

LINCOLN CITY FOOTBALL CLUB  
COMPANY LIMITED

ANNUAL REPORT  
1992-93



\*AC8LB2CX\*

A29 RECEIPT DATE:23/06/94  
A07 RECEIPT DATE:08/06/94

NOTICE

Convening the Meeting

NOTICE IS HEREBY GIVEN that the Annual General Meeting of the Company will be held at the Centre Spot, Sincil Bank, Lincoln on Thursday, 25th November 1993 at 7.30pm for the transaction of the following business:

1. To consider the Minutes of the previous Annual General Meeting and matters arising.
2. To receive and consider the Directors' Report, the Statement of Accounts for the year ended 30th June 1993 and the Auditors' Report thereon.
3. To re-elect Directors retiring by rotation.
4. To re-elect Directors appointed since the last Annual General Meeting.
5. To re-appoint the Auditors.
6. To transact any other business which may be transacted at a General Meeting of the Company.

The register of transfers will be closed from the 18th day of November 1993 until after the Meeting.

Dated this 20th day of October 1993.

By Order of the Board

G.R. DAVEY

Secretary and Managing Director

Sincil Bank,  
Lincoln.

A Member who is entitled to attend and vote at this Meeting may appoint a Proxy, who need not also be a member, to attend and vote on his/her behalf.

A Form of Proxy is attached to the Accounts enclosed. It is requested that Forms of Proxy should be lodged at the Registered office of the Company not less than 48 hours before the time appointed for holding the Meeting, or adjourned Meeting, at which the person named in the Proxy proposes to vote.

LINCOLN CITY FOOTBALL CLUB COMPANY LIMITED

Chairman	K.J. Reames
Directors	K.J. Reames (Chairman) G.R. Davey (Managing Director and Vice-Chairman) H. Sills J. Hicks M.B. Pryor (Retired 22.6.93)
Secretary	G.R. Davey
Registered Office	Sincil Bank, Lincoln.
Auditors	Streets & Co., Tower House, Lucy Tower Street, Lincoln. LN1 1XW
Bankers	Barclays Bank PLC, Lincoln.
Solicitors	Anthony Clark & Co., 16A, Guildhall Street, Lincoln.

LINCOLN CITY FOOTBALL CLUB COMPANY LIMITED

REPORT OF THE DIRECTORS TO THE SHAREHOLDERS OF LINCOLN CITY FOOTBALL CLUB COMPANY LIMITED

The Directors submit their Report, together with the Audited Financial Statements for the year ended 30th June 1993.

RESULTS:

The Loss for the year, before extraordinary items, was £196,138.

The Directors do not recommend the payment of a Dividend for the year.

PRINCIPAL ACTIVITIES, TRADING REVIEW AND FUTURE DEVELOPMENTS:

The Company is engaged in the running of a Professional Football Club and ancillary bar and catering operations.

Further ground developments, mainly to the Dressing Room area, are in progress and will be completed in the 1993/94 season.

There have been no events since the Balance Sheet date which materially affect the position of the Company other than the Transfer Fees relating to players.

FIXED ASSETS:

Principle changes in the year are detailed in notes 5 and 9 of the Statement of Accounts.

In the opinion of the Directors there is no material difference between market and book values of fixed assets.

DIRECTORS:

The Directors of the Company during the year and their interests in the Share Capital of the Company were:

	<u>30.6.93</u>	<u>30.6.92</u>
M.B. Pryor (Retired 22.6.93)	20,050	20,000
K.J. Reames	100,000	100,000
G.R. Davey	70,000	60,000
H. Sills	80,020	60,020
J. Hicks	20,000	-

The Director retiring by rotation is H. Sills who, being eligible, offers himself for re-election.

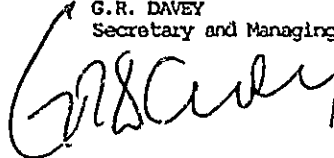
AUDITORS:

Streets & Co. have expressed their willing to continue in office, and a resolution to re-appoint them will be proposed at the Annual General Meeting.

By Order of the Board

20th October 1993

G.R. DAVEY  
Secretary and Managing Director

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Tower House, 100, Tower Street, Lincoln LN1 1XW Telephone: 0522 313311 Fax: 0522 333211

REPORT OF THE AUDITORS TO THE SHAREHOLDERS OF LINCOLN CITY FOOTBALL CLUB  
COMPANY LIMITED

We have audited the Financial Statements on pages 4 to 9, in accordance with Auditing Standards.

In our opinion, the Financial Statements give a true and fair view of the state of the Company's affairs at 30th June 1993 and of its loss for the year then ended, and have been properly prepared in accordance with the Companies Act 1985.

*Streets*

20th October 1993

STREETS & CO.  
Registered Auditor  
Chartered Accountants

EURO DEF  
UK



LINCOLN CITY FOOTBALL CLUB COMPANY LIMITED

Profit and Loss Account for the year ended 30th June 1993

	NOTES	<u>1993</u>		<u>1992</u>	
		£	£	£	£
Turnover	1(a)		569,026		414,343
Other Operating Income	1(b)		<u>160,017</u>		<u>477,832</u>
			729,043		892,175
Staff Costs	3		<u>574,315</u>		<u>544,362</u>
			154,728		347,813
Depreciation and amounts written off Fixed Assets		39,256		18,804	
Other Operating Charges		<u>279,802</u>	<u>319,058</u>	<u>222,431</u>	<u>241,235</u>
			(164,330)		106,578
Interest Receivable			358		286
Interest Payable			<u>(32,166)</u>		<u>(38,206)</u>
<u>PROFIT/(LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION</u>	2		(196,138)		68,658
<u>TAXATION</u>	4		—		—
<u>PROFIT/(LOSS) ON ORDINARY ACTIVITIES AFTER TAXATION</u>	10		(196,138)		68,658
			—		—

The Notes on pages 6 to 9 form part of these Financial Statements

LINCOLN CITY FOOTBALL CLUB COMPANY LIMITED

Balance Sheet as at 30th June 1993

	NOTES	1993		1992	
		£	£	£	£
<u>FIXED ASSETS</u>					
Tangible Assets	5		962,831		593,937
<u>CURRENT ASSETS</u>					
Stock			6,108		6,212
Debtors	6		139,534		126,390
Cash at Bank			<u>24,450</u>		<u>20,332</u>
			170,092		152,934
<u>CREDITORS</u>					
Bank Overdrawn	7c	282,064		305,877	
Amounts falling due within one year	7a	<u>402,733</u>	<u>511,801</u> (514,709)	<u>282,413</u>	<u>588,290</u> (435,356)
<u>TOTAL ASSETS LESS CURRENT LIABILITIES</u>			448,122		158,581
<u>CREDITORS</u>					
Amounts falling due after one year	7b		<u>126,000</u>		<u>-</u>
			<u>322,122</u>		<u>158,581</u>
<u>CAPITAL AND RESERVES</u>					
<u>SHARE CAPITAL</u>					
Authorised:					
1,000,000 Ordinary Shares of 50p each			<u>500,000</u>		<u>500,000</u>
Issued and Fully Paid:					
1,000,000 Ordinary Shares of 50p each			500,000		489,180
<u>REVALUATION RESERVE</u>	10		458,159		129,783
<u>STAND APPEAL RESERVE</u>	10		-		2,911
<u>PROFIT AND LOSS ACCOUNT</u>	10		(636,037)		(463,293)
			<u>322,122</u>		<u>158,581</u>

The Notes on pages 6 to 9 form part of these Financial statements

K.J. REAMES )

) DIRECTORS

G.R. DAVEY )

20TH OCTOBER 1993

*[Handwritten signatures and initials]*  
 x *[Handwritten signature]*

LINCOLN CITY FOOTBALL CLUB COMPANY LIMITED

Notes forming part of the Accounts  
for the year ended 30th June 1993

1. ACCOUNTING POLICIES:

There have been no changes in accounting policies during the year other than a revision of depreciation rates.

The Financial Statements have been prepared under the historical cost accounting convention, modified by revaluation of certain fixed assets, using the following accounting policies.

(a) TURNOVER:

Turnover incorporates Gate Monies, Football League Levy and Cup Pool, Advertising and Sponsorship.

(b) OTHER OPERATING INCOME:

Other Operating Income incorporates Net Transfer Fees, Fund Raising and Donations, and Bar and Catering Receipts.

(c) DEPRECIATION:

Depreciation is provided at a rate to write off the Leasehold Stands and Buildings over 50 years and the remaining assets over their useful lifetime. The following rates have been applied:-

Leasehold Stands and Buildings	- 2% p.a. straight line
Fixtures, Fittings and Equipment	- 10% p.a. straight line
Motor Vehicles	- 20% p.a. reducing balance

(d) STOCKS AND WORK IN PROGRESS:

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

2. PROFIT/(LOSS):

	<u>1993</u>	<u>1992</u>
	<u>£</u>	<u>£</u>
This is stated after charging:		
Depreciation of Tangible Fixed Assets	39,256	18,804
Directors' Remuneration	-	-
Payment to Third Party for		
Directors' Services	24,973	23,458
Auditors' Remuneration	<u>5,000</u>	<u>4,800</u>

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LINCOLN CITY FOOTBALL CLUB COMPANY LIMITED

Notes forming part of the Accounts  
for the year ended 30th June 1993 (Continued)

3. EMPLOYEES:

The average weekly number of employees,  
during the year, was made up as follows:

	<u>1993</u>	<u>1992</u>
Social and Catering	9	8
Players	21	21
Office and Ground Staff	8	9
Team Management and Coaching	<u>1</u>	<u>2</u>
	39	40

Staff Costs consist of:

	<u>1993</u>	<u>1992</u>
	£	£
Pension Contributions	2,839	6,932
Wages and Salaries	525,599	490,545
Social Security Costs	<u>45,877</u>	<u>46,885</u>
	<u>574,315</u>	<u>544,362</u>

4. TAXATION:

There is no corporation taxation liability in the 1991/92 or 1992/93 years.

5. TANGIBLE ASSETS:

As per Schedule attached.

6. DEBTORS:

	<u>1993</u>	<u>1992</u>
	£	£
Trade Debtors	<u>139,534</u>	<u>126,390</u>

7a. CREDITORS FALLING DUE WITHIN ONE YEAR:

	<u>1993</u>	<u>1992</u>
	£	£
Hire Purchase	3,191	3,000
Trade Creditors	103,498	14,037
Interest Free Loans	189,824	194,874
Other Loan	14,000	-
Social Security and other Taxes	19,485	24,083
V.A.T.	19,086	-
Pre-receipts	49,653	42,419
Accruals	<u>4,000</u>	<u>4,000</u>
	<u>402,737</u>	<u>282,413</u>

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LINCOLN CITY FOOTBALL CLUB COMPANY LIMITED

Notes forming part of the Accounts  
for the year ended 30th June 1993 (Continued)

<u>7b. CREDITORS FALLING DUE AFTER ONE YEAR</u>	<u>1993</u>	<u>1992</u>
	<u>£</u>	<u>£</u>
Other Loan	126,000	-

The Other Loan shown in 7a and 7b is, repayable at £14,000 p.a. and have an interest charge of 5% p.a. The loan is secured by a legal charge over the Leasehold Premises.

7c. BANK C/DRAFT:

The Bank C/draft is secured by a Debenture dated 21st April 1992.

8. ASSETS NOT INCLUDED IN BALANCE SHEET:

The assets of the Football Club do not include the value of the Registration and Transfer Fees receivable in respect of the Playing Staff as at 30th June 1993.

9. CAPITAL COMMITMENTS AND REVALUATION:

The completed St. Andrews and Stacey West Stands were revalued by the directors in the 1990/91 year and the completed South Park Stand has been revalued by the directors in the current year. In all cases the revaluations are at a value less than actual construction costs incurred. The difference between cost less grants, and the revaluation, has been transferred to Revaluation Reserve Account.

All depreciation written off these assets has been transferred from Profit and Loss Account to Revaluation Reserve Account as shown in note 10. Had these assets not been revalued original cost less grants would have been £366,185 and book value at 30th June 1993 £348,031.

No provision is made for any potential taxation liability that might arise if the asset was realised at the revaluation figure.

Since 30th June 1993 the Company has contracted for further ground improvements at a cost of approximately £170,000 of which grants of approximately £120,000 should be received.

<u>10. MOVEMENTS IN RESERVES:</u>	<u>Profit and Loss</u>	<u>Stand Appeal</u>	<u>Revaluation</u>
	<u>Account</u>	<u>Reserve</u>	<u>Reserve</u>
	<u>£</u>	<u>£</u>	<u>£</u>
Balance brought forward 1.7.92	(463,293)	2,911	129,783
Loss for the year on			
Ordinary Activities	(196,138)		
Revaluation of Fixed Assets			348,859
Transfers between Reserves	23,394	(2,911)	(20,483)
<u>BALANCE CARRIED FORWARD 30.6.93</u>	<u>(636,037)</u>	<u>-</u>	<u>458,159</u>

LINCOLN CITY FOOTBALL CLUB COMPANY LIMITED

Schedule of Fixed Assets as at 30th June 1993

	<u>Stands and Buildings £</u>	<u>Fixtures, Fittings and Equipment £</u>	<u>Motor Vehicles £</u>	<u>Total £</u>
<u>Cost or Valuation:</u>				
At beginning of the year	571,622	87,064	10,816	669,502
Additions	(42,182)	100,664	4,660	63,142
Revaluations	339,859	-	9,000	348,859
Sales	-	-	(7,520)	(7,520)
<u>COST OR VALUATION AT END OF YEAR</u>	<u>869,299</u>	<u>187,728</u>	<u>16,956</u>	<u>1,073,983</u>
<u>Depreciation:</u>				
At beginning of the year	35,679	34,747	5,139	75,565
On Sales	-	-	(3,669)	(3,669)
Provided for the year	17,386	18,773	3,097	39,256
<u>DEPRECIATION AT END OF YEAR</u>	<u>53,065</u>	<u>53,520</u>	<u>4,567</u>	<u>111,152</u>
<u>NET BOOK VALUE AT 30.6.93</u>	<u>816,234</u>	<u>134,208</u>	<u>12,389</u>	<u>962,831</u>
<u>NET BOOK VALUE AT 30.6.92</u>	<u>535,943</u>	<u>52,317</u>	<u>5,677</u>	<u>593,937</u>

\* See Note 9 re Valuation.

\*\* The Stands and Buildings are held on a long lease which expires on 22nd June 2117.

Included above are Assets held on Hire Purchase Agreement at a cost of £13,660.  
Net Book Value at 30.6.93 - £10,928.

LINCOLN CITY FOOTBALL CLUB COMPANY LIMITED

FOOTBALL CLUB Profit and Loss Account  
for the year ended 30th June 1993

<u>INCOME:</u>	<u>1993</u>		<u>1992</u>	
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<u>Ground:</u>				
Gate Monies	294,094		241,028	
Football League Levy, Cup Pool, etc.	<u>206,914</u>		<u>115,043</u>	
	501,008		356,071	
Sponsorship and Advertising	<u>68,018</u>	569,026	<u>58,272</u>	414,343
<u>Other Income:</u>				
Hire of Ground	4,905		3,765	
Interest Received	358		286	
Sundry Receipts	1,925		4,444	
Transfer Fees Receivable less Payable, and Related Expenses and Ex Gratia Payments	<u>(35,818)</u>	(28,630)	<u>263,144</u>	271,635
<u>Fund Raising and Donations:</u>				
Lincoln & District Football Supporters Club	44,034		75,314	
Own Fund Raising	27,000		43,199	
Red Imps Association	26,987		29,762	
Other Donations	<u>6,819</u>	104,840	<u>7,755</u>	156,030
<u>Bar and Catering</u> (Per Statement Attached):				
Net Profit for the year		<u>141</u>		<u>1,521</u>
<u>TOTAL INCOME</u>		645,377		843,533
<u>DEDUCT: TOTAL EXPENDITURE</u>		<u>841,515</u>		<u>774,875</u>
<u>NET PROFIT/(LOSS) FOR THE YEAR BEFORE TAXATION</u>		(196,138)		68,658

This page does not form part of the Statutory Accounts

LINCOLN CITY FOOTBALL CLUB COMPANY LIMITED

FOOTBALL CLUB Profit and Loss Account  
for the year ended 30th June 1993

<u>EXPENDITURE:</u>	<u>1993</u>		<u>1992</u>	
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<u>Salaries and Wages</u>		547,480		525,525
<u>Establishment:</u>				
Rent	14,150		4,450	
Rates and Water	13,366		12,876	
Heating and Lighting	16,493		12,441	
Insurances	16,434		22,558	
Property and Equipment Repairs	26,437		16,456	
Officials' Fees and Match Day Expenses	<u>4,957</u>	91,837	<u>8,512</u>	77,293
<u>Administrative:</u>				
Printing, Stationery, Postages and Advertising	14,400		9,275	
Telephone	<u>8,899</u>	23,299	<u>5,146</u>	14,421
<u>Financial:</u>				
Audit Fee	5,000		4,800	
Legal Fees	647		141	
Hire Purchase Interest	600		1,272	
Bank Interest	31,566		36,934	
Bank Charges	<u>7,409</u>	45,222	<u>8,062</u>	51,209
<u>General:</u>				
Equipment Leasing	1,418		-	
Marketing Expenses	5,043		7,494	
Youth and Scouting Expenses	6,379		3,917	
Travel, Motor and Accommodation Expenses	27,865		35,668	
Cleaning and Laundry	4,458		3,695	
Police and Security Charges	8,864		9,441	
Medical Expenses	17,226		9,447	
Removal Expenses	813		5,729	
Catering and Refreshments	7,218		4,735	
Playing Kit and Equipment	10,021		3,547	
Sundry Items	<u>5,116</u>	94,421	<u>3,950</u>	87,623
<u>Depreciation and Losses on Sales:</u>				
Stands and Buildings	17,380		7,606	
Fixtures, Fittings and Equipment	18,773		6,478	
Motor Vehicles	<u>3,097</u>	39,256	<u>4,721</u>	18,804
<u>TOTAL EXPENDITURE</u>		<u>841,515</u>		<u>774,875</u>

This page does not form part of the Statutory Accounts

LINCOLN CITY FOOTBALL CLUB COMPANY LIMITED

BAR AND CATERING Profit and Loss Account  
for the year ended 30th June 1993

	<u>1993</u>		<u>1992</u>	
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<u>INCOME:</u>				
Bar and Catering Gross Profit		33,720		22,012
<u>Deduct:</u> Wages and Related Staff Expenses		<u>27,272</u>		<u>18,837</u>
<u>GROSS PROFIT FOR THE YEAR</u>		6,448		3,175
<u>OTHER INCOME:</u>				
Subscriptions, Gaming Machines (Net) and Room Hire		5,095		<u>1,293</u>
		11,543		4,468
<u>DEDUCT:</u>				
<u>COSTS:</u>				
<u>Entertainment:</u>				
Entertainment Expenses	8,688		354	
Performing Rights Society	956		840	
<u>Property:</u>				
Repairs, Renewals and Rentals	-		232	
<u>Administration:</u>				
Stocktaking	240		780	
Printing, Stationery, Advertising and Telephone	(265)		(61)	
<u>General:</u>				
Cleaning, Laundry and Sundry	<u>1,783</u>	<u>11,402</u>	<u>802</u>	<u>2,947</u>
<u>NET PROFIT CARRIED TO</u>		141		1,521
<u>PROFIT AND LOSS ACCOUNT</u>				

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LINCOLN CITY FOOTBALL CLUB COMPANY LIMITED

PROXY

I, .....  
of ..... being a  
Member of the above Company, appoint .....  
of ..... or failing him  
Mr. .... Chairman of the Company or  
Mr. .... Director of the Company as my

Proxy to vote for me and on my behalf at the Annual General Meeting  
of the Company to be held on 25th day of November 1993 and at any  
adjournment thereof.

Dated this ..... day of ..... 1993

Signature .....

The Proxy must be returned to the Secretary's Office, Sincil Bank, Lincoln to be  
received not less than 48 hours before the time appointed for holding the Meeting, or  
adjourned Meeting