

000702/225

 for the record — Company Name HARRODS LIMITED

Company Type Private Company Limited By **Shares** Company Number 30209 Information extracted from Companies House records on

16th October 2004

363s Annual Return

- > Please check the details printed in blue on this statement.
- > If any details are wrong, strike them through and write the correct details in the "Amended details" column.
- > Please use black pen and write in capitals

Section 1: Company details



R	ef: 30209/03/10	Current details	Amended details
- -	Registered Office Address If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" column.	87/135 Brompton Road London SW1X 7XL	Address UK Postcode
>	Register of Members If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" column.	Address where the Register is held At Registered Office	Address UK Postcode
>	Register of Debenture Holders If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" column.	Not Applicable	Address UK Postcode
>	Principal Business Activities If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" column.	SIC Code Description 5212 Other retail non-specialised stores	SIC CODE Description
>	Please enter additional principal activity code(s) in "Amended details" column. See notes for guidance for list of activity codes.		

Company	Number	- 3020

Section 2: Details of Officers of the Company

	Section 2. Details of Officers	
	Current details	Amended details
> Company Secretary If any of the details for this person are wrong, strike them through and fill in the	Name Simon David Hatherly DEAN	Name
correct details in the "Amended details" column.	Address 30 Tolsey Mead Borough Green Sevenoaks Kent TN15 8EJ	Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 7236 of the Companies Act 1985. Address
Particulars of a new Company Secretary must		
be notified on form 288a.		UK Postcode
		Date of change / /
		Date Simon David Hatherly DEAN ceased to be secretary (if applicable)
> Director If any of the details for this person are wrong, strike	Name Mohamed AL FAYED	Name
them through and fill in the correct details in the "Amended details" column.	Address 60 Park Lane London W1K 1QE	Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723E of the Companies Act 1985.
		Address
	Date of birth 27/01/1933	
	Nationality Egyptian	UK Postcode
Particulars of a new Director	- 	Date of birth / /
must be notified on form	Occupation Company Director	Nationality
288a.		Occupation
		Date of change / / /
		Date Mohamed AL FAYED ceased to be director (if applicable)
		/

Rajiv Lochan ASSANAND	Company Number - 30209	Section 2: Details of Officers of the Co	Section 2: Details of Officers of the Company (continued)			
Rajiv Lochan ASSANAND Particulars of a new Director must be notified on form 288a. Director If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column. Particulars of a new Director must be notified and fill in the correct details in the "Amended details" column. Particulars of a new Director must be notified on form 288a. Date of birth 25/04/1957 Nationality British Occupation Retail Executive Date of birth 12/04/1957 Nationality Details Executive Date of change / /	<u> </u>	Current details	Amended details			
them through and fill in the correct details in the "Amended details" column. Particulars of a new Director must be notified on form 228a. Director If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column. Particulars of a new Director must be notified on form 228BL Date of birth 14/12/1966 Name Address Particulars of a new Director must be notified on form 228BL Date of birth 14/12/1966 Nationality British Date of birth 14/12/1966	If any of the details for this	1	Name			
Particulars of a new Director must be notified on form 288a. Nationality British Occupation Retail Executive Date of birth/ / /	them through and fill in the correct details in the	6A Matthews Street London	Confidentiality Order granted under section 723B of the Companies Act 1985.			
Particulars of a new Director must be notified on form 288a. Director Date of change / / / / /		Date of birth 25/04/1957				
Particulars of a new Director must be notified on form 288a. Director Date of change 1 1 1 1 1 1 1 1 1		Nationality British	UK Postcode			
Director If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column. Particulars of a new Director must be notified on form 288a. Particulars of a new Director Date of birth 14/12/1966 Nationality British Coccupation Date of change / /		•	· !			
Date Rajiv Lochan ASSANAND ceased to be director (if applicable)	288a.		Occupation			
Date Rajiv Lochan ASSANAND ceased to be director (if applicable)			Date of change			
Particulars of a new Director must be notified on form 288a. Name Nigel Charles Craig BLOW Address 86 Palace Gates Road London N22 7BL Date of birth 14/12/1966 Nationality British Occupation Company Director Nationality Occupation Date of change / /		j 	i -			
Nigel Charles Craig BLOW Person are wrong, strike them through and fill in the correct details in the "Amended details" column. Address 86 Palace Gates Road London N22 7BL Date of birth 14/12/1966 Nationality British Particulars of a new Director must be notified on form 288a. Particulars of a new Director must be notified on form 288a. Nigel Charles Craig BLOW Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 72 of the Companies Act 1985. Address UK Postcode Label Date of birth Label Date of birth Label Date of birth Label Date of birth Label Date of change Label Date of c			//			
them through and fill in the correct details in the "Amended details" column. Address 86 Palace Gates Road London N22 7BL Date of birth 14/12/1966 Particulars of a new Director must be notified on form 288a. Particulars of a new Director must be notified on form 288a. Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 72 of the Companies Act 1985. Address UK Postcode Label Date of birth Label Date of birth Label Date of birth Label Date of birth Label Date of change Label Da	If any of the details for this		Name			
Particulars of a new Director must be notified on form 288a. Date of birth 14/12/1966 Nationality British Occupation Company Director Date of birth	them through and fill in the correct details in the	86 Palace Gates Road London	Confidentiality Order granted under section 723B			
Particulars of a new Director must be notified on form 288a. Nationality British Occupation Company Director Date of birth / / / / / / / _			Address			
Particulars of a new Director must be notified on form 288a. Nationality British Occupation Company Director Date of birth / / / / / / / _						
Particulars of a new Director must be notified on form 288a. Nationality British Occupation Company Director Date of birth / / / / / / / _						
Particulars of a new Director must be notified on form 288a. Occupation Company Director Date of birth / / / / Date of change / / / Date of change / / Date Nigel Charles Craig BLOW ceased to be director (if applicable)		Date of birth 14/12/1966				
Particulars of a new Director must be notified on form 288a. Occupation Company Director Date of birth// Occupation Date of birth// Date of birth// Date of change// Date of change// Date of change// Date of birth// Date of change// Date of		Notionality Duitinh	UK Postcode			
must be notified on form 288a. Occupation Company Director Occupation Date of change / / Date Nigel Charles Craig BLOW ceased to be director (if applicable)	Particulars of a new Director	-				
Date of change / / Date Nigel Charles Craig BLOW ceased to be director (if applicable)	,	Occupation Company Director	Nationality			
Date Nigel Charles Craig BLOW ceased to be director (if applicable)	<i>288a</i> .		Occupation			
to be director (if applicable)			Date of change / /			
← - / ← - / ←		:				
		!	/			

Co	mpany Number - 30209		of Officers of the Cor	
>	Director If any of the details for this person are wrong, strike	Current detail Name Jeffrey BYRNE		Amended details
	them through and fill in the correct details in the "Amended details" column.	Address 22 Thurleigh Roa London SW12 8UG	ad	Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Address
		Date of birth 06/	/12/1958	
	Particulars of a new Director must be notified on form		itish wyer	UK Postcode
	288a.			Occupation
				Date of change / / /
				Date Jeffrey BYRNE ceased to be director (if applicable)
>	Director If any of the details for this person are wrong, strike	Name Ali FAYED		Name
	"Amended details" column. 60	Address 60 Park Lane London W1K 1QE		Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.
				Address
		Date of birth 18/	12/1943	
		Nationality Eq	yptian	UK Postcode
	Particulars of a new Director	Occupation Col		Date of birth / / Nationality
				Occupation
				Date of change / /
				Date Ali FAYED ceased to be director (if applicable)
				/

,

Company Number - 30209	Section 2: Details of Officers of the Co	Amended details
> Director If any of the details for this person are wrong, strike	Name Massimo FRANZESE	Name
person are wrong, strike them through and fill in the correct details in the "Amended details" column.	Address Flat 32 39-40 Queen's Gate London SW7 5HR	Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Address
	Date of birth 26/05/1970	
	Nationality Italian	UK Postcode
Particulars of a new Director	-	Date of birth / /
must be notified on form	Occupation Retail Executive	Nationality
288a.		Occupation
		Date of change / / /
		Date Massimo FRANZESE ceased to be director (if applicable)
Disease	N	L L L L L L L L L L
> Director If any of the details for this	Name James Philip HEALY	Name
person are wrong, strike them through and fill in the correct details in the "Amended details" column.	Address 65 Lavenham Road London SW18 5ES	Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.
		Address
	Date of birth 11/03/1966	
	Nationality British	UK Postcode
Particulars of a new Director		Date of birth
must be notified on form	Occupation Retail Executive	Nationality
288a.		Occupation
		Date of change / / /
	! :	Date James Philip HEALY ceased to be director (if applicable)
		1

Co	mpany Number - 30209	Section 2: Details of Officers of the Comp Current details	Amended details
>	Director If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.	Name Jean Louis OUELLETTE Address 3B Gore Street	Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B
		SW7 5PT	Address
		Date of birth 02/11/1958	
	Particulars of a new Director	Nationality Canadian	UK Postcode Date of birth / /
	must be notified on form 288a.	Occupation Chief Operating Officer	Nationality
	2004.		·
			Date of change / / Date Jean Louis OUELLETTE ceased to be director (if applicable)
>	Director If any of the details for this person are wrong, strike	Name Dawson Ray PARKER	Name
	them through and fill in the correct details in the "Amended details" column.	Address Longcreft 1 Crossacres, Pyrford Woods Woking Surrey GU22 8QS	Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Address
		Jean Louis OUELLETTE wong, strike hain file his in the lis in the lis in the Address 3B Gore Street London SW7 58T Date of birth 02811/1958 Nationality Canadian Occupation Chief Operating Office Date of birth Date of change / Date details for this wrong, strike hain in the letails" column. Name Davison Ray PARKER Name Davison Ray PARKER Tick this box if Lick this box if Lick this box if the confidentiality Order g of the Companies Act Working Surrey GU22 8QS Date of birth 10/03/1948 Nationality American Date of birth / Nationality Occupation Date of change / Date Davison Retail Executive Nationality Occupation Date of change / Date Davison Ray PA Dedirector (if applicable) Date of change / Date Davison Ray PA Dedirector (if applicable)	
			LIV Dastando
	Destination of a new Dimension	Nationality American	
	Particulars of a new Director must be notified on form	Occupation Retail Executive	
	288a.		Occupation
			Date of change / /
			Date Dawson Ray PARKER ceased to be director (if applicable)
			//

Company Number - 30209		Section 2: Details of Officers of the Company (continued)			
_	. •	Current details	Amended details		
>	Director If any of the details for this person are wrong, strike	Name Richard Guy Marie SIMONIN	Name		
	them through and fill in the correct details in the "Amended details" column.	Address 62 Palace Court Notting Hill London W2 4JB	Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Address		
		Date of birth 19/09/1952	L		
		Nationality French	UK Postcode		
	Particulars of a new Director		Date of birth		
	must be notified on form	Occupation Chief Executive Office	Nationality		
	288a.		Occupation		
			Date of change / /		
			Date Richard Guy Marie SIMONIN ceased to be director (if applicable)		
>	Director If any of the details for this	Name Anil TANNA	Name		
	person are wrong, strike them through and fill in the correct details in the "Amended details" column.	Address 149 Albury Drive Pinner Middlesex HA5 3RH	Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.		
		İ	Address		
		Date of birth 16/06/1947			
		Nationality British	UK Postcode		
	Particulars of a new Director	Occupation Chartered Accountant	Date of birth / /		
	must be notified on form 288a.	,	Nationality		
			Occupation Date of change / /		
			Date of change / /		
			Date Anil TANNA ceased to be director (if applicable)		
		· · 	/		
		·			

_	
>	Issued Share Capital
	This table shows the total
	number of shares that have
	been issued by your
	company and their Nominal
	Value. If any of the details
	are wrong, please fill in the
	correct details.

> Total shares issued and

If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" column.

value

•		
Current details	Amended details	
Class of share Ordinary	Class of share	
Nominal value of each share	Nominal value of each share	e
Number of shares issued 192,000,000	Number of shares issued	
Aggregate Nominal Value of issued shares £19,200,000,00	Aggregate Nominal Value o	f issued shares
Class of share A Special Rights Red Preference	Class of share	
Nominal value of each share £1.00	Nominal value of each share	e
Number of shares issued	Number of shares issued	
Aggregate Nominal Value of Issued shares £1.00	Aggregate Nominal Value o	f issued shares
Class of share 8 Special Rights Red Preference	Class of share	
Nominal value of each share £1.00	Nominal value of each share	e
Number of shares issued	Number of shares issued	
Aggregate Nominal Value of issued shares	Aggregate Nominal Value of	fissued shares
Total number of shares issued 192,000,002	Total number of shares issu	ed
Total Nominal value of shares issued £19,200.002.00	Total Nominal value of share	es issued

> At the date of this Annual Return, if the company has altered or changed its share capital in any way or allotted new shares, please refer to the guidance notes for details of the appropriate form that should be sent with this Annual Return. Annual return guidance notes are available on the Companies House web site at www.companieshouse.gov.uk or by ringing 0870 3333636.

Section 4: Details of Shareholders

- > The details we hold on your company's shareholders and their shareholdings are printed below. These are based on your last Annual Return.
- > If any details have changed, or if any shares have been transferred, please fill in the details in the "Amended details" or "Shares transferred" column.
- > Please give details of any other shareholders in Section 5.

Current details	Amended details	Shares transferred
> Shareholder Name ALTRAFIN INVESTMENTS INC.	Name	
Address Todman Building Main Street Road Town Tortola British Virgin Islands	Address TODMAN BUILDINGS MAIN STREET, ROAD TOWN TORTOLA BRITISH VIRGIN UK Postcode Shares held	Shares transferred by ALTRAFIN INVESTMENTS INC.
Shares held Class Number B Special Rights 1 Red Preference	Class Number	Class Number Date of transfer
> Shareholder Name GENPAR SA	Name	
Address Calle Aquilino De La Guardia 8 Apartado 850 Panama 1	Address	Shares transferred by GENPAR SA
Panama Shares held Class Number A Special Rights 1 Red Preference	Shares held Class Number	Class Number Date of transfer
> Shareholder Name HARRODS NOMINEES LTD	Name	
Address 87-135 Brompton Road Knightsbridge London	Address	Shares transferred by HARRODS NOMINEES LTD
Shares held Class Number Ordinary 1	UK Postcode Shares held Class Number	Class Number Date of transfer

Con	npany Number - 30209	Sectio	n 4: Details of Shareho	olders (continued)				
С	urrent details		Amended details		Shares	s transferre	d 🌏	<u>ي</u>
>	Shareholder Name HARRODS (UK) LT	D	Name					
			Address					
	Address 87-135 Brompton Ro	arl						
	Knightsbridge Lond					transferred by ODS (UK) LTD		
	SW1X 7XL					, ,		
			UK Postcode	·				
	Shares held		Shares held	Alexander and	01	Mr fr. a		_ £ _ u
	Class	Number	Class	Number	Class	Number D	ate oi trans	sier
	Ordinary	191999999					/ /	

Company Number - 30209

Section 5: Details of Other Shareholders

- > Please fill in details of any persons or corporate bodies who are shareholders of the company at the date of this return, but whose details are not printed in Section 4.
- > Also, provide the details of any persons who became but have ceased to be shareholders of the company since the date of the last annual return.
- > For jointly held shares please list those joint shareholders consecutively on the form. If a joint shareholder also holds shares in their own right, list that holding separately.
- > Please copy this page if there is not enough space to enter all the company's other shareholders.

Shareholders details	Class and number of shares or amount of stock held	Class and number of shares or amount of stock transferred (If appropriate)	
Name			
Address]
UK Postcode			į
Name			
Address			
UK Postcode			
Name			
Address		}	
		i	
UK Postcode			
Name			
Address		 	:
			; ;
UK Postcode			



363s Annual Return Declaration

- > When you have checked all the sections of this form, please complete this page and sign the declaration below.
- > If you want to change the made up date of this annual return, please complete 2 below.

1. Declaration

_	I confirm that the details in this annual return are correct as at the made-up-date
	(shown at 2 below), 1 enclose, the filing fee of £15.

Signature

(Director / Secretary)

Date

09,11,2004

This date must not be earlier than the return date at 2 below

What to do now

Complete this page then send the whole of the Annual Return and the declaration to the address shown at 4 below.

2. Date of this return

✓ This AR is made up to 8/11/2004

If you are making this return up to an earlier date, please give the date here

--- / --- / --- -
Note: The form must be delivered to CH within 28 days of this date

--/--/---

3. Date of next return

If you wish to change your next return to a date earlier than 8th November 2005 please give the new date here:

4. Where to send this form

Please return this form to:

Registrar of Companies

Companies House Crown Way

Cardiff CF14 3UZ

OR

For members of the Hays Document

Exchange service DX 33050 Cardiff

Have you enclosed the filing fee with the company number written on the reverse of the cheque?

Contact Address

You do not have to give any contact information below, but if you do, it will help Companies House to contact you if there is a query on the form. The contact information that you give will be visible to searchers of the public record.

Contact Name SECHETARY'S OFFICE	Telephone number <i>inc code</i> 0207 2256829
Address 87-103 FACULTON ROAD	DX number <i>if applicable</i>
Kindin 053109E	DX exchange
LONDON SWIX 7XL	