

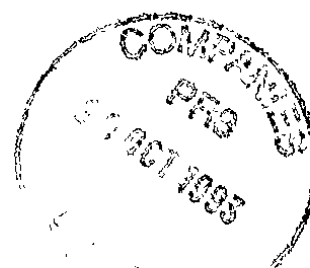
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53830

1992

SAVOY THEATRE  
LIMITED

Directors' Report  
and Accounts  
at 31st December, 1992



Registered Office, 1 Savoy Hill, London WC2R 0BP

**SAVOY THEATRE LIMITED****ANNUAL ACCOUNTS 1992**

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# SAVOY THEATRE LIMITED

Theatre Proprietors and Managers

## Directors

SIR HUGH WONTNER, G.B.E., C.V.O., D.Litt.  
*Chairman and Managing Director*  
(died 25th November, 1992)

GILES WONTNER, M.A.  
*Vice-Chairman*  
(appointed Chairman, 29th January, 1993)

SIR DAVID ROWE-HAM, G.B.E., F.C.A.

FIONA FULLERTON

G. R. C. SHEPARD  
(Appointed 29th January, 1993)

W. R. L. LEIGH, F.C.A.  
(Appointed 29th January, 1993)

*General Manager*  
JULIAN COURTENAY

*Secretary*  
W. R. L. LEIGH, F.C.A.

## REPORT BY THE DIRECTORS

On the 14th May last year H.R.H. The Prince Edward performed the Topping Out ceremony on the roof of the restored structural shell of the Savoy Theatre. Since that day the highly professional team involved have been concentrating on completing the fitting out of the interior ready for the Gala Charity Opening, planned for Monday, 19th July which as Patron of the charities H.R.H. The Princess of Wales has graciously accepted an invitation to attend. One of the three ballets to be performed at the Opening is entitled 'Savoy Suite' prepared especially for the occasion.

Above the auditorium, as designed by Basil Ionides, there is now a Fitness Gallery with a pool which the Theatre has leased to The Savoy Hotel for the use of its patrons and the Savoy Court entrance to the Theatre which survived the fire will be refurbished.

It is therefore particularly sad that Sir Hugh Wontner did not live to see the Theatre finally restored. Chairman for over forty years he had succeeded Mr. Rupert D'Oyly Carte in the Theatre's 67th year and upon him fell the task of organising the rebuilding of the Theatre in its 110th year. Every step in the programme of reconstruction involved him, on an almost daily basis, up to the week before his death in November 1992.

Details of the Assets presently under construction are set out in Note 8 and attention is drawn to Note 15 in these Accounts in which is set out the financial position covered by insurance.

After taxation the profit for the year amounted to £45,819 and it is proposed to pay a dividend of £2.75 per share (1991: £2.75 per share). This will absorb a total of £20,625 allowing £25,194 to be carried forward to Reserves.

Following the death of Sir Hugh Wontner both Mr. G. R. C. Shepard and Mr. W. R. L. Leigh were appointed to the Board, the names of the other directors appearing on the opposite page.


Sir David Rowe-Ham retires by rotation and, being eligible, offers himself for re-election. Mr. G. R. C. Shepard and Mr. W. R. L. Leigh, having being appointed since the last Annual General Meeting also retire and being eligible offer themselves for re-election.

No contract which was significant in relation to the Company's business subsisted during or at the end of the year in which any Director had a material interest.

Coopers & Lybrand have indicated their willingness to continue as Auditors and, in accordance with Section 384 (1) of the Companies Act 1985, a Resolution proposing their re-appointment will be put to the Annual General Meeting.

1, Savoy Hill,  
LONDON WC2R 0BP  
26th April, 1993  
Registered Number 53830

 GILES WONTNER, Chairman

 : W. R. L. LEIGH, Secretary

**PROFIT AND LOSS ACCOUNT**  
**FOR THE YEAR ENDED 31st DECEMBER, 1992**

	<u>Notes</u>	<u>1992</u> <u>£</u>	<u>1991</u> <u>£</u>
Turnover	2	-	-
Operating costs	3	-	-
Trading profit		-	-
Investment income	5	<u>58,015</u>	<u>74,141</u>
		58,015	74,141
Interest payable	6	<u>3,332</u>	<u>3,238</u>
Profit on ordinary activities before taxation		54,683	70,903
Taxation	7	<u>8,864</u>	<u>17,684</u>
Profit on ordinary activities after taxation		45,819	53,219
Dividend		<u>20,625</u>	<u>20,625</u>
Retained profit for the year	17	<u>£ 25,194</u>	<u>£ 32,594</u>

**REPORT OF THE AUDITORS**  
**TO THE MEMBERS OF THE SAVOY THEATRE LIMITED**

We have audited the accounts on pages 4 to 11 in accordance with Auditing Standards.

In our opinion, the accounts give a true and fair view of the state of affairs of the company at 31st December, 1992, and of the profit for the year then ended, and are properly prepared in accordance with the Companies Act 1985.

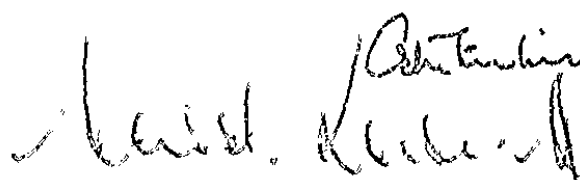
LONDON  
 26th April, 1993

*Coopers & Lybrand*  
**COOPERS & LYBRAND**  
 Chartered Accountants  
 & Registered Auditors

**BALANCE SHEET**  
**AS AT 31st DECEMBER, 1992**

<u>FIXED ASSETS</u>	<u>Notes</u>	<u>1992</u> <u>£</u>	<u>1991</u> <u>£</u>
Tangible assets	8	2,283,931	145,100
Investment	9	<u>100</u>	<u>100</u>
		2,284,031	145,200
 <u>CURRENT ASSETS</u>			
Debtors	10	71,820	819,828
Investments	11	199,149	192,203
Cash at bank and in hand		<u>8,850</u>	<u>40,721</u>
		279,819	1,052,752
 <u>CURRENT LIABILITIES</u>			
Creditors:- amounts falling due within one year	12	2,035,518	145,101
Bank loans and overdrafts	13	<u>-</u>	<u>549,713</u>
		2,035,518	694,814
<u>NET CURRENT ASSETS/(LIABILITIES)</u>		<u>(1,755,699)</u>	<u>357,938</u>
<u>TOTAL ASSETS LESS CURRENT LIABILITIES</u>		528,332	503,138
Creditors:- amounts falling due after more than one year	12	<u>80,000</u>	<u>80,000</u>
<u>NET ASSETS</u>		<u>£448,332</u>	<u>£423,138</u>
 <u>CAPITAL AND RESERVES</u>			
Called up share capital	16	41,250	41,250
Profit and loss account	17	<u>407,082</u>	<u>381,888</u>
		<u>£448,332</u>	<u>£423,138</u>

The accounts on pages 4 to 11 were approved by the board of directors on 26th April, 1993, and were signed on its behalf by:


 GILES WONTNER  
 DAVID ROWE-HAM } Directors

## NOTES TO THE ACCOUNTS

### 1. ACCOUNTING POLICIES

- (a) **Basis of Accounting**  
These accounts have been prepared on the historical cost basis of accounting and in accordance with applicable accounting standards.
- (b) **Deferred Taxation**  
Provision is made for deferred taxation using the liability method.
- (c) **Depreciation**  
Following the fire the residual value of the remaining freehold land and buildings is still considered by the Directors' to be substantially in excess of book value and no depreciation charge is considered necessary. An appropriate depreciation charge will be made once the assets under construction are put into use.

### 2. TURNOVER

As a result of the fire in February, 1990 and the resulting restoration the Theatre did not trade during 1991 and 1992.

### 3. OPERATING COSTS

	1992 £	1991 £
Staff costs (see note 4)	-	-
Other operating costs	-	-
	<u>£ -</u>	<u>£ -</u>

All on-going costs incurred during 1992 are fully recoverable from the insurers. Auditor's remuneration amounted to £1,600 (1991: £1,600) including £500 (1991: £500) for non-audit services.

### 4. DIRECTORS AND EMPLOYEES

#### Directors' remuneration

Fees	£ 1,250	£ 1,250
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Directors' fees of £500 (1991: £500) were paid to the chairman, and £250 (1991: £250) each to the other three directors who served during the year.

#### Employees

The average number of employees, including Directors and part-time employees during the year was 11 (1991: 10).

#### Staff costs

Wages and salaries  
Social security costs  
Other pension costs (see note 14)

	1992	1991
Wages and salaries	-	-
Social security costs	-	-
Other pension costs (see note 14)	-	-
	<u>£ -</u>	<u>£ -</u>

## NOTES TO THE ACCOUNTS

### 5. INVESTMENT INCOME

	1992 £	1991 £
Income from listed investments	48,606	42,094
Other interest receivable	5,715	4,496
Profit on realisation of listed investments	3,694	27,551
	<u>£ 58,015</u>	<u>£ 74,141</u>

### 6. INTEREST PAYABLE

On bank overdraft	132	38
On 4% First Mortgage Debenture Stock	3,200	3,200
	<u>£ 3,332</u>	<u>£ 3,238</u>

### 7. TAXATION

Tax charge on profits for the year at 25%	-	5,014
Tax on franked investment income	8864	8,205
Under provision in prior year	-	4,465
	<u>£ 8864</u>	<u>£ 17,684</u>

### 8. TANGIBLE FIXED ASSETS

	Freehold Land and Buildings £	Assets Under Construction £	Archive Material and Manuscripts £	Total £
Cost				
At 1st January, 1992	139,614	-	5,486	145,100
Additions	-	2,137,741	1,090	2,138,831
Disposals	-	-	-	-
At 31st December, 1992	<u>£139,614</u>	<u>£2,137,741</u>	<u>£ 6,576</u>	<u>£2,283,931</u>
Depreciation				
At 1st January, 1992	-	-	-	-
Charge for the year	-	-	-	-
Eliminated on disposals	-	-	-	-
At 31st December, 1992	<u>£ -</u>	<u>£ -</u>	<u>£ -</u>	<u>£ -</u>
Net book value				
At 31st December, 1992	<u>£139,614</u>	<u>£2,137,741</u>	<u>£ 6,576</u>	<u>£2,283,931</u>
At 31st December, 1991	<u>£139,614</u>	<u>£ -</u>	<u>£ 5,486</u>	<u>£ 145,100</u>



## NOTES TO THE ACCOUNTS

### 8. TANGIBLE FIXED ASSETS (continued)

In the opinion of the Directors, the open market value of the company's freehold land and buildings including assets under construction is not less than £5m.

Assets under construction consist of voluntary betterment to the Theatre and the construction of the shell of the fitness gallery above.

The manuscripts owned by the company, consisting of Sir Arthur Sullivan's original score of "*Ruddigore*" and a copy of it, and which cost £3,000, were valued by Messrs Christies in 1981 for insurance purposes at £60,500. In 1983, the company purchased copies of five other Sullivan manuscripts at a cost of £1,976.

### 9. FIXED ASSET INVESTMENT

An unlisted subsidiary undertaking, The Minema Limited, is wholly owned by the Savoy Theatre Limited which is not required to prepare group accounts as it is a wholly owned subsidiary of The Savoy Hotel PLC. The holding is stated at cost.

### 10. DEBTORS

	1992 £	1991 £
Amounts falling due within one year:		
Amount due from holding company	-	161,395
Amount due from insurers (note 15)	18,057	574,177
Other debtors	14,819	10,667
Prepayments and accrued income	38,944	73,589
	<u>£ 71,820</u>	<u>£819,828</u>

### 11. CURRENT ASSET INVESTMENTS

Listed investments at cost

At 1st January	192,203	178,909
Additions during the year	<u>18,103</u>	<u>30,986</u>
	210,306	209,895
Disposals during the year	<u>(11,157)</u>	<u>(17,692)</u>
At 31st December	<u>£199,149</u>	<u>£192,203</u>
Listed investments at market value	<u>£749,959</u>	<u>644,778</u>

NOTES TO THE ACCOUNTS12. CREDITORS

	1992 £	1991 £
Amounts falling due within one year:		
Amount owed to holding company	1,907,126	-
Proposed dividend	20,625	20,625
Corporation tax	4,479	9,479
Accruals	103,288	1,763
Deferred income	-	113,234
	<u>£2,035,518</u>	<u>£145,101</u>

Amounts falling due after more than one year:

4% First Mortgage Debenture Stock	<u>£ 80,000</u>	<u>£ 80,000</u>
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The debenture stock is secured on the freehold property of the company and is not due to be redeemed within five years.

13. BANK LOANS AND OVERDRAFTS

	1992 £	1991 £
Amount falling due within one year	<u>£ -</u>	<u>£549,713</u>

14. PENSIONS

Certain employees of the company are members of The Savoy Hotel PLC Pension and Life Assurance Scheme.

Full disclosure of the particulars of the scheme are made in the accounts of The Savoy Hotel PLC in accordance with SSAP 24.

The pension cost for the year amounted to £2,655 (1991: £2,668) all of which was recoverable from the insurers.

15. INSURANCE

At the time of the fire, 11th February 1990, insurance cover was in place for the buildings, the contents and the plant and machinery. There was also adequate cover for professional fees and the consequential loss, this latter item being restricted to a maximum period of three years after the fire. Since the figure for consequential loss has yet to be determined and agreed with the loss adjusters, only the on-going costs of the Theatre since the date of the fire have been offset against amounts received and receivable from the insurers. The costs incurred to 31st December, 1992 for the restoration of the Theatre have also been offset by amounts received and receivable from insurers

NOTES TO THE ACCOUNTS15. INSURANCE (continued)

Set out below is a summary of the expenditure and amounts received regarding the above.

	<u>1992</u> <u>£</u>	<u>1991</u> <u>£</u>
(a) Restoration		
At 1st January - amount receivable	574,177	92,845
Costs during the year	<u>5,383,130</u>	<u>2,981,332</u>
	5,957,307	3,074,177
Less: amounts received from insurers	<u>6,000,000</u>	<u>2,500,000</u>
At 31st December - amount receivable/(received in advance)	<u>(42,693)</u>	<u>574,177</u>
(b) On-going costs		
At 1st January - amount receivable/(received in advance)	(113,234)	209,261
Costs during the year:		
Staff costs	87,249	91,340
Operating costs	<u>86,735</u>	<u>87,165</u>
	60,750	386,766
Less: amount receivable/(received in advance)	<u>-</u>	<u>(500,000)</u>
At 31st December - amount receivable/(received in advance)	<u>60,750</u>	<u>(113,234)</u>
Net amount receivable from insurers	<u>£ 18,057</u>	<u>£ 460,943</u>

16. CALLED-UP SHARE CAPITAL

Authorised, allotted and fully paid 7,500 shares of £5.50 each	<u>£ 41,250</u>	<u>£ 41,250</u>
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NOTES TO THE ACCOUNTS17. PROFIT AND LOSS ACCOUNT

	1992 £	1991 £
At 1st January	381,888	349,294
Retained for the year	<u>25,194</u>	<u>32,594</u>
At 31st December	<u>£407,082</u>	<u>£381,888</u>

18. CLOSE COMPANY STATUS

The company is not a close company within the meaning of the Income and Corporation Taxes Act, 1988, as amended.

19. ULTIMATE HOLDING COMPANY

The Company's ultimate holding company is The Savoy Hotel PLC, which is incorporated in Great Britain and registered in England and Wales. Copies of its statutory accounts can be obtained from its registered office at 1 Savoy Hill, London WC2R 0BP.

Under the terms of the Companies Act 1985, The Savoy Hotel PLC is not a subsidiary of Forte PLC.

20. CAPITAL COMMITMENTS

The Directors estimate that the likely future costs (excluding professional fees) to be incurred in the restoration of the Theatre are as follows:-

	1992 £m	1991 £m
a) Restoration of the Theatre	3.7	6.4
b) Improvements to the Theatre	0.9	0.7
c) Construction of the fitness gallery	-	1.5
	<u>£ 4.6m</u>	<u>£ 8.6m</u>

The above costs have been contracted for but are not provided in the accounts. Item (a) is recoverable from the insurers and items (b) and (c) will be incurred at the expense of the Savoy Theatre Limited.

Directors' InterestsTHE SAVOY HOTEL PLC

	1992	1991
Giles Wontner		
Beneficial		
A Ordinary Shares of 10p each	61,685	65,018
B Ordinary Shares of 5p each	45,457	45,457
8½% Unsecured Loan Stock 93/98	£ 50	£ 50

SAVOY THEATRE LIMITED

Giles Wontner

Beneficial		
4% First Mortgage Debenture Stock	£ 100	£ 100

Fiona Fullerton

Beneficial		
4% First Mortgage Debenture Stock	£ 400	£ 400