

APPOINTMENT of director or secretary

(NOT for resignation (use Form 288b) or
change of particulars (use Form 288c))

Please complete in typescript,
or in bold black capitals.

CHFP010

Company Number

0030209

Company Name in full

HARRODS LIMITED

Appointment form

Notes on completion
appear on next page.

Appointment as director

Day	Month	Year	Day	Month	Year		
1	6	0	9	2	0	0	4

† Date of
Birth

0	2	1	1	1	9	5	8
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X

as secretary

Please mark the appropriate box. If appointment is
as a director and secretary mark both boxes.

NAME * Style / Title

MR

* Honours etc

Forename(s)

JEAN-LOUIS

Surname

OUELLETTE

Previous
forename(s)

Previous
surname(s)

**Usual residential
address**

3B GORE STREET

Post town

LONDON

Postcode

SW7 5PT

County / Region

Country

ENGLAND

† Nationality

CANADIAN

† Business
occupation

CHIEF OPERATING
OFFICER

† Other directorships
(additional space next page)

IKEA LTD, IKEATRAIDING UK LTD, IKEA DISTRIBUTION LTD

I consent to act as ** director / secretary of the above named company

Consent signature

Date

17/9/04

* Voluntary details.

† Directors only.

** Please delete as appropriate

A director, secretary etc must sign the form below.

Signed

Date

17.9.04

(**a director / secretary / administrator / administrative receiver / receiver manager / receiver)

Please give the name, address, telephone
number and, if available, a DX number and
Exchange of the person Companies House
should contact if there is any query.

COMPANY SECRETARY'S OFFICE,, HARRODS LIMITED, 87-135

BROMPTON ROAD, KNIGHTSBRIDGE, LONDON, SW1X 7XL,

ENGLAND

Tel

020 7225 6829

DX number

DX exchange

When you have completed and signed the form please send it to the
Registrar of Companies at:

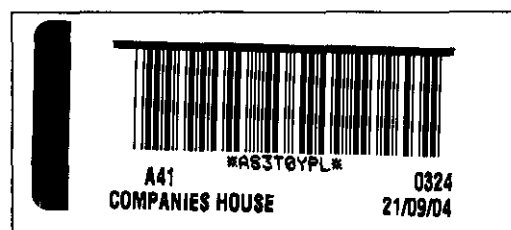
Companies House, Crown Way, Cardiff, CF14 3UZ
for companies registered in England and Wales

DX 33050 Cardiff

or

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB
for companies registered in Scotland

DX 235 Edinburgh



Company Number

0030209

† Directors only.

† Other directorships

NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

Give previous forenames or surname(s) except:

- for a married woman, the name by which she was known before marriage need not be given.
- for names not used since the age of 18 or for at least 20 years.

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or succeeded to it.

Other directorships.

Give the name of every company incorporated in Great Britain of which the person concerned is a director or has been a director at any time in the past five years.

You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant
- a parent company which wholly owned the company making the return, or
- another wholly owned subsidiary of the same parent company.