

DIRECTORS' REPORT AND ACCOUNTS

2 January 1988

Price Waterhouse



#### DIRECTORS' REPORT

The directors present their annual report and the audited accounts for the 52 weeks ended 2 January 1988.

# BUSINESS REVIEW

The principal activity of the group is the provision of catering facilities in the United Kingdom.

	52 weeks ended 2 January 1988 £	53 weeks ended 3 January 1987 £
Turnover	13,326,508	12,131,135
(Loss)/profit on ordinary activities before taxation	(126,474)	616,357
Taxation	(85,495)	(315,937)
(Loss)/profit on ordinary activities after taxation	(211,969)	300,420

During the year the company continued to expand its operations in both the U.K. and Ireland. However, in 1987 it was necessary to incur some high costs in order to lay the foundations for future development. This resulted in an overall loss in the year, but the Directors are confident that 1988 will see a return to profitability.

# SIGNIFICANT CHANGES IN FIXED ASSETS

Additions to fixed assets during the period, as detailed in Note 8, amount to £1,513,427 for the group and £1,475,662 for the company.

#### PROPOSED DIVIDEND

The directors do not recommend the payment of a dividend.

## CLOSE COMPANY STATUS

The company is a close company within the meaning of the Income and Corporation Taxes Act 1970 (as amended).

# DIRECTORS AND DIRECTORS' INTERESTS

The directors who served in office during the period were:

Lt Col LJ Livingstone-Learmonth deceased 23 February 1988

DS Carmichael (USA)

DJ Davies

JM Jacobs (USA)

resigned 18 March 1988

A Mason

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CE Maunsell (Chairman)

RH Turpin

resigned 21 May 1987 J Lewandowski

RT Stephens (USA)

J Holton (USA) resigned 21 May 1987 RF Zanre appointed 21 May 1987

MF Thompson appointed 21 May 1987, resigned 18 March 1988

JM Carter appointed 18 March 1988 JR Urquhart appointed 18 March 1988 Rt Hon JB Soames appointed 18 March 1988

The directors regret to announce the death of Lt Col LJ Livingstone-Learmonth on 23 February 1988 and would like to express their appreciation of his long and devoted service to the company.

Lt Col LJ Livingstone-Learmonth held five ordinary shares of 10p each and five deferred shares of £1 each in the company at 4 January 1987 and 2 January 1988. No other director had any notifiable interest in the shares of the company.

## CHARITABLE CONTRIBUTIONS

During the period the company made no charitable contributions (prior period - £1,730).

#### **AUDITORS**

A resolution concerning the reappointment of Price Waterhouse as auditors will be proposed at the forthcoming annual general meeting.

By Order of the Board

Rhayling

Secretary

12 May 1988

# Price Waterhouse



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AUDITORS' REPORT TO THE MEMBERS OF LETHEBY & CHRISTOPHER LIMITED AND SUBSIDIARIES

We have audited the accounts on pages 4 to 20 in accordance with approved Auditing Standards.

In our opinion the accounts give a true and fair view of the state of affairs of the company and of the group at 2 January 1988 and of the loss and source and application of funds of the group for the 52 weeks then ended and comply with the Companies Act 1985.

A. Le Waterhande

Chartered Accountants

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12 May 1988

# CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE 52 WEEKS ENDED 2 JANUARY 1988

	52 weeks ended 2 January 1988	53 weeks ended 3 January 1987
TURNOVER (Note 2)	13,326,508	12,131,135
Cost of sales	(4,688,111)	(4,158,004)
GROSS PROFIT	8,638,397	7,973,131
Distribution costs Administrative expenses	(5,627,409) ( <u>3,035,403</u> )	(5,091,937) ( <u>2,278,840</u> )
OPERATING (LOSS)/PROFIT	(24,415)	602,354
Interest receivable	4,247	41,085
Interest payable and similar charges (Note 4)	(106,306)	(27,082)
(LOSS)/PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION (Note 5)	(126,474)	616,357
Tax on (loss)/profit on ordinary activities (Note 7)	(85,495)	(315,937)
(LOSS)/PROFIT FOR THE FINANCIAL YEAR (Note 17)	(211,969)	300,420

The notes on pages 8 to 20 form part of these accounts

# CONSOLIDATED BALANCE SHEET - 2 JANUARY 1988

	2 Ja	nuary 198	<u>8</u> _ 3 Ja	nuary 1987
	£		£	nuary 1987
FIXED ASSETS				_
Tangible assets (Note 8) Investments (Note 9)	2,963,155 77	2,963,23	1,962,497 75	1,962,572
CURRENT ASSETS				
Stocks (Note 10) Debtors (Note 11) Cash at bank and in hand	366,826 1,393,252 30,474 1,790,552		265,516 893,718 220,484 1,379,718	
CREDITORS (amounts falling due within one year) (Note 12)	( <u>3,597,132</u> )		( <u>1,841,786</u> )	
NET CURRENT LIABILITIES		( <u>1,806,580</u>	<u>)</u> )	(462,068)
TOTAL ASSETS LESS CURRENT LIABILITIES		1,156,652	2	1,500,504
CREDITORS (amounts falling due after more than one year) (Note	≘ 13)	(242,292	2)	(365,085)
PROVISIONS FOR LIABILITIES AND CHARGES (Note 15)		(223,926	<u>.</u> )	(252,171)
NET ASSETS		690,434	•	883,248
CAPITAL AND RESERVES				
Called up share capital (Note 1 Profit and loss account (Note 1	.6) .7)	227,500 462,934		227,500 655,748
		690,434		883,248

Approved by the Board on 12 May 1988 Kanne )
Directors

# LETHEBY & CHRISTOPHER LIMITED

# BALANCE SHEET - 2 JANUARY 1988

	2_ <u>J</u> ;	anuary 1988	3 Ja	nuary 1987
***	r.	r.	£	£
FIXED ASSETS				
Tangible assets (Note 8) Investments (Note 9)	2,881,595 7,274	2,888,869	1,904,824 	1,912,096
CURRENT ASSETS				
Stocks (Note 10) Debtors (Note 11) Cash at bank and in hand	264,336 1,233,617 26,554 1,524,507		239,227 797,660 220,291 1,257,178	
CREDITORS (amounts falling due within one year) (Note 12)	(3,278,764)	)	( <u>1,675,463</u> )	
NET CURRENT LIABILITIES		( <u>1,754,257</u> )		(418,285)
TOTAL ASSETS LESS CURRENT LIABILITIES		1,134,612		1,493,811
CREDITORS (amounts falling due after more than one year) (Not	e te 13)	(220,252)		(352,301)
PROVISION FOR LIABILITIES AND CHARGES (Note 15)		(223,926)		(252,171)
NET ASSE'TS		690,434		889,339
CAPITAL AND RESERVES				
Called up share capital (Note Profit and loss account (Note	16) 17)	227,500 462,934		227,500 661,839
		690,434		889,339

Approved by the Board on 12 May 1988

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) Directors
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# CONSOLIDATED STATEMENT OF SOURCE AND APPLICATION OF FUNDS FOR THE 52 WEEKS ENDED 2 JANUARY 1988

	2 Ja	reeks ended inuary 1988		eks ended wary 1987
SOURCE OF FUNDS	£	£	£	£
(Loss)/profit before taxation Unrealised gain/(loss) on foreign	1	(126,474)		616,357
exchange Adjustments for items not involvi		19,155		(25,064)
the movement of funds: Depreciation Loss on sale of tangible	509,612		309,529	
fixed assets	2,443		15,011	
	····	512,055		324,540
FUNDS GENERATED FROM OPERATIONS		404,736		915,833
FUNDS FROM OTHER SOURCES				
Proceeds of sale of tangible fixed assets	714		65,620	
Increase in net obligations under finance leases			• • •	
under linance leases	112,657	113,371		65,620
		518,107		981,453
APPLICATION OF FUNDS				
Purchase of fixed assets	1,513,427		805,022	
Corporation tax paid Reduction of net obligations	427		238,328	
under finance leases	_	,	33,489	
		(1,513,854)		1,076,839)
DECREASE IN WORKING CAPITAL		(995,747)		(95,386)
COMPONENTS OF DECREASE				
Stocks		101,310		17 067
Debtors		499,534		17,867 94,476
Creditors falling due within one year		(1,325,141)		,
Movement in net liquid funds: (Decrease)/increase in cash		(1,0-0,1/1)		(111,016)
at bank and in hand	(190,010)	)	54,147	
Increase in bank overdraft	(81,440)	)	(150,860)	/04 ==:
		(271,450)		(96,713)
		(995,747)		(95,386)

The notes on pages 8 to 19 form part of these accounts

NOTES TO THE ACCOUNTS - 2 JANUARY 1988

#### PRINCIPAL ACCOUNTING POLICIES

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the accounts.

## (a) Basis of accounting

The accounts have been prepared under the historical cost convention.

#### (b) Consolidation

The consolidated accounts to 2 January 1988 incorporate the accounts of the subsidiaries mentioned in Note 9.

Goodwill arising on the acquisition of subsidiaries is written off against reserves in the year of acquisition.

No separate profit and loss account is presented for Letheby & Christopher Limited as permitted by Section 228(7) of the Companies Act 1985.

# (c) Depreciation

Depreciation is provided to write off the cost of all fixed assets on a straight line basis over their estimated useful lives as follows:

(i) Leasehold improvements, plant and equipment installed at contract locations:

The shorter of the life of the contract or the estimated useful life of the asset.

(11)	Other assets:	Years
	Short term plant and equipment	
	(china, cutlery and glassware)	5
	Medium term plant and equipment	5
	Furniture, fixtures and fittings	10
	Commercial vehicles	5
	Private cars	4

NOTES TO THE ACCOUNTS - 2 JANUARY 1988

## 1 PRINCIPAL ACCOUNTING POLICIES (CONTINUED)

#### (d) Deferred taxation

Deferred taxation is provided using the liability method in respect of the taxation effect of all timing differences to the extent that it is probable that liabilities will crystallise in the foreseeable future.

#### (e) Stocks

Stock has been valued at the lower of cost and net realisable value.

# (f) Foreign currency translation

Transactions denominated in foreign currencies are translated into sterling and recorded at the rate of exchange ruling at the date of the transaction. Assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. For consolidation purposes, the closing rate method of foreign currency translation is used for incorporating the accounts of the Irish subsidiaries. Exchange differences arising on consolidation are dealt with as movements on reserves.

## (g) Leases

Material fixed assets acquired under finance leases are capitalised at cost, with an equivalent liability categorised as appropriate under creditors due within or after more than one year. The assets are depreciated over the shorter of the life of the contract or the estimated useful life of the asset. Finance charges are allocated to accounting periods over the period of the lease using the rule of 78 method; rentals are apportioned between finance charges and reduction of the liability.

#### 2 TURNOVER

Turnover represents amounts invoiced in respect of goods and services provided during the year, exclusive of value added tax.

NOTES TO THE ACCOUNTS - 2 JANUARY 1988

#### 3 STAFF NUMBERS AND COSTS

The average number of persons employed by the group (including directors) during the period, was as follows:

Ţ.	•	ŕ	52 weeks to 2 January 1988 Number	53 weeks to 3 January 1987 Number
Management	and	administration	26	24
Operations			111	104
			1 37	128

The aggregate payroll costs of these persons were as follows:

		52 weeks to	53 weeks to
		2 January 1988 £	3 January 1987 £
		<b>.</b> .	
	Wages and salaries	1,414,043	1,343,308
	Social security costs	117,079	111,144
	Other pension costs (Note 18)	22,269	103,468
	•		<del></del>
		1,553,391	1,557,920
		المهر من من بين بين تركي المن المن المن المن المن المن المن المن	<u> </u>
,	***************************************		
4	INTEREST PAYABLE	50 1 .	<b></b>
		52 weeks to	53 weeks to
		2 January 1988	3 January 1987
		£	£
	On bank and other borrowings		
	repayable within 5 years	91,163	21,585
	Interest payable to group companies	5,127	-
	Finance lease charges	10,016	5,497
		106,306	27,082

Interest payable on bank and other borrowings repayable within 5 years for the 52 weeks to 2 January 1988 includes interest of £43,670 on the loan from The National Bank of Detroit (see Note 12) of which £17,645 was unaccrued in the previous period.

NOTES TO THE ACCOUNTS - 2 JANUARY 1988

## 5 (LOSS)/PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

The (loss)/profit before taxation is stated after charging the following:

	52 weeks ended	53 weeks ended
<u>;</u>	2 January 1988	3 January 1987
	£	£
Depreciation of tangible fixed assets	509,612	309,529
Hire of plant and machinery	450,948	345,330
Auditors' remuneration	31,593	29,160
Directors' emoluments (see Note 6):		
Remuneration as executives	136,454	156,391
Pension contributions	5,659	27,307
Ex-gratia payment to former director	96,000	-

The lose for the financial year dealt with in the profit and loss account of the company is £198,905 (prior period - profit £236,739).

#### 6 EMOLUMENTS OF DIRECTORS

Excluding pension contributions, the emoluments of the chairman, were £51,500 (prior period - £62,329); the emoluments of the highest paid director for the 53 weeks ended 3 January 1987 was £64,596; the emoluments of the other directors, excluding ex-gratia payments, were within the following ranges:

	52 weeks ended 2 January 1988	53 weeks ended 3 January 1987
£Nil	7	6
£ 1 - £ 5,000	1	1
£15,001 - £20,000	1	-
£30,001 - £35,000	2	-
£35,001 - £40,000	-	1
,		

During the period an ex-gratia payment of £96,000 was made to a former director.

# NOTES TO THE ACCOUNTS - 2 JANUARY 1988

## 7 TAXATION

Taxation based on the taxable pro of the group:	52 weeks ended 2 January 1988 £	53 weeks ended 3 January 1987 £
Corporation tax at 35% (prior period - 36.25%)	115,066	318,896
Deferred taxation	(29,634)	(12,543)
	85,432	306,353
Underprovision in prior years		
Current taxation Deferred taxation	(1,326) 1,389	9,584
	85,495	315,937

# LETHEBY & CHRISTOPHER LIMITED AND SUBSIDIARIES NOTES TO THE ACCOUNTS - 2 JANUARY 1988

## 8 TANGIBLE FIXED ASSETS

## (a) Group

	Leasehold					
ir	provements					
	and plant	Oth	er plant	Furniture,		
and	l machinery		quipment	fixtures		
	nstalled at	Medium	Short	and	Motor	
<b>.</b> .	locations					M - 4- 7
		term	term	fittings	<u>vehicles</u>	Total
Cook	£	£	£	£	£.	£
Cost						
At 4 January 1987	1,621,224	400,312	580,430	176,422	70 722	0 057 101
Additions	836,581	347,261	174,142		78,733	2,857,121
Disposals			•	6,706	148,737	1,513,427
Disposais	(123,602)	(4,102)	( <u>140,414</u> )	(22,168)	(11,011)	(301,297)
At 2 January 1988	2,334,203	743,471	614,158	160,960	216,459	4,069,251
Depreciation		\		<del></del>		
At 4 January 1987	393,264	147,555	225,536	78,044	50,225	894,624
Charge for the period	•	111,335	176,605	15,109	23,970	509,612
Disposals	(123,602)		(140,414)	(22,168)	•	
Dioposais	(123,002)	(4,102)	(140,414)	(22,100)	<u>(7,854</u> )	(298,140)
At 2 January 1988	452,255	254,788	261,727	70,985	66,341	1,106,096
	**********					
Net book value						
At 2 January 1988	1,881,948	488,683	352,431	89,975	150,118	2,963,155
At 3 January 1987	1,227,960	252,757	354,894	98,378	28,508	1,962,497

The net book value of the above assets includes an amount of £158,505 (3 January - £68,091) in respect of assets held under finance leases against which depreciation of £31,189 (prior period - £16,624) was charged during the period.

As from 4 January 1987 the useful life of short term plant and equipment has been reduced from 7 years to 5 years, resulting in an increase in the depreciation charge in the current period of £83,000.

# LETHEBY & CMRISTOPHER LIMITED AND SUBSIDIARIES NOTES TO THE ACCOUNTS - 2 JANUARY 1988

# 8 TANGIBLE FIXED ASSETS (CONTINUED)

# (b) Company

	Leasehold					
	improvements					
	and plant	Ot he	er plant	Furniture,		
	and machinery	and ed	quipment	fixtures		
	installed at	Medium	Short	and	Motor	
	locations	term	term	fittings	vehicles	Total
	£	£	£	£	£	£
Cost						
At 4 January 198	• •	375,549	580,430	128,596	69,958	2,775,758
Additions	836,581	309,496	174,142	6,706	148,737	1,475,662
Disposals	(123,602)	(4,102)	( <u>140,414</u> )	(22,168)	(11,011)	(301,297)
At 2 January 198	8 2,334,204	680,943	614,158	113,134	207,684	3,950,123
					<del></del>	
Depreciation						
At 4 January 198	393,265	136,916	225,537	64,710	50,506	870,934
Charge for the p	eriod 182,593	99,114	176,605	13,451	23,970	495,733
Disposals	(123,602)	(4,102)	(140,414)	(22,168)	<u>(7,853</u> )	(298,139)
At 2 January 198	452,256	231,928	261,728	55,993	66,623	1,068,528
	<del></del>					<del></del>
Net book value						
At 2 January 198	1,881,948	449,015	352,430	57,141	141,061	2,881,595
At 3 January 198	1,227,960	238,633	354,894	63,886	19,451	1,904,824

The net book value of the above assets includes an amount of £158,505 (3 January 1987 - £49,873) in respect of assets held under finance leases against which depreciation of £31,189 (prior period - £16,624) was charged during the year.

As from 4 January 1987 the useful life of short term plant and equipment has been reduced from 7 years to 5 years, resulting in an increase in the depreciation charge in the current period of £83,000.

## NOTES TO THE ACCOUNTS - 2 JANUARY 1988

## 9 INVESTMENTS

	INVESTILLE	2 January 1988 £	3 January 1987 £
	Total investments	7,274	7,272
	This comprises the following:		
(a)	Unlisted trade investment		
	The unlisted trade investment has been i at cost. The directors value it at £77 (2 January 1987 - £75)	ncluded 77	75
(b)	Investment in subsidiaries		
	Ordinary shares at cost Amounts written off	19,795 ( <u>12,598</u> )	19,795 <u>(12,598</u> )
		7,197	7,197

#### Particulars of the subsidiaries are as follows:

Name	Country of incorporation	Percentage holding in ordinary shares	Nature of business
Dublux Exports Limited	Ireland	100%	Catering
Winford Limited	Ireland	100%	Catering
Forfars Outside Catering Limited	Great Britain	100%	Dormant
Halepawn Limited	Great Britain	100%	Dormant

The investment in Forfars Outside Catering Limited has been written down to the net book value of the underlying assets at 29 January 1984 of £7,195. The investment in Winford Limited and Dublux Exports Limited has been written down to £1 each.

## 10 STOCKS

		Group		Company
	2 January 3	January	2 January 3	January
	1988	1987	1988	1987
	£	£	£	£
Goods for resale	280,317	220,891	240,146	220,891
Raw materials and consumables	86,509	44,625	24,190	18,336
	366,826	265,516	264,336	239,227
	The British and the first the			

NOTES TO THE ACCOUNTS - 2 JANUARY 1988

#### 11 DEBTORS

		Group		Company
	2 January	3 January	2 January 3	3 January
	1988	1 987	1988	1987
	£	£	£	£
Trade debtors	971,748	692,169	875,051	606,294
Amounts owed by group companies		-	570,421	365,191
Other debtors	49,974	79,291	49,974	79,291
Prepayments and accrued income Provision for amounts owed by	371,530	122, 258	307,159	82,293
group companies (Note 15)			(568,988)	( <u>335,409</u> )
	1,393,252	893,718	1,233,617	797,660

## 12 CREDITORS (AMOUNTS FALLING DUE WITHIN ONE YEAR)

		Group		Company
	2 January	3 January	2 January	
	1988	1987	1988	1987
	£	£	£	£
Bank loans and overdrafts Net obligations under finance	335,531	254,091	296,978	188,679
leases (Note 14)	75,109	43,489	53,475	17,003
Trade creditors	1,138,425	759,736	1,042,293	765,904
Amounts owed to holding company	89,250	3,741	89,250	3,741
Amounts owed to group companies	793,056	-	800,251	7,195
Taxation and social security	450,461	99,716	383,903	75,158
Other creditors	326,719	438,026	277,434	380,057
Accruals and deferred income	363,581	217,987	310,180	212,726
Proposed dividend (Note 16)	25,000	25,000	25,000	25,000
	3,597,132	1,841,786	3,278,764	1,675,463

Bank loans and overdrafts include for both the group and the company at 2 January 1988 an unsecured loan with The National Bank of Detroit of £178,571 (3 January 1987 - £188,679). This loan is renewable every six months and the last renewal date was 30 April 1988. Interest is charged at LIBOR  $\pm$  1%.

# LETHEBY & CHRISTOPHER LIMITED AND SUBSIDIARIES NOTES TO THE ACCOUNTS - 2 JANUARY 1988

# CREDITORS (AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR)

		Group		Company
	2 January 3 1987	January 1986	2 January 3 1987	
Net obligations under finance	£	£	£	£
leases (Note 14) Corporation tax due at	127,226	46, 189	105,186	33,405
1 January 1989	115,066	318,896	115,066	318,896
	242,292	365,085	220,252	352,301

# 14 OBLIGATIONS UNDER FINANCE LEASES

The future obligations under finance leases are as follows:

		Group		Company
	2 January	3 January	2 January :	3 January
	1988	1987	1988	1987
	£	£	£	£
Under one year In the second to fifth	87,194	47,091	65,560	20,605
year inclusive	144,476	48,842	122,436	36,058
	231,670	95,933	187,996	56,663
Finance charges	<u>(29,335</u> )	<u>(6,255</u> )	(29,335)	(6,255)
	202,335	89,678	158,661	50,408
Falling due within one year (Note 12)	75,109	43, 489	53,475	17,003
Falling due after more than one year (Note 13)	127,226	46,189	105,186	33,405
	202,335	89,678	158,661	50,408

NOTES TO THE ACCOUNTS - 2 JANUARY 1988

# 15 PROVISIONS FOR LUABILITIES AND CHARGES

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Deferred taxation has been provided in full and calculated on the liability method as follows:

		Group		Company
	2 January 1988	3 January 1987	2 January 1988	3 January
	<u> 1900</u> £	1707	£	1987 £
Accelerated capital			•-	~
allowances	223,926	241,363	223,926	241,363
Other timing differences		10,808	,	10,808
	223,926	252,171	223,926	252,171

Provision in respect of amounts receivable from group companies has been made as follows:

		Company
	2 January	3 January
	1988	1987
	£	£
Balance brought forward Additional provision charged to company's profit and loss account	335,409	180,409
	233,579	155,000
Transfer to provide against amount	568,988	335,409
due from group companies (Note 11)	( <u>568,988</u> )	( <u>335,409</u> )
		-
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Provision has been made in the accounts of Letheby and Christopher Limited against the accumulated loss of its two trading subsidiaries.

NOTES TO THE ACCOUNTS - 2 JANUARY 1988

## 16 SHARE CAPITAL

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	2 January 1988	3 January 1987
Authorised:	£	£
772,500 ordinary shares of £1 each 25,000 ordinary shares of 10p each 25,000 deferred shares of £1 each 200,000 12½% cumulative preferred ordinary shares of £1 each	772,500 2,500 25,000 200,000	772,500 2,500 25,000 200,000
	1,000,000	1,000,000
Share capital allotted, called up and fully paid:		
25,000 ordinary shares of 10p each 25,000 deferred shares of £1 each 200,000 12½% cumulative preferred	2,500 25,000	2,500 25,000
ordinary shares of £1 each	200,000	200,000
	227,500	227,500

In addition to the accrued dividend in creditors, relating to the 1979 dividend, arrears on the cumulative preferred ordinary shares amount to £200,000 (3 January 1987 - £175,000).

#### 17 PROFIT AND LOSS ACCOUNT

	<u>Group</u>	Company £
Retained profit as at 4 January 1987 Loss for the financial period Unrealised exchange gain on consolidation	655,748 (211,969) 19,155	661,839 (198,905)
Retained profit as at 2 January 1988	462,934	462,934

#### 18 PENSION COMMITMENTS

The company operates a pension scheme covering the majority of its employees including executive directors. The scheme is designed to provide retirement benefits based upon the members' final salary. The contributions required for the financing of the fund are based upon actuarial advice and are charged to the profit and loss account as incurred. The last valuation took place in September 1987 indicating a actuarial surplus of approximately fl61,000. Based on actuarial advice the company took a contribution holiday from 1 May 1987 .o 2 January 1988 and this is anticipated to continue for a further year.

NOTES TO THE ACCOUNTS - 2 JANUARY 1988

#### 19 COMMITMENTS

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Capital commitments for which no provision has been made in these accounts, were as follows:

	Group an	d company
	2 January	3 January
	1988	1987
	£	£
Contracted	130,000	702,926
Authorised but not contracted	25,000	5,400
	ACCOUNT OF THE PARTY OF THE PAR	

Amounts payable under operating leases in the following year, analysed by the date at which the obligation expires are as follows:

	2 January 1988 Group and company		3 January 1987 Group and company	
	Land and buildings	0ther	Land and buildings	Other
Under one year In the second to fifth year inclusive		35,105	-	15,472
	****	179,519	-	124,539
		214.624		140,011

### 20 CONTINGENT LIABILITY

In 1986 one of the company's subsidiaries sub-contracted part of the catering at a particular location to a third party. Due to the unsatisfactory performance of the third party, the company terminated the contract in February 1988. The company have received claims for compensation of approximately £87,000 from the sub-contractor. The directors are strongly contesting the claims. Although the cost of the claims cannot be reasonably estimated, the directors are of the opinion that there will be no material effect on these accounts.

#### 21 ULTIMATE HOLDING COMPANY

The ultimate holding company is Delaware North Companies Incorporated, a company incorporated in the United States of America.