(16,428)
Change in net provisions for claims			4,425		16,008
Claims (incurred) net of reinsurance	7		(7,799)	•	(420)
Balance on technical account for general business			(7,799)		(420)
Non-technical account Investment Income Income from investments		6,461 (13)		6,811 (236)	
Net unrealised gain/(loss) on investments		6,185 (201)	6,448	(1,874) (212)	6,575
Other charges	8	(4,633)	5,984	(2,637)	(2,086)
Profit on ordinary activities before tax	13		(4,633)		<u>(2,637)</u> 1,432
Profit on ordinary activities after tax	13				1,432
•	•				1,432
Total comprehensive income					
Retained earnings Retained earnings brought forward Profit on ordinary activities after tax			_ 		(1,432) 1,432
Retained earnings carried forward					

## STATEMENT OF FINANCIAL POSITION as at 30 June 2019

	Note	201	9	2018	3
		£000	£000	£000	£000
Investments					
Other financial investments	14		236,123		237,625
Claims outstanding	3(iii)		17,125		13,450
Debtors arising out of reinsurance operations	15	- 2,488		- 4,093	
Other debtors	15		2,488	4,073	4.093
Other assets			2,400		4,095
Tangible fixed assets	16	61		122	
Cash and cash equivalents	18	3,837		3,648	
			3,898		3,770
Total Assets			259,634		258,938
Gross amount of claims outstanding	6(i)(b)	(257,279)		(258,029)	
Other creditors including taxation and social security	17	(2,355)		(909)	
Total liabilities			(259,634)		(258,938)
Net assetsl(liabilities)					
Retained earnings brought forward			<del>-</del>		(1,432) 1,432
Profit and loss account					

The financial statements on pages 16 to 29 were approved by the Board of Directors on 3 October 2019 and signed on its behalf by

GH Hughes
Director

S J Ellis Director

## STATEMENT OF CASH FLOWS for the year ended 30 June 2019

	Note	2019	2018
		£000	£000
Net cash (outflow) from operating activities	18	(14,168)	<u>(17,802)</u>
Investing activities			
Interest received		6,684	6,901
Payments to acquire tangible fixed assets		(1)	(14)
Payments to acquire investments: UK gilts, debentures and floating rate notes		(25,770)	(28,918)
Receipts from sales of investments: UK gilts, debentures and floating rate notes	•	33,444	40,302
Net cash flow from investing activities		14,357	18,271
Increase in cash and cash equivalents		189	469
Cash and cash equivalents at 1 July		3,648	3,179
Increase in cash and cash equivalents in period		189	469
Cash and cash equivalents at 30 June	18	3,837	3,648

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

### 1 General information

Municipal Mutual Insurance Limited is a private company, limited by guarantee and incorporated and domiciled in England. The address of its registered office is 23 College Hill, London EC4R 2RP.

### 2 Statement of compliance

The financial statements of Municipal Mutual Insurance Limited have been prepared in compliance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, "The Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland" ('FRS 102'), Financial Reporting Standard 103, "Insurance Contracts" ('FRS 103') and the Companies Act 2006. They have also been prepared in compliance with the provisions of the Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations relating to insurance companies.

### 3 Summary of significant accounting policies

### (i) Going Concern

The Company ceased writing insurance business on 30 September 1992. In 1993, to ensure an orderly run-off, a contingent Scheme of Arrangement (the 'Scheme') under section 425 of the Companies Act 1985 (now section 899 of the Companies Act 2006) was agreed with 729 of the Company's largest insurance creditors (the 'Scheme Creditors'). The Scheme became effective on 21 January 1994. The Scheme enabled the Company to continue to pay all its creditors in full until 13 November 2012, when the Directors determined that a solvent run-off with full payment of agreed claims could no longer be foreseen. On that date, the Scheme was triggered and responsibility for the Company's management passed to the Scheme Administrator.

Under the terms of the Scheme, Scheme Creditors have agreed to share any ultimate shortfall in the Company's capital proportionally to qualifying claims payments received. This is managed through the imposition by the Scheme Administrator of a levy on claims paid since 30 September 1993 and the application of a payment percentage to future projected claims at a rate that makes the Company's estimated assets equal to its estimated liabilities. As at 30 June 2019, the Scheme Administrator had imposed a levy of 25% and a payment percentage of 75% therefore reducing amounts paid on Scheme Creditors' claims by 25%. Creditors other than Scheme Creditors continue to be paid in full throughout the run-off period.

In arriving at the Payment Percentage of 75%, assumptions have been made regarding the level of provision made for outstanding claims, future investment income and operating costs, all of which factors are subject to varying degrees of uncertainty. The provision for outstanding claims (including claims incurred but not reported) is reported net of this 25%.

The Directors have prepared a run-off forecast that indicates that under current assumptions the Company has sufficient capital to meet all its liabilities under the current levy and payment percentage rate over the lifetime of the run-off. The run-off is currently forecast to extend to the year 2059.

The Directors are of the opinion that as the provisions of the Scheme ensure that any future balance sheet deficit is eliminated through the adjustment of the levy and payment percentage rates applicable to Scheme Creditors, it is appropriate for the financial statements to continue to be prepared on a going concern basis.

### (ii) Claims (incurred)/recovered

Claims (incurred)/recovered comprise claims and related expenses paid in the year and changes in provisions for outstanding claims, including provisions for claims incurred but not reported and related expenses. Claims recovered include the amount receivable from Scheme Creditors in respect of the levy imposed by the Scheme Administrator. Outstanding claims, including provisions for claims incurred but not reported have been reduced to reflect the effect of the levy. Where applicable, deductions are made for recoveries.

The provision for outstanding claims comprises the estimated cost of claims notified but not settled at the date of the balance sheet together with the estimated cost of claims incurred but not reported at that date, after reduction to reflect the effect of the Levy. Claims provisions are calculated gross of any reinsurance recoveries and are not discounted. Independent actuarial advice has been received to assist the Directors in establishing the provision for claims incurred but not yet reported at the date of the balance sheet. Note 6 gives further details of the basis on which provision is made.

### (iii) Reinsurance

Reinsurers' share of technical provisions are estimates based upon gross provisions for outstanding claims, having due regard to collectability (note 6) and calculated on a pro-rata basis. Reinsurance recoveries in respect of estimated claims incurred but not reported are assumed to be consistent with the historical pattern of claims reported to date, adjusted to reflect changes in the nature and extent of the Company's reinsurance programme over time. The recoverability of reinsurance recoveries is assessed having regard to market data on the financial strength of each of the reinsurance companies. The reinsurers' share of claims incurred, in the profit and loss technical account, reflects the amounts received or receivable from reinsurers in respect of those claims incurred during the period.

### (iv) Taxation

Taxation expense for the period comprises current and deferred tax recognised in the reporting period. Tax is recognised in the profit and loss account, except to the extent that it relates to items recognised in other comprehensive income. In this case tax is also recognised in other comprehensive income. Current or deferred taxation assets and liabilities are not discounted.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

### 3 Summary of significant accounting policies continued

#### Current tax

Current tax is the amount of income tax payable in respect of the taxable profit for the year or prior years. Tax is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the period end.

Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

#### Deferred tax

Deferred tax arises from timing differences that are differences between taxable profits and total comprehensive income as stated in the financial statements. These timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements.

Deferred tax is recognised on all timing differences at the reporting date. Unrelieved tax losses and other deferred tax assets are only recognised when it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the period end and that are expected to apply to the reversal of the timing difference.

### (v) Tangible fixed assets

Tangible fixed assets are capitalised and depreciated by equal annual instalments over their estimated useful lives. The principal estimates used are as follows:

Office equipment 3 to 5 years

Fixtures and fittings lesser of: -10 years, and, where leasehold property the unexpired minimum lease term

### (vi) Cash and cash equivalents

Cash and cash equivalents includes cash in hand, deposits held at call with banks, and other short-term highly liquid investments with original maturities of three months or less.

#### (vii) Financial assets

Financial assets represent debt and other fixed income securities held in the form of gilts, debentures and floating rate notes. In accordance with the provisions of FRS102, Sch 11, the Company has elected to value these assets at fair value, with all gains and losses taken through the profit or loss.

### (a) Investment income

Interest is included in the profit and loss non-technical account on an accrual's basis.

### (b) Investment gains and losses

Realised gains and losses on investments are calculated as the difference between sales proceeds and the cost of acquisition, together with any diminution in the value of the Company's assets which is considered to be permanent.

The movement in unrealised gains and losses on investments represents the difference between the valuation at the balance sheet date and their purchase price or, if they have been previously valued, their valuation at the last balance sheet date, together with the reversal of unrealised gains and losses recognised in earlier accounting periods in respect of investment disposals in the current year. The aggregate realised and unrealised surplus or deficit is taken to the profit and loss non-technical account.

### (viii) Pensions

The Company operates a Workplace Pension Scheme, a defined contribution scheme. Contributions to the Workplace Pension Scheme are made by the Company based upon amounts of salary sacrificed by each employee and are charged to the profit and loss non-technical account as incurred. The Plan requires a minimum staff contribution of 5% of pensionable salary. The Company contributes an additional 4% of pensionable salary.

### (ix) Operating Leases

The company has a sole operating lease, being the leasehold agreement for part of the Third Floor, 23 College Hill. This lease commenced on 11 February 2015 and has a 10-year term with a mutual break at 19 May 2020. From 20 November 2019 to 19 May 2020 there is a rent-free period. The benefit of this rent-free period is incurred evenly over the 10-year term of the lease. In the event of the mutual break not being exercised, the Company is entitled to a further 3 months' rent-free period from the date of the break.

### 4 Effects of triggering the Scheme of Arrangement

After carrying out a review of the Company's assets and liabilities as at the trigger date of 13 November 2012, in January 2014 the Scheme Administrator imposed an initial levy on Scheme Creditors amounting to £104.5 million being 15% of aggregate claims payments made since 30 September 1993, after deduction of the first £50,000 of such payments to each Scheme Creditor which is free of levy. The levy has been accounted for through claims (paid)/recovered in the statement of income and retained earnings. From 1 April 2016, this levy percentage was raised from 15% to 25% and additional levy notices issued amounting to £72.6 million. The provision for outstanding claims, including claims incurred but not reported, has been reduced in line with this payment percentage.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

### 5 Critical accounting judgements and estimation uncertainty

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

### (i) Significant judgements in applying the accounting policies

Estimates of insurance liabilities for claims received but not settled are subject to the professional judgement of the claims' handler assigned to handle the claim. Initial estimates are set with due regard to Company guidelines based upon claims settlement history and these estimates are subject to on-going review and refinement as further details of the claims emerge. Claims handling is further discussed in note 6.

### (ii) Sources of estimation uncertainty

The Company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

### (a) The ultimate liability arising from claims made under insurance contracts

The estimation of the ultimate liability arising from claims made under insurance contracts is the Company's most critical accounting estimate. The carrying amount of the liability is £257.3 million (2018: £258.0 million). Reinsurers' share of technical provisions, at £17.1 million (2018: £13.5 million) is calculated on the basis of these claims estimates, having due regard to the anticipated cover years and, hence, reinsurance programs in to which these claims will fall due. The most significant assumptions made relate to the level of future claims and the level of future claim settlements. Whilst the directors consider that the gross provision for claims and the related reinsurance recoveries are fairly stated based on the information currently available to them, the ultimate liability will vary as a result of subsequent information and events and may result in significant adjustments to the amount provided. Adjustments to the amounts of provision are reflected in the financial statements for the period in which the adjustments are made.

### (b) Fair value of financial instruments

The Company holds financial investments comprising of UK gilts, debentures and floating rate notes with a carrying value of £236.1m (2017: £237.6m). Valuation of these assets at the year-end is based on quoted market prices.

### 6 Management of Insurance and financial risk

The Company ceased underwriting insurance business on 30 September 1992, but is exposed to insurance risk from claims arising on policies underwritten prior to this date. The company is also exposed to a range of financial risks through its financial assets, reinsurance assets and policyholder liabilities. This section summarises these risks and the way the Company manages them.

### (i) Insurance risk

Provision is made in the accounts for the estimated cost of claims notified but not settled at the date of the balance sheet and for the estimated cost of claims incurred but not reported at that date. Claims provisions are not discounted for inclusion in the accounts, but are reduced to reflect the effect of the Scheme payment percentage (note 4).

Claim provisions have been made with appropriate prudence, having regard to past claim experience, current judicial interpretations of the law and other relevant information. However, no allowance has been made for any new categories of claim not so far reflected in the experience seen. Furthermore, the inherent uncertainty of the insurance process makes it likely that historical data will not be wholly predictive of the actual future emergence and development of claims. A substantial measure of judgement is involved in both establishing the individual claim provisions and in interpreting past claim experience as part of the process of establishing the total claim provision. Certain classes of business, such as Employers' Liability and Public Liability are inherently more uncertain than others and the ultimate cost of such claims is more likely to vary as a result of subsequent developments. Provisions on these classes include substantial amounts for asbestos related and abuse claims. Asbestos related claims can be subject to very long delay in reporting losses, since the onset of illness and disability arising from the exposure to harmful conditions may only become apparent many years later; in cases of mesothelioma this latency period can be anything between 10 and 40 years. The major risk classes of claims identified by the business are, therefore, child abuse and mesothelioma.

Each year-end, the Directors instruct their actuarial advisors, KPMG, to produce three range estimates of claims outstanding corresponding to a high, mid and low forecast of potential future claim liabilities. These estimates do not represent the minimum and maximum estimates of future liability, but provide a range of outcomes in which the ultimate liability may reasonably fall. In producing their estimates, the actuaries make use of a range of data sources including historical company information, industry-wide reports and relevant supplementary population data. KPMG's report includes a high level summary of current and emerging risks, detailing the issues and the currently adopted approach.

Child abuse claims are outsourced to Zurich and are handled in the Zurich Farnborough office by members of the Specialist Claims Team ('SCT'), a dedicated team dealing with high profile, complex and high value claims for Zurich and MMI. MMI has retained a small portfolio of high profile and complex claims in-house. All new child abuse claims are reported to MMI, enabling the Company to review policy cover and provide input into specific issues identified. MMI undertook a technical review of the claims handled by the SCT in May 2019. Following a significant increase in child abuse claim notifications in recent years, MMI has undertaken a process to broaden the provision of claims data made available to KPMG, allowing the actuaries to further stratify their claim forecasts.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

### 6 Management of Insurance and financial risk continued

MMI manages mesothelioma claims through Zurich's Occupational Disease Claims team ('ODC'), a dedicated disease claims handling team in Birmingham. Zurich has more than 20 years' experience underwriting and claims handling Local Authority business. The Birmingham disease team has been the centre of Zurich's disease claims handling for over 15 years and has handled the municipal claims since 2008. Claims handlers of mesothelioma claims at Zurich are senior claims handlers with high levels of experience needed to meet the complexity and financial value of these cases. Zurich has a specific mesothelioma claims handling guide, setting out information and procedures on all aspects of mesothelioma claims handling. MMI monitors progress of all mesothelioma claims, controlled by the Claims and Reinsurance Manager. MMI undertook a mesothelioma specific technical review of claims handled by ODC in February 2019. In addition, MMI has sight of settled mesothelioma files when reinsurance applies. The review of these files for reinsurance presentation provides further insight into the handling by ODC. Mesothelioma claims are partly mitigated by a reinsurance recovery program.

On 15 July 2019, the Lord Chancellor announced that from 5 August 2019 the Ogden discount rate adjustment in England and Wales will move from negative 0.75% to negative 0.25%. MMI has considered the potential impact of the change to the Ogden discount rate and made adjustment to its reserve estimates to reflect the change.

### (a) Sensitivity analysis of claims estimation

Sensitivity analysis is provided by the actuarial forecasts, whereby each low, mid and high forecast provides differing assumptions as to the number of future claims notified, the average settlement amount and the rate of claims inflation. MMI has adopted the mid-case for these financial accounts. The claims liability estimates under the low, mid and high assumptions, along with the key variable assumptions for the mesothelioma and abuse classes are given below:

		Mesot	helioma Assumptio	ns	Abuse Ass	umptions (non-ins	titutional)
	gross claims outstanding £000	MSO claims inflation p.a.	Average Settlement 2019 (£)*	No of Future Claims	ABU claims inflation p.a.	Average Settlement 2019 (£)	No of Future Claims
LOW	233,990	3.50%	Base	927	2.50%	Base-19.4%	1,627
MID	332,090	5.00%	Base	1,081	3.50%	Base	2,080
HIGH	485,190	6.50%	Base+8.6%	1,268	4.50%	Base+2.2%	2,765

<sup>\*</sup> A base settlement for claims is calculated on the basis of recent claims settlement history and includes all legal and other sundry associated costs of settlement.

The table below shows the net profit and loss effect of a change from the mid case, once adjusted by the current payment percentage of 75% and reinsurance recoveries:

	gross claims outstanding £000	net profit and loss effect £000
LOW	233,990	72,127
MID	332,090	· -
HIGH	485,190	(112,343)

Ultimately, prior to the conclusion of the run-off, any surplus or deficit in net assets in the Company will be extinguished by the adjustment of the payment percentage by the Scheme Administrator, correspondingly raising or reimbursing of levy monies as necessary.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

### 6 Management of Insurance and financial risk continued

### (b) Claims development table

All outstanding claims liabilities relate to claims underwritten prior to 30 September 1992. The following table reflects the development of claims paid and outstanding over the previous eight financial years:

	Claim	s Outstanding	- £000	Claims Paid – £000			
financial year ended 30 June	Gross claims outstanding	Reduction for payment percentage*	Gross claims outstanding after payment percentage	Gross paid claims net of recoveries before levy	Reduction for levy and payment percentage*	Gross claims paid/ (recovered)	
2012	275,266	_	275,266	14,933	_	14,933	
2013	289,739	(40,215)	249,524	17,543	(100,000)	(82,457)	
2014	340,899	(49,172)	291,727	13,013	(5,179)	7,834	
2015	383,533	(55,380)	328,153	13,892	(2,191)	11,701	
2016	381,928	(93,065)	288,863	14,328	(75,037)	(60,709)	
2017	362,054	(87,217)	274,837	17,713	(5,899)	11,814	
2018	336,741	(78,712)	258,029	17,958	(1,979)	15,979	
2019	332,090	(74,811)	257,279	16,103	(3,845)	12,258	

<sup>\*</sup> The Scheme of Arrangement provides a mechanism by which the Company can mitigate its insurance risk. The Scheme of Arrangement gives the Scheme Administrator the power to adjust the payment percentage applicable to claims to reflect the financial position of the Company; it also gives the Scheme Administrator the power to recover past payments in excess of the payment percentage through a levy. An initial payment percentage of 85% was set on 1 January 2014 and a 15% levy was made on Scheme Creditors on the same date. A further 10% levy was made on 1 April 2016. The payment percentage of 75% has remained unchanged since 1 April 2016. Under the Scheme of Arrangement, the Payment Percentage will be adjusted to reflect the changing financial circumstances of the Company throughout the run-off of its claim liabilities, ensuring that all Scheme Creditors receive an equitable share of the Company's assets. The Company remains liable for all unpaid liabilities until the conclusion of the run-off of the Company. If there are insufficient assets to pay liabilities in full at conclusion, then final payment will be made to Scheme Creditors on a pro-rata basis. If surplus assets exist at the conclusion of the run-off, the Scheme Creditors will receive a pro-rata share of the first £30 million of the surplus.

To the extent that the Company would otherwise report a surplus of net assets, the reduction in claims outstanding for the repayment percentage is restricted by this asset surplus to reflect the obligation to repay monies previously raised by the levy/payment percentage mechanism (see note 22: Contingent liabilities). As at 30 June 2019 the reduction for the payment percentage of £74.8 million (2018: £78.7 million) has been restricted by a total of £5.6 million (2018: £3.3 million) to reflect this notional surplus.

### (ii) Financial Risk and management objectives

The Company's primary financial risk is that proceeds from financial assets are not sufficient to meet its claims settlement obligations due under the run-off of its insurance business. The main components of this risk are market risk, credit risk and liquidity risk.

Throughout the run-off period, the Company has followed a risk-averse investment strategy. This strategy is "to acquire secure assets which will generate income and capital growth to meet as far as practicable the cost of current and future liabilities pursuant to the insurance business of the Company".

As the Company has no premium income, the underlying security of the investment portfolio is paramount to ensure that the income generated is available to contribute towards payment of claims and operating expenses. The portfolio is invested in gilts, corporate bonds and floating rate notes, with the remainder in cash deposits.

### (a) Interest Rate Risk

Interest rate risk arises primarily from investments in fixed interest securities. In addition, to the extent that claims inflation is correlated with interest rates, liabilities to policyholders are exposed to interest rate risk. The Company seeks to mitigate this risk, by matching, as far as is practical, the maturity of fixed interest investments to the forecast settlement profile of outstanding claims.

The sensitivity of interest rate risk illustrates how the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates at the reported date:

	2019	Change	2018	Change
	£000	£000	£000	£000
Financial assets at fair value through the profit and loss	236,123		237,625	
Sensitivities: Fair value following 100bps increase in interest yields Fair value following 100bps decrease in interest yields	214,509	(21,614)	216,435	(21,190)
	261,466	25,343	262,423	24,798

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

### 6 Management of Insurance and financial risk continued

The increase/(decrease) in valuation would be accounted for through the profit and loss for the period. The financial assets are held as UK gilts, debentures and floating rate notes, and except for the floating rate notes, the interest received on the assets held would not change in response to a change in interest rates. The redemption values would likewise be unchanged – thereby gains or losses arising from the interest rate change would unwind as the asset reached maturity.

#### (b) Credit risk

Credit risk is the risk that a counterparty will be unable to pay amounts in full when due. Key areas where the Company is exposed to credit risk are:

- amounts due from issuers of corporate bonds and similar fixed income products;
- reinsurers' share of insurance liabilities; and
- amounts due from reinsurers in respect of claims already paid.

The Company's Investment Management Agreement sets limits on the range of investments the Company's investment managers can make on its behalf, specifically all investments must be AAA or AA rated. Except for UK gilts and supranational bonds, the maximum exposure to any counterparty is limited to the lesser of 5% of the portfolio valuation or £15 million. All investments must be denoted in sterling and the use of derivatives is not permitted under the agreement.

The assets bearing credit risk are summarised below, together with an analysis by credit rating:

	2019	2018
	£000	£000
Gilts	174,845	164,803
Fixed income corporate bonds	57,857	72,822
Floating rate notes	3,421	_
Reinsurers' claims outstanding	17,125	13,450
Cash and cash equivalents	3,837	3,648
Total assets bearing credit risk	257,085	254,723
AAA	33,496	40,398
AA	219,367	211,064
A	1,501	1,012
BBB	625	485
Not Rated	2,096	1,764
Total assets bearing credit risk	257,085	254,723

### (c) Liquidity Risk

Liquidity risk is the risk that cash may not be available to pay obligations when due at a reasonable cost. The primary liquidity risk of the Company is the obligation to pay claims to policy holders as they fall due. These claims are projected to remain payable for in excess of 30 years. Any long-term shortfall in claims coverage identified by the annual actuarial forecast will be met through the Scheme of Arrangement levy mechanism.

Short term liquidity requirements are met by transfers of funds from investments to cash. Under the Company's Investment Management Agreement, a minimum target of £2.0 million is set for same day transfer and £10m of funds must be made available within 5 working days on request.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

### 6 Management of Insurance and financial risk continued

The projected settlement of the Company's liabilities is given below:

		Between	Between	Between		
Financial Liabilities and outstanding claims	<1 year £000	1 year and 5 years £000	5 years and 10 years £000	10 years and 20 years £000	>20 years £000	Total £000
At 30 June 2019:			•			
Outstanding claims	12,749 2,355	48,283	59,794 -	90,299	46,154 -	257,279 2,355
	15,104	48,283	59,794	90,299	46,154	259,634
		D.4	Data	Patrican		
		Between	Between	Between		
The state of the s		1 year	5 years	10 years	> 20	Total
Financial Liabilities and outstanding claims	<1 year £000	and 5 years £000	and 10 years £000	and 20 years £000	>20 years £000	£000
At 30 June 2018:						
Outstanding claims	13,317	53,092	63,378	88,761	39,481	258,029
Other Creditors	909					909
	14,226	53,092	63,378	88,761	39,481	258,938

### (d) Fair value estimation

Financial instruments carried at fair value can be categorised by the following valuation methods:

- Level 1 Quoted prices in an active market.
- Level 2 Recent transactions in an identical asset if there is an unavailability of quoted prices.
- Level 3 Use of a valuation technique if there is no active market or other transactions which are a good estimate of fair value.

The Company's financial investments of £236.1 million (2018: £237.6 million) comprise of UK Gilts, debentures and similar debt securities. They are all categorised as level 1.

### 7 Supplementary Information Regarding Classes of Business

Claims Incurred Net of Reinsurance	Gross claims £000	2019 Reinsurance recoveries £000	Net £000	Gross claims £000	2018 Reinsurance recoveries £000	Net £000
Employers' liability	(9,323)	3,675	(5,648)	29.357	(800)	28,557
Third party liability	(2,219)	34	(2,185)	(21,989)	(449)	(22,438)
Other	89	_	89	(13)		(13)
Levy adjustment	(55)	-	(55)	(6,526)		(6,526)
1	(11,508)	3,709	(7,799)	829	(1,249)	(420)

Third party liability claims are predominantly abuse claims. The major component of Employers' liability claims by value is mesothelioma, but the class also includes noise induced hearing loss and vibration white finger claims.

Reinsurance recoveries are amounts recoverable under excess of loss reinsurance contracts.

### **Gross Claims Outstanding**

	2019	2018
	£000	£000
Employers' liability	213,614	214,541
Third party liability	118,474	122,086
Other	2	114
Reduction for Levy/payment percentage	(74,811)	(78,712)
Total claims outstanding	257,279	258,029

No note on movement in prior years' claims provisions has been presented because the Company is in run-off and therefore such information is represented by the Statement of Income and Retained Earnings shown on page 16. All business results from contracts concluded in the UK.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

### Other charges

	2019	2018
	£000	£000
Operating lease rentals – leasehold property	149	149
Other administration costs	4,484	2,488
Total other charges	4,633	2,637

Claims handling for the Company is undertaken by Zurich at no charge and therefore all expenses have been included in the profit and loss non-technical account.

### **Employee information**

The monthly average number of persons (including executive Directors) employed by the Company during the year was 5 (2018: 5). All staff are employed in the run-off administration of the Company.

Staff costs for the above persons were:

Sian doctored and accompanions.	2019 £000	2018 £000
Wages and salaries, including amounts sacrificed as pension contributions (Note 11)	577 77 22	534. 71 21
,	676	626
10 Directors' Emoluments and Scheme Administrator's fees	2019 £000	2018 £000
The aggregate emoluments paid to Directors in respect of qualifying services were	<u>266</u>	213
The amount included above in respect of the highest paid Director was	167	
The number of Directors who were accruing benefits under the defined contribution pension scheme was	1	1

The emoluments of Directors are set by the Company's Remuneration Committee and are subject to the approval of the Scheme Administrator.

At 30 June 2019, the Company had 4 Directors (2018: 4).

An analysis of the remuneration package of the executive Directors is set out below:

All allalysis of the femuliciation package of the executive Directors is set out to	ciow.			
		Benefits	Total '	Total
	Salary	In kind	2019	2018
	000£	000£	000£	£000
S J Ellis (Appointed 31 Oct 2017)	158	9	167	112
	158	9	167	112
`				
An analysis of the fees paid to the non-executive Director is set out below:				
•			Total	Total
	**		2019	2018
			000£	£000
M B A Walker (Appointed 31 Oct 2017)			41	27
			41	27

In addition to their fees, non-executive Directors are eligible for reimbursement of expenditure incurred for the attendance at Board

G H Hughes received Scheme Administrator's fees of £38,000 from the period 1 July 2018 until his retirement as Scheme Administrator on 31 December 2018 (2018: £75,000). Additionally, he received fees of £20,000 as a non-executive Director for the period 1 January 2019 to 30 June 2019 (2018: £nil).

The remaining director, K Gill, did not receive any remuneration in respect of his directorship of MMI. Fees incurred by MMI and payable to Ernst & Young LLP in respect of Mr K Gill's role as a director are disclosed in note 19.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

### 11 Pensions

The Company operates a Workplace Pension Scheme which is an auto-enrolment compliant defined contribution scheme. Members of the scheme must contribute a minimum of 5% of gross salary, usually by way of salary sacrifice, with a further 4% of gross salary contributed to the Plan by the Company. Amounts shown in Note 9 in respect of staff and directors are the gross salaries to which they are entitled before deductions by way of salary sacrifice. Contributions made for death in service benefits for both executive directors and staff during the year amounted to £9,000 (2018: £6,000) and contributions for income protection benefits were £7,000 (2018: £6,000).

### 12 Auditors' remuneration

	2019 £000	2018 £000
Fees payable to the Company's auditors for the audit of the Company	111 · 11	152 51
	122	203

The Company's auditors are Grant Thornton UK LLP. Prior year's figures relate to amounts payable to the Company's former auditors, PricewaterhouseCoopers LLP.

### 13 Tax on profit/(loss) on ordinary activities

The standard rate of Corporation Tax in the UK was set at 19% with effect from 1 April 2017. The relevant deferred tax balances have been calculated at this 19%.

	2019	2018
	£000	£000
Profit on ordinary activities before tax		1,432
UK corporation tax at 19% (2018: 19%)		
Current tax on income for the period	13	272
Deferred tax on trading losses (utilised)	(13)	(272)
Tax charge in non-technical account		

There is deferred tax not provided on tax losses of £11.8 million (2018: £11.8 million), which will be recovered if the Company makes future trading profits.

By agreement with the Inspector of Taxes, the Company has been treated as wholly non-mutual for tax purposes from 1993 onwards.

### 14 Investments

Other financial investments comprise of the following

	2019		2018	
		Market		Market
	Cost	Value	Cost	Value
	£000	£000	£000	£000
Financial assets at fair value through the profit or loss	228,450	236,123	236,137	237,625
These investments comprise of UK Gilts, debentures and floating rate notes.				
15 Other debtors				
			2019	2018
			£000	£000
Accrued interest			1,704	1,927
Amounts owed by Scheme Creditors			410	1,824
Prepayments and other debtors			374	342
			2,488	4,093

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

### 16 Tangible fixed assets

				Fixtures, fittings and office equipment £000
<b>Book Cost</b> At 1 July 2018	•			321
Additions				1
At 30 June 2019				322
				<del></del>
Accumulative depreciation At 1 July 2018				199 62
Eliminations in respect of disposals				
At 30 June 2019				<u>261</u>
Net book value 30 June 2019				61
				<del></del>
30 June 2018				122
The charge for depreciation for the year ended 30 June 2018 was £63,000.				
17 Other creditors including taxation and social security				
			2019 £000	2018 £000
Amounts owed to trade creditors			323	236
Taxation and social security payable			24 2,008	29 644
Cinc. Operational accordance from the control of th			2,355	909
			<del></del>	
18 Notes to the statement of cash flows				
(i) Profit/(loss) on operating activities				
			2019 £000	2018 £000
Profit for the financial year			_	1.432
Depreciation charges			62	63
Investment return			(12,633)	(4,701)
(Decrease) in gross claims provision			(750) (3,675)	(16,808) (800)
(Increase) in reinsurers' share of claims provision			1,446	85
Decrease in amounts due from reinsurers			, <u> </u>	509
Decrease in debtors			1,382	818
Net cash (outflow) from operating activities			(14,168)	(17,802)
(ii) Movement in cash, portfolio investments and financing				
	At	1	Realised and	At
	1 July	Cash	unrealised	30 June
•	2018	flow	gains	2019
	£000	£000	£000	£000
Cash in hand and at bank and deposits with credit institutions	3,648	189	-	3,837
UK Gilts, debentures and floating rate notes	237,625	(7,674)	6,172	236,123
	241,273	(7,485)	6,172	239,960

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

### 19 Transactions with related parties

As Scheme Administrator, Richard Barker exercises general powers of management and control of the business. Mr Barker is an Associate Partner of Ernst and Young LLP. Kevin Gill was appointed a non-executive director of the Company on 31 October 2017 and is a Partner of Ernst and Young LLP. The Company has incurred the following costs in respect of services provided by Ernst & Young LLP.

	2019	2018
	000£	£000
Administering the Scheme of Arrangement	211	110
Solvency II compliance support	_	5
Fees paid in respect of Director's services	94	71
Other assurance services	51	126
Taxation services	12	19
	368	331

As at 30 June 2019, the balance outstanding in respect of these services was £42,000 (2018: £30,000).

All transactions with Ernst and Young LLP have been undertaken on an arm's length basis.

### 20 Obligations under leases

Future minimum rentals payable under non-cancellable operating leases are as follows:

	Land and	Land and
	buildings	buildings
	2019	2018
	000£	£000
Payable within one year	24	164
Payable between two and five years		24
	24	188

### 21 Contingent asset

The Company has been working with its lawyers in relation to the presentation and allocation of mesothelioma reinsurance claims in light of the Supreme Court ruling in Zurich Insurance PLC UK Branch v International Energy Group Limited. This process has included arbitration proceedings against one of the Company's reinsurers, the result of which was subsequently appealed in the Court of Appeal and is subject to a further appeal to the Supreme Court. If the Company is successful in relation to this dispute, and were it to apply this basis across all its reinsurers, it would have recognised an additional £37.7 million, representing an estimate of the reinsurers' share of technical provision at 30 June 2019 (2018: £26.8 million).

### 22 Contingent liabilities

Upon the triggering of the Scheme of Arrangement the Scheme Administrator set an initial payment percentage of 85% and imposed an initial levy on Scheme Creditors of 15%. The payment percentage was decreased to 75% from 1 April 2016 and an additional 10% Levy was billed at that date. As at 30 June 2019, £194.1 million has been collected from Scheme Creditors via the Levy mechanism (2018: £190.3 million).

The Company reflects the requirement to repay this liability to the extent that it would otherwise hold surplus reserves. The future levy recoverable element of claims outstanding at 30 June 2019 of £74.8 million (2018: £78.7 million) includes an offset of £5.6 million (2017: £3.3 million) in respect of these surplus reserves (see note 7(i)(b)).

Taking account of historical and future levy/payment percentage deductions, the liabilities of the Company have consequently been reduced by £269.0 million (2018: £269.0 million). Part, or all of these liabilities, could become payable to Scheme Creditors if the financial position of the company improves and the payment percentage is consequently increased.

Under the terms of the Scheme of Arrangement, Scheme Creditors are also entitled to additional payments of up to £30 million from any surplus reserves once all other liabilities have been met in full. This 'Commission for Risk' represents compensation to the Scheme Creditors for assuming the risk under the Scheme of having to make payments to the Company to satisfy the imposition of a Levy by the Scheme Administrator, or of having insurance claims payments reduced.

The Company has no other material contingent liabilities at 30 June 2019 (2018: £nil).

### 23 Ultimate controlling party

The Company is a company limited by guarantee and does not have a share capital. It is owned by its members. In accordance with Article IV (a) and (c) of the Company's Articles of Association, since the triggering of the Scheme of Arrangement the voting rights exercisable by the Scheme Administrator at general meetings give him effective overall control of the Company.