## **ANNUAL REPORT**

1994-95





Chartered Accountants

Chairman

K.J. Reames

Directors

K.J. Reames (Chairman)

G.R. Davey (Managing Director

and Vice-Chairman)

H. Sills

J. Hicks

N. Woolsey (appointed December 1994)

C.J. Thomas (appointed March 1995)

Mrs. Reames (appointed October 1994

and resigned April 1995)

Secretary

P.M. Hough (resigned September 1995)

G.R. Davey (appointed September 1995)

Registered Office

Sincil Bank,

Lincoln.

Auditors

Streets & Co.,

Tower House,

Lucy Tower Street, Lincoln. LN1 1XW

Bankers

Barclays Bank PLC,

Lincoln.

### REPORT OF THE DIRECTORS TO THE SHAREHOLDERS

The directors submit their Report, together with the audited financial statements for the year ended 30th June 1995.

#### Results

The loss for the year was £464,145.

The directors do not recommend the payment of a dividend for the year.

### Principal activities, trading review and future developments

The company is engaged in the running of a professional football club and ancillary bar and catering operations.

Further ground developments, mainly to the Sincil Bank side stand, were completed in the 1994/95 season.

There have been no events since the balance sheet date which materially affect the position of the company other than the transfer fees relating to players.

#### Fixed assets

Principal changes in the year are detailed in notes 5 and 9 of the Statement of Accounts.

In the opinion of the directors there is no material difference between market and book values of fixed assets.

#### Directors

The directors of the company during the year and their interests in the share capital of the company were:

	<u>30.6.95</u>	<u>30.6.94</u>
K.J. Reames G.R. Davey H. Sills J. Hicks	500,000 145,332 163,032 103,032	100,000 100,000 100,000 100,000
Mrs. Reames (appointed October 1994 and resigned April 1995) N. Woolsey (appointed December 1994) C.J. Thomas (appointed March 1995)	100,000 30,000 15,000	100,000

The director retiring by rotation is K.J. Reames who, being eligible, offers himself for re-election.

N. Woolsey and C.J. Thomas, being appointed since the last Annual General Meeting, are required to retire and they offer themselves for re-election.

### REPORT OF THE DIRECTORS TO THE SHAREHOLDERS

### Directors Responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- . select suitable accounting policies and then apply them consistently;
- . make judgements and estimates that are reasonable and prudent;
- . follow applicable accounting standards, subject to any material departures disclosed and explained in the financial statements;
- . prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **Auditors**

Streets & Co. have expressed their willingness to continue in office, and a resolution to re-appoint them will be proposed at the Annual General Meeting.

In preparing the above report the directors have taken advantage of special exemptions applicable to small companies.

By order of the board

G.R. DAVEY

Secretary

17th October 1995



Tower House, Lucy Tower Street, Lincoln LN1 1XW. Telephone: (01522) 513311. Fax: (01522) 533234

## REPORT OF THE AUDITORS TO THE MEMBERS OF LINCOLN CITY FOOTBALL CLUB COMPANY LIMITED

We have audited the financial statements on pages 5 to 11 which have been prepared under the historical cost convention, as modified by revaluation of certain fixed assets, and the accounting policies set out on page 7.

#### RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

As described in the directors' report, the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

#### BASIS OF OPINION

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### OPINION

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 30th June 1995 and of its loss for the year then ended and have been properly prepared in accordance with the provisions of the Companies Act 1985 applicable to small companies.

STREETS & CO.

Registered Auditor

Chartered Accountants

18th October 1995

AccountancyAge

EURO DEFI UK



PROFIT AND LOSS ACCOUNT

### FOR THE YEAR ENDED 30TH JUNE 1995

	Notes	1	995	:	1994
		£.	£.	£	£
TURNOVER	1(a)		700,454		753,287
Other operating income	1(b)		202,698		340,657
			903,152		1,093,944
Staff costs	3		877,672		700,296
			25,480		393,648
Depreciation and amounts written off fixed assets		81,367		51,304	
Other operating charges		367,543	448,910	301,959	<u>353,263</u>
			(423,430)		40,385
Interest receivable			26		591
Interest payable	2a		(40,741)		( <u>22,881</u> )
PROFIT/(LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION	2		(464,145)		18,095
TAXATION	4				
PROFIT/(LOSS) ON ORDINARY ACTIVITIES AFTER TAXATION	10		(464,145)		18,095

### CONTINUING OPERATIONS

None of the company's activities were acquired or discontinued during the above two financial years.

## STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES FOR THE YEAR ENDED

FOR THE YEAR ENDED		
FOR THE TELEVISION	30.6.95	30.6.94
	£	£
Profit/(loss) for the year Unrealised surplus on revaluation of properties	(464,145)	18,095
	719,821	391,022
	255,696	409,117
HISTORICAL COST RESULTS	30.6.95	30.6.94
	£	£
Profit/(Loss) for the year Depreciation on revalued assets	(464,145) 33,467	18,095 19,391
-	( <u>430,678</u> )	37,486

The notes on pages 7 to 11 form part of these financial statements

### BALANCE SHEET

ħΩ	ħΨ	30TH	TIME:	1995
A.S	M.I.	תנטכ	JUNE	エフジン

AS AT 30TH JUNE 1995	Notes	1995		1994	
		£	£	£	£
FIXED ASSETS					
Tangible assets	5		2,249,308		1,398,027
CURRENT ASSETS					
Stock Debtors Cash at bank	6	28,189 35,928 172,930		16,418 80,106 11,752	
		237,047		108,276	
CREDITORS					
Bank overdrawn	7c	403,083		288,814	
Amounts falling due within one year	7a	616,389		<u>371,272</u>	
		1,019,472	(782,425)	660,086	(551,810)
TOTAL ASSETS LESS CURRENT I	LIABILIT	IES	1,466,883		846,217
CREDITORS					
Amounts falling due after one year	7b		240,565		114,978
CAPITAL AND RESERVES			1,226,318		731,239
SHARE CAPITAL					
Authorised: 1,800,000 ordinary shares of 50p each	12	900,000		500,000	
Issued and fully paid: 1,478,806 ordinary shares of 50p each			739,403		500,000
REVALUATION RESERVE	10		1,545,847		859,493
PROFIT AND LOSS ACCOUNT	10		(1,058,932)		( <u>628,254</u> )
			1,226,318		731,239

Advantage has been taken in the preparation of these financial statements of special exemptions applicable to small companies. In the directors opinion the company qualifies as a small company and is entitled to these exemptions.

The notes on pages 7 to 11 form part of these financial statements

K.J. REAMES )

Directors

R.R.DAVEY )

17th October 1995

### NOTES FORMING PART OF THE ACCOUNTS FOR THE YEAR ENDED 30TH JUNE 1995

### 1 ACCOUNTING POLICIES:

There have been no changes in accounting policies during the year.

The company qualifies as a small company and accordingly a cash flow statement is not required. The company is entitled to and has taken advantage of exemptions applicable to a small company as set out in the Companies Act 1985 Regulation 1992.

The financial statements have been prepared under the historical cost accounting convention, modified by revaluation of certain fixed assets, using the following accounting policies.

### (a) Turnover

Turnover incorporates gate monies, football league levy and cup pool, advertising and sponsorship.

#### (b) Other operating income

Other operating income incorporates net transfer fees, fund raising and donations, and bar and catering receipts.

### (c) Depreciation

Depreciation is provided at a rate to write off the leasehold stands and buildings over 50 years and the remaining assets over their useful lifetime. The following rates have been applied:-

Leasehold stands and buildings - 2% p.a. straight line Fixtures, fittings and equipment - 10% p.a. straight line Motor vehicles - 20% p.a. reducing balance

### (d) Stocks and work in progress

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

#### (e) Pension costs

Contributions in respect of the company's defined contribution pension scheme is charged to the profit and loss account for the year in which they are payable to the scheme.

2	PROFIT/(LOSS):	1995 £	1994 £.
	This is stated after charging:	2	7
	Depreciation of tangible fixed assets Directors' remuneration	81,347 33,197	51,304 10,405
	Payment to third party for directors' services Auditors' remuneration	6,000	19,336 5,600

# NOTES FORMING PART OF THE ACCOUNTS FOR THE YEAR ENDED 30TH JUNE 1995

2a	INTEREST PAYABLE:	1995 £	1994 £
	Bank Other loans Hire purchase	33,389 7,102 	16,978 5,903 ————
		40,741	22,881
3	EMPLOYEES:		
	The average weekly number of employees, during the year, was made up as follows:	1995	1994
	Social and catering Players	14 24 11	13 22
	Office and ground staff Team management and coaching	<u>3</u>	9 <u>3</u>
		<u>52</u>	<u>47</u>
	Staff costs consist of:	1995 £	1994 £
	Pension contributions Wages and salaries Social security costs	9,801 794,949 72,922	2,702 644,290 53,304
		877,672	700,296

The company operates a defined contribution pension scheme. The relevant accounting policy is detailed in Note 1(e).

### 4 TAXATION:

There is no corporation taxation liability in the 1993/94 or 1994/95 years.

### NOTES FORMING PART OF THE ACCOUNTS FOR THE YEAR ENDED 30TH JUNE 1995

5

TANGIBLE FIXED ASSETS:  Cost or valuation:	Stands and Buildings £	Fixtures, Fittings and Equipment £	Motor Vehicles £	Total £
At beginning of the year Additions Sales Revaluation	1,319,299 80,179 - 719,821	217,869 126,469 - -	21,460 9,174 (2,995)	1,558,628 215,822 (2,995) 719,821
COST OR VALUATION AT END OF YEAR	2,119,299	344,338_	27,639	2,491,276
Depreciation:				
At beginning of the year	80,393	75,307	4,901	160,601
On sales Provided for the year	42,386	34,434	4,547	81,367
DEPRECIATION AT END OF YEAR	122,779	109,741	9,448	241,968
NET BOOK VALUE AT 30.6.95	1,996,520	234,597	18,191	2,249,308
NET BOOK VALUE AT 30.6.94	1,238,906	142,562	16,559	1,398,027

<sup>\*</sup> See Note 9 re valuation.

<sup>\*\*</sup> The stands and buildings are held on a long lease which expires on  $22nd\ June\ 2117.$ 

6	DEBTORS:	1995 £	199 <b>4</b> £
	Trade debtors	35,928	80,106
7a	CREDITORS FALLING DUE WITHIN ONE YEAR:	1995 £	1994 £
	Hire purchase Trade creditors Interest free loans Interest bearing loans Other loan Social security and other taxes V.A.T. Pre-receipts Accruals	2,662 99,909 221,851 70,000 14,000 16,793 12,931 161,193 17,050	118,987 164,526 - 14,000 16,761 1,928 48,270 6,800
		616,389	371,272

The interest bearing loans carry interest at 7% p.a. and are repayable within 3 months.

### NOTES FORMING PART OF THE ACCOUNTS FOR THE YEAR ENDED 30TH JUNE 1995

<b>7</b> b	CREDITORS FALLING DUE AFTER ONE YEAR:	1995 £	199 <b>4</b> £
	Hire purchase Football League loan Other loan	1,158 136,649 102,758	- - 114,978
		240,565	114,978

The other loan shown in 7a and 7b is, repayable at £14,000 p.a. and has an interest charge of 5% p.a. The loan is secured by a legal charge over the leasehold premises.

The Football League loan is interest free and is repayable at the rate of £3,333 per month.

#### 7c BANK OVERDRAFT:

The bank overdraft is secured by a debenture dated 21st April 1992.

### 8 ASSETS NOT INCLUDED IN BALANCE SHEET:

The assets of the Football Club do not include the value of the registration and transfer fees receivable in respect of the playing staff as at 30th June 1995.

#### 9 CAPITAL COMMITMENTS AND REVALUATION:

The completed St. Andrews and Stacey West Stands were revalued by the directors in the years to 1990/91, and the completed South Park Stand was revalued by the directors in 1992/93. In 1993/94 the Stacey West Stand was revalued by a further £300,000 and other ground improvements by £91,022. In 1994/95 the Sincil Bank stand was completed and revalued by £719,821. In all cases the revaluations are at a value less than actual construction costs incurred. The difference between cost less grants, and the revaluation, has been transferred to Revaluation Reserve Account.

All depreciation relating to the revaluation written off these assets has been transferred from Profit and Loss Account to Revaluation Reserve Account as shown in Note 10. Had revaluation not taken place, original costs less grants would have been Stands and Buildings £501,801 and Motor Vehicles £18,639. The net book values would have been Stand and Buildings £455,281 and Motor Vehicles £13,583.

No provision is made for any potential taxation liability that might arise if the asset was realised at the revaluation figure.

At 30.6.95 the company has contracted for further ground improvements of approximately £84,000 of which grants of £63,000 should be received.

### NOTES FORMING PART OF THE ACCOUNTS

FOR THE YEAR ENDED 30TH JUNE 1995

10	MOVEMENTS IN RESERVES:	Profit and Loss Account £	Revaluation Reserve £
	Balance brought forward 1.7.94 Loss for the year on ordinary activities Revaluation of fixed assets Transfers between reserves	(628,254) (464,145) - 33,467	859,493 - 719,821 (33,467)
	Balance carried forward 30.6.95	(1,058,932)	1,545,847
11	RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS:	1995 £	1994 £
	Opening shareholders' funds Issued shares Revaluation of fixed assets Retained profit/(loss) for the year	731,239 239,403 719,821 (464,145)	322,122 - 391,022 
	Closing shareholders' funds	1,226,318	731,239

#### 12 SHARE CAPITAL:

During the year the authorised share capital was increased from 1,000,000 Ordinary Shares of 50p each to 1,800,000 Ordinary Shares of 50p each.

478,806 Ordinary Shares of 50p each were issued during the year to provide additional capital.