Registration number: 00054485

# The Shell Transport and Trading Company Limited

Annual Report

and

**Financial Statements** 

For the year ended 31 December 2021

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## Strategic report for the year ended 31 December 2021

The Directors present their Strategic report on The Shell Transport and Trading Company Limited (also referred to as the "Company") for the year ended 31 December 2021.

The Company is one of the entities within the "Shell Group". In this context the term "Shell Group" and "Companies of the Shell Group" or "Group companies" means companies where Shell plc, either directly or indirectly, is exposed to, or has rights to, variable returns from its involvement with the Company and has the ability to affect those returns through its power over the Company. Companies in which Group companies have significant influence but not control are classified as "Associated companies". Shell plc, a company incorporated in England and Wales, is known as the "Parent Company" of the Shell Group. In this Report "Shell", "Shell Group" and "Shell plc" are sometimes used for convenience where references are made to Shell plc and its subsidiaries in general. These expressions are also used where no useful purpose is served by identifying the particular company or companies.

#### **Business review**

The principal activity of the Company is its investment in The Shell Petroleum Company Limited ("SPCO"), a wholly owned subsidiary undertaking. SPCO holds, directly and indirectly, investments in companies of the Shell Group, which is present worldwide and is engaged in the Upstream businesses of Exploration and Production, Integrated Gas and the Downstream businesses of Oil Products and Chemicals. The Company will continue with these activities for the foreseeable future. In addition the Company holds a direct stake in a North Sea oil and gas field which ceased production in 2010.

The Company reported a loss of \$437.9 million in the current year as against a profit of \$2,130.6 million in 2020. The decrease was principally because the Company did not receive any dividends from its subsidiary undertaking during the year as against a receipt of \$2,462 million in the previous year.

The Directors consider that the year end financial position of the Company was satisfactory.

## Principal risks and uncertainties

The Shell Group has a single risk- based control framework - The Shell Control Framework - to identify and manage risks. The Shell Control Framework applies to all wholly owned Shell companies and to those ventures and other companies in which Shell plc has directly or indirectly a controlling interest. From the perspective of the Company, the principal risks and uncertainties affecting the Company are considered to be those that affect the Shell Group. Accordingly, the principal risks and uncertainties of the Shell Group, which are discussed on pages 22 to 33 of Shell's Annual Report for the year ended 31 December 2021 (the "Group Report"), include those of the Company. The Group Report does not form part of this report.

#### Strategic report for the year ended 31 December 2021 (continued)

#### **Key Performance Indicators**

Companies of the Shell Group comprise the Upstream businesses of Exploration and Production, Integrated Gas and New Energies, and the Downstream businesses of Oil Products and Chemicals. The Company's key performance indicators, that give an understanding of the development, performance and position of the business, are aligned with those of the Shell Group. The development, performance and position of the various businesses is discussed on pages 38 to 74 of the Group Report and the key performance indicators through which the Group's performance is measured are as set out on pages 36 to 37 of the Group Report.

### Going concern

In determining the appropriate basis of preparation of the Financial Statements, the Directors are required to consider whether the Company can continue in operational existence over the period to 30 September 2023 (the 'going concern period'). The Directors have considered the potential risks and uncertainties relating to COVID-19 on the Company's business, credit, market, and liquidity position. Based on the above, together with the Directors' knowledge and experience of the market, the Directors continue to adopt the going concern basis in preparing the financial statements for the year ended 31 December 2021.

#### Section 172(1) statement/Statement of stakeholder interests

The Companies (Miscellaneous Reporting) Regulations 2018 ('2018 MRR') require Directors to explain how they considered the interests of key stakeholders and the broader matters set out in section 172(1) (a) to (f) of the Companies Act 2006 ('S172') when performing their duty to promote the success of the Company under S172. This includes considering the interest of other stakeholders which may affect the long-term success of the company.

This Section 172 Statement, explains how the Directors have acted in the way they consider, in good faith, would most likely promote the success of the Company for the benefit of its members as a whole, and in doing so have regard (among other matters) to:

- the likely consequences of any decision in the long term and the impact of the Company's operations on the community and the environment;
- the desirability of the Company maintaining a reputation for high standards of business conduct; and
- employee interests, the need to foster the Company's business relationships with suppliers, customers, and others, and the effect of that regard, including on the principal decisions taken by the Company during the financial year.

Ahead of matters being put to the Company Board for consideration, significant levels of engagement are often undertaken by the broader business ahead of many of Shell projects or activities. This engagement is often governed by formulated policies, control frameworks, regulation, legislation and may differ by region. Dependent on the project or activity, Board members may participate in this engagement.

## Strategic report for the year ended 31 December 2021 (continued)

The Company is a member of the Shell Group, an organisation which follows a highly developed and formalised governance and oversight framework, which includes but is not limited to Group policies such as the Shell General Business Principles (which sets out the Shell Group's responsibilities to shareholders, customers, employees, business partners and society) and the Shell Code of Conduct.

The strategy of the Company is considered to be derived from those of the Shell Group, which is discussed on pages 10 - 15 of the Shell plc 2021 Annual Report. The Shell Group internally organises its activities principally along business and function lines but transacts its business through legal entities. This organisation structure is designed to achieve Shell's overall business objectives, whilst respecting the separate legal identity of the individual Shell companies through which it is implemented and the independence of each legal entity's Board of Directors.

### **Human Rights**

Respect for human rights is embedded in the Shell Group's Business Principles and Code of Conduct. This approach is informed by the Universal Declaration of Human Rights, the core conventions of the International Labour Organization and the United Nations' Guiding Principles on Business and Human Rights.

The Shell Group works closely with other companies and non-governmental organisations to continuously improve the way it applies these principles, with a focus on four key areas: communities, security, labour rights, and supply chain. The Shell Group has systems and processes in place for managing projects, contracting and procurement, recruitment and employment, security and social performance and requires all Group companies and contractors to respect the human rights of their workforce and neighbouring communities.

The Shell Group's Modern Slavery Statement provides more details about the process applied. It can be found at www.shell.com/uk-modern-slavery-act.html.

M.J. Ashworth

Director

#### Directors' report for the year ended 31 December 2021

The Directors present their report and the financial statements for the year ended 31 December 2021.

The Directors' report and audited financial statements of the Company have been prepared in accordance with the Companies Act 2006.

#### Dividend

Interim dividends of \$1,956.6 million were paid in the year (2020: \$2,231.7 million). The Directors recommend that no further dividend be paid for the year ended 31 December 2021 (2020: nil).

#### **Future Outlook**

No significant change in the business of the Company or of its subsidiary undertakings has taken place during the year or is expected in the immediately foreseeable future.

## Research and development

The Company has availed the services of Shell Research Limited, a fellow subsidiary undertaking of the Company, and other research companies of the Shell Group to carry out research and development where it is applicable in its businesses. The Directors regard the investment in research and development as integral to the continuing success of the business.

### **Directors of the Company**

The Directors, who held office during the year, and to the date of this report (except as noted) were as follows:

- E.C. Andrew (resigned 30 June 2022)
- M.J. Ashworth
- R.L. O'Brien (resigned 5 July 2021)
- A.D. McLean

The following director was appointed after the year end:

T. Kemularia (appointed 1 July 2022)

## Financial risk management

The Company's Directors are required to follow the requirements of Shell Group risk management policies, which include specific guidelines on the management of market, credit and liquidity risk, and advice on the use of financial instruments to manage them. Shell Group risk management policies can be found in the Group Report (see pages 202 to 204 and note 20).

## Directors' report for the year ended 31 December 2021 (continued)

## Streamlined Energy and Carbon Reporting

The Directors are aware of the requirements for large UK companies to report on their UK energy use and carbon emissions. The Company's energy usage and greenhouse gas emissions form part of the overall Shell Group results. The climate change and energy transition strategy and disclosures are discussed on pages 75 to 98 of the Group Report with greenhouse gas emissions and energy usage being set out on pages 97 to 98.

## Events after the end of the reporting period

On January 21, 2022, the ultimate parent Company changed its name from Royal Dutch Shell plc to Shell plc.

Russia's recent invasion of Ukraine poses wide-ranging challenges. Given the evolving situation, there are many unknown factors and events that could materially impact our operations. These events have and continue to impact credit risks including those related to receivables, treasury and other factors. Any of these factors, individually or in aggregate, could have a material effect on our earnings, cash flows and financial condition.

On 17 May 2022 the Company terminated its membership of the Shell Contributory Pension Fund (SCPF). On this date the Company entered into a contractual apportionment arrangement with the Trustee of the SCPF and Shell International Trading and Shipping Company Limited ('STASCO'), whereby STASCO took responsibility for the Company's liabilities to the SCPF.

Refer to note 18 "Events after the end of the reporting period".

#### Statement of Directors' responsibilities

The Directors acknowledge their responsibilities for preparing the Strategic report, Directors' report and the Company's financial statements in accordance with applicable laws and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 101 'Reduced Disclosure Framework' ('FRS 101'). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the Directors are required to:

## Directors' report for the year ended 31 December 2021 (continued)

### Statement of Directors' responsibilities (continued)

- select suitable accounting policies and apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- state whether United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Disclosure of information to the auditor

Each Director has taken steps that they ought to have taken as a Director in order to make themselves aware of any relevant audit information and to establish that the Company's auditor is aware of that information. The Directors confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

M.J. Ashworth Director

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# Independent Auditor's report to the Member of The Shell Transport and Trading Company Limited

## **Opinion**

We have audited the financial statements of The Shell Transport and Trading Company Limited (the "Company") for the year ended 31 December 2021, which comprise the Profit and loss account, the Statement of comprehensive income, the Balance sheet, the Statement of changes in equity, and the related notes 1 to 19, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 101 "Reduced Disclosure Framework" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the Company's affairs as at 31 December 2021 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for the period up to 30 September 2023.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report. However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the Company's ability to continue as a going concern.

# Independent Auditor's report to the Member of The Shell Transport and Trading Company Limited (continued)

#### Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The Directors are responsible for the other information contained within the annual report.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact.

We have nothing to report in this regard.

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic report and Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and Directors' report have been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic report and the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

# Independent Auditor's report to the Member of The Shell Transport and Trading Company Limited (continued)

## **Responsibilities of Directors**

As explained more fully in the Statement of Directors' responsibilities set out on page 5 and 6, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error

In preparing the financial statements, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

# Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect irregularities, including fraud. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below. However, the primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the entity and management.

# Independent Auditor's report to the Member of The Shell Transport and Trading Company Limited (continued)

## Our approach was as follows:

- We obtained an understanding of the legal and regulatory frameworks that are applicable to the Company and determined that the most significant are those that relate to the reporting framework (FRS 101 "Reduced Disclosure Framework", Companies Act 2006, Bribery Act 2010, Companies (Miscellaneous Reporting) Regulation 2018, and relevant tax compliance regulations in the jurisdictions in which the Company operates, including the United Kingdom.
- We understood how the Company is complying with those frameworks and Shell Group policies by
  making enquiries of management, those responsible for legal and compliance procedures and the
  Company Secretary. We corroborated our enquiries through the review of the following
  documentation:
  - all minutes of board meetings held during the year;
  - the Shell Group's code of conduct setting out the key principles and requirements for all staff in relation to compliance with laws and regulations;
  - any relevant correspondence with local tax authorities;
  - and any relevant correspondence received from regulatory bodies.
- We assessed the susceptibility of the Company's financial statements to material misstatement, including how fraud might occur by considering the controls that the Company established to address risks identified by the entity or that otherwise seek to prevent, deter or detect fraud. We gained an understanding of the entity level controls and policies that the Company applies being part of the Shell Group.
- Based on the results of our risk assessment we designed our audit procedures to identify non-compliance with such laws and regulations identified above. Our procedures involved testing of journal entries, with a focus on journals indicating large or unusual transactions or meeting our defined risk criteria based on our understanding of the business, enquiries of legal counsel and management, review of internal audit reports and of the volume and nature of complaints received by the whistleblowing hotline during the year relevant to the Company.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

# Independent Auditor's report to the Member of The Shell Transport and Trading Company Limited (continued)

## Use of our report

This report is made solely to the Company's member, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's member those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's member as a body, for our audit work, for this report, or for the opinions we have formed.

William Testa (Senior Statutory Auditor)

East & Young LLP

For and on behalf of Ernst & Young LLP, Statutory Auditor

London

Date: 28 September 2022

# Profit and loss account for the year ended 31 December 2021

# Continuing operations

	Note	2021 \$ m	2020 \$ m
Cost of sales	·	0.4	1.7
GROSS PROFIT	• • • • • •	0.4	1.7
Administrative expenses	_	(518.5)	(387.5)
OPERATING LOSS	5	(518.1)	(385.8)
Income from shares in subsidiary undertaking	·	<u> </u>	2,462.0
(LOSS)/PROFIT BEFORE INTEREST AND TAXAT	ION	(518.1)	2,076.2
Interest receivable and similar income	3	3.8	22.9
Interest payable and similar charges	. 4	(1.1)	(13.1)
(LOSS)/PROFIT BEFORE TAXATION		(515.4)	2,086.0
Tax credit on (loss)/profit	7 _	77.5	44.6
(LOSS)/PROFIT FOR THE YEAR	. · · <u> </u>	(437.9)	2,130.6

# Statement of comprehensive income for the year ended 31 December 2021

	<b>.</b>	2021	2020
	Note	\$ m	\$ m
(Loss)/profit for the year	•	(437.9)	2,130.6
Other comprehensive income: Items that may be reclassified subsequently to profit or loss			
Foreign currency translation gain/(loss)		5.9	(21.5)
Tax on item's relating to components of other comprehensive			
income		<u> </u>	0.4
		5.9	(21.1)
Items that will not be reclassified subsequently to profit or loss			• ••
Remeasurement loss on pension scheme	11	(26.3)	(6.8)
Tax on items relating to components of other comprehensive	.*		
income that will not be reclassified to profit or loss		2.3	1.3
		(24.0)	(5.5)
Other comprehensive loss for the year, net of tax	_	(18.1)	(26.6)
Total comprehensive (loss)/income for the year	_	(456.0)	2,104.0

## (Registration number: 00054485) Balance sheet as at 31 December 2021

	Note	2021 \$ m	2020 \$ m
Fixed assets			
Investments	8	433.5	433.5
Deferred tax	7	105.2	75.9
		538.7	509.4
Current assets			
Debtors	9	3,892.6	6,254.3
Cash at bank and in hand	· -	<u> </u>	0.1
		3,892.6	6,254.4
Creditors: Amounts falling due within one year	10	(623.1)	(582.5)
Net current assets	· .	3,269.5	5,671.9
Total assets less current liabilities		3,808.2	6,181.3
Provisions	12	(25.4)	(31.8)
Net assets excluding pension deficit		3,782.8	6,149.5
Pension deficit	.11	(392.2)	(346.3)
Net assets	=	3,390.6	5,803.2
Equity	•		
Called up share capital	13	4,331.3	4,331.3
Capital redemption reserve		153.4	153.4
Other reserves		(4,075.1)	(4,075.1)
Currency translation reserve	•	177.0	171.1
Profit and loss account	, <u> </u>	2,804.0	5,222.5
Total equity	=	3,390.6	5,803.2

The financial statements on pages 12 to 65 were authorised for issue by the Board of Directors on \_\_\_\_\_\_ and signed on its behalf by:

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M.J. Ashworth Director

# Statement of changes in equity for the year ended 31 December 2021

	Called up share capital \$ m	Profit and loss account \$ m	Currency translation reserve \$ m	Capital redemption reserve \$ m	Other reserves \$ m	T
ance as at 1 January 2020	4,331.3	5,329.1	192.2	153.4	(4,075.1)	5,9.
it for the year	-	2,130.6	-	·	· <b>-</b>	2,1
er comprehensive loss for the year		. (5.5)	(21.1)			(2
al comprehensive income for the year	-	2,125.1	(21.1)		-	2,1
idends paid (refer note 14)		(2,231.7)		<u>. ) -</u>	<u> </u>	(2,23
ance as at 31 December 2020	4,331.3	5,222.5	171.1	153.4	(4,075.1)	5,8
ance as at 1 January 2021	4,331.3	5,222.5	171.1	153.4	(4,075.1)	5,81
s for the year		(437.9)	-	-	_	(43
er comprehensive loss for the year		(24.0)	5.9			(1
al comprehensive loss for the year		(461.9)	5.9	•	•	(45
idends paid (refer note 14)		(1,956.6)	-			(1,95
ance as at 31 December 2021	4,331.3	2,804.0	177.0	153.4	(4,075.1)	3,3

### Notes to the financial statements for the year ended 31 December 2021

#### General information

The Company is a private company limited by share capital incorporated and domiciled in England and

The address of its registered office is: Shell Centre, London, SE1 7NA, United Kingdom.

#### 1 Accounting policies

### Basis of preparation

These financial statements were prepared in accordance with Financial Reporting Standard 101 Reduced Disclosure Framework which involves the application of UK adopted International Accounting Standards. The financial statements have been prepared under the historical cost convention, except for certain items measured at fair value, and in accordance with the Companies Act 2006.

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented.

### Going concern

As at the date of approving the financial statements, the impact of COVID-19 on the Company's operations is continually being assessed and is subject to rapid change. The Directors have considered the potential risks and uncertainties relating to COVID-19 on the Company's business, credit, market, and liquidity position. Based on the above analysis, the Directors have assessed that the Company is expected to have adequate headroom to meet its liabilities and commitments over the going concern period to 30 September 2023. The Directors have assessed that the Company has adequate resources to continue in operation for the period to 30 September 2023.

The Group sweeps cash from subsidiary companies to a central treasury company account on a daily basis. The Company shows the balance swept at the end of the year as an amount owed by a fellow subsidiary undertaking. The Directors consider that the Company will have access to the funds swept to these accounts when required by the Company.

## Notes to the financial statements for the year ended 31 December 2021 (continued)

### 1 Accounting policies (continued)

The preparation of financial statements in conformity with FRS 101 requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 2.

The following exemptions from the disclosure requirements of IFRS have been applied in the preparation of these financial statements, in accordance with FRS 101:

- IFRS 7, 'Financial Instruments: Disclosures';
- Paragraphs 91 to 99 of IFRS 13, 'Fair value measurement' (disclosure of valuation techniques and inputs used for fair value measurement of assets and liabilities);
- Paragraph 38 of IAS 1, 'Presentation of financial statements' comparative information requirements in respect of:
- (i) paragraph 79(a)(iv) of IAS 1 'Presentation of financial statements';
- (ii) paragraph 73(e) of IAS 16 'Property, plant and equipment';
- The following paragraphs of IAS 1, 'Presentation of financial statements':
  - (i) 10(d) (statement of cash flows);
  - (ii) 10(f) (a balance sheet as at the beginning of the preceding period when an entity applies an accounting policy retrospectively or makes a retrospective restatement of items in its financial statements, or when it reclassifies items in its financial statements);
  - (iii) 16 (statement of compliance with all IFRS);
  - (iv) 38A (requirement to present a minimum of two statements for each of the primary financial statements, including cash flow statements and related notes);
  - (v) 38B-D (additional comparative information);
  - (vi) 40A-D (requirements for a third balance sheet);
  - (vii) 111 (cash flow statement information); and
  - (viii) 134-136 (capital management disclosures)
- IAS 7, 'Statement of cash flows';
- Paragraph 30 and 31 of IAS 8 'Accounting policies, changes in accounting estimates and errors' (requirement for the disclosure of information when an entity has not applied a new IFRS that has been issued but is not yet effective);
- Paragraph 17 and 18A of IAS 24, 'Related party disclosures' (key management compensation);
- The requirements in IAS 24, 'Related party disclosures' to disclose related party transactions entered into between two or more wholly owned members of a group.

#### Notes to the financial statements for the year ended 31 December 2021 (continued)

### 1 Accounting policies (continued)

#### Consolidation

The financial statements contain information about The Shell Transport and Trading Company Limited as an individual company and do not contain consolidated financial information as the parent of a group. The Company is exempt under section 400 of the Companies Act 2006 from the requirement to prepare consolidated financial statements as it and its subsidiary undertakings are included by full consolidation in the consolidated financial statements of its ultimate parent, Shell plc, a company incorporated in England and Wales.

The immediate parent company is Shell Petroleum N.V.

The ultimate parent company and controlling party is Shell plc, which is the parent undertaking of the smallest and largest group to consolidate these financial statements.

The consolidated financial statements of Shell plc are available from:

Shell plc

Tel: +31 888 800 844 email: order@shell.com

Registered office: Shell Centre, London, SE1 7NA

## Income from shares in subsidiary and participating undertakings

Income from shares in subsidiary and participating undertakings represents dividends relating to the current year and prior periods. Dividends are recognised on a paid basis unless the dividend has been confirmed by a general meeting of the subsidiary and participating undertakings, in which case income is recognised on the date at which receipt is deemed virtually certain.

#### **Taxation**

Tax is recognised in profit or loss, except that tax attributable to an item of income or expense recognised as other comprehensive income is also recognised directly in other comprehensive income or directly in equity.

#### Current tax

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date for tax payable to HM Revenue and Customs, or for group relief to surrender to or to be received from other Group undertakings, and for which payment may be requested. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation by Shell and tax authorities differently and establishes provisions where appropriate.

## Notes to the financial statements for the year ended 31 December 2021 (continued)

## 1 Accounting policies (continued)

## Deferred tax .

Deferred tax is recognised on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements.

Deferred tax assets are recognised to the extent that it is probable that future taxable profits will be available against which the deductible temporary differences, unused tax losses and credits carried forward can be utilized.

Deferred tax assets and liabilities are measured using corporation tax rates that are expected to apply in the periods in which the temporary differences are expected to reverse based on tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset deferred tax assets against deferred tax liabilities and when the deferred income taxes assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

Amounts relating to deferred tax are undiscounted.

### Foreign currency translation

#### (i) Functional and presentation currency

Items included in the financial statements of the Company are measured using the currency of the primary economic environment in which the Company operates ('the functional currency'). The financial statements are presented in US Dollar (\$), which is also the Company's functional currency.

## (ii) Transaction and balances

Income and expense items denominated in foreign currencies are translated into \$ at the rate ruling on their transaction date.

Monetary assets and liabilities recorded in foreign currencies have been translated in \$ at the rates of exchange ruling at the year end. Differences on translation are included in the profit and loss account. Non-monetary assets and liabilities denominated in a foreign currency are translated using exchange rates at the date of the transaction. No subsequent translations are made once this has occurred.

## Notes to the financial statements for the year ended 31 December 2021 (continued)

### 1 Accounting policies (continued)

#### Decommissioning and restoration costs

The Company follows the requirements of IAS 37 "Provisions, Contingent Liabilities and Contingent Assets". The total estimated cost of decommissioning and restoration, discounted to its net present value, is provided for and also recognised as a cost of each field, onshore terminal or main trunkline and capitalised within tangible fixed assets. The capitalised cost is amortised over the life of the field on a unit-of-production basis for offshore facilities and on a straight-line basis for onshore terminals and main trunklines. The unwinding of the discount in the net present value of the total expected cost is treated as an interest expense. Changes in estimates result in an equal and opposite movement in the provision and the associated asset. If a decrease in the provision exceeds the asset's carrying amount, the excess is recognised in the profit and loss account. Changes in estimates of assets are depreciated prospectively over the remaining reserves of the field or the remaining life of the onshore terminal or pipeline as appropriate.

#### Financial instruments

#### Financial assets.

Financial assets are classified at initial recognition and subsequently measured at amortised cost, fair value through other comprehensive income (FVOCI) or fair value through profit or loss (FVTPL). The classification of financial assets is determined by the contractual cash flows and where applicable the business model for managing the financial assets.

A financial asset is measured at amortised cost if the objective of the business model is to hold the financial asset in order to collect contractual cash flows and the contractual terms give rise to cash flows that are solely payments of principal and interest. Financial assets at amortised cost are initially recognised at fair value plus or minus transaction costs that are directly attributable to the acquisition or issue of the financial asset. Subsequently the financial asset is measured using the effective interest method less any impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired. All equity instruments and other debt instruments are recognised at fair value. For equity instruments, on initial recognition, an irrevocable election (on an instrument-by-instrument basis) can be made to designate these as at FVOCI (without recycling to profit and loss) instead of FVTPL. Dividends received on equity instruments are recognised as other income in profit or loss when the right of payment has been established, except when the company benefits from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in other comprehensive income.

#### Notes to the financial statements for the year ended 31 December 2021 (continued)

### 1 Accounting policies (continued)

## Impairment of financial assets

The impairment requirements for expected credit losses are applied to financial assets measured at amortised cost, financial assets measured at FVOCI and financial guarantees contracts to which IFRS 9 is applied and that are not accounted for at FVTPL. If the credit risk on the financial asset has increased significantly since initial recognition, the loss allowance for the financial asset is measured at an amount equal to the lifetime expected credit losses. In other instances, the loss allowance for the financial asset is measured at an amount equal to the twelve month expected credit losses (ECLs). Changes in loss allowances are recognised in profit and loss. For trade debtors that do not contain a significant financing component, the simplified approach is applied recognising expected lifetime credit losses from initial recognition.

As a result of COVID-19, there continues to be uncertainty in the macroeconomic conditions with an expected negative impact on global economic environment. Therefore, this has an impact on our customers who are also exposed to the same macroeconomic changes. The Company however has Credit risk policies in place to ensure that sales are made to customers with appropriate creditworthiness, and include detailed credit analysis and monitoring of customers against counterparty credit limits. Where appropriate, netting arrangements, credit insurance, prepayments and collateral are used to manage credit risk. Therefore, the Company's risk of exposure to bad debts is not significant.

#### Financial liabilities

Financial liabilities are measured at amortised cost, unless they are required to be measured at FVTPL, such as instruments held for trading, or the Company has opted to measure them at FVTPL. Debt and trade creditors are recognised initially at fair value based on amounts exchanged, net of transaction costs, and subsequently at amortised cost. Interest expense on debt is accounted for using the effective interest method and is recognised in income.

## Investment in subsidiaries and participating undertakings

These comprise investments in shares that the Company intends to hold on a continuing basis. The investments in subsidiary and participating undertakings are stated at cost, less provisions for impairment. The Company carries out a review for the potential impairment of an investment if events or changes in circumstances indicate that the carrying amount of the investment may not be recoverable. Such impairment reviews are performed in accordance with IAS 36. Any impairments are recorded in the profit and loss account.

If, after an impairment loss has been recognised, the recoverable amount of an investment increases because of a change in economic conditions or in the expected use of the asset, the resulting reversal of the impairment loss is recognised in the current year to the extent that it increases the carrying amount of the investment up to the amount it would have been had the original impairment not occurred.

#### Notes to the financial statements for the year ended 31 December 2021 (continued)

### 1 Accounting policies (continued)

#### **Provisions**

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

Provisions are measured at the management's best estimate of the expenditure required to settle the obligation at the reporting date and are discounted to present value at a rate intended to reflect the time value of money where the effect of time value of money is material.

## Defined benefit pension obligation

The Company is a member of the Shell Supplementary Pension Plan ("SSPP"), an unfunded defined benefit pension plan, providing retirement benefits based on final salary. The valuation in accordance with IAS 19 is based on a full assessment of the liabilities as prepared by Aon Hewitt Limited, the SSPP's actuary. The present value of the defined benefit obligation, the related current service cost and any past service costs were measured using the projected unit credit method. As this is an unfunded arrangement, no contributions are expected to be paid over the next financial year.

The amounts recognised in the profit and loss account in respect of the SSPP mainly comprise service cost and interest. Service cost comprises principally the increase in the present value of the obligation for benefits resulting from employee service during the period (current service cost) and also amounts relating to past service and settlements or amendments of plans. Plan amendments are changes to benefits and are generally recognised when all legal and regulatory approvals have been received and the effects have been communicated to members. Interest is calculated using the discount rate on the defined benefit liability. Re-measurements of the defined benefit liability resulting from actuarial gains and losses are recognised in other comprehensive income.

## Netting off policy

Balances with counterparties are stated gross, unless both of the following conditions are met:

- · Currently there is a legally enforceable right to set off the recognised amounts; and
- There is intent either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

## Financial guarantees

Financial guarantees are initially recognised at fair value and are subsequently measured at the higher of (a) the IFRS 9 Expected Credit Loss (ECL) allowance and (b) the amount initially recognised less, when appropriate, cumulative amortisation recognised in accordance with IFRS 15.

## Notes to the financial statements for the year ended 31 December 2021 (continued)

## 2 Critical accounting judgements and key sources of estimation uncertainty

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

#### Impairment of investments

Investments are tested for impairment whenever events or changes in circumstances indicate that the carrying amounts for those assets may not be recoverable. For the purposes of determining whether impairment of investments has occurred, and the extent of any impairment or its reversal, management review a range of measures relating to the underlying entity's performance, changes to net assets of investee entity, including the net present value of future cash flows. In computing the net present value, the estimated risk adjusted future cash flows are discounted to their present value using a post-tax discount rate that reflects Shell's post-tax WACC. The discount rate applied does not reflect specific local risks for which future cash flow estimates have been adjusted.

In assessing these measures, management make a number of assumptions relating (but not restricted) to future oil and gas prices, expected production volumes and refining margins appropriate to the local circumstances and environment. These assumptions and the judgements of management that are based on them are subject to change as new information becomes available. Changes in economic conditions can also affect the rate used to discount future cash flow estimates.

Judgement, which is subject to change as new information becomes available, can be required in determining when an asset is classified as held for sale. A change in that judgement could result in impairment charges affecting income, depending on whether classification requires a write-down of the asset to its fair value less costs to sell.

#### Group defined benefit pension scheme

Certain employees participate in a group defined benefit pension scheme with other companies in the region. Under the terms of the scheme, there is no policy for allocating the net defined benefit obligation amongst the participating members.

The scheme is therefore accounted for as a defined contribution scheme, see note 12.

## Notes to the financial statements for the year ended 31 December 2021 (continued)

#### 2 Critical accounting judgements and key sources of estimation uncertainty (continued)

## Climate change and energy transition

In 2021, Shell launched its Powering Progress strategy to accelerate the transition of its business to net-zero emissions, including targets to reduce the carbon intensity of energy products sold (Scope 1, 2 and 3 emissions) by 6-8% by 2023, 20% by 2030, 45% by 2035, and 100% by 2050. In October 2021, Shell announced a new target to halve the absolute emissions from its operations and the energy it buys to run them by 2030, compared with 2016 levels on a net basis. This additional target will help Shell to step up the pace of change to become a net-zero emissions energy business. Shell plc's Annual Report in page 242 under note 4 describes how Shell has considered climate-related impacts in some key areas of the financial statements and how this translates into the valuation of assets and measurement of liabilities as Shell makes progress in the energy transition.

## Provision for expected credit losses of debtors

The Company computes probability of default rates for third party trade debtors based on historical loss experience adjusted for current and forward looking information. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed. For intra-group debtors, the Company uses an internal credit rating to determine the probability of default. Internal credit ratings are based on methodologies adopted by independent credit rating agencies.

## Decommissioning and restoration provisions

Provisions are recognised for the future decommissioning and restoration of hydrocarbon production facilities and pipelines at the end of their economic lives. The estimated cost is recognised in income over the life of the proved developed reserves on a unit-of-production basis or on a straight-line basis, as applicable. Changes in the estimates of costs to be incurred, proved developed reserves, or in the rate of production will therefore impact income, generally over the remaining economic life of the related assets.

Estimates of the amounts of provisions recognised are based on current legal and constructive requirements, technology and price levels. Because actual outflows can differ from estimates due to changes in laws, regulations, public expectations, technology, prices and conditions, and can take place many years in the future, the carrying amounts of provisions are regularly reviewed and adjusted to take account of such changes. The discount rate applied is reviewed annually.

## Notes to the financial statements for the year ended 31 December 2021 (continued)

## 3 Interest receivable and similar income

	2021	2020
Interest from Group undertakings:	\$ m	\$ m
Subsidiary undertaking	0.1	18.8
Profit on currency translation	3.7	
Other interest income	-	4.1
	3.8	22.9
4 Interest payable and similar charges		
	2021 \$ m	2020 \$ m
Loss on currency translation	-	11.5
Unwinding of discount on long term provisions (refer note 12)	. 0.3	0.4
Other interest payable	0.8	1.2
	<u> </u>	13.1
5 Operating loss		·
The Company had no employees during 2021 (2020: none).		
6 Auditor's remuneration		
	2021	2020
	\$	\$
Audit of the financial statements	15,233.0	5,717.0

The Auditor's remuneration of \$15,233 (2020: \$5,717) in respect of the statutory audit was borne by the Company for both the current and preceding years.

Fees paid to the Company's auditor and its associates for non-audit services to the Company itself are not disclosed in the individual financial statements of the Company because the Shell plc consolidated financial statements are required to disclose such fees on a consolidated basis.

Notes to the financial statements for the year ended 31 December 2021 (continued)

## 7 Tax credit on profit

# Tax credit in the profit and loss account

The tax credit for the year of \$77.5 million (2020: tax credit of \$44.6 million) is made up as follows:

	2021 \$ m	2020 \$ m
Current taxation		· · · · · · · · · · · · · · · · · · ·
UK corporation tax	(53.1)	(26.5)
UK corporation tax adjustment to prior periods	2.7	(6.8)
Total current tax credit	(50.4)	(33.3)
Deferred taxation		
Arising from origination and reversal of temporary differences	(2.1)	(5.1)
Arising from changes in tax rates and laws	(25.0)	(6.2)
Total deferred tax credit	(27.1)	(11.3)
Tax credit in the profit and loss account	(77.5)	(44.6)

Notes to the financial statements for the year ended 31 December 2021 (continued)

## 7 Tax credit on profit (continued)

#### Reconciliation of total tax credit

The tax on loss before tax for the year differs from the standard rate of corporation tax in the UK of 19% (2020: 19%).

The differences are reconciled below:

	2021 \$ m	2020 \$ m
Loss/(profit) before tax	(515.4)	2,086.0
Tax on loss/(profit) calculated at standard rate (2021: 19%) (2020: 19%)	(97.9)	396.3
Effects of:		
Income exempt from taxation	-	(467.8)
Expenses not deductible	39.7	28.3
Adjustments in respect of prior periods	2.7	(6.8)
Currency translation adjustments	0.4	0.5
Unrelieved tax losses carried forward	0.1	-
Tax on interest exposure	4.3	11.3
Supplementary corporation tax*	0.1	0.3
Effect of change in corporation tax rates	(26.8)	(6.2)
Tax on imputed interest	(0.1)	(0.5)
Total tax credit	(77.5)	(44.6)

<sup>\*</sup> Refers to supplementary corporation tax of 10% calculated on UK North Sea oil related income under the same base as normal corporation tax except that there is no deduction for finance costs. UK North Sea oil related capital expenditure incurred from 17 April 2002 qualifies for 100% allowances.

The Finance (No.2) Act 2015 reduced the main rate of UK corporation tax to 19%, effective from 1 April 2017. A further reduction in the UK corporation tax rate to 17% was expected to come into effect from 1 April 2020 (as enacted by Finance Act 2016 on 15 September 2016). However, legislation introduced in the Finance Act 2020 (enacted on 22 July 2020) repealed the reduction of the corporation tax, thereby maintaining the current rate of 19%.

The Finance Act 2021 (enacted on 24 May 2021) increased the main rate of UK corporation tax to 25% with effect from 1 April 2023.

# Notes to the financial statements for the year ended 31 December 2021 (continued)

## 7 Tax credit on profit (continued)

## Deferred tax assets

Asset \$ m
98.0 7.1
105.2
Asset \$ m
65.8 10.1 <b>75.9</b>

## Deferred tax movement during the year:

	At 1 January 2021 \$ m	Recognised in profit and loss \$ m	Recognised in other comprehensive income \$ m	At 31 December 2021 \$ m
Defined benefit obligations Provision for decommissioning and restoration not yet allowed	65.8	29.9	2.3	98.0
for tax	10.1	(2.8)	(0.1)	7.2
Net tax assets	75.9	27.1	2.2	105.2

## Notes to the financial statements for the year ended 31 December 2021 (continued)

## 7' Tax credit on profit (continued)

## Deferred tax movement during the prior year:

Defined homefit chliquitions	At 1 January 2020 \$ m 52.2	Recognised in profit and loss \$ m	Recognised in other comprehensive income \$ m	At 31 December 2020 \$ m 65.8
Defined benefit obligations Provision for decommissioning and restoration not yet allowed for	10.7			10.1
Net tax assets	62.9	(1.0) 11.3	1.7	75.9
Deferred tax consists of the following	ng deferred tax as	ssets:		
•			2021 \$ m	2020 \$ m
Deferred tax assets due more than 1	12 months		105.2	75.9
Total deferred tax		-	105.2	75.9
8 Investments				· .
		Subsidiary undertaking shares \$ m	Participating undertaking shares \$ m	Total \$ m
Cost				•
Balance at 1 January 2021		433.5	149.2	582.7
Balance at 31 December 2021		433.5	149.2	582.7
Amounts provided				
Balance at 1 January 2021			(149.2)	(149.2)
Balance at 31 December 2021			(149.2)	(149.2)
Carrying amount				
At 31 December 2021		433.5	·	433.5
At 31 December 2020		433.5	· <u>-</u>	433.5

## Notes to the financial statements for the year ended 31 December 2021 (continued)

## 8 Investments (continued)

The Directors believe that the carrying value of the investments is supported by their underlying net assets.

A list of the Company's subsidiary and participating undertaking as at 31 December 2021 is included in note 19.

#### 9 Debtors

#### Debtors: amounts due within one year

	2021 \$ m	2020 \$ m
Amounts owed by Group undertakings:		. ·
Subsidiary undertakings	3,870.7	6,252.3
Other debtors	5.9	0.2
Tax receivable	16.0	1.8
	3,892.6	6,254.3

Amounts owed by Group undertakings are payable upon demand bearing interest rate ranging from 0.00% to 1.37%.

The Company has recorded all financial assets at amortised cost.

The impairment provision required under IFRS 9 was calculated using 12 month ECLs. No assets were assessed as credit impaired.

## Notes to the financial statements for the year ended 31 December 2021 (continued)

## 10 Creditors: amounts falling due within one year

	2021	2020
	\$ m	\$ m
Amounts owed to Group undertakings:		
Parent undertakings	5.4	· -
Subsidiary undertakings	597.5	554.2
Fellow subsidiary undertakings	20.1	. 14.4
Tax liability	·	13.3
Unclaimed dividends	0.1	0.1
Other creditors	<u> </u>	. 0,5
	623.1	582.5

Amounts owed by Group undertakings are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

The Company has recorded all financial liabilities at amortised cost.

Notes to the financial statements for the year ended 31 December 2021 (continued)

## 11 Pension and other schemes

## Defined benefit pension schemes

The Shell Supplementary Pension Plan ("SSPP") is an unfunded defined benefit pension plan, providing retirement benefits based on final salary to eligible employees, some of which continue to work within the Shell Group and for whom benefits continue to accrue in respect to current period service. It provides benefits above those provided by the SCPF for members whose benefits exceed the Lifetime Allowance or Annual Allowance and who have been invited to join the SSPP. The actuarial gains and losses arising on the scheme are recognised within other comprehensive income in accordance with IAS 19.

The valuation and disclosures in accordance with IAS 19 are based on a full assessment of the liabilities of the SSPP as at 31 December 2021, as prepared by Aon Hewitt Limited, the SSPP's actuary. The present value of the defined benefit obligation, the related current service cost and any past service costs were measured using the projected unit credit method.

As this is an unfunded arrangement, no contributions are expected to be paid over the next financial year.

### Principal actuarial assumptions

The significant actuarial assumptions used to determine the present value of the defined benefit obligation at the balance sheet date are as follows:

		2021 %	2020 %
Discount rate		1.9	1.5
Future salary increases		2.5	2.5
Future pension increases		2.8	2.6
Retail prices index inflation		3.2	2.6
Consumer prices index inflation	•	2.8	2.0

## Notes to the financial statements for the year ended 31 December 2021 (continued)

## 11 Pension and other schemes (continued)

## Reconciliation of scheme assets and liabilities to assets and liabilities recognised

The amounts recognised in the balance sheet are as follows:

	2021 \$ m	2020 \$ m
Present value of scheme liabilities	392.2	346.3
Scheme liabilities		
Changes in the present value of scheme liabilities are as follows:	•	
	2021 \$ m	2020 \$ m
Present value at start of year	346.3	307.3
Current service cost	26.1	16.6
Past service cost	2.1	3.7
Actuarial loss arising from changes in demographic assumptions	2.8	1.2
Actuarial loss arising from changes in financial assumptions	16.6	8.6
Actuarial gains arising from experience adjustments	6.9	(3.0)
Foreign exchange differences	(4.7)	14.1
Interest cost	4.1	5.3
Benefits paid	(12.5)	(7.5)
Loss on curtailments and settlements	4.5	
Present value at end of year	392.2	346.3

## Notes to the financial statements for the year ended 31 December 2021 (continued)

## 11 Pension and other schemes (continued)

Amounts recognised in the profit and loss account			
		2021 \$ m	2020 \$ m
Amounts recognised in operating profit			
Current service cost		26.1	16.6
Past service cost	• .	2.1	3.7
Loss on curtailments and settlements	,	4.5	-
Interest cost	• . •	4.1	5.3
Recognised in arriving at operating profit		36.8	25.6
Amounts recognised in interest income or costs			
Foreign exchange differences	·	(4.7)	14.1
Amounts taken to the statement of comprehensive income		· .	
		2021 \$ m	2020 \$ m
Actuarial loss arising from changes in demographic assum	ptions	2.8	1.2
Actuarial loss arising from changes in financial assumption	าร	16.6	8.6
Actuarial gains arising from experience adjustments		6.9	(3.0)
Amounts recognised in the Statement of Comprehensive In	ncome	26.3	6.8

#### Notes to the financial statements for the year ended 31 December 2021 (continued)

#### 12 Provisions

	Decommissioning and restoration \$ m	Other provisions \$ m	Total \$ m
Balance as at 1 January 2021	25.1	6.7	31.8
(Decrease)/increase in existing provisions	(0.9)	0.7	(0.2)
Provisions used	(6.3)	_	(6.3)
Increase due to passage of time or unwinding of discount (refer note 4)	0.3	· -	0.3
Increase due to foreign exchange differences	. (0.2)		(0.2)
Balance as at 31 December 2021	18.0	7.4	25.4

At 31 December 2021, the Company has provided for \$18.0 million (2020: \$25.1 million) in respect of the decommissioning of its oil and gas field and related infrastructure and the restoration of the sites. It is anticipated that decommissioning and restoration costs will be incurred over the next 6 years. The exact timing of these costs is dependent upon a number of factors. The provision has been estimated using existing technology, at current prices and discounted using a real discount rate of 2% as at 31 December 2021 (2020: 1.75%).

#### 13 Called up share capital

#### Allotted, called up and fully paid shares

	No.	2021 \$ m	No.	2020 \$ m
Issued share capital of £0.25 each	9,603,349,999	4,331.3	9,603,349,999	4,331.3
Dividend access share of £0.25 each	1.	-	1	٠. ـ
	9,603,350,000	4,331.3	9,603,350,000	4,331.3

#### Notes to the financial statements for the year ended 31 December 2021 (continued)

#### 13 Called up share capital (continued)

The dividend access share is held by Computershare Trustees (Jersey) Limited ('Computershare Trustees') as dividend access share trustee to facilitate the preservation of the tax treatment of dividends paid to the previous public shareholders of the Company. Pursuant to a declaration of trust, Computershare Trustees will hold any dividends paid in respect of the dividend access share on trust for the holders of Class B shares of Shell plc from time to time and will arrange for prompt disbursement of such dividends to holders of Class B shares of Shell plc. Interest and other income earned on unclaimed dividends will be for the account of the Company and any dividends which are unclaimed after 12 years will revert to the Company, as appropriate. Holders of Class B shares of Shell plc will not have any interest in the dividend access share and will not have any rights against the Company as issuer of the dividend access share. The only assets held on trust for the benefit of the holders of Class B shares of Shell plc will be dividends paid to the dividend access trustee in respect of the dividend access share.

The declaration and payment of dividends on the dividend access share will require board action by the Company and will be subject to any applicable legal or articles limitations in effect from time to time. In no event will the aggregate amount of the dividend paid by the Company under the dividend access mechanism for a particular period exceed the aggregate amount of the dividend declared by the Shell plc Board on the Class B shares of Shell plc in respect of the same period.

The dividend access mechanism may be suspended or terminated at any time by Shell's Directors or the Directors of the Company, for any reason and without financial recompense. This might, for instance, occur in response to changes in relevant tax legislation.

#### 14 Dividends

Interim dividends of \$1,956.6 million were paid in the year (2020: \$2,231.7 million) The Directors recommend no further dividend be paid for the year ended 31 December 2021 (2020: nil).

#### 15 Directors' emoluments

The Directors' emoluments for the year were as follows:

				2021	2020
•	•	٠.,		\$ m	\$ m
<b>Emoluments</b>			•	2.6	1.5

The number of Directors who were receiving employment benefits as at 31 December 2021 are as follows:

#### Notes to the financial statements for the year ended 31 December 2021 (continued)

#### 15 Directors' emoluments (continued)

	2021 No.	2020 No.
Shares receivable by Directors	. 4	4
Accruing benefits under defined benefit pension scheme	4	4
In respect of the highest paid Director:		
	2021 \$ m	2020 \$ m
Emoluments	1.3	1.0
Defined benefit accrued pension entitlement at the end of the period	0.1	0.1
	1.4	1.1

During the year the highest paid Director received or was entitled to receive shares under a long term incentive scheme.

#### 16 Contingent liability

A contingent liability of \$156.6 million (2020: \$136.4 million) exists in relation to deductibility of new business development costs out of which \$9.7 million is in relation to interest on tax. This exposure has arisen following a tax enquiry opened by the UK tax authority in the year 2015 and no settlement has been reached yet with the authority.

#### 17 Commitments

#### Guarantees

In 2009 the Company issued a guarantee to Shell Pensions Trust Limited, the Trustee of the SCPF, for payments due from Member Companies for an amount up to £500.0 million. In the judgement of the Directors, no material liability is expected to arise from this.

#### Notes to the financial statements for the year ended 31 December 2021 (continued)

#### 18 Events after the end of the reporting period

On January 21, 2022, the ultimate parent Company changed its name from Royal Dutch Shell plc to Shell plc.

Russia's recent invasion of Ukraine poses wide-ranging challenges. Given the evolving situation, there are many unknown factors and events that could materially impact our operations. These events have and continue to impact credit risks including those related to receivables, treasury and other factors. Any of these factors, individually or in aggregate, could have a material effect on our earnings, cash flows and financial condition.

On 17 May 2022 the Company terminated its membership of the Shell Contributory Pension Fund (SCPF). On this date the Company entered into a contractual apportionment arrangement with the Trustee of the SCPF and Shell International Trading and Shipping Company Limited ('STASCO'), whereby STASCO took responsibility for the Company's liabilities to the SCPF.

#### 19 Investments

Details of the subsidiaries as at 31 December 2021 are as follows:

Name of subsidiary	Registered office and Country of incorporation	Class of shares	% of ownership
Austen & Butta Pty Ltd*	Shell House, 562 Wellington Street, Perth, WA 6000, Australia	Ordinary	100%
ERM Braemar 3 Power Pty Ltd*	Level 52, 111 Eagle Street, Brisbane, QLD 4000, Australia	Ordinary	100%
ERM Employee Share Plan Administrator Pty Ltd*	Level 52, 111 Eagle Street, Brisbane, QLD 4000, Australia	Ordinary	100%
ERM Energy Solutions Holdings Pty Ltd*	Level 52, 111 Eagle Street, Brisbane, QLD 4000, Australia	Ordinary	100%
ERM Financial Services Pty Ltd*	Level 52, 111 Eagle Street, Brisbane, QLD 4000, Australia	Ordinary	100%

#### Notes to the financial statements for the year ended 31 December 2021 (continued)

Name of subsidiary	Registered office and Country of incorporation	Class of shares	% of ownership
ERM Gas Pty Ltd*	Level 52, 111 Eagle Street, Brisbane, QLD 4000, Australia	Ordinary	100%
ERM Holdings Pty Ltd*	Level 52, 111 Eagle Street, Brisbane, QLD 4000, Australia	Ordinary	100%
ERM Land Holdings Pty Ltd*	Level 52, 111 Eagle Street, Brisbane, QLD 4000, Australia	Ordinary	100%
ERM Neerabup Power Pty Ltd*	Level 52, 111 Eagle Street, Brisbane, QLD 4000, Australia	Ordinary	100%
ERM Oakey Power Holdings Pty Ltd*	Level 52, 111 Eagle Street, Brisbane, QLD 4000, Australia	Ordinary	100%
ERM Power Developments Pty Ltd*	Level 52, 111 Eagle Street, Brisbane, QLD 4000, Australia	Ordinary	100%
ERM Power International Pty Ltd*	Level 52, 111 Eagle Street, Brisbane, QLD 4000, Australia	Ordinary	100%
ERM Power Investments Pty Ltd*	Level 52, 111 Eagle Street, Brisbane, QLD 4000, Australia	Ordinary	100%
ERM Power Limited*	Level 52, 111 Eagle Street, Brisbane, QLD 4000, Australia	Ordinary	100%
ERM Power Retail Pty Ltd*	Level 52, 111 Eagle Street, Brisbane, QLD 4000, Australia	Ordinary	100%
ERM Power Services Pty Ltd*	Level 52, 111 Eagle Street, Brisbane, QLD 4000, Australia	Ordinary	100%
ERM Power Utility Systems Pty Ltd*	Level 52, 111 Eagle Street, Brisbane, QLD 4000, Australia	Ordinary	100%

# Notes to the financial statements for the year ended 31 December 2021 (continued)

Name of subsidiary	Registered office and Country of incorporation	Class of shares	% of ownership
ERM Wellington 1 Holdings Pty Ltd*	Level 52, 111 Eagle Street, Brisbane, QLD 4000, Australia	Ordinary	100%
Greensense Pty Ltd*	Level 52, 111 Eagle Street, Brisbane, QLD 4000, Australia	Ordinary	100%
Lumaled Pty Ltd*	Level 52, 111 Eagle Street, Brisbane, QLD 4000, Australia	Ordinary	100%
North West Shelf LNG Pty Ltd*	Shell House, 562 Wellington Street, Perth, WA 6000, Australia	Ordinary	100%
Ocean Century Tf Limited*	35/F AIA Kowloon Tower, Landmark East, 100 How Ming Street, Kwun Tong, Kowloon, Hong Kong	redeemable	100%
Powermetric Metering Pty Ltd*	Level 52, 111 Eagle Street, Brisbane, QLD 4000, Australia	Ordinary	· 100%.
Richmond Valley Solar Thermal Pty Ltd*	Level 52, 111 Eagle Street, Brisbane, QLD 4000, Australia	Ordinary	100%
Rhein-Main-Rohrleitungs transportgesellschaft mbH*	Godorfer Hauptstrasse 186, Köln, 50997, GERMANY	Ordinary	60.8%
SASF Pty Ltd*	Shell House, 562 Wellington Street, Perth, WA 6000, Australia	Ordinary	100%
Select Carbon Pty Ltd*	Level 30, 275 George Street, Brisbane, QLD 4000, Australia	Ordinary	100%

## Notes to the financial statements for the year ended 31 December 2021 (continued)

Name of subsidiary	Registered office and Country of incorporation	Class of shares	% of ownership
Shell Australia FLNG Pty Ltd*	Shell House, 562 Wellington Street, Perth, WA 6000, Australia	Ordinary	100%
Shell Australia Pty Ltd*	Shell House, 562 Wellington Street, Perth, WA 6000, Australia	Ordinary	100%
Shell Australia Services Company Pty Ltd*	Shell House, 562 Wellington Street, Perth, WA 6000, Australia	Ordinary	100%
Shell Development (PSC19) Pty Ltd*	Shell House, 562 Wellington Street, Perth, WA 6000, Australia	Ordinary	100%
Shell Development (PSC20) Pty Ltd*	Shell House, 562 Wellington Street, Perth, WA 6000, Australia	Ordinary	100%
Shell Energy Australia Pty Ltd*	Level 30, 275 George Street, Brisbane, QLD 4000, Australia	Ordinary	100%
Shell Energy Holdings Australia Limited*	Shell House, 562 Wellington Street, Perth, WA 6000, Australia	Ordinary	100%
Shell Energy Investments Australia Pty Ltd*	Shell House, 562 Wellington Street, Perth, WA 6000, Australia	Ordinary	100%
Shell Egypt N.V.*	Carel van Bylandtlaan 30, The Hague, 2596 HR, Netherlands	non-redeemable	100%

# Notes to the financial statements for the year ended 31 December 2021 (continued)

Name of subsidiary	Registered office and Country of incorporation	Class of shares	% of ownership
Shell Global Solutions Australia Pty Ltd*	Shell House, 562 Wellington Street, Perth, WA 6000, Australia	Ordinary	100%
Shell New Energies Australia Pty Ltd*	Level 30, 275 George Street, Brisbane, QLD 4000, Australia	Ordinary	100%
Shell Tankers Australia Pty Ltd*	Shell House, 562 Wellington Street, Perth, WA 6000, Australia	Ordinary	100%
Trident LNG Shipping Services Pty Ltd*	Shell House, 562 Wellington Street, Perth, WA 6000, Australia	Ordinary	100%
Shell Bahamas Power Company Inc.*	P.O. Box N4805, St. Andrew's Court, Frederick Street Steps, Nassau, the Bahamas	Ordinary	100%
Gas Investments & Services Company Limited*	3rd Floor Continental Building, 25 Church Street, Hamilton, HM 12, Bermuda	Ordinary	85%
Qatar Shell GTL Limited*	3rd Floor Continental Building, 25 Church Street, Hamilton, HM 12, Bermuda	Ordinary	100%
Shell Australia Natural Gas Shipping Limited*	3rd Floor Continental Building, 25 Church Street, Hamilton, HM 12, Bermuda	Ordinary	100%
Shell Bermuda (Overseas) Limited*	3rd Floor Continental Building, 25 Church Street, Hamilton, HM 12, Bermuda	Ordinary	100%

# Notes to the financial statements for the year ended 31 December 2021 (continued)

	Registered office		% of
Name of subsidiary	Country of incorporation	Class of shares	ownership
Shell Deepwater Borneo Limited*	3rd Floor Continental Building, 25 Church Street, Hamilton, HM 12, Bermuda	Ordinary	. 100%
Shell Holdings (Bermuda) Limited*	3rd Floor Continental Building, 25 Church Street, Hamilton, HM 12, Bermuda	Ordinary	100%
Shell Petroleum (Malaysia) Ltd*	3rd Floor Continental Building, 25 Church Street, Hamilton, HM 12, Bermuda	Ordinary	100%
Shell Saudi Arabia (Refining) Limited*	3rd Floor Continental Building, 25 Church Street, Hamilton, HM 12, Bermuda	Ordinary	100%
Shell Trust (Bermuda) Limited*	3rd Floor Continental Building, 25 Church Street, Hamilton, HM 12, Bermuda	Ordinary	100%
Shell Trust (U.K. Property) Limited*	3rd Floor Continental Building, 25 Church Street, Hamilton, HM 12, Bermuda	Ordinary	100%
Beryl North Sea Limited*	Sterling Trust (Cayman) Limited, Whitehall House, 238 North Church Street, P.O. Box 1043, George Town, Grand Cayman, KY1-1102, Cayman Islands	Ordinary	100%
Schiehallion Oil & Gas Limited*	Caledonian Trust (Cayman) Limited, Caledonian House, 69 Dr Roy's Drive P.O. Box 1043, George Town, Grand Cayman, KY1-1102, Cayman Islands	Ordinary	100%

# Notes to the financial statements for the year ended 31 December 2021 (continued)

Name of subsidiary	Registered office and Country of incorporation	Class of shares	% of ownership
Shell North Sea Holdings Limited*	Maples Corporate Services Limited, Ugland House, P.O. Box 309, George Town, Grand Cayman, KY1-1104, Cayman Islands	Ordinary	100%
Shell Colombia S.A.*	Calle 90 No. 19 - 41, Oficina 702- Edificio Quantum, Bogotá, 452, Colombia	Ordinary	94.04%
A/S Dansk Shell*	Egeskovvej 265, Fredericia, 7000, Denmark	Ordinary	100%
Shell EP Holdingselskab Danmark ApS*	Egeskovvej 265, Fredericia, 7000, Denmark	Ordinary	100%
Shell Egypt Trading*	Business View Building, No. 79, 90 Street (South), Fifth Settlement- New Cairo, Cairo, 11835, Egypt	Ordinary	99.82%
Shell Lubricants Egypt*	Business View Building, No. 79, 90 Street (South), Fifth Settlement- New Cairo, Cairo, 11835, Egypt	Ordinary	100%
Société de Gestion Mobilière et Immobilière SAS*	Tour Pacific, 11/13 Cours Valmy - La Défense, Puteaux, 92800, France	Ordinary	99.82%
Carissa Einzelhandel- und Tankstellenservice GmbH & Co. KG*	Willinghusener Weg 5 D-E, Oststeinbek, 22113, Germany	Ordinary	90%
Carissa Verwaltungsgesellschaft mbH*	Suhrenkamp 71 - 77, Hamburg, 22335, Germany	Ordinary	90%

#### Notes to the financial statements for the year ended 31 December 2021 (continued)

Name of subsidiary	Registered office and Country of incorporation	Class of shares	% of ownership
Deutsche Shell GmbH*	Suhrenkamp 71 - 77, Hamburg, 22335, Germany	Ordinary	100%
Deutsche Shell Holding GmbH*	Suhrenkamp 71 - 77, Hamburg, 22335, Germany	Ordinary	100%
euroShell Deutschland GmbH & Co. KG*	Suhrenkamp 71 - 77, Hamburg, 22335, Germany	Ordinary	90%
euroShell Deutschland Verwaltungsgesellschaft mbH*	Suhrenkamp 71 - 77, Hamburg, 22335, Germany	Ordinary	90%
Rheinland Kraftstoff GmbH*	Auf dem Schollbruch 24-26, Gelsenkirchen, 45899, Germany	Ordinary	90%
Shell Deutschland Additive GmbH*	Suhrenkamp 71 - 77, Hamburg, 22335, Germany	Ordinary	90%
Shell Deutschland Oil GmbH*	Suhrenkamp 71 - 77, Hamburg, 22335, Germany	Ordinary	90%
Shell Energy Deutschland GmbH*	Suhrenkamp 71 - 77, Hamburg, 22335, Germany	Ordinary	100%
Shell Energy Retail GmbH*	Suhrenkamp 71 - 77, Hamburg, 22335, Germany	Ordinary	100%
Shell Erdgas Beteiligungsgesellschaft mbH*	Suhrenkamp 71 - 77, Hamburg, 22335, Germany	Ordinary	100%
Shell Erdgas Marketing GmbH & Co. KG*	Suhrenkamp 71 - 77, Hamburg, 22335, Germany	Ordinary	75%
Shell Erdoel und Erdgas Exploration GmbH*	Suhrenkamp 71 - 77, Hamburg, 22335, Germany	Ordinary	100%

## Notes to the financial statements for the year ended 31 December 2021 (continued)

Name of subsidiary	Registered office and Country of incorporation	Class of shares	% of ownership
Shell Exploration and Development Libya GmbH I*	Suhrenkamp 71 - 77, Hamburg, 22335, Germany	Ordinary	100%
Shell Exploration and Production Colombia GmbH*	Suhrenkamp 71 - 77, Hamburg, 22335, Germany	Ordinary	100%
Shell Exploration and Production Libya GmbH*	Suhrenkamp 71 - 77, Hamburg, 22335, Germany	Ordinary	100%
Shell Exploration et Production du Maroc GmbH*	Suhrenkamp 71 - 77, Hamburg, 22335, Germany	Ordinary	100%
Shell Exploration New Ventures One GmbH*	Suhrenkamp 71 - 77, Hamburg, 22335, Germany	Ordinary	100%
Shell Exploration und Produktion Deutschland GmbH*	Suhrenkamp 71 - 77, Hamburg, 22335, Germany	Ordinary	100%
Shell Global Solutions (Deutschland) GmbH*	Hohe-Schaar-Straße 36, Hamburg, 21107, Germany	Ordinary	100%
Shell Hydrogen Deutschland GmbH*	Suhrenkamp 71 - 77, Hamburg, 22335, Germany	Ordinary	90%
Shell Tunisia Offshore GmbH*	Suhrenkamp 71 - 77, Hamburg, 22335, Germany	Ordinary	100%
Shell Verwaltungsgesellschaft für Erdgasbeteiligungen mbH*	Suhrenkamp 71 - 77, Hamburg, 22335, Germany	Ordinary	100%
Shell & MOH Aviation Fuels A.E.*	151 Kifisias Ave., Marousi, Athens, 15124, Greece	Ordinary	51%

## Notes to the financial statements for the year ended 31 December 2021 (continued)

Name of subsidiary	Registered office and Country of incorporation	Class of shares	% of ownership
Fulmart Limited*	35/F AIA Kowloon Tower, Landmark East, 100 How Ming Street, Kwun Tong, Kowloon, Hong Kong	Ordinary	100%
Shell Hong Kong Limited*	35/F AIA Kowloon Tower, Landmark East, 100 How Ming Street, Kwun Tong, Kowloon, Hong Kong	Ordinary	100%
Shell Macau Limited*	35/F AIA Kowloon Tower, Landmark East, 100 How Ming Street, Kwun Tong, Kowloon, Hong Kong	Ordinary	100%
Asiatic Petroleum Company (Dublin) Limited*	1st Floor, Temple Hall, Temple Road, Blackrock, Co. Dublin, A94 K3K0, Ireland	Ordinary	100%
Irish Shell Trust Designated Activity Company*	1st Floor, Temple Hall, Temple Road, Blackrock, Co. Dublin, A94 K3K0, Ireland	Ordinary	100%
Shell Marine Personnel (I.O.M.) Limited*	Euromanx House, Freeport, Ballasalla, IM9 2AP, Isle of Man	Ordinary	100%
Shell Ship Management Limited*	Euromanx House, Freeport, Ballasalla, IM9 2AP, Isle of Man	Ordinary	100%
Alle S.R.L.*	Via Vittor Pisani 16, Milano, 20124, Italy	Ordinary	100%
Aquila S.p.A.*	Via Vittor Pisani 16, Milano, 20124, Italy	Ordinary	100%

# Notes to the financial statements for the year ended 31 December 2021 (continued)

Name of subsidiary	Registered office and Country of incorporation	Class of shares	% of ownership
Shell Energy Italia S.R.L.*	Via Vittor Pisani 16, Milano, 20124, Italy	Ordinary	100%
Shell International Exploration and Development Italia S.p.A.*	Piazza San Silvestro 8, Rome, 00187, Italy	Ordinary	100%
Shell Italia E&P S.p.A.*	Piazza San Silvestro 8, Rome, 00187, Italy	Ordinary	100%
Shell Italia Holding S.p.A.*	Via Vittor Pisani 16, Milano, 20124, Italy	Ordinary	100%
Shell Italia Oil Products S.R.L.*	Via Vittor Pisani 16, Milano, 20124, Italy	Ordinary	100%
K.K. Red and Yellow*	Daiba Frontier Building. 2-3-2, Daiba, Minato-ku, Tokyo, 135-8074, Japan	Ordinary	100%
K.K. SVC Tokyo*	4052-2 Nakatsu, Aikawa-cho, Aiko-gun, Kanagawa, 243-0303 Japan	Ordinary	100%
Shell Lubricants Japan K.K.*	Daiba Frontier Building. 2-3-2, Daiba, Minato-ku, Tokyo, 135-8074, Japan	Ordinary	100%
Shell Service Station Properties Limited*	13 Castle Street, St. Helier, JE1 1ES, Jersey	Ordinary	100%
P S Pipeline Sendirian Berhad*	Level 30, Tower 1, Petronas Twin Towers, KLCC, Kuala Lumpur/Federal Territory, 50088, Malaysia	Ordinary	100%

#### Notes to the financial statements for the year ended 31 December 2021 (continued)

Name of subsidiary	Registered office and Country of incorporation	Class of shares	% of ownership
Pertini Vista Sdn. Bhd.*	12th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, Petaling Jaya/Selangor Darul Ehsan, 46200, Malaysia	Ordinary	100%
Sarawak Shell Berhad*	12th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, Petaling Jaya/Selangor Darul Ehsan, 46200, Malaysia	Ordinary	100%
Shell Malaysia Trading Sendirian Berhad*	12th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, Petaling Jaya/Selangor Darul Ehsan, 46200, Malaysia	Ordinary	100%
Shell MDS (Malaysia) Sendirian Berhad*	12th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, Petaling Jaya/Selangor Darul Ehsan, 46200, Malaysia	Ordinary	72%
Shell People Services Asia Sdn. Bhd.*	12th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, Petaling Jaya/Selangor Darul Ehsan, 46200, Malaysia	Ordinary	100%
Shell Timur Sdn. Bhd.*	12th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, Petaling Jaya/Selangor Darul Ehsan, 46200, Malaysia	Ordinary	70%

## Notes to the financial statements for the year ended 31 December 2021 (continued)

	Registered office and		% of
Name of subsidiary	Country of incorporation	Class of shares	ownership
Shell Treasury Malaysia (L) Limited*	Kensington Gardens, No. U1317, Lot 7616, Jalan Jumidar Buyong, Labuan F.T., 87000, Malaysia	Ordinary	100%
Shell Borneo Sendirian Berhad*	c/o BSP Head Office, NDCO Block, Ground Floor, Jalan Utara, Panaga Seria, KB3534, Negara Brunei Daruss	Ordinary	100%
Shell Additives Holdings (I) B.V.*	Carel van Bylandtlaan 30, The Hague, 2596 HR, Netherlands	Ordinary	100%
Shell Overseas Holdings (Oman) B.V.*	Carel van Bylandtlaan 30, The Hague, 2596 HR, Netherlands	Ordinary	100%
Energy Finance NZ Limited*	c/o Baker Tilly Staples Rodway Taranaki Limited, 109-113 Powderham Street, P.O. Box 146, New Plymouth, Taranaki, 4340, New Zealand	Ordinary	100%
Energy Holdings Offshore Limited*	c/o Baker Tilly Staples Rodway Taranaki Limited, 109-113 Powderham Street, P.O. Box 146, New Plymouth, Taranaki, 4340, New Zealand	Ordinary	100%
Shell (Petroleum Mining) Company Limited*	c/o Baker Tilly Staples Rodway Taranaki Limited, 109-113 Powderham Street, P.O. Box 146, New Plymouth, Taranaki, 4340, New Zealand	Ordinary	100%

# Notes to the financial statements for the year ended 31 December 2021 (continued)

Name of subsidiary	Registered office and Country of incorporation	Class of shares	% of ownership
Shell Energy Asia Limited*	c/o Baker Tilly Staples Rodway Taranaki Limited, 109-113 Powderham Street, P.O. Box 146, New Plymouth, Taranaki, 4340, New Zealand	Ordinary	100%
Shell Investments NZ Limited*	c/o Baker Tilly Staples Rodway Taranaki Limited, 109-113 Powderham Street, P.O. Box 146, New Plymouth, Taranaki, 4340, New Zealand	Ordinary	100%
Shell New Zealand Pensions Limited*	Mercer (N.Z.) Limited, Floor 2, 20 Customhouse Quay, Wellington, 6011, New Zealand	Ordinary	100%
Southern Petroleum No Liability*	c/o Baker Tilly Staples Rodway Taranaki Limited, 109-113 Powderham Street, P.O. Box 146, New Plymouth, Taranaki, 4340, New Zealand	Ordinary	100%
Delta Business Development Limited*	Freeman House, 21/22 Marina, P.M.B. 2418, Lagos, Nigeria	Ordinary	100%
Shell Nigeria Closed Pension Fund Administrator Ltd*	Freeman House, 21/22 Marina, P.M.B. 2418, Lagos, Nigeria	Ordinary	100%
Shell Nigeria Oil Products Limited (SNOP)*	Freeman House, 21/22 Marina, P.M.B. 2418, Lagos, Nigeria	Ordinary	100%
Shell Thrift & Loan Fund Trustees Nig Ltd*	Freeman House, 21/22 Marina, P.M.B. 2418, Lagos, Nigeria	Ordinary	99%

# Notes to the financial statements for the year ended 31 December 2021 (continued)

Name of subsidiary	Registered office and Country of incorporation	Class of shares	% of ownership
The Shell Petroleum Development Company of Nigeria Limited*	Shell Industrial Area, P.O. Box 263, Rivers State, Port Harcourt, 500272, Nigeria	Ordinary	100%
The Shell Petroleum Company Limited	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Development Oman LLC*	P.O. Box 74, Mina Al Fahal, Muscat, 116, Oman	Ordinary	100%
Shell Pakistan Limited*	Shell House, 6 Ch. Khaliquzzaman Road, Karachi, 75530, Pakistan	Ordinary	76.11%
Shell Energy Retail Poland Sp. z o.o.*	ul. Pawia 21, Krakow, 31-154, Poland	Ordinary	100%
Shell Mobility Polska Sp. z o.o.*	Ul. Bitwy Warszawskiej 1920r. 7a, Warszawa, 02-366, Poland	Ordinary	100%
Shell Polska Sp. z o.o.*	ul. Bitwy Warszawskiej 1920 r. nr 7A, Warsaw, 02-366, Poland	Ordinary	100%
Station Managers of Puerto Rico, Inc.*	P.O. Box 186, Yabucoa, PR 00767-0186, Puerto Rico	Ordinary	100%
Qatar Shell Service Company W.L.L.*	Al Mirqab Tower, West Bay, P.O. Box 3747, Doha, Qatar	Ordinary	100%
Shell Oil & Gas (Malaysia) LLC*	Morning Star Holdings Limited, Main Street, Suite 556, Charlestown, Nevis, West Indies, Saint Kitts and Nevis	Ordinary	90%
SHELL Slovakia s.r.o.*	Einsteinova 23, Bratislava, 851 01, Slovakia	Ordinary	100%

# Notes to the financial statements for the year ended 31 December 2021 (continued)

Name of subsidiary	Registered office and Country of incorporation	Class of shares	% of ownership
Shell Adria d.o.o.*	Bravnicarjeva ulica 13, Ljubljana, 1000, Slovenia	Ordinary	100%
Shell Downstream South Africa (Pty) Ltd*	Twickenham, The Campus, 57 Sloan Street, Epsom Downs, Bryanston, 2021, South Africa	Ordinary	72%
Shell South Africa Energy (Pty) Ltd*	Twickenham, The Campus, 57 Sloan Street, Epsom Downs, Bryanston, 2021, South Africa	Ordinary	100%
Shell South Africa Holdings (Pty) Ltd*	Twickenham, The Campus, 57 Sloan Street, Epsom Downs, Bryanston, 2021, South Africa	Ordinary	100%
STISA (Pty) Limited*	Suite OE/2, The Nautica, The Waterclub, Beach Road, Granger Bay, Cape Town, 8001, South Africa	Ordinary	72%
Shell Trading Switzerland AG*	Baarermatte, Baar, 6340, Switzerland	Ordinary	100%
CPC Shell Lubricants Co. Ltd*	No. 2, Tso-Nan Road, Nan-Tze District, P.O. Box 25-30, Kaohsiung, 811, Taiwan	Ordinary	51%
Shell Taiwan Limited*	International Trade Building, Room 2001, 20th Floor, 333, Keelung Road Section 1, Taipei, 110, Taiwan	Ordinary	100%
Shell Global Solutions (Thailand) Limited*	10 Soonthornkosa Road, Klongtoey, Bangkok, 10110, Thailand	Ordinary	100%

# Notes to the financial statements for the year ended 31 December 2021 (continued)

Name of subsidiary	Registered office and Country of incorporation	Class of shares	% of ownership
Shell Global Solutions Holdings (Thailand) Limited*	10 Soonthornkosa Road, Klongtoey, Bangkok, 10110, Thailand	Ordinary	100%
Shell Global Solutions Service (Thailand) Company Limited*	10 Soonthornkosa Road, Klongtoey, Bangkok, 10110, Thailand	Ordinary	100%
Shell Trinidad Ltd*	Shell Energy House, 5 St. Clair Avenue, Port of Spain, Trinidad & Tobago	Ordinary	100%
Shell & Turcas Petrol A.S.*	Gulbahar Mah Salih Tozan Sok., Karamancilar Is Merkezi B Blok No:18, Esentepe, Sisli, Istanbul, 34394, Turkey	Ordinary	70%
Shell Petrol A.S.*	Gulbahar Mah.Salih Tozan Sok., Karamancilar Is Merkezi B Blok No:18, Esentepe, Sisli, Istanbul, 34394, Turkey	Ordinary	70%
Angkor Shell Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
B-Snug Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Derivatives Trading Atlantic Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Enterprise Oil Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Enterprise Oil Middle East Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%

# Notes to the financial statements for the year ended 31 December 2021 (continued)

	Registered office	•	% of
Name of subsidiary	Country of incorporation	Class of shares	ownership
Enterprise Oil Norge Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Enterprise Oil U.K. Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
First Telecommunications Limited*	Shell Energy House, Westwood Business Park, Westwood Way, Coventry, CV4 8HS, United Kingdom	Ordinary	100%
First Utility Limited*	Shell Energy House, Westwood Business Park, Westwood Way, Coventry, CV4 8HS, United Kingdom	Ordinary	100%
Gainrace Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Glossop Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
GOGB Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Impello Limited*	Shell Energy House, Westwood Business Park, Westwood Way, Coventry, CV4 8HS, United Kingdom	Ordinary	100%
Khmer Shell Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%

# Notes to the financial statements for the year ended 31 December 2021 (continued)

Name of subsidiary	Registered office and Country of incorporation	Class of shares	% of ownership
Limejump Energy Limited*	Canterbury Court, Kennington Park, 1-3 Brixton Road, London, SW9 6DE, United Kingdom	Ordinary	100%
	Kinguoiii		
Limejump Intermediate 1 Limited*	Canterbury Court, Kennington Park, 1-3 Brixton Road,	Ordinary	100%
	London, SW9 6DE, United Kingdom	• •	
Limejump Ltd*	Canterbury Court, Kennington Park, 1-3 Brixton Road, London, SW9 6DE, United Kingdom	Ordinary	100%
Limejump Virtual 1 Limited*	Canterbury Court, Kennington Park, 1-3 Brixton Road, London, SW9 6DE, United Kingdom	Ordinary	100%
Limejump Virtual 10 Limited*	Canterbury Court, Kennington Park, 1-3 Brixton Road, London, SW9 6DE, United Kingdom	Ordinary	100%
Limejump Virtual 11 Limited*	Canterbury Court, Kennington Park, 1-3 Brixton Road, London, SW9 6DE, United Kingdom	Ordinary	100%
Limejump Virtual 12 Limited*	Canterbury Court, Kennington Park, 1-3 Brixton Road, London, SW9 6DE, United Kingdom	Ordinary	100%

## Notes to the financial statements for the year ended 31 December 2021 (continued)

Name of subsidiary	Registered office and Country of incorporation	Class of shares	% of ownership
Limejump Virtual 13 Limited*	Canterbury Court, Kennington Park, 1-3 Brixton Road, London, SW9 6DE, United Kingdom	Ordinary	100%
Limejump Virtual 14 Limited*	Canterbury Court, Kennington Park, 1-3 Brixton Road, London, SW9 6DE, United Kingdom	Ordinary	100%
Limejump Virtual 15 Limited*	Canterbury Court, Kennington Park, 1-3 Brixton Road, London, SW9 6DE, United Kingdom	Ordinary	100%
Limejump Virtual 2 Limited*	Canterbury Court, Kennington Park, 1-3 Brixton Road, London, SW9 6DE, United Kingdom	Ordinary	100%
Limejump Virtual 3 Limited*	Canterbury Court, Kennington Park, 1-3 Brixton Road, London, SW9 6DE, United Kingdom	Ordinary	100%
Limejump Virtual 4 Limited*	Canterbury Court, Kennington Park, 1-3 Brixton Road, London, SW9 6DE, United Kingdom	Ordinary	100%
Limejump Virtual 5 Limited*	Canterbury Court, Kennington Park, 1-3 Brixton Road, London, SW9 6DE, United Kingdom	Ordinary	100%

# Notes to the financial statements for the year ended 31 December 2021 (continued)

Name of subsidiary	Registered office and Country of incorporation	Class of shares	% of ownership
Limejump Virtual 6 Limited*	Canterbury Court, Kennington Park, 1-3 Brixton Road, London, SW9 6DE, United Kingdom	Ordinary	100%
Limejump Virtual 7 Limited*	Canterbury Court, Kennington Park, 1-3 Brixton Road, London, SW9 6DE, United Kingdom	Ordinary	100%
Limejump Virtual 8 Limited*	Canterbury Court, Kennington Park, 1-3 Brixton Road, London, SW9 6DE, United Kingdom	Ordinary	100%
Limejump Virtual 9 Limited*	Canterbury Court, Kennington Park, 1-3 Brixton Road, London, SW9 6DE, United Kingdom	Ordinary	100%
Murphy Schiehallion Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Private Oil Holdings Oman Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	85%
Sabah Shell Petroleum Company Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Saxon Oil Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Saxon Oil Miller Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%

# Notes to the financial statements for the year ended 31 December 2021 (continued)

	Registered office	•	% of
Name of subsidiary	Country of incorporation	Class of shares	ownership
SELAP Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
SF Investment Management Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Aviation Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Business Development Middle East Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Caribbean Investments Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Chemical Company of Eastern Africa Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Chemicals (Hellas) Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Chemicals Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Chemicals U.K. Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Clair UK Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Club Corringham Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Company (Hellas) Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%

# Notes to the financial statements for the year ended 31 December 2021 (continued)

Name of subsidiary	Registered office and Country of incorporation	Class of shares	% of ownership
Shell Company (Pacific Islands) Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Corporate Director Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Corporate Secretary Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Distributor (Holdings) Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Employee Benefits Trustee Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Energy Europe Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Energy Investments Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Energy Retail Limited*	Shell Energy House, Westwood Business Park, Westwood Way, Coventry, CV4 8HS, United Kingdom	Ordinary	100%
Shell Energy Supply UK LTD.*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Energy UK Limited*	Shell Energy House, Westwood Business Park, Westwood Way, Coventry, CV4 8HS, United Kingdom	Ordinary	100%
Shell EP Offshore Ventures Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%

#### Notes to the financial statements for the year ended 31 December 2021 (continued)

Name of subsidiary	Registered office and Country of incorporation	Class of shares	% of ownership
Shell Gas Holdings (Malaysia) Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Holdings (U.K.) Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Information Technology International Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell International Gas Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell International Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell International Petroleum Company Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell International Trading and Shipping Company Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Malaysia Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Marine Products Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell New Energies UK Ltd*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Overseas Holdings Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Overseas Services Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%

# Notes to the financial statements for the year ended 31 December 2021 (continued)

Name of subsidiary	Registered office and Country of incorporation	Class of shares	% of ownership
Name of subsidiary	Country of incorporation	Class of shares	ownership
Shell Pension Reserve Company (SIPF) Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Pension Reserve Company (SOCPF) Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Pension Reserve Company (UK) Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Pensions Trust Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	. ' 100%
Shell Property Company Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Research Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Response Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Supplementary Pension Plan Trustees Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Tankers (U.K.) Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Trading International Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Treasury Centre Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Treasury Dollar Company Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%

## Notes to the financial statements for the year ended 31 December 2021 (continued)

	Registered office		% of
Name of subsidiary	Country of incorporation	Class of shares	ownership
Shell Treasury Euro Company Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Treasury UK Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Trustee Solutions Limited*	1 Altens Farm Road, Nigg, Aberdeen, AB12 3FY, United Kingdom	Ordinary	100%
Shell U.K. Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell U.K. North Atlantic Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell U.K. Oil Products Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Upstream Overseas Services (I) Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Ventures New Zealand Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell Ventures U.K. Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Shell-Mex and B.P. Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	60%
Synthetic Chemicals (Northern) Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Telegraph Service Stations Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%

# Notes to the financial statements for the year ended 31 December 2021 (continued)

	Registered office and	·	% of .
Name of subsidiary	Country of incorporation	Class of shares	ownership
The Anglo-Saxon Petroleum Company Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
The Asiatic Petroleum Company Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
The Mexican Eagle Oil Company Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
The Shell Company (W.I.) Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
The Shell Company of Hong Kong Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
The Shell Company of India Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary .	100%
The Shell Company of Nigeria Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
The Shell Company of Thailand Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
The Shell Company of The Philippines Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	75%
The Shell Company of Turkey Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
The Shell Marketing Company of Borneo Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Thermocomfort Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%

#### Notes to the financial statements for the year ended 31 December 2021 (continued)

#### 19 Investments (continued)

Name of subsidiary	Registered office and Country of incorporation	Class of shares	% of ownership
UK Shell Pension Plan Trust Limited*	Shell Centre, London, SE1 7NA, United Kingdom	Ordinary	100%
Walton-Gatwick Pipeline Company Limited*	5-7 Alexandra Road, Hemel Hempstead, Heetfodshire, HP2, 5BS, United Kingdom	Ordinary	51.67%

<sup>\*</sup> indicates indirect investment of the Company.

Details of the participating undertakings as at 31 December 2021 are as follows:

Name of participating undertaking	Registered office and Country of incorporation	Class of shares	% of ownership
Shell RDS Holding B.V.		Ordinary	50%