

Tottenham Hotspur Football & Athletic Company, **LIMITED.**

Directors :

C. DAVID ROBERTS (*Chairman*).
MORTON F. CADMAN. F. J. BEARMAN. GEORGE COX.
G. WAGSTAFFE SIMMONS.

Secretary and Registered Office :

A. W. TURNER, 750, HIGH ROAD, TOTTENHAM, N. 17.

THIRTY-THIRD ANNUAL REPORT OF DIRECTORS

To be presented to the Ordinary General Meeting of Shareholders, to be held at the Headquarters of the Company on Monday, July 20th, 1931, at 8.0 p.m.

TO THE SHAREHOLDERS.

1. The Directors submit herewith a Balance Sheet of the Company as at 2nd May, 1931, together with a Profit and Loss Account for the year ended that date.
2. The Directors regret that the result of the season's working shows a loss of £6,687 8s. 8d.
3. The Directors recommend the payment of the Maximum Dividend, as allowed by the F.A. Rules, at the rate of $7\frac{1}{2}$ per cent., less tax.
4. In accordance with the Company's Articles of Association, two Directors, Messrs. C. D. Roberts and F. J. Bearman, retire, and, being eligible, offer themselves for re-election.
5. The Directors much regret to report the passing away of Mr. J. H. Colcock, one of the Auditors. For many years he was closely associated with the administrative work of the Club and his valuable services have been much appreciated by the Directors, Shareholders and the Staff. He will be much missed. The Board appointed Mr. Ralph Bullock, C.B.E., to the vacancy.
6. The Auditors, Messrs. R. Bullock and H. C. Smith, retire, and being eligible, offer themselves for re-election.

CHARLES DAVID ROBERTS, Chairman
ARTHUR W. TURNER, Secretary.

Profit and Loss Account.

COMPANY, LTD * TOTTENHAM
TOTTENHAM, N.

Balance Sheet, as at 2nd May, 1931.

LIABILITIES.

	£	s.	d.	£	s.	d.
Nominal Capital—						
8,000 Shares of £1 each	£8,000	0	0			
Capital Issued—						
4,892 Shares fully paid	4,892	0	0			
Sundry Creditors—						
Loans, Deposits, Interest, &c.	1,901	2	3			
General	541	13	9			
Bank Overdraft on Current Accounts	1,487	8	8			
	3,930	4	8			
Profit and Loss Account—						
Balance, 3rd May, 1930	71,327	16	3			
Less Dividend declared 21st July, 1930	366	18	0			
	70,960	18	3			
Less Loss for Season ending 2nd May, 1931	6,687	8	8			
	64,273	9	7			
There is a contingent liability under a guarantee given in respect of a loan of £1,040 to an official of the Company, the deeds of a leasehold property being held as collateral security.						
	£73,095	14	3			

ASSETS.

	£	s.	d.	£	s.	d.
Freehold Property Account as at 3rd May, 1930	61,392	3	5			
Office Furniture	200	0	0			
Less Written off	100	0	0			
	100	0	0			
5 per cent. War Loan at cost	£11,000			11,162	7	2
Sundry Debtors				274	16	8
Cash on Deposit				62	5	3
Cash in hand				104	1	9

The fixed Assets are valued at cost.
Less Depreciation.

£73,095 14 3

Signed on behalf of the Board—

CHARLES DAVID ROBERTS, }
MORTON F. CADMAN, } Directors.

A. W. TURNER, Secretary.

Report of the Auditors to the Members of the Tottenham Hotspur Football & Athletic Company, Ltd.

We have examined the above Balance Sheet and have received all the information and explanations we have required. In our opinion the Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs according to the best of our information and the explanations given to us, and as shown by the Books of the Company. We have inspected the documents relating to the various properties and have also verified the War Loan investment.

TOTTENHAM,
17th June, 1931.

H. C. SMITH, F.S.A.A., }
RALPH BULLOCK, C.B.E. } Auditors.

Tottenham Hotspur Football & Athletic Company, Ltd.

NOTICE IS HEREBY GIVEN that the **THIRTY-THIRD ANNUAL ORDINARY GENERAL MEETING** of the Tottenham Hotspur Football & Athletic Company, Limited, will be held at the Headquarters of the Company, on Monday, July 20th, 1931, at 8.0 p.m., for the following purposes:—

To pass the Directors' Report and Accounts, declare a Dividend, elect Two Directors, and Auditors, and to transact the Ordinary business of the Company.

The retiring Auditors are eligible for re-election. Notice of nomination of Mr. W. H. O. Grimaldi as Honorary Auditor has also been received.

NOTICE IS ALSO GIVEN that the Transfer Books of the Company will be closed from the 9th July, 1931, until after the Meeting.

Dated the 9th July, 1931.

By order of the Board,

ARTHUR W. TURNER,

Secretary.

Shareholders will be admitted on production of this Balance Sheet.

I certify that this is a copy of the last audited Balance Sheet of the company and a true copy of the Auditors Report

For TOTTENHAM HOTSPUR FOOTBALL
& ATHLETIC COY., Ltd.

A. W. Turner