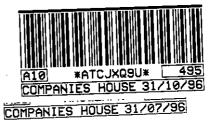
# ACCOUNTS FOR THE 12 MONTHS ENDED 31ST MARCH 1996



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**DIRECTORS** 

John Rolls Asprey (Chairman)

Ian Xavier Dahl Paul Sidney Clayman Judith Mary Pilkington

**SECRETARY** 

Elizabeth Page

23 Albemarle Street

LONDON W1X 4AS

REGISTERED OFFICE

23 Albemarle Street

LONDON W1X 4AS

REGISTERED NUMBER

53237

**AUDITORS** 

Ferguson Maidment & Co

Chartered Accountants

Sardinia House Sardinia Street Lincolns Inn Fields

LONDON WC2A 3LZ

Ernst & Young

Chartered Accountants

Becket House

1 Lambeth Palace Road

LONDON SE1 7EU

#### REPORT OF THE DIRECTORS

The Directors present their Annual Report and the audited accounts for the year ended 31st March 1996.

## **REVIEW OF ACTIVITIES**

The results for the year are set out in the Profit and Loss Account on page 5.

The principal activities of the Company are those of retail jewellers and silversmiths and the retailing of gifts and watches.

The Board of Asprey has carried out a full review of the Group's business operations and considers that it is desirable to refocus its activities. The Board has therefore made further provisions for restructuring its businesses and writing down the value of stock. These provisions are detailed in note 4 on page 10 of the accounts.

The Directors consider that the future prospects for the Company are reasonable but, in common with those of other retailers, they are largely dependent upon economic conditions and the level of consumer spending.

In addition to the Company's outlets in the United Kingdom, the Company has an outlet in Prague.

#### DIVIDEND

The Directors do not recommend the payment of a final dividend.

#### DIRECTORS

The following persons served as directors during the year:

Mr J R Asprey
Mr P S Clayman
Mr I X Dahl (appointed 29th September 1995)
Mrs J M Pilkington (appointed 4th September 1995)
Mr N I Attallah (resigned 2nd November 1995)
Mr N J Harrington (resigned 29th September 1995)

#### **DIRECTORS' INTERESTS**

The interests of those Directors who were members of the Amedeo Crown (UK) plc board as at 31st March 1996 (and their immediate families) in the shares in and debentures of group companies are disclosed in that company's accounts. At 31st March 1996, none of the other Directors of the Company (or their immediate families) had any interest in shares in or debentures of any group company.

During the financial year no rights were granted to, nor were any rights exercised by, any of the Directors (or their immediate families) to subscribe for shares in or debentures of any group company.

#### HOLDING COMPANY

The Company is a wholly-owned subsidiary of Mappin & Webb Holdings Limited, which is a subsidiary of Asprey plc. Asprey plc is a wholly-owned subsidiary of Amedeo Crown (UK) plc, a company which represents the interests of HRH Prince Jefri Bolkiah of Brunei.

# **FIXED ASSETS**

The movement in fixed assets is shown in note 6 to the accounts...

# **DISABLED PERSONS**

It is the policy of the Group to support the employment of disabled persons wherever practicable and to ensure that, as far as possible, they share in the training, career development and promotion opportunities available to all employees.

# STAFF INFORMATION AND CONSULTATION

Staff are kept fully informed of matters of interest through a staff magazine, notice boards and staff handbook. A two-way process of informing and consulting staff operates through the line management structure

# **AUDITORS**

The joint auditors of the Company, Ernst & Young and Ferguson Maidment & Co. have expressed their willingness to continue in office. The Directors recommend that they be re-appointed at the Annual-General Meeting.

Signed on behalf of the Board.

E Page

Secretary

8th July 1996

Registered office: 23 Albemarle Street London W1X 4AS

# PROFIT AND LOSS ACCOUNT for the year ended 31st March 1996

|   | Note | 1996<br>£    |         | 1995<br>£    |
|---|------|--------------|---------|--------------|
| Turnover  | 1    | 35,920,431   |         | 31,551,620   |
| Change in stocks of finished goods and work in progress |      | 236,254      |         | 1,072,642    |
| Finished goods for resale                               | ,    | (22,963,226) |         | (20,476,802) |
| Other external charges                                  |      | (1,972,967)  |         | (792,255)    |
|   |      | (24,699,939) | <b></b> | (20,196,415) |
| Staff Costs   | 2    | (5,205,329)  |         | (4,866,023)  |
| Depreciation  |      | (652,499)    |         | (823,837)    |
| Other operating charges                                 |      | (7,192,952)  |         | (6,820,746)  |
| Other Income  | 3    | 249,243      |         | 12,819       |
| Interest Payable (Group Offset)                         |      | (150,000)    |         | (64,504)     |
| Loss on ordinary activities before taxation             | 4    | (1,731,045)  |         | (1,207,086)  |
| Taxation  | 5    |              |         | -            |
| Loss on ordinary activities after taxation              |      | (1,731,045)  |         | (1,207,086)  |
| Transfer to reserves                                    | £    | (1,731,045)  | £       | (1,207,086)  |
|   |      |              |         |              |

All of the company's operations are classed as continuing.

# **BALANCE SHEET AT 31ST MARCH 1996**

|   | Note |   | 31st March<br>1996<br>£ |   | 31st March<br>1995<br>£ |
|---|------|---|-------------------------|---|-------------------------|
| FIXED ASSETS                                    |      |   |                         |   |                         |
| Tangible assets                                 | 6    |   | 5,718,722               |   | 5,542,698               |
| CURRENT ASSETS                                  |      |   |                         |   |                         |
| Stocks  | 7    |   | 16,633,885              |   | 16,397,635              |
| Debtors   | . 8  |   | 3,607,306               |   | 4,676,754               |
| Cash at bank and in hand                        |      |   | 4,215,033               |   | 1,280,729               |
|   |      |   | 24,456,224              |   | 22,355,118              |
| CREDITORS (amounts falling due within one year) | 9    |   | (30,512,810)            |   | (26,511,981)            |
| NET CURRENT LIABILITIES                         |      |   | (6,056,586)             |   | (4,156,863)             |
| TOTAL ASSETS LESS CURRENT<br>LIABILITIES        |      | £ | (337,864)               | £ | 1,385,835               |
| CAPITAL AND RESERVES                            |      |   |                         |   |                         |
| Called up share capital                         | 10   |   | 500,000                 |   | 500,000                 |
| Revaluation reserve                             | 11   |   | 1,179,162               |   | 1,227,162               |
| Profit and loss account                         | 11   |   | (2,017,026)             |   | (341,327)               |
|   |      | £ | (337,864)               | £ | 1,385,835               |
| •   |      |   |                         |   |                         |

Accounts approved by the Board of Directors on 8th July 1996.

I X Dahl

J M Pilkington Director

# STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES for the year ended 31st March 1996

| , , , , , , , , , , , , , , , , , , ,                                |   |             |               |
|--|---|-------------|---------------|
|  |   | 1996<br>£   | 1995<br>£     |
| Loss for the financial year  |   | (1,731,045) | (1,207,086)   |
| Currency translation differences on foreign currency assets          |   | 7,346       | (5,659)       |
|  | £ | (1,723,699) | £ (1,212,745) |
| NOTE OF HISTORICAL COST<br>for the year ended 31                     |   |             | ES            |
|  |   | 1996<br>£   | 1995<br>£     |
| Reported loss on ordinary activities before taxation                 |   | (1,731,045) | (1,207,086)   |
| Additional depreciation charged on revalued amount                   |   | 48,000      | 48,000        |
| Historical cost loss on ordinary activities before taxation          | £ | (1,683,045) | £ (1,159,086) |
| RECONCILIATION OF MOVEMENT for the year ended 31                     |   |             | s' FUNDS      |
|  |   | 1996<br>£   | 1995<br>£     |
| Loss attributable to members of the Company                          |   | (1,731,045) | (1,207,086)   |
| Currency translation differences on foreign currency net investments |   | 7,346       | (5,659)       |
| Net movement in shareholders' funds                                  |   | (1,723,699) | (1,212,745)   |
| Opening shareholders' funds  |   | 1,385,835   | 2,598,580     |
| Closing shareholders' funds  | £ | (337,864)   | £ 1,385,835   |

# NOTES ON THE ACCOUNTS - 31ST MARCH 1996

# 1 Accounting policies

# (a) Basis of accounts

The accounts, which have been drawn up under the provisions of the Companies Act 1985, are prepared under the historical cost convention, as modified by the revaluation of certain properties, and are in accordance with applicable accounting standards. The company is exempt from producing a Cash Flow Statement, as it is a wholly owned subsidiary of Asprey plc which produces a consolidated statement under Financial Reporting Standard No. 1 dealing with the cash flows of the group.

# (b) Turnover

Turnover represents sales to third parties exclusive of V.A.T.

Information required under SSAP25, Segmental Reporting, has not been disclosed as in the opinion of the Directors, it would be seriously prejudicial to the interests of the business.

# (c) Fixed assets and depreciation

Tangible assets:

The company's property is valued at regular intervals, and is stated on the balance sheet at valuation as at 31st March 1991. Additions since valuation and all other tangible fixed assets are stated at cost.

Tangible fixed assets are depreciated at the following annual rates:-

Long leasehold land

Buildings and improvements

20-30 years

- Motor vehicles

4 years

Plant, machinery, fixtures, fittings, tools and equipment:

At various rates, generally between 8% and 25% calculated to write off these assets over their remaining useful lives from the month of the acquisition.

Leasehold properties and improvements are amortised over the period of the lease or the estimated useful life if lower.

# (d) Leasing charges

Rentals payable under operating leases are written off to the profit and loss account as incurred. Future obligations under leases are dealt with by way of a note to the accounts.

# (e) Foreign Currencies

Trading results are expressed in sterling at the average of the rates ruling during the yearand include exchange differences realised in the normal course of trade. Assets and liabilities in foreign currencies are expressed in sterling at rates of exchange ruling at balance sheet dates and resultant unrealised exchange differences are dealt with through reserves or through the profit and loss account where appropriate.

# NOTES ON THE ACCOUNTS - 31ST MARCH 1996

# (f) Deferred taxation

Provision is made for deferred taxation, using the liability method on short term timing differences and all other material timing differences which are not expected to continue in the future. The rates used are those anticipated for the years in which the liability is expected to arise.

# (g) Stocks

Stocks are retail stocks and are valued at the lower of cost and net realisable value.

# (h) Pensions

The expected cost of pensions in respect of defined benefit pension scheme is charged to the profit and loss account so as to spread the cost of pensions over the service lives of employees in the scheme. Variations from the regular cost are spread over the expected remaining service lives of current employees in the scheme. The pension cost is assessed in accordance with the advice of qualified actuaries.

#### 2 Staff costs

The average number of persons employed by the Company (including Directors) during the year was as follows:

|                            | 1996        | 1995       |
|----------------------------|-------------|------------|
| Management                 | 2           | 1          |
| Administration             | 25          | 22         |
| Production and sales staff | <u> 257</u> | <u>248</u> |
| Total employees            | <u>284</u>  | <u>271</u> |

The aggregate payroll costs of these persons were as follows:

|                       | £                  | £              |
|-----------------------|--------------------|----------------|
| Wages and salaries    | 4,424,178          | 4,153,019      |
| Social Security costs | 341,922            | 327,670        |
| Other pension costs   | 439,229            | <u>385,334</u> |
| •                     | £ <u>5,205,329</u> | £ 4,866,023    |

The employee costs shown above include the following remuneration in respect of Directors of the Company:

| Total Directors' emoluments                         | £      | 112,885        | £         | 110,929       |
|---|--------|----------------|-----------|---------------|
| The emoluments disclosed above (excluding pension c | ontrib | utions) includ | e amounts | paid to:      |
| Chairman  | £      | NIL            | £         | NIL           |
| Highest paid Director                               | £      | <u>66,264</u>  | £         | <u>84,774</u> |

# NOTES ON THE ACCOUNTS - 31ST MARCH 1996

# 2 Staff costs (continued)

The following table shows the number of Directors of the Company whose remuneration (excluding Pension contributions) was within the bands stated:

|   |   |    |           | 1996                           | 1995                    |
|---|---|----|-----------|--------------------------------|-------------------------|
|   | Up  | to | £ 5,000   | 4                              | 3                       |
|   | £10,001   | to | £15,000   | -                              | 1                       |
|   | £30,001   | to | £35,000   | 1                              | -                       |
|   | £65,001   | to | £70,000   | 1                              | -                       |
|   | £80,001   | to | £85,000   | -                              | 1                       |
| 3 | Other income  |    | •         | 1996<br>£                      | 1995<br>£               |
|   | Interest on bank de<br>short term deposits<br>Rental Income | -  | and other | 209,155<br>_40,088<br>_249,243 | 12,819<br><u>12,819</u> |

# 4 Loss on ordinary activities before taxation

The loss on ordinary activities before taxation is stated after charging:

|   |  |                                    | 1996<br>£          | 1995<br>£           |
|---|--|------------------------------------|--------------------|---------------------|
|   | Operating leases rentals -             | land & buildings plant & machinery | 3,813,211<br>9,645 | 3,620,384<br>13,178 |
|   | Profit on disposal of fixed assets     | 3                                  | (297)              | (2,049)             |
|   | Audit Services                         |                                    | 38,750<br>43,529   | 31,000<br>48,962    |
|   | Non Audit Services<br>Stock writedowns |                                    | 1,387,375          | <u>281,000</u>      |
|   |  |                                    | 1996<br>£          | 1995<br>£           |
| 5 | Taxation                               |                                    |                    |                     |
|   | UK Corporation tax at 33% (1995: 33%)  |                                    | £                  | £                   |

The potential amount of deferred taxation for accelerated capital allowances at the rate of 33% is £631,000 (1995: £697,600).

6

## NOTES ON THE ACCOUNTS - 31ST MARCH 1996

| 5 | Tangible fixed assets    | Land and<br>Building | Plant and<br>Machinery | Fixtures and Fittings | Total            |
|---|--------------------------|----------------------|------------------------|-----------------------|------------------|
|   |                          | £                    | £                      | £                     | £                |
|   | At 1st April 1995        | 2,051,028            | 639,409                | 6,074,884             | 8,765,321        |
|   | Additions                | -                    | 76,983                 | 382,089               | 459,072          |
|   | Disposals                | -                    | (22,118)               | (1,100)               | (23,218)         |
|   | Transferred to Group     | <u>204,139</u>       | <u>(12,268</u> )       | <u>248,347</u>        | 440,218          |
|   | At 31st March 1996       | 2,255,167            | 682,006                | 6,704,220             | 9,641,393        |
|   |                          |                      |                        |                       |                  |
|   | Accumulated depreciation |                      |                        |                       |                  |
|   | At 1st April 1995        | 410,268              | 478,391                | 2,333,964             | 3,222,623        |
|   | Provision for the year   | 67,894               | 94,601                 | 490,004               | 652,499          |
|   | Disposals                | -                    | (15,013)               | (394)                 | (15,407)         |
|   | Transferred to Group     | 20,365               | <u>(19,452</u> )       | 62,043                | <u>62,956</u>    |
|   | At 31st March 1996       | 498,527              | 538,527                | 2,885,617             | 3,922,671        |
|   |                          |                      | <del></del>            | <del></del>           | <del></del>      |
|   | Net book amount          |                      |                        |                       |                  |
|   | At 31st March 1996       | <u>1,756,640</u>     | <u>143,479</u>         | <u>3,818,603</u>      | <u>5,718,722</u> |
|   | At 31st March 1995       | 1,640,760            | <u>161,018</u>         | <u>3,740,920</u>      | <u>5,542,698</u> |

The long leasehold property was revalued at 31st March 1994. As the revalued surplus is not material, the long leasehold property continues to be included at its valuation as at 31 March 1991. No provision has been made in the Accounts for capital gains tax of £221,000 as there is no intention to dispose of the property in the foreseeable future. The valuation was carried out by Messrs Richard Ellis, Chartered Surveyors, at open market value on a basis of existing use. The revaluation, attributable to the building gives rise to an annual depreciation charge of £48,000 in the profit and loss account and is also dealt with each year as a transfer within reserves (see note 11).

| Land and Buildings comprise: | 1996               | 1995               |
|------------------------------|--------------------|--------------------|
| -                            | £                  | £                  |
| Long Leasehold               | 106,000            | 106,000            |
| Short Leasehold              | <u>1,942,512</u>   | <u>1,534,761</u>   |
|                              | £ <u>2,048,512</u> | £ <u>1,640,761</u> |

Original cost and depreciation based on cost of land and buildings:-

|                  |   | 1996    |  |                          |        |  |   | 1995    |  |                          |        |  |  |
|------------------|---|---------|--|--------------------------|--------|--|---|---------|--|--------------------------|--------|--|--|
|                  |   | Cost    |  | Accumulated Depreciation |        |  |   |         |  | Accumulated Depreciation |        |  |  |
| Land & Buildings | £ | 254,525 |  | £                        | 72,056 |  | £ | 254,525 |  | £                        | 52,162 |  |  |

# NOTES ON THE ACCOUNTS - 31ST MARCH 1996

|    |   |   | 1996<br>£   |   | 1995<br>£  |
|----|---|---|---|---|--|
| 7  | Stocks  |   |   |   |  |
|    | Finished goods  | £ | <u>16,633,885</u>   | £ | 16,397,635   |
| 8  | Debtors   |   | 1996<br>£   |   | 1995<br>£  |
|    | Trade debtors Amounts owed by Group Companies Other debtors Prepayments and accrued income  | £ | 1,421,883<br>1,467,080<br>139,329<br><u>579,014</u><br>3,607,306            | £ | 1,519,564<br>2,229,489<br>190,295<br>737,406<br>4,676,754                |
| 9  | Creditors: amounts falling due within one year  |   | 1996<br>£   |   | 1995<br>£  |
|    | Trade creditors Amounts due to Group Companies Other creditors Social security Accruals and deferred income                         | £ | 3,505,676<br>24,331,075<br>1,220,779<br>125,068<br>_1,330,212<br>30,512,810 | £ | 3,496,650<br>20,779,928<br>1,278,496<br>121,680<br>835,227<br>26,511,981 |
| 10 | Called up share capital   |   | 1996<br>£   |   | 1995<br>£  |
|    | Authorised, allotted and fully paid<br>Ordinary Shares of £10 each  |   | £ <u>500,000</u>  | £ | <u>500,000</u>   |
| 11 | Reserves Profit & Loss  |   | Revaluation Account   |   | <u>Reserve</u>   |
|    | Reserves at 1st April 1995 Loss for the year Exchange differences Transfer within Reserves (see note 6) Reserves at 31st March 1996 | £ | 1,227,162<br>-<br>-<br>(48,000)<br>1,179,162                                | £ | (341,327)<br>(1,731,045)<br>7,346<br><u>48,000</u><br>(2,017,026)        |

# NOTES ON THE ACCOUNTS - 31ST MARCH 1996

## 12 Directors' interests in contracts

Mr N I Attallah is a Director of Namara Limited. During the year, the Company contracted with Namara Limited to procure advertising and publicity services amounting to £41,709 (1995: £80,225).

# 13 Unprovided financial commitments

## Lease commitments

At 31st March 1996 the company had annual commitments under non-cancellable operating leases for land and buildings expiring as follows:

|                        | 1996      | 1995      |  |
|------------------------|-----------|-----------|--|
|                        | £         | £         |  |
| Land & Buildings       |           |           |  |
| Expiring within 1 year | 115,853   | 200,974   |  |
| within 2-5 years       | 535,888   | 3,141,000 |  |
| over 5 years           | 1,148,350 | 322,100   |  |
| Plant & Machinery      |           |           |  |
| Expiring within 1 year | -         | -         |  |
| within 2-5 years       | 9,645     | 5,000     |  |

# 14 Contingent liability

A guarantee of £100,000 has been supplied by our bankers to H.M. Customs and Excise for deferring payments of sums due in respect of Duties and VAT on importation of goods.

# NOTES ON THE ACCOUNTS - 31ST MARCH 1996

#### 15 Pension fund costs

During the year the Company participated in the Asprey Group Staff Pension Scheme which provides benefits based on final pensionable salary. The Scheme is funded with the assets being held by the Trustees separately from the assets of the Company. The pension costs are assessed by a qualified actuary, and are charged to the profit and loss account so as to spread those costs over employees' remaining working lives with the Company.

The pension cost for the Company for the financial year ending 31st March 1996 was £439,229 (1995: £385,334). There is a provision for pension costs of £376,323 (1995: £346,000) in the Company's balance sheet as at 31st March 19965 arising from the accumulated difference between the contributions paid to the Scheme and the corresponding pension costs.

Information on the Asprey Group Staff Pension Scheme is contained in the Asprey plc accounts.

# STATEMENT OF DIRECTORS' RESPONSIBILITIES

#### FOR THE FINANCIAL STATEMENTS

The Directors are required by the Companies Act 1985 to prepare financial statements for each financial year which give a true and fair view of the state of affairs for the Company as at the end of the financial year and of the profit or loss for that financial year.

The Directors consider that, in preparing the financial statements on pages 5 to 14 inclusive, the Company has used appropriate accounting policies, consistently applied and supported by reasonable and prudent judgements and estimates, and that all applicable accounting standards have been followed. The financial statements have been prepared on a going concern basis.

The Directors have responsibility for ensuring that the Company keeps accounting records which disclose with reasonable accuracy the financial position of the company and which enable them to ensure that the financial statements comply with Companies Act 1985.

The Directors have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

# REPORT OF THE AUDITORS

#### TO THE MEMBERS OF MAPPIN & WEBB LIMITED

We have audited the accounts on pages 5 to 14 which have been prepared under the historical cost convention, as modified by the revaluation of leasehold land and buildings and on the basis of the accounting policies set out on pages 8 to 9.

# Respective responsibilities of directors and auditors

As described on page 15 the company's directors are responsible for the preparation of the accounts. It is our responsibility to form an independent opinion, based on our audit, on those accounts and to report our opinion to you.

# Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the accounts, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud, or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the accounts.

## **Opinion**

In our opinion the accounts give a true and fair view of the state of affairs of the company as at 31st March 1996 and of its loss for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Ernst & Young

Chartered Accountants and

Ent & Young

Registered Auditor

8th July 1996

Ferguson Mandment & Co. Chartered Accountants and Registered Auditor