REPORT AND FINANCIAL STATEMENTS

FOR THE EIGHTEEN MONTHS ENDED 31 DECEMBER 1985



DIRECTORS' REPORT FOR THE EIGHTEEN MONTHS ENDED 31 DECEMBER 1985

DYTECTORS

Mr E J Verloop - Chairman
Mr D E Barter
Mr P L Brazier
Mr J H Lane
Mr A H L Padfield
Mrs V A Roberts
Mr D H Spaughton

The Earl of Limerick resigned as a Director on 23 July 1984. Sir John Cuckney resigned as Chairman and as a Director and Lord Fanshawe and Mr A M Heath resigned as Directors on 1 December 1984. Messrs P D Silvester, H F Somerville, J B Brighouse and J C Brock retired as Directors on 31 August 1985, 10 November 1985, 30 November 1985 and 31 December 1985 respectively. Mr A C Mitchell-Innes resigned as a Director on 2 March 1985. Mr P B Sawdy retired as Deputy Chairman, Chief Executive and as a Director on 31 December 1985.

Mr E W Saunders was appointed as a Director on 11 July 1984 and resigned on 1 December 1984.

Mr E J Verloop was appointed as a Director on 17 October 1984 and as Chairman on 2 December 1984. Mr D F Jeffrey was appointed as a Director on 14 November 1984 and regigned on 15 December 1986. Mrs V A Roberts and Wessrs D E Barter, J H Lane and D H Spaughton were appointed as Directors on 16 December 1985. Mr A H L Padfield was appointed as a Director on 16 December 1986.

In accordance with Article 91 of Articles of Associatic: Mrs V A Roberts and Messrs D E Barter, J H Lane, A H L Padfield and D H Spaughton retired at the Annual General Meeting and being eligible were re-elected.

REVIEW OF ACTIVITIES

There was no change in the principal activity of the Company which was to act as a holding Company.

During the period the Company disposed of its interest in the Mallinson-Denny group, Baxters Butchers Limited and Brooke Bond Inc, the latter in exchange for shares in Unilever Canada Inc.

Following the acquisition of the Company by Unilever PLC the Brooke Bond Head Office was closed early in 1986. Appropriate provision for these costs have been made in these financial statements.

The Directors consider that, in the conditions prevailing during the period under review, the development of the Company's business and its financial position at the 31 December 1985 were satisfactory. The Directors do not expect any development in the Company's business in 1986 significantly different from its present activities.

ACCOUNTING REFERENCE DATE

The Accounting Reference Date of the Company has been changed to 31 December with the consequence that this report and the attached financial statements are for the eighteen month period ending 31 December 1985.

PROFITS AND DIVIDEND

The profit and loss account for the period and statement of retained profits are set out on page 5 of the financial statements.

The loss for the period is £19,961,000.

CHANGES IN TANGIBLE FIXED ASSETS

The movements in tangible fixed assets during the year are set out in Note 8 to the financial statements.

DIRECTORS' INTERESTS

According to the Register of Directors' Interests, the interests of the Directors in office at 31 December 1985, in the share and loan capital of the Company's holding company, Unilever PLC, and its subsidiaries, requiring disclosure under the Companies Act 1985 were as follows:

Unilever PLC		At 1.7.1984 or on appointment if later	At 31.12.1985
Mr D E Barter	Option to acquire Ordinary shares of 25p each	· 180 (ъ)	180 (ъ)
Mr D F Jeffrey	- " -	NIL NIL	6,050 (a) 361 (b)
Mr J H Lane		5,733 (a) 722 (b)	5,733 (a) 722 (b)
Mrs V A Roberts	· · · · · · · · · · · · · · · · · · ·	, 722 (b)	722 (b)
Mr D H Spaughton	·	722 (b)	722 (ъ)

- (a) under The Unilever PLC 1985 Executive Share Option Scheme and subject to the Rules of that Scheme.
- (b) under The Unilever PLC 1985 Sharesave Scheme and subject to the Rules of that Scheme.

CHANGE OF NAME

On 24 March 1986 the Company was re-registered as a private company.

AUDITORS

Deloitte Haskins & Sells resigned as Auditors on 1 June 1985 and Price Waterhouse were appointed in their place.

In accordance with Section 384 of the Companies Act 1985, the auditors, Price Waterhouse, retire at the conclusion of the forthcoming Extraordinary General Meeting and, being eligible, offer themselves for re-appointment.

BY ORDER OF THE BOARD

DH: Shay Won

30 January 1987

AUDITORS' REPORT TO THE MEMBERS OF BROOKE BOND GROUP LIMITED

We have audited the financial statements set out on pages 5 to 18 in accordance with approved Auditing Standards.

In our opinion the financial statements give a true and fair view of the state of affairs of the company at 31 December 1985 and of its results and source and application of funds for the period then ended and comply with the Companies Act 1985.

Proce Warrants
Chartered Accountants
LONDON

30 January 1987

PROFIT AND LOSS ACCOUNT

FOR THE EIGHTEEN MONTHS ENDED 31 DECEMBER 1985

	Notes	1985 £000	Year to 30 June 1984 £000
Income from shares in group companies		16,227	12,063
Income from shares in related companies	,	1,150	. 851
Other operating income	*	9,981	5,401
Administrative expenses		(15,026)	(8,992)
(Increase)/decrease in provisions against	investments	(6,326)	14,974
OPERATING PROFIT	, x	6,006	24,297
Interest	. 2 .	21,113	9,212
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	3	27,119	33,509
Tax on profit on ordinary activities	5	3,710	(3,334)
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION	4	30,829	30,175
Extraordinary items	, 6 ·	(50,790)	-
RESULT FOR THE FINANCIAL PERIOD		(19,961)	30,175
Dividends	•	· -	(4,087)
AMOUNT TRANSFERRED (FROM)/TO RESERVES	,	(19,961)	26,088
	×		ساز الاستجاد

The notes on pages 8 to 18 form part of these financial statements.

BALANCE SHEET AT 31 DECEMBER 1985

	Notes 1985		30 . 198	June <u>34</u>	
		2000	£000	£000	£000
FIXED ASSETS		•		,	*
Tangible assets Investments	8 9		921 374,686		1,171 393,592
		*	375,607	•	394,763
CURRENT ASSETS		* >	* ,	•	
Debtors Cash at bank and in hand	10	34,284 257	» х	13,558 1,633	
,	^ 4	34,541	ж	15,191	*
CREDITORS: amounts falling due within one year	12 (a)	(14,452)		(31,035)) 2
NET CURRENT ASSETS	,		20,089	* * *	(15,844)
TOTAL ASSETS LESS CURRENT LIABILITI	ES		395,696	-¢	378,919
CREDITORS: amounts falling due afte more than one year	r 12 (b)) X	(103,671)		(70,585)
4 .	×	»	292,025	ж	308,334
PROVISIONS FOR LIABILITIES AND CHARGES	13		(15,324)	•	(1,585)
	•		276,701	•	306,749
CAPITAL AND RESERVES		х ,		•	•
Called up share capital Share premium account Revaluation reserve	14 15 15 15		77,857 30,990 80,276 87,578		77,857 30,990 109,392 88,510
Profit and loss account SHAREHOLDERS' FUNDS	,	*	276, 701	·	306,749

The notes on pages 8 to 18 form part of these financial statements.

Approved by the board of directors on 30 January 1987 and signed on its schalf by:

Directors

Val Baran

SOURCE AND APPLICATION OF FUNDS

FOR THE EXCRITEEN MONTHS ENDED 31 DECEMBER 1985

	198	5	Year 30 J 198	une
·	£000	£000	£000	£000
Profit on ordinary activities before taxation Extraordinary items before tax	K	27,119 (56,448)		33,509 -
Adjustments for non cash items Depreciation Movement in provisions against investments Provision against loan no longer required Other	368 6,326 (4,698)		264 (14,974) - (79)	
		1,996		(14,789)
Cash generated (absorbed) by operations	*	(27,333)	ч	18,720
Tax paid Dividends paid Movement on provisions for liabilities and ch	arges	(3,533) (4,087) 13,739		(6,697) (12,768)
Debtors Creditors	(2,424) 70,159		(4,636) 3,643	
Changes in working capital		67,735		(993)
Purchases of tangible fixed assets (net of disposals)		(118)		(347)
Dispusals of fixed asset investments (net of acquisitions)		7,191	h	(1,433)
		53,594		(3,518)
Opening borrowings net of cash at bank and in	n hand	(66,823)		(63,305)
Closing borrowings net of cash at bank and in	n hand	(13,229)	,	(66,823)

The notes on pages 8 to 18 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS TO 31 DECEMBER 1985

1. ACCOUNTING POLICIES

(a) Basis of financial statements These financial statements are prepared on the historical cost basis of accounting, modified to include the revaluation of the company's investments in subsidiaries and related companies. (see (b) below)

Consolidated financial statements are not prepared because the company is a wholly owned subsidiary of its ultimate holding company, Unilever PLC which is incorporated in Great Britain.

- (b) Investments in subsidiaries and related companies
 The company's investments in its subsidiaries and related companies
 are stated at the value attributed to the company's share of their
 underlying net tangible assets at 30 September 1984, the date
 treated as the acquisition date of the company by Unilever PLC. No
 further revaluation will be made hereafter in accordance with
 Unilever group accounting policies unless in the opinion of the
 directors a permanent diminution in value has occurred.
- (c) Foreign currency items Assets and liabilities denominated in foreign currencies are translated at rates of exchange ruling on the Balance Sheet date. All exchange differences are taken to the profit and loss account.
- (d) Depreciation Provision is made for depreciation of tangible fixed assets, on the straight line method, at rates designed to write off the original cost of the assets over their useful lives.

The rates in use are in the following ranges:

Leasehold land and buildings Fixtures, fittings and equipment Motor vehicles Period of lease 5 to 10 years 5 years

- (e) Deferred taxation Provision for deferred taxation is made by the liability method on timing differences to the extent that it is probable that an asset or liability will crystallise.
- (f) Pensions
 During the period the company operated a retirement benefit scheme which was set up under a separate trust, the assets being completely separate from the assets and businesses of the company. The scheme was funded by contributions partly from the company at rates determined by independent actuaries. When benefits were increased, any uncovered actuarial liability was funded by contributions from the company in the period in which it was identified.

On 1 October 1986 the assets and liabilities of the Brooke Bond Group Pension Scheme were merged with the Unilever Superannuation Fund.

NOTES TO THE FINANCIAL, STATEMENTS TO 31 DECEMBER 1985 - CONTINUED

2. INTEREST

Receivable From third parties From group companies		1985 £000 539 30,121	Year to 30 June 1984 £000 553 17,079
		30,660	17,632
Payable To third parties on: Bank and other borrowings repayable within five years Long term borrowings	,	5,222	4,820
To group compacts	,	7,014	6,581
To group companies	,	2,533	1,839
Net interest receivable	* *	9,547	8,420
	•	21,113	9,212

3. PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

Profit on ordinary activities before taxation is arrived at after crediting/(charging):

Royalties from group companies Management service fees from group companies	4,401	2,384
Depreciation Auditors' remuneration Directors' emoluments (Note 4) Hire of equipment	5,580 (368) (111) (1,600)	3,084 (264) (86) (800)
Lease payments in respect of land and buildings Take-over defence costs	(310)	(181)
Profit on redemption on Loan Stock Income from listed investments	(2,414) 185 (8,966)	(6,403)

NOTES TO THE FINANCIAL STATEMENTS TO 31 DECEMBER 1985 - CONTINUED

4. DIRECTORS' EMOLUMENTS

Directors' emoluments include fees £11,512 (1984 £18,596), and payments to former directors £592,712 (1984 £53,500) as compensation for loss of office.

There were two Chairmen during the period. The first, who served until 1 December 1984 received £17,500 (1984 £35,518), the second received no emoluments in respect of his services to the company.

The emoluments of the other directors, converted to an annual basis and excluding pension fund contributions, fell into the following bands:

	1985	1984
Under £5,000	5	,
£ 5,001 - £ 10,000	٠ .	
£ 35,000 - £ 40,000	-	3
£ 45,001 - £ 50,000	_	i
£ 50,001 - £ 55,000	1	2
£ 55,001 - £ 60,000	1 '	2
£ 60,001 - £ 65,000	-	1
	3	2
£ 75,001 - £ 80,000	1	
£ 90,001 - £ 95,000	_	1
£125,001 - £130,000	1 .	_

The emoluments of the highest paid director were, on an annual basis, £126,621 (1984 £91,646)

5. TAY ON PROFIT ON ORDINARY ACTIVITIES

	1985 £000	Year to 30 June 1984 £000
UK Corporation tax at 42.5% (1984 48.75%) Double tax relief	14,661 (6,873)	8,636 (8,580)
Overseas tax	7,788 1,833	56 1,440
UK Deferred tax	9,621 226	1,496
Tax based on the profit of the period	9,847	1,582
ACT recoverable	(13,557)	1,752
•	(3,710)	3,334

In 1984 the company's taxable profits were reduced by group relief amounting to £7,196,000 for which no payment was made. No group relief has been claimed in 1985.

NOTES TO THE FINANCIAL STATEMENTS TO 31 DECEMBER 1985 - CONTINUED

6. EXTRAORDINARY ITEMS		
ZATIO-OKDINAKI TIEMS		Year to
	1985 £000	30 June 1984 £000
Loss on sale of share in subsidiaries Associated cost of disposal of shares in	38,488	***
subsidiaries Redundancy costs and provision for closure of Head Office	2,040	· -
Cost and provisions for improved pension benefits	6,103 9,817	-
•	56,448	, ==
Less: Tax on extraordinary loss UK Corporation tax - current - deferred	(687) (4,971)	<u>-</u>
	50,790	
7. EMPLOYEES a) Staff costs		
Wages and salaries Social security costs Pension costs	3,996 227 751	2,900 173 562
	4,974	3,635
Staff costs include directors' emoluments but compensation for loss of office.	exclude paym	ents of
	1985	1984
b) Average number of employees in period	160	220
c) Emoluments of senior employees, on an annual basis		
£30,001 - £35,000 £35,001 - £40,000 £40,001 - £45,000	3 3 2	5 2

NOTES TO THE FINANCIAL STATEMENTS TO 31 DECEMBER 1985 - CONTINUED

8

3.	TANGIBLE FIXED ASSETS	Total £000	Leasehold land and buildings £000	Fixtures fittings & equipment £000	Motor vehicles £000
	Cost	,		4	
	At 1 July 1984	2,634	-	1,928	706
	Additions Disposals	1,048 (1,699)	349 -	305 (1,020)	394 (679)
	At 31 December 1985	1,983	349	1,213	421
	Depreciation				•
	At 1 July 1984	(1,463)	-	(1,285)	(178)
	Charge during period	(368)	(5)	(151)	(212)
*	Disposals	769	* 4	498	271
	At 31 December 1985	(1,062)	(5)	(938)	(119)
	Net book value	×		> x	
	At 31 December 1985	921	344	275	302
	At 1 July 1984	1,171		643	528
	The net book value of leasehold	land and	i buildings	comprises:	ж
	•	•	_	1985	30 June 1984
	Short leaseholds			100	-
	Long leaseholds			244	-
			v	344	
,			×		T-12000000

At 31 December 1985 the company had a commitment under an operating lease in respect of land and buildings to pay £675,000 during 1986 (1984 £ NIL). This commitment expires in more than five years.

At 31 December 1985 there were the following commitments to capital expenditure not provided for in these accounts.

Amounts contracted £ NIL (1984 £200,000)

Amounts authorised but not contracted £ NIL (1984 £ NIL)

NOTES TO THE FINANCIAL STATEMENTS TO 31 DECEMBER 1985 - CONTINUED

9. FIXED ASSET INVESTMENTS

		SUBSID	CARIES	RELATED	PARENT
	Total	Shares	Loans	COMPANIES	COMPANY
•	£000	0002	£000	(Shares) £000	Loan £000
Cost or valuation At 1 July 1984 Acquisitions and advances Disposals and repayments Movements on valuations	430,161 148,845 (156,036) (10,087)	165,444 70,110 (81,183) (9,846)	250,156 18,017 (74,841)	14,561 20,718 (12) (241)	40,000
At 31 December 1985	412,883	144,525	193,332	35,026	40,000
Provisions At 1 July 1984 Movements on valuations Realised on disposals	(36,569) (6,326) 4,698	(4,212) (4,708)	(32,357) 882 4,698	(2,500)	-
At 31 December 1985	(38,197)	(8,920)	(26,777)	(2,500)	
Net book value At 30 June 1984	393,592	161,232	217,799	14,561	
At 31 December 1985	374,686	135,605	166,555	32,526	40,000
Original cost At 30 June 1984	320,769	68,813	250,156	1,800	*
At 31 December 1985	332,608	76,770	193,332	22,506	40,000
	7100 Spine (1916)	-	Training Statement	The same of the last of the la	_

Included in shares in subsidiaries and related companies above are a number of listed investments with a book value of £49,254,000 (1984 £47,122,000). The market value of these listed investments, all of which are quoted on recognised stock exchanges overseas, was £58,019,000 at 31 December 1985 (1984 £45,104,000.)

In the opinion of the directors the value of the company's investments in subsidiaries is not less than the net book value shown above.

NOTES TO THE FINANCIAL STATEMENTS TO 31 DECEMBER 1985 - CONTINUED

9. FIXED ASSET INVESTMENTS - CONTINUED

SUBSIDIARIES

The principal subsidiaries required to be disclosed for the purposes of para 1 of Schedule 5 to the Companies Act 1985 are:

EUROPE

ASIA

United Kingdom

India

Grocery products

Tea plantations

Brooke Bond Commodities Ltd Brooke Bord Oxo Ltd

Doom Dooma India Ltd (74%) Tea Estates India Ltd (74%)

Printing packaging manufacture

Sri Lanka

The Berkshire Printing Co Ltd

Grocery products

Manufacture of microbiological products

Brooke Bond Ceylon Ltd +

Oxoid Ltd

AFRICA

Malta

Kenya

Grocery products

Tea, coffee, and flower plantations

Foster Clark Products Ltd (60%) +

Brooke Bond Kenya Ltd (88.2%) +

NORTH AND SOUTH AMERICA

Malawi

U.S.A.

Tea and coffee plantations

Grocery products

Lujeri Tea Estates Ltd +

Brooke Bond (USA) Inc +

Tanzania

Timber, and buildings supplies

Tea plantations

Bailey Lumber Company

Brooke Bond Tanzania Ltd +

Thomson Mahogany

Zimbabwe

Paraguay

Ranching : grocery, products

Ranching and dairy farming

Lemco Zimbabwe Ltd

Brooke Bond Agricultural Holdings Ltd * +

South Africa

* Incorporated in Great Britain and registered j England

Grocery products

+ Held directly by the company

BB Oxo Pty +

All companies are wholly owned and incorporated in their country of operation unless otherwise stated. The percentage figures shown in brackets relate to the proportion of share capital owned by the group.

NOTES TO THE FINANCIAL STATEMENTS TO 31 DECEMBER 1985 - CONTINUED

9. FIXED ASSETS INVESTMENTS - CONTINUED

RELATED COMPANIES AND OTHER INVESTMENTS

The following are the company's principal related companies and other investments. With the exception of Bushells Holdings Pty the investments are held directly by the company. All are incorporated in their country of operation, and all holdings are of ordinary shares.

Related Companies

Brooke Bond India Ltd (39.33%)

Grocery products, leather finishing, industrial machinery manufacturer and automotive products

Brooke Bond Pakistan Ltd (50%)

Grocery products

Other Investments

Canada

Unilever Canada Ltd (21.94%)

Australia

Bushells Holdings Pty (48.9%)

NOTES TO THE FINANCIAL STATEMENTS TO 31 DECEMBER 1985 - CONTINUED

10. DEBTORS

	1985 £000	30 June 1984 £000
Amounts owed by fellow subsidiaries	15,546	12,161
Prepayments and accrued income	380	519
ACT recoverable	13,557	. =
Deferred tax	. 4,745	-
Other debtors	56	878
	34,284	13,558
	3 married 10 married 1	

Included above are the following amounts due after more than one year:

Deferred tax		>	4,745	,
Other debtors	•	ν	-	242
Julium 4-11				

11. DEFERRED TAXATION

Deferred taxation provided in the financial statements and the amounts not provided (assets/(liabilities)) are as follows:

	Provided		Not provided	
	1985	1984	1985	1984
Accelerated tax depreciation	(226)		· _	(231)
Timing differences on provisions	4,971	-	•	568
				
	4,745	-	-	337
	ي كاشتان يا يان			200

At 30 June 1984 there was no liability to deferred tax and ACT of £23.1m was available to offset against future tax liabilities. During the period £9.5m was transferred for utilisation to fellow subsidiaries for no consideration and the balance is considered recoverable and is included in debtors. (Note 10)

No provision has been made for any taxation liability for capital gains that might arise on the disposal of the fixed asset investments at the amounts at which they are stated in the balance sheet.

NOTES TO THE FINANCIAL STATEMENTS TO 31 DECEMBER 1985 - CONTINUED

12.	CREDITORS

			** -
٠,	Amount of due satisfies and a satisfies and a satisfies and a satisfies and a satisfies a	1985 £000	30 June <u>1984</u> £000
a,	Amounts due within one year		
	Amounts owed to fellow subsidiaries	5,126	16,631
	Taxation on profits	8,412	3,011
	Other taxes and social security	421	205
	Trade creditors and accruals	361	2,142
	Dividends	, <u> </u>	4,087
	Bank loans	43	4,668
	Other loans	-	192
	Other creditors	89	99
	,	14,452	21 025
		14,452	31,035
ь)	Amounts due after more than one year		
	Debenture stocks (secured against assets)		
	81% Debenture Stock 1987/92		443
	51% Debenture Stock 1980/85	- 1	3,600
		<u> </u>	
	Total Debenture Stocks	• –	3,443
	Unsecured Loan Stocks		
ν	5 1/8% Unsecured Loan Stock 2003/08	1,500	1,500
	7% Unsecured Loan Stock 2003/08	4,883	4,883
	71% Unsecured Loan Stock 2003/08	7,060	8,046
*	Total Unsecured Loan Stocks		<u> </u>
	Total onsecuted Loan Stocks	13,443	14,429
	Bank loans		
	Wholly repayable after five years		16,784
	Wholly repayable within five years		28,940
7	·	<u></u>	20,740
	Total Back loans	-	45,724
	Amounts owed to fellow subsidiaries	90,228	6,989
		103,671	70,585
	•		

Although the debenture stocks had been repaid during the period a floating charge on all the assets of the company was outstanding under the terms of the trust deed in respect of £3,000,000 at 31 December 1985 but has since been released. At 30 June 1984 £3,443,000 was secured on the assets of the company.

At 31 December 1985 all the unsecured loan stocks were owned by the parent company, Unilever PLC.

NOTES TO THE FINANCIAL STATEMENTS TO 31 DECEMBER 1985 - CONTINUED

13. PROVISIONS FOR LIABILITIES AND CHARGES

THE CAN	INGES	×		
At 1 July 1984	Pensions £000	Closure cos	Other	Total £000
Charged to operating profit Charged to extraordinary items Utilized during period	85 1,962 9,817 (2,608)	6,103 (1,136)	1,500 150 400 (949)	1,585 2,112 16,320 (4,693)
At 31 December 1985	9,256	4,967	1,101	15,324
14. CALLED UP SHARE CAPITAL			х	
		•	1985 £000	30 June 1984 £000
a) Authorised Ordinary shares of 25p each		,	100,000	100,000
b) Allotted and fully paid Ordinary shares of 25p each			77,857	77,857
15. RESERVES				×
At 1 July 1984		Share Premium £000	Revaluation Reserve £000	Profit and Loss £000
Movement during period Realisation on disposals		30,990	109,392 (10,087)	88,510
Result for period		-	(19,029)	19,029 (19,961)
At 31 December 1985		30,990	80,276	87,578
16. CONTINGENT LIABILITIES				
Rorrowing			1985 £000	30 June 1984 £000
Borrowings outstanding under guarante Other contingencies	ee	٨	798 NIL	35,345 1,512

17. ULTIMATE HOLDING COMPANY

Unilever PLC, which is incorporated in Great Britain, is regarded by the directors as being the ultimate holding company.