

Registration number 48409

The Blackpool Football Club Limited

Directors' report and financial statements

for the year ended 31 May 2006

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## Company information

Directors Mr K S Oyston

Mr O J Oyston Mrs V Oyston

Mr P Whitehead Mr G Steele Wife of Mr O J Oyston Resigned 28 Nov 2005 Appointed 31 July 2005

Secretary Mr Roderick Dyer

Company number 48409

Registered office Bloomfield Road

Blackpool FY1 6JJ

Auditors A I Cherry Limited

Chartered Accountants and Registered Auditors 26 Winckley Square

Preston PR1 3JJ

Business address Bloomfield Road

Blackpool FY1 6JJ

Bankers National Westminster Bank plc

Lytham Road South Shore Blackpool FY4 1DY

Bankers HSBC Bank Plc

Oxford Square Blackpool FY4 4YH



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# Directors' report for the year ended 31 May 2006

The directors present their report and the financial statements for the year ended 31 May 2006.

#### Principal activity and review of the business

The principal activity of the company is that of a professional football club, which has continued throughout the year.

#### Results and dividends

The results for the year are set out on page 6.

The directors do not recommend payment of a final dividend.

As shown in the financial statements the company made a loss of £407,024 (2005: £237,026).

#### Fair Review

A poor year for the football side of the business culminating in the first team finishing 19th in league one, average league gates dropped from 6031 to 5851. The first team lost in the second rounds of the Carling Cup and the football league trophy to Leicester (2-1) and to Carlisle (2-1) and lost in the first round of the FA Cup 4-1 at Doncaster. This led to loss in revenues from gate receipts against the previous year of £181,601. Season ticket revenues were also down by £88,243. The football related losses were £684,000, these were offset by profits from catering, Gold Bond and serviced accommodation income to give the loss detailed on page 6 of the accounts.

The principle risks to the business remain poor results on the football field, relegation to League 2, poor cup runs and drop in league attendance.

#### **Future developments**

Post year end the company received significant financial investment by increasing the share capital of the company from 30,000 to 37,500 £1.00 ordinary shares. The directors consider that the business will have sufficient financial resources to meet its liabilities as they fall due because of the additional shares of 7,500 £1.00 ordinary being issued and allotted.

VB Football Assets Limited acquired a 20% shareholding of "The Blackpool Football Club Limited" post year end. VB Football Assets Limited purchased the 7,500 of the additional shares issued and alloted for £1,800,000.

The following were appointed as directors of The Blackpool Football Club Limited post year end,

Valerie Belokon Normunds Malnacs



# Directors' report for the year ended 31 May 2006

#### Directors and their interests

The directors who served during the year and their interest in the parent company, The Blackpool Football Club (Properties) Limited are as stated below:

		Class of share	31/05/06	01/06/05
Mr K S Oyston		Ordinary shares	25	25
Mr O J Oyston		Ordinary shares	1,604,694	1,604,694
Mrs V Oyston	Wife of Mr O J Oyston	Ordinary shares	1,955	1,955
Mr P Whitehead	Resigned 28 Nov 2005	Ordinary shares	-	<u>-</u>
Mr G Steele	Appointed 31 July 2005	Ordinary shares	-	-

None of the directors held any shares in The Blackpool Football Club Limited.

Zabaxe Limited, a company owned and controlled by Mr O J Oyston, holds 62,976 ordinary shares of £1 each in the parent company

During the year the company contributed £500 to charities

#### Directors' responsibilities

The directors are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the company and of the profit or loss of the company for that year. In preparing these the directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors of a company must, in determining how amounts are presented within items in the profit and loss account and balance sheet, have regard to the substance of the reported transaction or arrangement, in accordance with generally accepted accounting principles and practice.

In so far as the directors are aware:

- -there is no relevant audit information (information needed by the company's auditors in connection with preparing their report) of which the company's auditors are unaware, and
- -the directors have taken all the steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.



# Directors' report for the year ended 31 May 2006

### Auditors

In accordance with Article 392 of the Companies Act 1985, a resolution proposing that A I Cherry Limited be reappointed as auditors of the company will be put to the Annual General Meeting.

This report was approved by the Board on 50 Jan 2007 and signed on its behalf by

Mr Roderick Dyer

Secretary



### Independent auditors' report to the shareholders of The Blackpool Football Club Limited

We have audited the financial statements of The Blackpool Football Club Limited for the year ended 31 May 2006 which comprise the profit and loss account, the balance sheet, the cash flow statement and the related notes. These financial statements have been prepared under the historical cost convention and the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

As described in the statement of directors' responsibilities the company's directors are responsible for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements, give a true and fair view, and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the directors' report and consider the implications for our report if we become aware of any apparent misstatements within it.

#### Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.



### Independent auditors' report to the shareholders of The Blackpool Football Club Limited continued

## **Opinion**

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 May 2006 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

A I Cherry Limited

Chartered Accountants and

Registered Auditors 26 Winckley Square

Preston PR1 3JJ

Date: 1+13/07



# Profit and loss account for the year ended 31 May 2006

## **Continuing operations**

		2006	2005
	Notes	£	£
Turnover	2	3,925,011	3,897,249
Cost of sales		(791,460)	(769,729)
Gross profit		3,133,551	3,127,520
Administrative expenses		(3,520,339)	(3,416,369)
Operating loss before players' transfer fees	3	(386,788)	(288,849)
Players transfer fees	6	13,057	55,283
Profit/(loss) on ordinary activities before interest		(399,845)	(233,566)
Other interest receivable and similar income Interest payable and similar charges	4 5	261 (7,440)	1,628 (5,088)
Loss for the year		(407,024)	(237,026)
Accumulated loss brought forward		(4,848,944)	(4,611,918)
Accumulated loss carried forward		(5,255,968)	(4,848,944)

There are no recognised gains or losses other than the profit or loss for the above two financial years.



# Balance sheet as at 31 May 2006

		20	006	20	005
	Notes	£	£	£	£
Fixed Assets					
Intangible assets	8		12,125		60,625
Tangible assets	9		44,229		44,319
			56,354		104,944
Current Assets					
Stocks	10	61,868		62,811	
Debtors	11	403,417		484,656	
Cash at bank and in hand		2,679		13,854	
		467,964		561,321	
Creditors: amounts falling					
due within one year	12	(2,172,803)		(5,415,200)	
Net Current liabilities			(1,704,839)	<del></del>	(4,853,879)
<b>Total Assets Less Current</b>					
Liabilities			(1,648,485)		(4,748,935)
Creditors: amounts falling due					
after more than one year	13		3,507,474		-
Capital and Reserves					
Called up share capital	14		30,000		30,000
Share premium account	15		67,674		67,674
Other reserves	15		2,335		2,335
Profit and loss account	15		(5,255,969)		(4,848,945)
Equity shareholders' funds	16		(5,155,960)		(4,748,936)
			(1,648,486)		(4,748,936)

Mr K S Ovston

Director



# Cash flow statement for the year ended 31 May 2006

	Notes	2006 £	2005 £
Reconciliation of operating loss to net			
cash outflow from operating activities			
Operating loss /(profit)		(399,845)	(233,566)
Amortisation of player's transfer fees		48,500	38,459
Depreciation of tangible fixed assets		20,085	25,252
Decrease / decrease in stocks		943	(9,056)
(Increase) / decrease in debtors		81,239	(90,834)
Increase / (Decrease) in creditors		134,389	89,144
Net cash inflow / (outflow) from operating activities		(114,689)	(180,601)
Cash flow statement			
Net cash inflow / (outflow) from operating activities		(114,689)	(180,601)
Returns on investments and servicing of finance	21	(7,179)	(3,460)
Capital expenditure	21	(19,995)	(107,205)
		(141,863)	(291,266)
Financing	21		(40,000)
Increase / (Decrease) in cash in the year		(141,863)	(331,266)
Reconciliation of net cash flow to movement in net fun	ds (Note 22)		
Increase/(Decrease) in cash in the year Cash inflow from decrease in debts and lease financing		(141,863)	(331,266) 40,000
Change in net funds resulting from cash flows		(141,863)	(291,266)
New finance leases and hire purchase contracts		(12,167)	-
Movement in net funds in the year		(154,030)	(291,266)
Net funds at 1 June 2005		(208,168)	83,098
Net funds at 31 May 2006		(362,198)	(208,168)



# Notes to the financial statements for the year ended 31 May 2006

### 1. Accounting policies

#### 1.1. Accounting convention

The financial statements are prepared under the historical cost convention.

#### 1.2. Turnover

Turnover represents the total invoice value, excluding value added tax and transfer fees, of sales made during the year.

## 1.3. Tangible fixed assets and depreciation

Depreciation is provided at rates calculated to write off the cost less residual value of each asset over its expected useful life, as follows:

Computer equipment

33 1/3% Straight Line on cost

Plant, machinery and

catering equipment

10% Straight Line on cost

Motor Vehicles

- 30%

#### 1.4. Stock

Stock is valued at the lower of cost and net realisable value.

#### 1.5. Deferred taxation

Provision is made for deferred taxation using the full provision method to take account of timing differences between the incidence of income and expenditure for taxation and accounting purposes except to the extent that the directors consider that there are sufficient taxable losses to cover potential taxable profits.

#### 1.6. Going concern

The accounts are prepared on the going concern basis as the parent company has confirmed that it will make available sufficient financial resources to support the ongoing activities of the company. Post year end, the company received significant financial investment by increasing the share capital of the company. The investment ensures that the company will have sufficient working capital to meet its liabilities as they fall due in the next twelve months.

### 1.7. Players' contracts

Transfer fees in respect of players' contracts are capitalised at cost and amortised over the period of the contracts.

#### 1.8. Grants receivable

Football Association and Football Trust grants are recognised in the profit and loss account so as to match them with the expenditure towards which they are intended to contribute.



# Notes to the financial statements for the year ended 31 May 2006

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### 2. Turnover

The total turnover of the company for the year has been derived from its principal activity wholly undertaken in the UK. The amount of barter transactions for advertising, in turnover, is £3,420 (2005: £1,500).

3.	Operating loss	2006 £	2005 £
	Operating loss is stated after charging:		
	Depreciation and other amounts written off intangible assets	58,500	38,458
	Depreciation and other amounts written off tangible assets	20,085	25,252
	Operating lease rentals		
	- Plant and machinery	4,504	7,110
	Auditors' remuneration	8,150	7,750
	Auditors' remuneration from non-audit work	4,326	3,383
	and after crediting:		
	Donations from Development Association	304,300	394,220
	Grants receivable	131,862	129,375
4.	Interest receivable and similar income	2006	2005
		£	£
	Bank interest	<u>261</u>	1,628
5.	Interest payable and similar charges	2006	2005
		£	£
	On bank loans and overdrafts	7,440	5,088
		****	



# Notes to the financial statements for the year ended 31 May 2006

tor the year	ended 31 May 2000
continued	

Other pension costs

6.	Players' transfer fees		
	The (credit)/charge for players' transfer fees comprises	2006	2005
		£	£
	Amortisation of transfer fees	58,500	38,458
	Additional transfer fees received	(50,105)	(100,800)
	Transfer fee levy	4,662	7,059
		13,057	(55,283)
7.	Employees		
	Number of employees		
	The average monthly numbers of employees	2006	2005
	(including the directors) during the year were:		
	Footballers, coaches and managers	47	47
	Administrative staff	26	26
	Catering staff	32	26
		105	99
			***************************************
	Employment costs	2006	2005
		£	£
	Wages and salaries	2,232,762	2,146,711
	Social security costs	211,885	212,487
		0.070	0.000

8,988

2,368,186

8,062

2,452,709



# Notes to the financial statements for the year ended 31 May 2006

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8.	Intangible fixed assets			Players' Contracts £	Total
	Cost				-
	At 1 June 2005			159,000	159,000
	Additions			10,000	10,000
	Disposals			(10,000)	(10,000)
	At 31 May 2006			159,000	159,000
	Provision for diminution in value At 1 June 2005 On disposals Charge for year			98,375 (10,000) 58,500	98,375 (10,000) 58,500
	At 31 May 2006			146,875	146,875
	Net book values At 31 May 2006			12,125	12,125
	At 31 May 2005			60,625	60,625
9.	Tangible fixed assets	Computer equipment	Catering equipment plant and machinery	Motor Vehicles	Total
		£	£	£	£
	Cost				
	At 1 June 2005	99,792	194,647	10.005	294,439
	Additions		<u> </u>	19,995	19,995
	At 31 May 2006	99,792	194,647	19,995	314,434
	Depreciation				
	At 1 June 2005	99,792		-	250,120
	Charge for the year		13,975	6,110	20,085
	At 31 May 2006	99,792	164,303	6,110	270,205
	Net book values				
	At 31 May 2006		30,344	13,885	44,229
	At 31 May 2005	-	44,319	-	44,319



# Notes to the financial statements for the year ended 31 May 2006

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Included above are assets held under finance leases or hire purchase contracts as follows:

		20	06	20	005
	Asset description	Net book value £	Depreciation charge	Net book value £	Depreciation charge £
	Motor Vehicles	13,885			<u> </u>
10.	Stocks			2006 £	2005 £
	Catering and bar stocks Souvenir shop stock			17,018 44,850 61,868	42,961
11.	Debtors			2006 €	2005 £
	Trade debtors Other debtors Prepayments and accrued income			359,098 4,110 40,209 403,417	2,542 237,838

Included in other debtors is £3,518 (2005: £2,457) owed by the director Mr K Oyston. The maximum balance owed by Mr Oyston during the year was £3,518. The loan is interest free and repayable on demand.



# Notes to the financial statements for the year ended 31 May 2006

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12.	Creditors: amounts falling due within one year	2006 £	2005 £
	Bank overdraft	352,709	222,021
	Net obligations under finance leases	•	,
	and hire purchase contracts	6,578	_
	Trade creditors	400,569	298,403
	Amounts owed to group undertaking	422,839	3,784,890
	Other taxes and social security costs	248,308	270,065
	Directors' accounts and unsecured loans	150,000	400,137
	Other creditors	108,983	8,317
	Accruals and deferred income	482,817	431,367
		2,172,803	5,415,200

The amount owed to group undertaking represents the amount due to the parent, The Blackpool Football Club Properties Limited. The maximum balance outstanding during the year was £3,784,890

Directors' accounts and unsecured loans includes £150,000 (2005:£400,137) owed to the director, Mr O J Oyston. The maximum balance owed to Mr Oyston was £610,275. During the year a loan in the amount of £210,000 was taken from the director Mr O J Oyston, £60,000 was repaid during the year ended 31 May 2006. The company was charged interest of £138.90 on the loan of £60,000 repaid to Mr O J Oyston.

The unsecured loans are interest free and repayable on demand.



# Notes to the financial statements for the year ended 31 May 2006

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13.	Creditors: amounts falling due	2006	2005
	after more than one year	£	£
	Amounts owed to group undertakings	3,101,749	-
	Directors accounts and unsecured loans	400,136	_
	Net obligations under finance leases		
	and hire purchase contracts	5,589	-
		3,507,474	-
	Repayable in five years or more:		
		-	

Directors accounts and unsecured loans includes £340,136 (2005: nil) owed to the director, Mr O J Oyston.

14.	Share capital	2006	2005
		£	£
	Authorised equity		
	30,000 Ordinary shares of £1 each	30,000	30,000
	Allotted, called up and fully paid equity		
	30,000 Ordinary shares of 1 each	30,000	30,000
		***************************************	

The company issued and alloted 7,500 additional £1.00 ordinary shares post year end. The total share capital of the company increased from 30,000 1 ordinary shares to 37,500 £1.00 ordinary shares post year end

Equity Reserves	Share premium account £	Profit and loss account £	Capital redemption reserve	Total £
At 1 June 2005	67,674	(4,848,944)	) 2,335	(4,778,935)
Loss for the year	-	(407,024)	-	(407,024)
At 31 May 2006	67,674	(5,255,968)	2,335	(5,185,959)
	At 1 June 2005 Loss for the year	At 1 June 2005         67,674           Loss for the year         -	Equity Reserves $\begin{array}{c cccc} & premium & and loss \\ & account & & \\ £ & £ \\ \hline \\ At 1 June 2005 & 67,674 & (4,848,944) \\ Loss for the year & - & (407,024) \\ \hline \end{array}$	Equity Reserves $ \begin{array}{c ccccccccccccccccccccccccccccccccccc$



# Notes to the financial statements for the year ended 31 May 2006

..... continued

16.	Reconciliation of movements in shareholders' funds	2006 £	2005 £
	Profit/(loss) for the year	(407,024)	(237,026)
	Opening shareholders' funds	(4,748,935)	(4,511,909)
	Closing shareholders' funds	(5,155,959)	(4,748,935)

#### 17. Transactions with directors

The following directors had interest free loans during the year. The movements on these loans are as follows:

	Amoun	Amount owing	
	2006 £	2005 £	in year £
Mr K S Oyston	3,519	2,457	3,519

## 18. Commitments under operating leases and guarantees.

At 31 May 2006 the company had annual commitments under non-cancellable operating leases as follows:

	Oth	er
	2006	2005
	£	£
Expiry date:		
Within one year	2,968	8,196
Between one and five years	1,484	-
	4,452	8,196



# Notes to the financial statements for the year ended 31 May 2006

..... continued

19.	Related party transactions	2006	2005
		£	£

The following income was charged by the company to the following related parties:

Natfarm Limited	-	5,531
Denwis Limited	8,236	19,763
Ridings Publishing Company Limited	2,592	140

During the year the company was charged £180.59 by Denwis Limited, a company owned and controlled by the director Mr O J Oyston.

From April 2002 Denwis Limited occupied an office in the football stadium for a fee of £8,400 per annum.

The following amounts are included in trade debtors (note 11):

Denwis Limited	2,793	9,870
Natfarm Limited	2,484	710

The following amounts are included in trade creditors (note 12):

Denwis Limited	80	972
Natfarm Limited	-	710

The director, Mr O J Oyston is a director and majority shareholder of Natfarm Limited and Denwis Limited. Mr O J Oyston is also a majority shareholder of Ridings Publishing Company Limited.

### 20. Ultimate parent undertaking

The company is a subsidiary of The Blackpool Football Club (Properties) Limited, a company incorporated in England & Wales, which held 95.3% (2005: 95.3%) of the issued share capital of the Company at 31 May 2006. The Blackpool Football Club (Properties) Limited is controlled by the director, Mr O J Oyston.



# Notes to the financial statements for the year ended 31 May 2006

..... continued

### 21. Gross cash flows

	2006	2005
	£	£
Returns on investments and servicing of finance		
Interest received	261	1,628
Interest paid	(7,440)	(5,088)
	(7,179)	(3,460)
Capital expenditure		
Payments to acquire intangible assets	(10,000)	(97,000)
Payments to acquire tangible assets	(19,995)	(10,205)
	(29,995)	(107,205)
Financing		
Repayment of other long term loans		(40,000)
repayment of other long term loans		=======================================

## 22. Analysis of changes in net funds

·	Opening balance	Cash flows	Other changes	Closing balance
	£	£	£	£
Cash at bank and in hand	13,854	(11,175)		2,679
Overdrafts	(222,021)	(130,689)		(352,710)
	(208,167)	(141,864)		(350,031)
Finance leases and hire purchase contracts			(12,167)	(12,167)
Net (debt) / funds	(208,167)	(141,864)	(12,167)	(362,198)

Transfer fees paid are included under capital expenditure in the cashflow statement and transfer fees received are included in operating profit.