# GREMSBY TOWN FOOTBALL CLUB PLC

J4760

Founded 1878

# REGISTERED OFFICE

Blundell Park, Cleethorpes, DN35 7PY.

# DETAILS OF INCORPORATION

Incorporated in the United Kingdom on the 20th June, 1891 under Certificate of Incorporation Number 34760

#### **DIRECTORS**

W.H. Carr - Chairman
T. Aspinall - Vice Chairman
T.C. Aspinall
G. Lamming
J.R. Mager
T.C. Smith
J.S. Teanby

#### **AUDITORS**

Weaver Wroot Certified Accountants, Burlington House, 28 Dudley Street, Grimsby, DN31 2AB.

# LIFE PRESIDENT

T.J. Lindley

#### SOLICITORS

Beetenson & Gibbon, Town Hall Square, Grimsby, DN31 1HX.

# COMPANY SECRETARY

I. Fleming

# **BANKERS**

Lloyds Bank Plc

# INDEX

Company Information	Page	1.
Notice of Meeting	Page	2
Directors' Report	Page	3
Statement of Directors' Responsibilities	Page	5
Report of the Auditors	Page	6
Profit and Loss Account & Statement of Total Recognised Gains and Losses	Page	7
Balance Sheet	Page	8
Cashflow Statement	Page	9
Notes to the Cashflow Statement	Page	10
Accounting Policies	Page	12
Notes to the Financial Statements	Page	14
Analysis of Turnover	Page	20

Analysis of Other Operating Expenses



Page 21

Notice is hereby given that the one-hundred and fifth ANNUAL GENERAL MEETING of the company will be held in the Grimsby Town Bar, Blundell Park, Cleethorpes on Thursday, 24th October, 1996 at 10.30 a.m. to transact the following business:-

- To confirm the Minutes of the one-hundred and fourth Annual General Meeting.
- 2. To receive the Report of the Directors and Financial Statements for the year ended 31st May, 1996.
- 3. To elect directors.
- 4. To reappoint Weaver Wroot, as the company's auditors and authorise the directors to fix their remuneration.
- 5. To transact any other ordinary business of the company.

BY ORDER OF THE BOARD,

I. Fleming

Company Secretary

4th September, 1996 Blundell Park, Cleethorpes.

#### NOTE

A member entitled to attend and vote at the Meeting may appoint a proxy to attend and vote on their behalf. Such proxy need not be a member of the company. To be valid, proxies must be lodged at the Registered Office of the company not later than 48 hours prior to the time appointed for the Meeting.

The Register of Members will be closed from the 10th October, 1996 and will remain so until after the Meeting. The directors present their Report and Financial Statements for the year ended 31st May, 1996.

#### RESULTS AND DIVIDENDS

A summary of the year's trading is given on page 7 of the attached financial statements.

The directors do not propose payment of a dividend.

Movements in reserves are set out in note 14 of the financial statements.

### REVIEW OF THE BUSINESS

The company's principal activity continues to be that of a professional Football Club.

The team's final league position was disappointing after a good start to the season and the F.A. Cup matches against West Ham and Chelsea.

The Club's profit for the year arose principally from the sale of Gary Croft to Blackburn Rovers for flm.

During the year the Club has obtained new training ground facilities and is continuing to invest in the development and expansion of the Club's youth policy.

Since the end of the financial year the Club has purchased and sold players' registrations at a net cost to the Club of £62,500.

We wish to express our thanks to the Club's supporters, sponsors and staff for their continued hard work and dedication during the year.

## SHARE CAPITAL

During the year the issued share capital has increased by 259 £100 shares and 30 £50 shares. Since 31st May, 1996 the issued share capital has increased by 50 £100 shares.

#### FIXED ASSETS

Details of the movements in fixed assets are shown in Note 6 of the attached financial statements.

## DIRECTORS AND DISCLOSABLE INTERESTS

The directors who served during the year and their beneficial interests in the company's shares were:-

			ay, 1996				y, 1995	
		Sha	res			<u>Shares</u>		
	£1	£25	£50	£100	<u>£1</u>	£25	£50	£100
T. Aspinall	502	-	· -	105	502	_	_	95
W.H. Carr	2	20	_	175	-	20	-	165
P.W. Furneaux	-	_	_	_	_	20	_	195
G. Lamming	_	_		5	_	_	_	5
J.R. Mager	_	_	1	5	-	_	_	5
J. Teanby	_	-	_	50	-	-	-	_

Mr. P.W. Furneaux resigned from the Board on 16th November, 1995.

# GRIMSBY TOWN FOOTBALL CLUB PLC

In addition, Fleetway Electrical Contractors Limited, of which Mr. P.W. Furneaux is a director and major shareholder, holds 140 £100 shares.

In addition McCann Ltd. of which Mr. G. Lamming and Mr. J. Mager are directors and major shareholders holds 400 £100 shares and W.M. Walton & Co. Ltd. of which Mr. T. Aspinall is a director and major shareholder holds 10 £100 shares.

Mr. T.C. Aspinall and Mr. T.C. Smith were co-opted to the Board on 17th July, 1996 and will be seeking election at the Annual General Meeting, their beneficial shareholdings being 120 £100 shares and 5 £100 shares respectively. In addition W.M. Walton & Co. Ltd. of which Mr. T.C. Aspinall is a director and major shareholder holds 10 £100 shares and South Humberside Motor Co. Ltd of which Mr. T.C. Smith is a director and major shareholder holds 45 £100 shares.

By rotation Mr. W.H. Carr and Mr. J. Mager will be retiring at the Annual General Meeting, but being eligible offer themselves for re-election.

No other nominations for election to the Board have been received.

During the year goods and services have been provided by companies in which the directors have material interests.

All transactions have been undertaken at normal commercial rates or below.

#### **FUTURE DEVELOPMENTS**

Following the conversion of Blundell Park to an all seater stadium with a considerably reduced capacity the Club are continuing to investigate the possibility of relocation to a new stadium.

#### TAXATION STATUS

The company does not fall within the close company provisions of the Income and Corporation Taxes Act 1988.

# **AUDITORS**

In accordance with section 385 of the Companies Act 1985 a resolution to reappoint Weaver Wroot as auditors will be put to the Members at the Annual General Meeting.

THIS REPORT WAS APPROVED BY THE BOARD OF DIRECTORS ON 4th SEPTEMBER, 1996

BY ORDER OF THE BOARD

I. FLEMING,

Company Secretary

# STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE FINANCIAL STATEMENTS

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

We have audited the financial statements on pages 7 to 21 which have been prepared under the historical cost convention and the accounting policies set out on pages 12 and 13.

Respective responsibilities of directors and auditors

As described on page 5 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those financial statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31st May, 1996 and of its profit and cash flows for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

4th September, 1996 Grimsby WEAVER WROOT Certified Accountants Registered Auditors

Weaver want

# GRIMSBY TOWN FOOTBALL CLUB PLC

	<u>Notes</u>	<u>1996</u> £	<u>1995</u> £
Turnover		2,172,649	1,696,644
Net operating expenses	. 1	(2,354,743)	(1,894,432)
OPERATING (LOSS)		(182,094)	(197,788)
Profit on disposal of fixed assets		10,062	1,537
(LOSS) ON ORDINARY ACTIVITIES BEFORE INTEREST		(172,032)	(196,251)
Net interest payable	3	(37,140)	(46,788)
(LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION		(209,172)	(243,039)
Taxation	4	(3,662)	199
(LOSS) ON ORDINARY ACTIVITIES AFTER TAXATION BEFORE TRANSFER FEES	5	(212,834)	(242,840)
Net transfer fees receivable		806,365	290,990
RETAINED PROFIT FOR THE YEAR	14	593,531	48,150

# STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

•		<u>1996</u> £	<u>1995</u> £
Retained profit for the year		593,531	48,150
Prior year adjustment	18	-	55,516
Total gains recognised since		<del></del>	
1st June, 1995		593,531 ======	103,666

The notes on pages 12 to 21 form part of these financial statements.

	<u>Notes</u>	<u>19</u>	996 E		995 £
FIXED ASSETS					
Tangible assets	6		1,703,719		1,104,181
CURRENT ASSETS					
Stocks on hand Debtors Cash and bank balances	7 8	57,028 556,298 315		27,987 171,475 724	
		613,641	,	200,186	
<u>CREDITORS</u> (amounts falling due within one year)	9	(880,992)		(947,114)	
NET CURRENT (LIABILITIES)			(267,351)		(746,928)
TOTAL ASSETS LESS CURRENT	LTABILI	<u>TIES</u>	1,436,368		357,253
CREDITORS (amounts falling due after more than			(12 669)		(45 506)
one year)	10		(13,668)		(45,596)
DEFERRED GRANTS	12		(490,113)		<u> </u>
			932,587		311,657
CAPITAL AND RESERVES			•		
CALLED UP SHARE CAPITAL	13		231,900		204,500
REVALUATION RESERVE	14		230,222		230,222
PROFIT AND LOSS ACCOUNT	14		470,465		(123,065)
TOTAL EQUITY SHAREHOLDERS'	FUNDS		932,587		311,657

THE FINANCIAL STATEMENTS WERE APPROVED BY THE BOARD OF DIRECTORS ON 4th

SEPTEMBER, 1996

Mymil

W.H. CARR

T. ASPINALL

Directors

- 8 -

# CASHFLOW STATEMENT FOR THE YEAR ENDED 31st MAY, 1996

	<u>199</u> £	<u>6</u>	<u>19</u>	<u>95</u>
Net cash inflow (outflow) from operating activities after transfer fees		293,607		221,544
Returns on investments and servicing of finance				
Interest received Interest paid	621 (37,761)		2,498 (49,286)	
Net cash inflow (outflow) from returns on investments and servicing of finance		(37,140)		(46,788)
<u>Taxation</u>				
Corporation tax (paid) received		-		199
Investing activities				
Purchase of tangible fixed assets Football Trust grants Proceeds from sales of tangible fixed assets	(682,423) 515,908 18,427		(193,045) - 15,497	
Net cash inflow (outflow) from investing activities		(148,088)		(177,548)
Net cash inflow (outflow) before financing		108,379		(2,593)
Financing				
New hire purchase contracts Shares issued Football Trust loan Repayment of hire purchase	25,751 27,400 150,000		12,914 150 -	
creditors Repayment of loan creditors	(21,818) (34,450)		(15,090) (367)	
Net cash inflow (outflow) from financing	***************************************	146,883	<u>-</u>	(2,393)
Increase (decrease) in cash and cash equivalents		255,262 		(4,986)

724

(527,589)

315

(272,327)

(272,642) (528,313)

(409)

255,671

255,262

2

3

Cash and bank balances

Amounts due to bank

# 1. RECONCILIATION OF PROFIT (LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION TO NET CASH INFLOW (OUTFLOW) FROM OPERATING ACTIVITIES AFTER TRANSFER FEES

		<u>1996</u> £	<u>1995</u> £
	Profit (loss) on ordinary activities before taxation	(209,172)	(243,039)
	Interest paid	37,761	49,286
	Interest received	(621)	(2,498)
	Depreciation charge	74,520	25,730
	Deferred grant release	(25,795)	una
	(Profit) loss on disposal of fixed assets	(10,062)	(1,537)
	(Increase) decrease in stocks	(29,041)	(17,585)
	(Increase) decrease in debtors	(384,823)	75,101
	Increase (decrease) in creditors	34,475	45,096
	Net cash inflow (outflow) from operating activities before transfer fees	(512,758)	(69,446)
	Net transfer fees receivable (payable)	806,365	290,990
	Net cash inflow (outflow) from operating activities after transfer fees	293,607	221,544
2.	ANALYSIS OF CHANGES IN CASH AND CASH EQUIVALENTS DURING THE YEAR		
	Balance at 1st June, 1995 Net cash inflow (outflow)	(527,589) 255,262	
	Balance at 31st May, 1996	(272,327)	
3.	ANALYSIS OF CASH AND CASH EQUIVALENTS		
	<u>1996</u> £	<u>1995</u> £	<u>Change</u> <u>in year</u> £

# 4. ANALYSIS OF CHANGES IN FINANCING DURING THE YEAR

	<u>Finance</u> <u>Agreements</u> £	Other Loans £	<u>Total</u> £
Balance at 1st June, 1995 Cash inflow (outflow) from financing	23,819 3,934	26,450 115,550	50,269 119,484
	-		<del></del>
Balance at 31st May, 1996	27,753	142,000	169,753

The financial statements have been prepared in accordance with applicable Accounting Standards. The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements.

#### Turnover

Is as shown in the Analysis of Turnover on page 20, net of Value Added Tax and levies paid to the Football League and Cup Pools, from continuing operations.

# **Depreciation**

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value of each asset, over their expected useful lives as follows:

Freehold land and buildings	Nil
Ground improvements	5% on cost
Fixtures, fittings and equipment	15% on cost
Motor vehicles	25% on cost

In the opinion of the directors the requirements of the Safety of Sports Grounds Act 1975 and the company's policy of maintaining its freehold land and buildings in good repair gives rise to a level of expenditure on maintenance, which is charged to the profit and loss account, such that there is no material annual depreciation.

## Transfer fees

Transfer fees payable and receivable together with associated costs are dealt with through the profit and loss account in the year in which the transfer takes place.

Signing on fees are charged to the profit and loss account in the year of payment.

The value of playing staff is not reflected in the company's balance sheet.

#### Stocks on hand

Stocks are valued at the lower of cost or net realisable value.

#### Grants

Grants received in respect of expenditure on safety work charged to the profit and loss account during the year are dealt with in the profit and loss account. Grants received in respect of safety work of a capital nature are treated as deferred income and are released to the profit and loss account by instalments over the expected useful lives of the related assets.

# Finance and leasing commitments

- i) Rentals paid under operating leases are charged to the profit and loss account on a straight line basis over the period of the lease.
- ii) Obligations under finance agreements are shown in Notes 9 and 10 of the financial statements. The assets are included in fixed assets at total rental cost less finance charges. Assets capitalised are depreciated in accordance with the rates stated on page 12.

# Deferred taxation

Provision for deferred taxation is made where a liability is likely to crystallise in the foreseeable future.

#### **Pensions**

The company contributes to defined contribution pension schemes for certain employees, the assets of which are held separately from those of the company in independently administered funds. Pension costs represent contributions payable by the company in the year.

## 1. NET OPERATING EXPENSES

	<u>1996</u> £	<u>1995</u> £
Staff costs Depreciation - owned assets	1,777,830 59,898	1,509,001 14,620
- leased assets	14,622	11,110
Other operating expenses	625,240	482,230
Fund raising expenses	-	40,431
•	<del>v</del>	
	2,477,590	2,057,392
Fund raising income	<del></del>	(96,647)
Donations	(82,924)	(52,255)
Rents received	(14,128)	(14,058)
Deferred grant release	(25,795)	· –
	-	
	2,354,743	1,894,432

# 2. PARTICULARS OF DIRECTORS' AND EMPLOYEES' REMUNERATION

The directors, in accordance with the Articles of the company received no remuneration in their capacity as directors.

The average number of full time employees during the year was 72 (1995 66), made up as follows:

	<u>1996</u>	<u>1995</u>
Playing staff, Manager, etc. Administration and	45	48
commercial staff Ground staff	20 7	11 7
		_
	72	66

The above numbers do not include directors or 206 (1995 203) casual employees who only work on match days.

Aggregate cost of employment being as follows:

obb of anguloguests botting ab fortone.	<u>1996</u> £	<u>1995</u> £
Wages, salaries etc.	1,550,248	1,360,930
Social Security costs	133,649	112,944
Other pension costs	8,322	5,346
Expenses and other costs	85,611	29,781
	1,777,830	1,509,001

There were no Pension contributions outstanding at 31st May, 1996 (1995 fnil).

4. TAXATION

# 3. <u>NET INTEREST PAYABLE</u>

	<u>1996</u> £	<u>1995</u> £
<u>Payable</u> Bank overdrafts	28,032	34,876
Bank loan repayable within 5 years Finance agreements	6,445 3,284	10,142 4,268
	37,761	49,286
Receivable Bank Loan	(393) (228)	(1,810) (688)
	37,140	46,788
	<u>1996</u> £	1995 £
Corporation tax on the chargeable profits of the year at 25% and 24% Adjustment in respect of earlier year	3,662	_ _ 199

# 5. <u>(LOSS) ON ORDINARY ACTIVITIES AFTER TAXATION BEFORE TRANSFER FEES</u> This is stated after charging the following items not specifically disclosed elsewhere:

	<u>1996</u> £	<u>1995</u> £
Operating lease payments Auditors' remuneration	6,300	2,510
for audit services	4,000	4,000

# 6. TANGIBLE FIXED ASSETS

	Freehold land and buildings £	Ground improvements £	Fixtures fittings and equipment f	<u>Motor</u> <u>vehicles</u> £	<u>Total</u> £
Cost or valuation At 1st June, 1995 Additions Disposals Reclassification	813,193 - (13,193)	215,142 625,037 - 13,193	204,426 10,538 	64,234 46,848 (30,885)	1,296,995 682,423 (30,885)
At 31st May, 1996	800,000	853,372 ———	214,964	80,197	1,948,533
Depreciation At 1st June, 1995 Provided during the year Disposals	·	- 42,669 -	150,989	41,825 17,050 (22,520)	192,814 74,520 (22,520)
At 31st May, 1996	-	42,669	165,790	36,355	244,814
Net book value 31st May, 1996	800,000	810,703 ======	49,174	43,842	1,703,719
31st May, 1995	813,193	215,142	53,437	22,409	1,104,181

The net book value includes £36,558 (1995 £20,296) in respect of assets held under finance agreements.

Net book value of freehold land and buildings represents a revaluation on 24th August, 1988, the original cost being £569,778.

# 7. STOCKS ON HAND

	<u>1996</u> £	<u>1995</u> £
Goods for resale	57,028	27,987
	<del></del>	

# 8. DEBTORS

	<u>1996</u> £	<u>1995</u> £
Due within one year	ı	L
Trade debtors Other debtors Prepayments	437,811 111,742 6,745	74,530 90,422 6,523
	556 <b>,29</b> 8	171,475

# 9. CREDITORS (amounts falling due within one year)

	<u> 1996</u>	<u> 1995</u>
	£	£
Trade creditors	39,845	54,924
Amount due to bank	272,642	490,720
Corporation tax	3,662	-
Other taxation creditors	225,104	47,602
Other creditors	17,721	22,260
Accruals	64,933	188,342
Obligations under	·	•
finance agreements	14,085	15,816
Deferred income	1,000	1,000
Loans from directors	•	•
and companies in which		
they have an interest	100,000	100,000
Other loans	142,000	26,450
	<del></del>	
	880,992	947,114

# 10. CREDITORS (amounts falling due after more than one year)

	<u>Betwone t</u>	o two	two t	ween o five ears	Tro	tal
	1996 £	1995 £	1996 £	1995 £	1996 £	1995 £
Amount due to bank Obligations under	_	37,593	-	-	-	37,593
finance agreements	11,787	8,003	1,881	<b>-</b>	13,668	8,003
	11,787	45,596	1,881	_	13,668	45,596

# 11. AMOUNT DUE TO BANK

This is secured by a charge over the company's freehold land and buildings supported by personal guarantees of the directors, and includes balance on loan account of £45,171 (1995 £99,539) on which interest is being charged at 2% over base rate, repayable by monthly instalments.

# 12. DEFERRED GRANTS

Received during the year Released to profit and loss account	£ 515,908 (25,795)
	<del></del>
Balance at 31st May, 1996	490,113

# 13. SHARE CAPITAL

	<u>1996</u> £	<u>1995</u> £
Authorised: 2,850 ordinary shares of £100 each 5,100 ordinary shares of £50 each 1,600 ordinary shares of £25 each 20,000 ordinary shares of £1 each	285,000 255,000 40,000 20,000	285,000 255,000 40,000 20,000
	600,000	600,000
Issued and fully paid 1,652 (1995 1,393) ordinary shares of £100 each 134 (1995 104) ordinary shares	165,200	139,300
of £50 each 1,600 ordinary shares of £25 each 20,000 ordinary shares of £1 each	6,700 40,000 20,000	5,200 40,000 20,000
	231,900	204,500

# 14. RESERVES

	<u>Profit</u> <u>and Loss</u> <u>Account</u> £	Revaluation Reserve £
Balances at 1st June, 1995 Retained profit for the year	(123,066) 593,531	230,222
Balances at 31st May, 1996	470,465 ======	230,222

#### RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS FUNDS

15. RECONCILITATION OF MOVEMENTS IN SHAREHOLDERS FUNDS	<u>1996</u> £	<u>1995</u> £
Retained profit for the year Shares issued during the year Prior year adjustment (note 18)	593,531 27,400 -	48,150 150 55,516
Net addition to shareholders' funds Shareholders' funds at 1st June, 1995	620,931 311,656	103,816 207,841
Shareholders' funds at 31st May, 1996	932,587	311,657
16. CAPITAL COMMITMENTS	<u>1996</u> £	<u>1995</u> £
Authorised by the Board and contracted for	Nil	Nil
Authorised by the Board but not contracted for	4,000	4,000

# 17. CONFINGENCIES AND COMMITMENTS

- (i) There are potential liabilities in respect of certain players should they be transferred at a fee in excess of that paid by the Club.
- (ii) There are potential liabilities under certain players' contracts which are dependent on their length of service to the Club.
- (iii) There are potential amounts due to the Club in respect of certain players should they be transferred at a fee in excess of that received by the Club.
  - (iv) There is a potential claim for damages against the Club from a former player. It is anticipated that any potential settlement of the claim will be covered by insurance.
    - (v) The following payments are committed to be paid in 1997 under operating leases:

	<u>1996</u> £	<u>1995</u> £
<u>Land and buildings</u> Expiring within one year	6,000	6,000
Other Expiring within one year	300	10

## 18. PRIOR YEAR ADJUSTMENT

The financial statements for 1994 were restated in respect of reclassification of payments relating to planning and grant costs arising from the redevelopment of Blundell Park. The effect of restatement was to reduce the sustained loss for the financial year 1994 by £55,516.

	<u>1996</u> £	<u>1995</u> £
Season tickets	258,828	153,928
Gate receipts	774,599	685,911
Share of gates from other Clubs	259,854	13,248
Distribution from Football League and Cup Pools	394,318	405,040
Executive boxes and ancillary facilities	164,501	109,454
Sponsorship and promotional advertising	183,339	164,508
Programme sales and advertising	76,744	62,284
Sale of refreshments	57,456	51,834
Club shop receipts	132,513	121,820
Levy payments to Football League and Cup Pools	(45,414)	(31,271)
Share of gates to visiting Clubs	(84,089)	(40,112)
	2,172,649	1,696,644

#### GRIMSBY TOWN ANALYSIS OF OTHER OPERATING EXPENSES FOOTBALL CLUB PLC 1996 1995 £ Team travelling and hotel expenses 50,935 30,645 21,486 Medical expenses 35,318 27,986 6,398 Police (1995 Net of Grants) 6,962 10,473 Players' outfits and equipment 40,388 20,639 General match expenses 41,277 20,966 Expenses of executive boxes etc. Expenses of sponsorship and 39,638 48,345 promotional advertising 50,891 40,685 Programme expenses 30,336 28,385 Cost of refreshments etc. 74,473 65,784 Club shop expenses 18,533 17,779 Rates and water 17,157 Light and heat (net of receipts) 18,326 54,139 51,730 Repairs, maintenance and safety work 23,210 28,207 Printing, stationery and advertising 16,127 12,127 Telephone and postage 14,534 14,470 General insurances 26,240 Motor and travelling expenses 36,346 4,474 4,309 Football League and other fees 489 Donations 18,593 10,012 Bank charges 8,447 Legal and professional fees 16,114

Sundry expenses

2,024

482,230

2,073

625,240