

The Everton Football Club Company Limited

Annual Report and Statement of Accounts at 31st May 1987



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EVERTON FOOTBALL CLUB

COMPANYLIMITED

NOTICE OF MEETING

NOTICE IS HEREBY GIVEN that the one hundred & eighth Annual General Meeting of the Company will be held at the offices of The Everton Football Club Company Limited, Goodison Park, Liverpool L4 4EL, on Thursday the 13th Day of August, 1987, at 7.00 p.m. to receive and consider the Report of the Directors, and the Accounts for the Year ended 31st May, 1987, to elect Directors, to appoint Auditors for the ensuing year, and to fix their remuneration, and to transact any other business which may be transacted at the Annual General Meeting of the Company.

The Transfer Books of the Company will be closed until 14th August, 1987.

By Order of the Board.

J. GREENWOOD, Secretary, Goodison Park, Liverpool L4 4EL.

18th July, 1987

Admission on Presentation of Annual Report

Notice is also given that a Member of the Company entitled to attend and vote at the above Annual General Meeting is entitled to appoint a proxy to attend and vote instead of him, and that the proxy need not be a member of the Company.

Proxies must be lodged at the Registered Office of the Company, not less than 48 hours before the time of the Meeting.

Directors

P. D. Carter, C.B.E., Chairman

T. H. W. Scott, Vice-Chairman

G. A. Watts

A. W. Waterworth

K. M. Tamlin

J. Search, G.M.

D. A. B. Newton

Secretary and Registered Office

J. Greenwood, Goodison Park, Liverpool L4 4EL

Manager

J. C. Harvey

Bankers

Trustee Savings Bank

Auditors

Rogers, Bowler & Co.

EVERTON FOOTBALL CLUB

COMPANY LIMITED

CHAIRMAN'S REPORT

I have pleasure in submitting the Financial Report and Accounts. I am delighted, once again, to report another successful Season for the Club. For the second time in three years Everton F.C. are the League Champions, and the performance was made more memorable in view of the considerable number of injuries to our first team squad. Unfortunately, we broke the sequence of visits to Wembley for the F.A. Cup Final, but we did share the Charity Shield with our neighbours — Liverpool, and have qualified once again for the 4th year in succession for this prestigious event on the 1st August, 1987.

This was Howard Kendall's sixth year as Manager, and he plus all his staff are to be congratulated on another successful Season.

Howard Kendall has decided to pursue his career in Management with Athletic Club Bilbao, in spite of the strongest possible inducements from Everton F.C. We are sorry to lose him and the attributes that he has brought to the Club. However, we must look to the future and the fact that Colin Harvey has agreed to accept the management role, and this will, I am sure, give not only continuity but confidence for the future.

Colin has appointed Terry Darracott as Assistant Manager and Peter Reid as Player/Coach. At the time of compiling my Report, he is also seeking to engage a coach for the Reserve Team and no doubt this will be reported in the press within a matter of days.

Mick Heaton, one of our first team coaches has also decided to try his fortunes elsewhere and left the Club at the end of June.

Pursuing the Club's policy of continuing to strengthen the playing staff, we were again involved in considerable activity in the transfer market. During the financial year we purchased Neil Adams, Paul Power, Kevin Langley, Dave Watson, Ian Snodin, Stuart Storer and Wayne Clarke.

Players who have been sold during the financial year were Gary Lineker, Kevin Richardson, Fred Barber, Peter Billing, Warren Aspinall, Paul Wilkinson, Derek Walsh and Jason Danskin.

The performance of our players during the season

resulted in further recognition for international honours, although, because of injuries, players were unfortunately not selected for the maximum number of games.

Peter Reid, Trevor Steven, Gary Stevens, Dave Watson were selected for England. Kevin Sheedy was selected for Eire. Kevin Ratcliffe, Neville Southall, Pat Van den Hauwe were selected for Wales, and John Ebbrell was selected as England's Youth Captain. Whilst mentioning internationals, I am sure we all wish Paul Bracewell the very best of luck in his fight for recovery after his prolonged ankle injury sustained during the early part of 1986.

Howard Kendall was awarded Bell's Manager of the Year for the second time in three years.

Once again, the Everton staff who produce the Club Programme were awarded 'Programme of the Year' award for the third consecutive year and our warmest congratulations to them all.

The success of last Season was again reflected in both attendances and associated revenue, although our total gate receipts are down by £93,000 reflecting our early departure from the F.A. Cup.

For the third year running, we did not have the advantage of playing in Europe and it is a sad reflection on our national game when players of the quality that we have at Everton F.C. are denied the opportunity of performing on a wider stage.

Total attendances at Goodison Park were 880,753 compared with 879,610 the previous season. Our average League attendance was up from 32,270 to 34,190, an increase of 6%. This compares with the average First Division attendances which were 19,751 compared to 19,562 for the previous season, an increase of 1%.

Income from our main footballing activities was £3,354,615 resulting in a loss of £19,295 before transfer fees. Donations from various development funds and income from other activities produced a profit of £643,173. The net transfer position showed a profit of £7,700 and after increasing the transfer fee reserve by an additional £420,000 to £750,000, the total profit for the year was £171,537 after tax.

The T.V. exposure during the live games throughout the season was of an extremely high quality, and I am sure was instrumental in re-stimulating additional interest in our national game.

The introduction of our play-off procedures introduced a new exciting element to a considerable number of Clubs and public response was extremely encouraging. The First Division has now been reduced to twenty-one teams for the coming Season with the ultimate aim of reducing to twenty by the end of 1987/88 Season. It is hoped that by then the English Clubs will have been re-admitted to Europe and that we will also have established a credible third cup competition.

A series of major projects to improve spectator facilities has been embarked upon this close season. A new roof is being erected over the Gwladys Street terraces, which I am sure will be welcomed by the supporters using this area.

The Blues Family Club, which continues to increase its membership is being re-sited into a seating enclosure in front of the main stand.

The Club has decided as a further benefit for our fans to introduce a Membership Scheme, which will entitle them to Admission prices to Members Only seating areas at a lower price than comparable Non-Member areas; free admission to Central League games; priority - after Season Ticket holders - in the allocation of tickets for all-ticket games; free membership of the Executive Travel Club; discount of 5% on all Souvenir Shop purchases; discount of 10% on room hire charges in the Goodison Park Catering Complex and discounts on selected NEC products from branches of Colourvision. This scheme will also qualify for recognition under the Government's request for Membership Schemes to help in the control of crowd disorders. I am sure that our fans will welcome this new initiative and support the Club in its

efforts to not only maintain but actively project the very positive image that we have at Everton through our fans.

The 500 Club Lounge will be completely refurbished this closed season, and the 300 Lounge will be refurbished next closed season.

I would like to thank our sponsors, NEC, for their continued support and 'am sure that our on-going relationship has great benefits to both parties.

It gives me great pleasure in compiling this Report to look back on yet another successful season, which once again confirms the fact that Everton F.C. can perform and succeed at the highest level in the most demanding football competition in the world.

I wish to acknowledge the continued support of my fellow Directors, Officials and Staff of the Club and many other people, who give willingly of their time to help Everton F.C.

Our supporters both at home and away continue to uphold the good name of Everton F.C. and I am sure that we all understand that nothing but impeccable behaviour will convince more fans to return to watch live football.

The European Authorities are monitoring the behaviour of English fans and I trust that we will be able to convince them that we deserve to be readmitted into the European competitions.

Finally, on looking back over last Season I think we can be justly proud of the Club's achievements and hope that in the coming Season, Colin Harvey and his staff will maintain the high standard that has been set.

PHILIP CARTER 10th July 1987

EVERTON FOOTBALL CLUB

COMPANYLIMITED

REPORT OF THE DIRECTORS

Principal activity

The principal activity of the Company continues to be that of a Professional Football League Club.

Review of business

The results of the period's trading are given on page 7 of the Accounts.

The profit for the year is £171,537 including a net surplus of £7,700 on players' transfers and an increase in the transfer reserve from £330,000 to £750,000.

Capital projects for further improvements to the facilities at Goodison Park totalling £458,486 are to be carried out during the coming financial year.

In accordance with the Clubs policy to revalue the properties every four years the revaluation at April 30th 1987 is shown in these accounts and the revaluation reserve amended accordingly.

The Directors consider the state of the Company's affairs at the year end to be satisfactory.

Dividend

The Directors do not recommend the payment of a dividend.

Directors

The directors in office in the year and their beneficial interests in the issued ordinary share capital were as follows:

	1st June	31st May
	1986	1987
	£	£
Mr. P. D. Carter, C.B.E.	86	89
Mr. T. H. W. Scott	6	7
Mr. G. A. Watts	3	3
Mr. A. W. Waterworth	4	4
Mr. K. M. Tamlin	11	12
Mr. J. Search, G.M.	3	4
Mr. D. A. B. Newton	3	3

In accordance with the Articles of Association Messrs. G. A. Watts and A. W. Waterworth retire by rotation. Mr. G. A. Watts is not seeking re-election. Mr. A. W. Waterworth is eligible and offers himself for re-election. Nominations have been received on behalf of Messrs. G. H. E. Birch, P. L. Parry and D. H. Pitcher.

Fixed assets

Full details of the changes to the Fixed Assets are shown in the Notes to the Accounts.

Auditors

The auditors, Messrs. Rogers, Bowler & Co., will be proposed for re-appointment in accordance with Section 384 of the Companies Act 1985.

By order of the Board

P. D. CARTER, Chairman

10th July, 1987.

EVERTON FOOTBALL CLUB

COMPANY LIMITED

PROFIT AND LOSS ACCOUNT for the year ended 31st May 1987

	7 and Shaed Sist May 1987			
1 Old	receipts and income from	Note	£	1986 £
Tradiff	g and other income		3,354,615 961,230	3,256,283 896,169
Cost o	diture f goods for resale		£4,315,845	£4,152,452
Trainin Ground Utilities	osts g, travel, match and other expenses I expenses and maintenance	10	503,058 2,262,968 376,928 283,758	492,648 1,931,532 411,732
Deprec Auditor Other o	iation s' remuneration perating expenses	2	295,786 63,658 5,000 182,547	175,673 249,157 34,993 5,000 186,906
Deduct:	before transfer fees Transfer fees receivable Transfer fees, etc., payable after transfer fees	-	£3,973,703 342,142 2,937,000 (2,929,300)	£3,487,641 664,811 432,550 (1,146,625)
Add: Deduct:	Interest receivable Interest payable	11	349,842 127,023 (23,043)	(49,264) 69,546
. 47461011	ordinary activities before taxation re ordinary activities	12	453,822 (40,041)	(7,178) 13,104
Add:	ordinary activities after taxation Donations receivable		413,781	13,104
Deduct:	Transfer from Transfer Fees Reserve Transfer to Transfer Fees Reserve	13 . 9 9	177,756 330,000 (750,000)	82,090 170,000
Profit tra	nsferred to reserves		£171,537	£265,194

This is to certify that this is a true copy of the Balance Shoet handed to Members of the Company at the Annual General Meeting held on 13th August 1987.

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EVERTON FOOTBALL CLUB

COMPANY LIMITED



BALANCE SHEET as at 31st May 1987

	Notes	19	87	19	86
Fixed Assets		£	£	£	£
Tangible assets	2		4,400,958		3,040,791
Current Assets Stocks Debtors Cash at bank and in hand	3 4	33,465 728,636 1,100,314		27,942 537,859 863,147	
		1,862,415		1,428,948	
Creditors: amounts falling due within one year	5	(1,602,834)		(1,113,959)	
Net Current Assets			259,581		314,989
Total Assets less Current Liabilities			4,660,539		3,355,780
Creditors: amounts falling due after more than one year	6, 7		(253,143)		(335,379)
Net Assets			£4,407,396		£3,020,401
Representing					
Capital and Reserves Called up share capital Revaluation reserve Other reserves Profit and loss account	8 9 9		2,500 2,916,341 750,000 738,555		2,500 2,120,863 330,000 567,018
			£4,407,396		£3,020,401

Signed on behalf of the Board, who approved the accounts on 10th July, 1987

P. D. CARTER G. A. WATTS Directors

EVERTON FOOTBALL CLUB

COMPANY LIMITED

STATEMENT OF THE SOURCE AND APPLICATION OF FUNDS for the year ended 31st May 1987

		87	15	98 <i>6</i>
Source of Funds Funds generated from operations: Profit on ordinary	£	£	£	£
activities before taxation Adjustment for items not using funds —		453,822		13,104
Depreciation		63,658		34,993
Funds from other sources: Donations receivable		517,480		48,097
Sale of fixed assets Grants from The Football Grounds		177,756 22,756		82,090 14,075
Improvements Trust Loan ex brewery		46,738 		14,294 30,000
Total funds from all sources		764,730		188,556
Application of Funds Purchase of fixed assets Repayment of loans Taxation paid	697,861 82,236 18,407		126,703 71,785	. 33,200
	-	798,504 -		198,488
Movement in Working Capital Decrease/(increase) in stocks		(33,774)		(9,932)
Decrease/(increase) in debtors Increase/(decrease) in creditors	(5,523) (190,777) 467,241		482 (5,222) (111,121)	
		270,941 -	_	(115,861)
Increase in net liquid funds		£237,167		£(125,793)
Comprising increases/(decreases) in:— Bank balances Cash in hand		238,407 (1,240)		(123,233) (2,560)
		£237,167	•	£(125,793)
			•	

EVERTON FOOTBALL CLUB

COMPANY LIMITED

NOTES TO THE ACCOUNTS

for the year ended 31st May 1987

1. Accounting Basis and Policies

These accounts have been prepared on the historical cost basis of accounting as modified to include valuations of the Club's properties, and in accordance with accounting policies consistent with those adopted previously, and set out in the following notes where appropriate.

2.	Tangible Fixed Assets		Plant and		
	_	Properties	equipment	Vehicles	Total
	_	£	£	£	£
	Cost or Valuation				
	At 1st June 1986	2,937,282	312,929	36,990	3,287,201
	Additions	539,716	52,807	105,338	697,861
	Grants	(46,738)	_		(46,738)
	Disposals		_	(34,670)	(34,670)
	Revaluation adjustment	795,458		<u> </u>	795,458
	At 31st May 1987	4,225,718	365,736	107,658	4,699,112
	Cost	195,718	365,736	107,658	669,112
	Valuation in April 1987	4,030,000		_	4,030,000
		4,225,718	365,736	107,658	4,699,112
	Depreciation				
	At 1st June 1986	Advisor	231,638	14,772	246,410
	Provided during year	_	33,525	30,133	63,658
	On disposals			(11,914)	(11,914)
	At 31st May 1987	50-FI	265,163	32,991	298,154
	Net book value				
	At 31st May 1987	4,225,718	100,573	74,667	4,400,958
	At 31st May 1986	2,937,282	81,291	22,218	3,040,791

The Club's properties are freehold, with the exception of certain minor residential properties which are long leasehold.

The Club's premises at Goodison Park and Bellefield were valued at £4,000,000 by Geraid Eve & Co., Chartered Surveyors, as at the 30th April 1987, on the basis of open market value for their existing use, and their book value adjusted accordingly, together with those of certain minor residential properties which were revalued by the Directors at their estimated market value. The surplus on revaluation amounting to £795,458 has been credited to reserves.

If the freehold properties had not been revalued since 1983 they would have been included at the following amounts on the basis previously appertaining: —

1007	4000
1967	1986
1,418,827 122,357	925,849 119,215
£1,296,470	£806,634
	122,357

It is the Club's policy to maintain the value and extend the life of its properties by regular expenditure charged to revenue, and to revalue the properties every four years and adjust the book values accordingly. Having regard to this, depreciation is not provided on freehold properties as the directors are of the opinion, in the case of some properties, that their estimated residual value exceeds their book value, and in the case of other properties, that the sum involved would be immaterial. Depreciation on other fixed assets has been calculated at 25% on the book value.

3. Stocks

Stocks are valued at the lower of cost and net realisable value and comprise the following:-

	was verified and co	with use rue tollo.	wing:—
		1987	1986
	Refreshments and souvenirs Maintenance stocks	31,365 2,400	£ 24,442 3,500
		£33,465	£27,942
4.	Debtors Trade debtors	1987 £	1986
	Other debtors Prepayments and accrued income	474,141 109,359 145,136	312,167 94,963 130,729
		£728,636	£537,859
5.	Creditors: amounts falling due within one year Trade creditors	1987 £	1986 £
	Social security and other taxes Other creditors Accruais and deferred income	761,392 206,693 104,635 420,220	406,865 197,660 37,248 383,926
	Corporation tax Bank loan (see note 6) Loans from brewery (see note 7)	1,492,940 21,634 84,360 3,900	1,025,699 - 84,360 3,900
		£1,602,834	£1,113,959
6.	Bank loan	1987 £	1986
	(a) Falling due within one year:	84,360	84,360
	(b) Falling due after more than one year: Repayable within five years Repayable after five years	227,493	305,829
		227,493	305,829
	Aggregate amounts	£311,853	£390,189
	The bank loan is renewable, together with interest to		

The bank loan is repayable, together with interest, in equal monthly instalments of £7,030, and is secured by a fixed charge on the Club's freehold properties at Goodison Park and Bellefield.

7	Loans from Brewery	1987	1986
••	(a) Falling due within one year	3,900	3,900
	(b) Falling due after more than one year: Repayable within five years Repayable after five years	15,600 10,050	15,600 13,950
		25,650	29,550
	Aggregate amounts	£29,550	£33,450
	Two loans are included above, one being repayable in half-yearly instalm bearing interest at 5% per annum, and the other being repayable in half-until 1996 and bearing interest at 6% per annum.	ents of £450 u yearly instalme	intil 1992 and nts of £1,500
		1987	1986
٥.	Called Up Share Capital Authorised: 2,500 £1 stock units	£ £2,500	£ £2,500
	Alloted, issued and fully paid: 2,500 £1 stock units	£2,500	£2,500
9.	Reserves Revaluation reserve	1987 £	1986 £
	Balance at 1st June 1986 Adjustment on revaluation of properties	2,120,883	2,120,883
	as at 30th April 1987	795,458	
	Balance at 31st May 1987	£2,916,341	£2,120,883
	Transfer fees reserve Balance at 1st June 1986 Transferred to profit and loss account Transferred from profit and loss account in respect of future expenditure authorised by the directors	330,000 (330,000) 750,000	500,000 (170,000)
	Balance at 31st May 1987	£750,000	£330,000
	Profit and Loss Account Balance at 1st June 1986 Profit for the year Balance at 31st May 1987	567,018 171,537 £738,555	301,824 265,194 £567,018
10.	Particulars of Employees The average weekly number of employees during the year was as follow		
	Playing, training and management Maintenance and administration Catering and sales	1987 41 30 34 105	1986 40 26 34 100

The aggregate payroll costs of the above persons were as follows: Wages and salaries	1987	198
Social security costs Other pension costs	1,702,451 172,918 384,999	1,598,05 114,14, 219,33,
The number of employees whose amplication	£2,260,368	£1,931,53
The number of employees whose emoluments exceeded £30,000 in the year, was as follows:—	excluding pension	contributions
Between £30,001 and £35,000 £35,001 and £40,000 £40,001 and £45,000	1987 2 1	1980 2
£45,001 and £50,000 £50,001 and £55,000 £55,001 and £60,000 £60,001 and £65,000	2 2 1 2 1 3 2	; ; ; ; ; ;
£65,001 and £70,000 £70,001 and £75,000 £80,001 and £85,000 £85,001 and £90,000	1 3 2	2 - - 1
£90,001 and £95,000 £110,001 and £115,000 £115,001 and £120,000	1 1 -	1 - 1
	19	17
The directors received no emoluments from the company during the year. Interest Payable On bank loans and overdrafts	1987	1986
On other loans	21,142 1,901	£ 5,997 1,181
Taxation The charge for taxation consists of the following:—	£23,043	£7,178
Corporation tax on the taxable profits of the year calculated at 35% Adjustments re earlier years	36,478 3,563	
	£40,041 red necessary in re	

In view of the continuing use of the freehold properties no provision is considered necessary in respect of the potential tax liability which might arise in the event of the disposal of the properties at the amounts at which they are included in these accounts, and in the opinion of the directors it is impracticable and of no useful purpose to attempt to quantify it.

13. Donations Received

Donations receivable comprise amounts receivable from the various Everton development associations, reduced

14. Future Capital Expenditure

Capital expenditure contracted for but not provided for in these accounts amounted to Further capital expanditure authorised by the directors on which orders had not been placed prior to the Balance Sheet data amounted to

1987 1986

£458,486 £263,250

£300,000

REPORT OF THE AUDITORS TO THE MEMBERS OF THE EVERTON FOOTBALL CLUB COMPANY LIMITED

We have audited the accounts set out on pages 7 to 13 in accordance with approved auditing standards.

The accounts have been prepared under the historical cost convention as modified by the revaluation of certain properties and on the basis of the accounting policies set out in the notes on pages 10 to 13. The accounting policy of the company in respect of depreciation of properties does not comply with the Statement of Standard Accounting Practice No. 12 issued by the professional accountancy bodies. In our opinion, the accounts give, on the above basis, a true and fair view of the state of the company's affairs at the 31st May 1987 and of its profit and source and application of funds for the year ended on that date, and comply with the Companies Act 1985. ROGERS, BOWLER & CO., Chartered Accountants, Birkenhead. 10th July 1987

EVERTON FOOTBALL CLUB

COMPANYLIMITED

MINUTES OF THE 107th ANNUAL GENERAL MEETING OF THE EVERTON FOOTBALL CLUB CO. LTD., HELD AT GOODISON PARK, LIVERPOOL ON THURSDAY, 21st AUGUST, 1986 AT 7.00 p.m.

Present: Messrs. P. D. Carter (in the chair), T. H. W. Scott, G. A. Watts, A. W. Waterworth, K. M. Tamlin, J. Search and D. A. B. Newton (Directors) and Mr. P. B. Bowler (representing Rogers, Bowler & Co.) together with 128 shareholders.

Apologies for absence were received from Mr. H. Kendall (Manager), Mr. J. Greenwood (Secretary), Messrs. P. L. Parry, N. O. Dainty, F. Hayes and G. Bailey.

NOTICE CONVENING THE MEETING

It was agreed that the Notice convening the Meeting should be taken as read.

ADMISSION OF THE PRESS

It was agreed that members of the press should be permitted to remain in attendance throughout the meeting.

MINUTES

It was agreed that the Minutes of the 106th Annual General Meeting, as circulated, should be taken as read. Mr. K B Nolan proposed that the Minutes be approved and signed as a correct record. Mr. R. E. D. Edwards seconded and the proposal was carried unanimously. CHAIRMAN'S REPORT

It was agreed that the Chairman's Report should be taken as read. Mr. Carter referred to the excellent performance of the team in the Charity Shield Final against Liverpool on 16th August and outlined further improvements for crowd comfort and safety which had been introduced during the close season. The Chairman then dealt with Shareholders questions relating to the transfer of G. Lineker to F. C. Barcelona, the Blues Family Club and the possibility of reserve games reverting to Saturdays.

DIRECTORS' REPORT AND ACCOUNTS

It was agreed that the Directors' and Auditors' Report, as circulated, should be taken as read. Mr. Watts addressed the meeting on the contents of the balance sheet and then answered a question regarding the reduction of income during the past season which, as he explained, was due mainly to the ban on English Football League Clubs taking part in European Competitions.

Mr. Watts formally proposed the adoption of the Report and Accounts. Mr. A. G. Hirst seconded and the proposal was carried unanimously.

DIVIDEND

Mr. T. H. W. Scott proposed that no dividend should be paid. Mr. G. W. D. Beattle seconded and the proposal was carried unanimously.

APPOINTMENT OF AUDITORS

Mr. A. W. Waterworth formally proposed that Messrs. Rogers, Bowler & Co., should be re-appointed as Auditors for the ensuing year and their remuneration should be left to the Directors to decide. Mr. G. W. D. Beattie seconded and the proposal was carried unanimously. The Chairman thanked the Auditors for their assistance during the past year.

ELECTION OF DIRECTORS

Mr. G. A. Watts took the Chair for this item and reported that Messrs. P. D. Carter, T. H. W. Scott and K. M. Tamlin were the retiring Directors and being eligible offered themselves for re-election. Nominations received in respect of Messrs. G. H. E. Birch and P. L. Parry had been withdrawn.

The meeting unanimously agreed to a single resolution for the re-election of the three retiring Directors for a further term of 3 years each. This was proposed by Mr. G. A Watts, seconded by the Revd. R. M. Grace and carried unanimously.

Mr. T. H. W. Scott expressed thanks to the meeting on behalf of Messrs. P. D. Carter, K. M. Tamlin and himseli and then, on behalf of the meeting, congratulated Mr. P. D. Carter on his recent election as chairman of the Football League.

VOTE OF THANKS

The meeting closed with a vote of thanks to the Directors and Management proposed by Mr. D. Wheway Davies and seconded by Mr. F. Peacock.