Tottenham Hotspur Football & Athletic Company,

Directors:

C. DAVID ROBERTS (Chairman).

MORTON F. CADMAN.

F. J. BEARMAN.

GEORGE COX.

G. WAGSTAFFE SIMMONS.

Secretary and Registered Office:

A. W. TURNER, 750, HIGH ROAD, TOTTENHAM, N. 17.

THIRTY-THIRD ANNUAL REPORT OF DIRECTORS

To be presented to the Ordinary General Meeting of Shareholders, to be held at the Headquarters of the Company on Monday, July 20th, 1931, at 8.0 p.m.

To the Shareholders.

- 1. The Directors submit herewith a Balance Sheet of the Company as at 2nd May, 1931, together with a Profit and Loss Account for the year ended that date.
 - 2. The Directors regret that the result of the season's working shows a loss of £6,687 8s. 8d.
- 3. The Directors recommend the payment of the Maximum Dividend, as allowed by the F.A. Rules, at the rate of $7\frac{1}{2}$ per cent., less tax.
- 4. In accordance with the Company's Articles of Association, two Directors, Messrs. C. D. Roberts and F. J. Bearman, retire, and, being eligible, offer themselves for re-election.
- 5. The Directors much regret to report the passing away of Mr. J. H. Colcock, one of the Auditors. For many years he was closely associated with the administrative work of the Club and his valuable services have been much appreciated by the Directors, Shareholders and the Staff. He will be much missed. The Board appointed Mr. Ralph Bullock, C.B.E., to the vacancy.
- 6. The Auditors, Messrs. R. Bullock and H. C. Smith, retire, and being eligible, offer themselves for re-election.

CHARLES DAVID ROBERTS, Chairman ARTHUR W. TURNER, Secretary.

STATEMENT OF ACCOUNTS

OF THE

Tottenham Hotspur Football & Athletic Company, LIMITED,

2ND MAY, 1931.

Profit and Loss Account.

Dr.		۲									r.	-
To Engagement of Players:	£	8.	d.	Ru	Gate Receipts	Home	•	£ 1	5.	d. £	8.	d.
Balance brought forward at 3rd		: "		-,	Matches	· IIOMO				44,236	1	11
May, 1930	. 7,000	0	0 (١,,	Away Matche	3				1,095		8
Expenditure during Season 1930/31	7,424			,,	Season Ticket	s				1,601		ó
				,,	Percentages o		٠.					•
Salarios and Wasse of Di	14,434	3	5		Away Match	es				2,497	0	5
,, Salaries and Wages of Players Trainers and Staff	i, . 15,604	16	- 10	.	·					19,430	2	0
" Expenses, Home & Away Matches	3,181			Lea	s Entertainme	nt Tax	6,944	6	9	,	_	•
" Referees and Linesmen		18		١,,	F.A., F.L.		.,	_				
" Police	400		·=	. .	Percentage	8	400	10	4			
,, Band	2.43		-	,,	Percentages		1.450	.,	^			
" Players' Outfits and Footballs	. 143	16	9		Visiting C Shares of G		4,476	. 2	8			
, Gate Expenses		8	6		Visiting C		2,723	15	10			
"Ground Expenses, Wages, Upkeep				. ,,	Players' Ben	5 at 1				:		
Repairs, and Renewals			7		Percentage	s	2,860	0				
,, Rates, Water, Lighting, & Heating			1						_	17,404	15.	7
Medical Attendance	-	-	10	} .						32,025		— 5
		6	4	Ву	Transfer of	Players				1,160		0
", Subscriptions to Leagues, Fines, Donations, &c.		13	0	1	Sale of Prog	_	1,622	3	9	-,		•
" Printing and Advertising	973		- 7	1	Less Cost		830	15	6			
" Office Expenses and Telephones	406	3	4		T) T)					791	8	3
., Audit Fee	52	10	. 0	1 "	Rents Receiva Outgoings	ble, tess			,	1,046	1 2	a
"Concert		11	6		Advertiseme	nts on	•			1,040	13	
" Written off Office Furniture	100	-0	0	"	Ground		•			10	0	0
" Printing, &c., Handbooks £75 13 0				. ,,	Interest, War I	ൗണ, etc				,		
Less Sales 65 14 3					less Bank Int	-	c.			212	2	2
	9	18	9	1	Share Transfer	Hees					17	0
	2.			. 17	Balance, Loss	•••				6,687	8	8
· · · · · · · · · · · · · · · · · · ·				ŀ								
	٧.		٠.									
4	641,933	16	0		*				£.	41,933	16	_ 0
				1				٠.	. ~	-1,000	10	٧



Balance Sheet, as at 2nd May, 1931.

LIABILITIES.				ASSETS.
Nominal Capital— 8,000 Shares of £1 each	£8,000			Freehold Property Ac- count as at 3rd May,
Capital Issued— 4,892 Shares fully paid	4,892	Ö	0	1930 61,392 3 5 Office Furniture 200 0 0 Less Written off 100 0 0
Sundry Creditors— Loans, Deposits, Interest, &c. 1,901 2 General 541 13				5 per cent. War Loan £11,000 at cost 11,162 7 2
Pank Overdraft on Current Accounts 1,487 8	8 3,930	4	8	Cash on Deposit 274 16 8 Cash in hand 104 1 9
Profit and Loss Account— Balance, 3rd May, 193071,327 16 Less Dividend declared 21st				
July, 1930 366 18				The fixed Assets are valued at cost. Less Depreciation.
70,960 18 Less Loss for Season ending 2nd May, 1931 6,687 8				
	64,273	9	7	
There is a contingent liability under a guarantee given in respect of a loan of £1,040 to an official of the Company, the deeds of a leasehold property being held as collateral				
security.	· · · · · · · · · · · · · · · · · · ·		_	
	£73,095	14	3	£73,095 14 3

Signed on behalf of the Board-

CHARLES DAVID ROBERTS, Directors.

A. W. TURNER, Secretary.

Report of the Auditors to the Members of the Tottenham Hotspur Football & Athletic Company, Ltd.

We have examined the above Balance Sheet and have received all the information and explanations we have required. In our opinion the Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs according to the best of our information and the explanations given to us, and as shown by the Books of the Company. We have inspected the documents relating to the various properties and have also verified the War Loan investment.

Tottenham, 17th June, 1931. H. C. SMITH, F.S.A.A., RALPH BULLOCK, C.B.E. Auditors.

Cottenham Hotspur Football & Athletic Company, Ltd.

NOTICE IS HEREBY GIVEN that the THIRTY-THIRD ANNUAL ORDINARY GENERAL MEETING of the Tottenham Hotspur Football & Athletic Company, Limited, will be held at the Headquarters of the Company, on Monday, July 20th, 1931, at 8.0 p.m., for the following purposes:—

To pass the Directors' Report and Accounts, declare a Dividend, elect Two Directors, and Auditors, and to transact the Ordinary business of the Company.

The retiring Auditors are eligible for re-election. Notice of nomination of Mr. W. H. O. Grimaldi as Honorary Auditor has also been received.

NOTICE IS ALSO GIVEN that the Transfer Books of the Company will be closed from the 9th July, 1931, until after the Meeting.

Dated the 9th July, 1931.

By order of the Board,

ARTHUR W. TURNER,

Secretary.

Shareholders will be admitted on production of this Balance Sheet.

audited Balance Sheet of the Company and a time Boyly of the Cunditors Report FOR TOTTENHAM HOTSPUR FOOTBALL ATHLETIC COV. LID.