ABBREVIATED ACCOUNTS

FOR THE YEAR ENDED 30 JUNE 2007

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# CONTENTS OF THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 30 JUNE 2007

	]	Page	;
Company Information		ı	
Report of the Directors	2	to	3
Report of the Independent Auditors on the Abbreviated Accounts		4	
Abbreviated Profit and Loss Account	5	to	6
Abbreviated Balance Sheet		7	
Cash Flow Statement		8	
Notes to the Cash Flow Statement	9	to	10
Notes to the Abbreviated Accounts	11	to	12

### COMPANY INFORMATION FOR THE YEAR ENDED 30 JUNE 2007

DIRECTORS:

S Wright

D M Beck Mrs J Foster R Dorrian C J Travers

Lindum Group Limited

Lincolnshire Co-operative Limited

**SECRETARY:** 

K Cooke

REGISTERED OFFICE

Sincil Bank Stadium

Lincoln Lincolnshire LN5 8LD

**REGISTERED NUMBER:** 

00045611 (England and Wales)

**AUDITORS** 

Duncan & Toplis 4 Henley Way Doddington Road

Lincoln Lincolnshire LN6 3QR

**BANKERS:** 

The Co-operative Bank

Saltergate Lincoln LN2 1DG

#### REPORT OF THE DIRECTORS FOR THE YEAR ENDED 30 JUNE 2007

The directors present their report with the accounts of the company for the year ended 30 June 2007

#### PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of running a professional football club and ancillary bar and catering operations

#### **REVIEW OF BUSINESS**

The results for the year and financial position of the company are as shown in the annexed accounts

A satisfactory season on the pitch culminating in a semi-final play off defeat helped swell attendances and lead to a 19% increase in gate income. Overall income, including transfer fees received, increased by some £246,000 a 9% growth on the previous year.

The club continues to strive for a balanced cash flow over the season but recognises the importance of attracting quality players to the club. The professional football staff budget was increased by 12% for the year and is now some 50% greater than 3 years ago.

The club continues to develop other streams of income to supplement match day receipts and growth in nearly all areas of income generation occurred during the year. Overall the directors are pleased with the financial results for the year and continue to invest for the future of the club.

#### DIVIDENDS

No dividends will be distributed for the year ended 30 June 2007

#### DIRECTORS

The directors during the year under review were

S Wright

D M Beck

Mrs J Foster

R Dorrian

appointed 25 7 06appointed 31 1 07

C J Travers Lindum Group Limited

Lincolnshire Co-operative Limited

D M Beck and Mrs J F Foster retire by rotation and being eligible offer themselves for re-election C Travers was appointed after the year end

The beneficial interests of the directors holding office on 30 June 2007 in the issued share capital of the company were as follows

		1 7 06 or date of appointment
	30 6 07	ıf later
Ordinary 50p shares		
S Wright	28,210	28,210
D M Beck	200	200
Mrs J Foster	4,900	4,900
R Dorrian	100,010	-
C J Travers	2,000	•
Lindum Group Limited	118,140	118,140
Lincolnshire Co-operative Limited	215,101	215,101

S Wright controls Gusto Construction Limited which owned 94,000 shares at 30 June 2007 C J Travers controls T & R (Management) Limited which owned 100,000 shares at 30 June 2007 D M Beck and Mrs J Foster represent the interests of Lincoln City Supporters Society Limited which owned 1,002,804 shares at 30 June 2007

### REPORT OF THE DIRECTORS FOR THE YEAR ENDED 30 JUNE 2007

#### POLITICAL AND CHARITABLE CONTRIBUTIONS

The club would like to thank all supporter organisations for donations made during the year and especially

	2007
	£
Red Imps Travel Section	5,500
Lincoln & District Football Supporters Club	5,000
Lincoln City Supporters Society Limited	7,500

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 234ZA of the Companies Act 1985) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information

#### **AUDITORS**

The auditors, Duncan & Toplis, will be proposed for re-appointment in accordance with Section 385 of the Companies Act 1985

ON BEHALF OF THE BOARD:

S Wright - Dirbetor

Date 26 September 2007

# REPORT OF THE INDEPENDENT AUDITORS TO LINCOLN CITY FOOTBALL CLUB COMPANY LIMITED UNDER SECTION 247B OF THE COMPANIES ACT 1985

We have examined the abbreviated accounts set out on pages five to seventeen, together with the financial statements of Lincoln City Football Club Company Limited for the year ended 30 June 2007 prepared under Section 226 of the Companies Act 1985

This report is made solely to the company, in accordance with Section 247B of the Companies Act 1985. Our work has been undertaken so that we might state to the company those matters we are required to state to it in a special auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company, for our work, for this report, or for the opinions we have formed

#### Respective responsibilities of directors and auditors

The directors are responsible for preparing the abbreviated accounts in accordance with Section 246A of the Companies Act 1985. It is our responsibility to form an independent opinion as to whether the company is entitled to deliver abbreviated accounts prepared in accordance with Section 246A(3) of the Act to the Registrar of Companies and whether the abbreviated accounts have been properly prepared in accordance with that provision and to report our opinion to you

#### Basis of opinion

We conducted our work in accordance with Bulletin 2006/3 "The Special Auditor's Report on Abbreviated Accounts in the United Kingdom" issued by the Auditing Practices Board In accordance with that Bulletin we have carried out the procedures we consider necessary to confirm, by reference to the financial statements, that the company is entitled to deliver abbreviated accounts and that the abbreviated accounts to be delivered are properly prepared

#### Opinion

In our opinion the company is entitled to deliver abbreviated accounts prepared in accordance with Section 246A(3) of the Companies Act 1985, and the abbreviated accounts have been properly prepared in accordance with that provision

Duncan & Toplis 4 Henley Way Doddington Road

Lincoln Lincolnshire LN6 3QR

Date 26 September 2007

# ABBREVIATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 30 JUNE 2007

	Notes	2007 £	2006 £
GROSS PROFIT		1,328,294	1,526,362
Administrative expenses		1,316,950	1,515,143
OPERATING PROFIT	4	11,344	11,219
Interest payable and similar charges	5	10,522	10,145
PROFIT ON ORDINARY ACTIVITY BEFORE TAXATION	IES	822	1,074
Tax on profit on ordinary activities	6		
PROFIT FOR THE FINANCIAL YE AFTER TAXATION	AR	822	1,074
PROFIT FOR THE YEAR		822	1,074
Deficit brought forward		(1,318,541)	(1,352,323)
		(1,317,719)	(1,351,249)
Transfer of amount equivalent to additional depreciation on revalued assets	onal	32,708	32,708
DEFICIT CARRIED FORWARD		(1,285,011)	(1,318,541)

#### **CONTINUING OPERATIONS**

None of the company's activities were acquired or discontinued during the current year or previous year

#### TOTAL RECOGNISED GAINS AND LOSSES

The company has no recognised gains or losses other than the profits for the current year or previous year

# NOTE OF HISTORICAL COST PROFITS AND LOSSES FOR THE YEAR ENDED 30 JUNE 2007

	2007 £	2006 £
REPORTED PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION Transfer of amount equivalent to additional depreciation on revalued	822	1,074
assets	32,708	32,708
HISTORICAL COST PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	33,530	33,782
HISTORICAL COST PROFIT FOR THE YEAR RETAINED AFTER TAXATION	33,530	33,782

# ABBREVIATED BALANCE SHEET 30 JUNE 2007

		2007	7	200	6
	Notes	£	£	£	£
FIXED ASSETS					
Intangible assets	8		-		22,833
Tangible assets	9		2,384,207		2,386,770
Investments	10		1		<u> </u>
			2,384,208		2,409,604
CURRENT ASSETS		27.205		24.250	
Stocks	11	27,285		24,259	
Debtors	12	552,203		375,940	
Cash at bank and in hand		90,361		337,881	
		669,849		738,080	
CREDITORS		009,849		730,000	
Amounts falling due within one year	13	925,356		1,071,446	
Amounts faming due within one year	15	725,550		1,071,440	
NET CURRENT LIABILITIES			(255,507)		(333,366)
TOTAL ASSETS LESS CURRENT			2 120 701		2.076.229
LIABILITIES			2,128,701		2,076,238
CREDITORS					
Amounts falling due after more than	one				
year	14		395,327		489,027
year	* *				
NET ASSETS			_1,733,374		1,587,211
CAPITAL AND RESERVES					
Called up share capital	17		1,866,421		1,721,080
Revaluation reserve	18		1,151,964		1,184,672
Profit and loss account			(1,285,011)		(1,318,541)
			<del></del>		
SHAREHOLDERS' FUNDS	20		1,733,374		1,587,211

These abbreviated accounts have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to medium-sized companies

The financial statements were approved by the Board of Directors on 26 September 2007 and were signed on its behalf by

S Wright - Director

# CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2007

		200	7	2006	
N . 1 / /9 \	Notes	£	£	£	£
Net cash (outflow)/inflow from operating activities	1		(208,476)		75,577
Returns on investments and servicing of finance	2		(10,522)		(10,145)
Capital expenditure	2		(77,617)		(336,141)
			(296,615)		(270,709)
Financing	2		43,220		238,639
Decrease in cash in the period			(253,395)		(32,070)
Reconciliation of net cash flow to movement in net funds	3				
Decrease in cash in the period		(253,395)		(32,070)	
Cash outflow/(inflow) from decrease/(increase) in debt		102,121		(191,119)	
Change in net funds resulting from cash flows			(151,274)		(223,189)
Movement in net funds in the period Net funds at 1 July			(151,274) <u>52,034</u>		(223,189) 275,223
Net (debt)/funds at 30 June			(99,240)		52,034

# NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2007

# 1 RECONCILIATION OF OPERATING PROFIT TO NET CASH (OUTFLOW)/INFLOW FROM OPERATING ACTIVITIES

	2007	2006
	£	£
Operating profit	11,344	11,219
Depreciation charges	104,814	98,805
Profit on disposal of fixed assets	(1,801)	-
Increase in stocks	(3,026)	(10,141)
Increase in debtors	(176,263)	(83,003)
(Decrease)/Increase in creditors	(143,544)	58,697
Net cash (outflow)/inflow from operating activities	(208,476)	75,577

#### 2 ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CASH FLOW STATEMENT

	2007 £	2006 £
Returns on investments and servicing of finance Interest paid	(10,522)	(10,145)
Net cash outflow for returns on investments and servicing of finance	(10,522)	(10,145)
Capital expenditure		
Purchase of intangible fixed assets	(0.5.0.0)	(5,000)
Purchase of tangible fixed assets	(80,205)	(331,141)
Sale of tangible fixed assets	2,588	<del></del>
Net cash outflow for capital expenditure	<u>(77,617</u> )	<u>(336,141</u> )
Financing		
New loans in year	(102.121)	200,663
Loan repayments in year Share issue	(102,121) 145,341	(9,544)
Silare issue	143,341	47,520
Net cash inflow from financing	43,220	238,639

# NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2007

#### 3 ANALYSIS OF CHANGES IN NET FUNDS

	At 1 7 06	Cash flow £	At 30 6 07 £
Net cash Cash at bank and in hand Bank overdraft	337,881	(247,520) (5,875)	90,361 (5,875)
	337,881	(253,395)	84,486
Debt Cilius due			
Debts falling due within one year	(43,381)	17,837	(25,544)
Debts falling due after one year	(242,466)	84,284	(158,182)
	(285,847)	102,121	(183,726)
Total	52,034	(151,274)	(99,240)

### NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 30 JUNE 2007

#### ACCOUNTING POLICIES

#### Basis of preparing the financial statements

The financial statements, which disclose net current liabilities at both 30 June 2006 and 30 June 2007, continue to be prepared on the going concern basis as the group has adequate finance facilities in place

#### Accounting convention

The financial statements have been prepared under the historical cost convention, modified by the revaluation of certain fixed assets

#### Exemption from preparing consolidated financial statements

The financial statements contain information about Lincoln City Football Club Company Limited as an individual company and do not contain consolidated financial information as the parent of a group. The company is exempt under Section 248 of the Companies Act 1985 from the requirements to prepare consolidated financial statements.

#### Turnover

Turnover represents gate monies, football league levy and cup pool, advertising and sponsorship deals, bar and catering, retail shop and all weather pitch income, excluding value added tax

#### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful

Freehold property

- 2% on cost

All weather pitch

- 2% on cost

Fixtures and fittings

- 20% on cost

Motor vehicles

- 20% on reducing balance

#### Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items

#### Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date. No provision has been made for any potential taxation liability that might arise if the assets were realised at the revalued amount.

#### Leases

Assets held under finance leases and hire purchase contracts and the related lease obligations are included at the fair value of the leased assets at the inception of the lease. Depreciation on leased assets is calculated to write off this amount on a reducing balance basis over the shorter of the lease term and the useful life of the asset Rentals payable are apportioned between the finance charge and a reduction of the outstanding obligation for future amounts payable, so that the charge for each accounting period is a constant percentage of the original capital sum. Rentals payable under leases are charged on a straight line basis over the term of the lease.

#### Pension cost

Pensions are paid to some employees' personal pension plans. These costs are charged to the profit and loss account as they occur

#### Other operating income

Other operating income represents receipts from fundraising and donations, and income from concerts and events

#### Government grants

Government grants received are treated as deferred creditors and credited to the profit and loss account over the estimated useful life of the relevant fixed assets

# NOTES TO THE ABBREVIATED ACCOUNTS - continued FOR THE YEAR ENDED 30 JUNE 2007

#### 1 ACCOUNTING POLICIES - continued

#### Players

Transfer fees paid are subject to an initial review and capitalised at their recoverable amount. Capitalised amounts are amortised to the profit and loss account over the period of the player's contract, and carrying amounts are periodically reassessed against the recoverable amount

	amounts are periodically reassessed against the recoverable amount		
2	OTHER OPERATING INCOME		
-	OTHER OF ENTERING INCOME	2007	2006
		£	£
	Sundry receipts	13,333	26,666
	Concerts and events	13,425	328,586
	Fundraising and donations	106,143	143,635
	Release of grant	9,416	9,416
		142,317	508,303
3	STAFF COSTS		
3	STAFF COSTS	2007	2006
		£	£
	Wages and salaries	1,664,651	1,587,125
	Social security costs	156,243	157,006
	Other pension costs	3,950	1,884
	·		
		1,824,844	1,746,015
	The average monthly number of employees during the year was as follows	2005	2006
		2007	2006
	Players	27	25
	Support staff	70	78
	ouppost state		
		97	103
4	OPERATING PROFIT		
	The operating profit is stated after charging/(crediting)		
		2007	2006
		£	£
	Hire of plant and machinery	32,423	22,911
	Depreciation - owned assets	81,982	70,064
	Profit on disposal of fixed assets	(1,801)	-
	Players amortisation	22,833	28,741
	Auditors' remuneration	5,200	5,000
			<del></del>
	Directors' emoluments	<del></del>	-
5	INTEREST PAYABLE AND SIMILAR CHARGES		
,	INTEREST LATABLE AND SIMILAR CHARGES	2007	2006
		£	£
	Interest	10,522	10,145
		<u> </u>	

### NOTES TO THE ABBREVIATED ACCOUNTS - continued FOR THE YEAR ENDED 30 JUNE 2007

#### 6 TAXATION

#### Analysis of the tax charge

No liability to UK corporation tax arose on ordinary activities for the year ended 30 June 2007 nor for the year ended 30 June 2006

#### Factors that may affect future tax charges

Losses carried forward amounted to £3,014,205 (2006 £3,061,794) No provision has been made for a deferred taxation asset as the recoverability of these losses against future profits is uncertain

#### 7 SEGMENTAL INFORMATION

The turnover, loss before taxation and net assets are attributable to the principal activity of running a professional football club and ancillary bar and catering operations. The company operates in the United Kingdom and the whole of the turnover is to the UK market.

#### 8 INTANGIBLE FIXED ASSETS

	Players £
COST	
At 1 July 2006	65,500
Disposals - players	(5,000)
At 30 June 2007	60,500
AMORTISATION	
At 1 July 2006	42,667
Amortisation for year	22,833
Elimin on disp - players	(5,000)
At 30 June 2007	60,500
NET BOOK VALUE	
At 30 June 2007	<u>-</u>
At 30 June 2006	22,833

### NOTES TO THE ABBREVIATED ACCOUNTS - continued FOR THE YEAR ENDED 30 JUNE 2007

#### 9 TANGIBLE FIXED ASSETS

	Freehold property £	All weather pitch £	Fixtures and fittings £	Motor vehicles £	Totals £
COST OR VALUATION					
At 1 July 2006	2,839,900	301,009	479,428	49,066	3,669,403
Additions	25,938	-	34,017	20,250	80,205
Disposals	<del></del>		<del></del>	(1,091)	(1,091)
At 30 June 2007	2,865,838	301,009	513,445	68,225	3,748,517
DEPRECIATION					
At 1 July 2006	650,865	145,527	439,054	47,186	1,282,632
Charge for year	57,074	6,020	15,721	3,167	81,982
Eliminated on disposal				(304)	(304)
At 30 June 2007	707,939	151,547	454,775	50,049	1,364,310
NET BOOK VALUE					
At 30 June 2007	2,157,899	149,462	58,670	18,176	2,384,207
At 30 June 2006	2,189,035	155,482	40,374	1,880	2,386,771

Freehold property is included in the accounts at valuation and other tangible fixed assets at historical cost. The St Andrews Stand and Stacey West Stand were revalued by the directors in the year 1990/91 and the South Park Stand revalued in 1992/93. In 1993/94 the Stacey West Stand was revalued by a further £300,000 and other ground improvements by £91,022. In 1994/95 the Sincil Bank Stand was completed and revalued by £719,821. Had the revaluations not been carried out, the original cost less grants of the stands and buildings would have been £681,371 and the net book value £485,939.

The transitional provision of FRS 15 are being followed and the valuation has not been updated

#### 10 FIXED ASSET INVESTMENTS

	group undertakings £
COST	
At 1 July 2006	
and 30 June 2007	<u> </u>
NET BOOK VALUE	
At 30 June 2007	1
	<del></del>
At 30 June 2006	1

Shares in

#### NOTES TO THE ABBREVIATED ACCOUNTS - continued FOR THE YEAR ENDED 30 JUNE 2007

Lungaly City Football Club Contra of Evallance Limited

#### 10 FIXED ASSET INVESTMENTS - continued

Trade creditors

Deferred capital grant

Accrued expenses

Other taxes and social security

The company's investments at the balance sheet date in the share capital of companies include the following

	Lincoln City Football Club Centre of Excellence Limite	d		
	Nature of business Development of sporting excellence	0.4		
		% haldana		
	Class of shares	holding 100 00		
	Ordinary	100 00	2007	2006
			£	£
	Aggregate capital and reserves		1	~ 1
	Aggregate capital and reserves		<del></del>	<u>—</u>
11	STOCKS			
••			2007	2006
			£	£
	Goods for resale		27,285	24,259
12	DEBTORS AMOUNTS FALLING DUE WITHIN ON	E YEAR		
			2007	2006
			£	£
	Trade debtors		505,230	280,858
	Other debtors		209	1,291
	Amounts due from subsidiary undertakings		46764	2
	Prepayments and accrued income		46,764	93,789
			552,203	375,940
13	CREDITORS: AMOUNTS FALLING DUE WITHIN O	NE VEAD		
13	CKEDITORS. WINDOW IS LATTING DOE MILLING	INE IEAK	2007	2006
			£	£
	Bank loans and overdrafts (see note 15)		13,759	7,382
	Other loans (see note 15)		17,660	35,999
	= (but note 10)		17,000	22,777

The bank loan has an interest charge of 1 875% above the bank base rate and is secured by a legal mortgage over the freehold property known as 'The Playzone' There is also a second legal charge held over the registered freehold property known as 'Sıncıl Bank Stadıum'

#### CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE 14 **YEAR**

	2007	2006
	£	£
Bank loans (see note 15)	158,182	166,162
Other loans (see note 15)	-	76,304
Deferred capital grant	237,145	246,561
	395,327	489,027

98,873

230,283

689,493

1,071,446

9,416

42,716

188,384

653,421

925,356

9,416

# NOTES TO THE ABBREVIATED ACCOUNTS - continued FOR THE YEAR ENDED 30 JUNE 2007

#### 15 LOANS

16

An analysis of the maturity of loans is given below

	2007 £	2006 £
Amounts falling due within one year or on demand Bank overdrafts Bank loans	5,875 7,884	7,382
Brewery loan Other loans	17,660	8,880 27,119
	31,419	43,381
Amounts falling due between one and two years Bank loans - 1-2 years	8,420	7,884
Brewery loan	-	8,880
	8,420	16,764
Amounts falling due between two and five years Bank loans - 2-5 years	28,953	27,019
Brewery loan		26,640
	28,953	53,659
Amounts falling due in more than five years		
Repayable by instalments Bank loans	120,809	131,259
Brewery loan		40,784
	120,809	172,043
SECURED DEBTS		
The following secured debts are included within creditors		
	2007 £	2006 £
Bank overdraft Bank loans	5,875 166,066	- 173,544
	171,941	173,544

# NOTES TO THE ABBREVIATED ACCOUNTS - continued FOR THE YEAR ENDED 30 JUNE 2007

#### 17 CALLED UP SHARE CAPITAL

Authorised Number	Class	Nominal value	2007 £	2006 £
6,000,000	Ordinary	50p	3,000,000	3,000,000
Allotted, issue	d and fully paid			
Number	Class	Nominal value	2007 £	2006 £
3,732,843 (2006 - 3,442,	Ordinary 160)	50p	1,866,421	1,721,080
(2000 - 5,-1-12,	,		<del></del>	<del></del>

During the year the company issued 290,683 shares (2006) 95,040 shares), to further the aims of the company

#### 18 RESERVES

RESERVES	Revaluation reserve £
At 1 July 2006 Transfer of amount equivalent to additional depreciation on revalued	1,184,672
fixed assets	(32,708)
At 30 June 2007	1,151,964

#### 19 TRANSACTIONS WITH DIRECTORS

During the year the company has traded with other businesses in which individual directors have an interest. The total amounts involved were not of a material amount and the transactions were carried out on normal commercial terms.

#### 20 RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	2007	2006
	£	£
Profit for the financial year	822	1,074
Issue of shares at par	145,341	47,520
Net addition to shareholders' funds	146,163	48,594
Opening shareholders' funds	_1,587,211	1,538,617
Closing shareholders' funds	1,733,374	1,587,211