

COMPANIES HOUSE

THE REGISTRAR OF COMPANIES COMPANIES HOUSE CROWN WAY

CARDIFF CF4 3UZ

A01 *A4XKP1AV* 648
COMPANIES HOUSE 19/11/97

This form should be completed in black.

The information printed below is taken from Companies House records as at 24/10/97 If this information requires amendment use the spaces opposite.

Date of this return (See note 1)

The information in this return should be made up to a date not later than

Day		Month	Year	
	0 8	1,1	9 7	

Date of next return (See note 2)

If you wish to make your next return to a date earlier than the anniversary of this return please show the date here. Companies House will then send a form at the appropriate time.

Registered Office (See note 3)

This is the address registered by Companies House. 87/135 BROMPTON ROAD LONDON SWLX 7XL

Principal business activities (See note 4)

Trade classification is 5212 OTHER RETAIL NON-SPECIALISED STORES

If the code cannot be determined from the notes, give a brief description of principal activity.



Annual Return

of company number 00030209 K

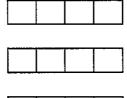
company name
HARRODS LIMITED

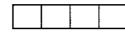
company type
PRIVATE COMPANY LIMITED BY SHARES

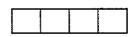
If you are making the return up to an earlier date, show the date here. Please note that the form must be delivered to Companies House within 28 days of this earlier date.

Day	Month	Year

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00030203	details below and, for secretary and dire	
Register of members (See note 5)	particulars, the date of any change.	
The register is kept at		
REGISTERED OFFICE		
Register of debenture holders (See note 6)		
Any register of debenture holders (or duplicate) is kept at		
Company Secretary (See note 7)	Day Month Year	
Particulars of a new secretary must be notified on form 288.	Date of any change.	
SUSAN		
JERMAN 29 BATHURST MEWS		
LONDON W2 2SB		
If this person has ceased to be secretary, please	Day Month Year 1 Date of resignation.	
state when.	Date of resignation.	
Directors (See note 7)	Day Marth Voc	
Particulars of a new director must be notified on	Day Month Year Date of any change.	
form 288.		
MOHAMED AL FAYED		
60 PARK LANE LONDON		
Wly 3TG		
Date of Birth:- 27/01/33		
Nat:EGYPTIAN		
Occ: COMPANY DIRECTOR	Day Month Year	
If this person has ceased to be director, please state when.	Date of resignation.	
Show any relevant current and previous directorships.	SEE ATTACHED LIST	

PAGE

If the information shown needs amendment, give details below and the date of any change.

Directors - continued	D. Marth. W
Particulars.	Day Month Year
RAJIV LOCHAN ASSANAND BASEMENT FLAT 53 TETCOTT ROAD CHELSEA WHARF LONDON SW10 OSB	1 8 0 8 9 7 Date of any change. 6A MATTHEWS STREET LONDON SWII SAB
Date of Birth:- 25/04/57 Nat:BRITISH Occ:RETAIL EXECUTIVE	Day Month Year
If this person has ceased to be director, please state when.	Day Month Year Date of resignation.
Show any relevant current and previous directorships.	HARRODS (MANAGEMENT) LIMITE
Particulars. XENIA MARY CARR-GRIFFITHS 80 PERRERS ROAD HAMMERSMITH LONDON W6 OEZ	Day Month Year
Date of Birth:- 11/05/57 Nat:BRITISH OCC:RETAIL EXECUTIVE If this person has ceased to be director, please state when.	Day Month Year
Show any relevant current and previous directorships.	HARRODS INTERNATIONAL LIMITED HARRODS (MANAGEMENT) LIMITED
Particulars. MICHAEL DEXTER COLE 3 STANHOPE MEWS EAST SOUTH KENSINGTON LONDON SW7 5QU	Day Month Year Date of any change.
Date of Birth:- 06/03/43 Nat:BRITISH	
Occ:RETAIL EXECUTIVE	DIRECTOR OF PUBLIC AFFAIRS
If this person has ceased to be director, please state when.	Day Month Year Date of resignation.
Show any relevant current and previous directorships.	SEE ATTACHED LIST

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If the information shown needs amendment, give details below and the date of any change.

Directors - continued	Day Month Year
Particulars.	Date of any change.
CLIVE PIETER DE BOER HUMPHREYS MAGDALEN LAVER CHIPPING ONGAR ESSEX CM5 OER	Date of any change.
Date of Birth:- 23/04/40 Nat:BRITISH Occ:RETAIL EXECUTIVE	Day Month Year
If this person has ceased to be director, please state when.	Date of resignation.
Show any relevant current and previous directorships.	SEE ATTACHED WST
Particulars. ALI FAYED 60 PARK LANE LONDON W1Y 3TG	Day Month Year
Date of Birth:- 18/12/43 Nat:EGYPTIAN Occ:COMPANY DIRECTOR If this person has ceased to be director, please state when.	Day Month Year Date of resignation.
Show any relevant current and previous directorships.	SEE ATTACHED LIST
Particulars. JONATHON MARK GRIFFITHS 320 FULHAM ROAD LONDON	Day Month Year
SW10 Date of Birth:- 11/07/62 Nat:BRITISH	
OCC:RETAIL EXECUTIVE	Day Month Year
If this person has ceased to be director, please state when.	Date of resignation.
Show any relevant current and previous directorships.	SEE ATTACHED LIST

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If the information shown needs amendment, give details below and the date of any change.

Directors - continued	Davis Manth Vann
Particulars.	Day Month Year Date of any change.
JOHN GRAHAM HAWKINS 45 THE AVENUE TADWORTH	Date of any change.
SURREY KT20 5DB	
Date of Birth:- 14/06/47 Nat:BRITISH Occ:FINANCIAL DIRECTOR	FINANCE DIRECTOR
If this person has ceased to be director, please state when.	Day Month Year
Show any relevant current and previous directorships.	SEE ATTACHED LIST
Particulars.	Day Month Year
JOHN LESLEY MACNAMARA 4 HANNAH CLOSE BECKENHAM KENT BR3 6XX	
Date of Birth:- 11/10/35 Nat:BRITISH Occ:SECURITY EXECUTIVE	DIRECTOR of SECURITY Day Month Year
If this person has ceased to be director, please state when.	Date of resignation.
Show any relevant current and previous directorships.	SÉÉ ATTACHED WST
Particulars.	Day Month Year
ANDRE MAEDER TOP FLOOR FLAT 42 KENSINGTON SQUARE LONDON W8 5HP	
Date of Birth:- 09/06/59	
Nat:SWISS Occ:RETAIL EXECUTIVE	
If this person has ceased to be director, please state when.	Day Month Year
Show any relevant current and previous directorships.	HARRODS (MANAGEMENT) LIMITED

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If the information shown needs amendment, give details below and the date of any change.

SEE ATTACHED LIST

Directors - continued	Dov. Month. Voor
Particulars.	Day Month Year
DAWSON RAY	Date of any change.
PARKER	
APARTMENT 72A HYDE PARK RESIDENCE	164 CASTELNAU
55 PARK LANE	BARNÉS
LONDON	LONDON
W1Y 3DB	SW 13
Date of Birth:- 10/03/48	
Nat: AMERICAN	
Occ:RETAIL EXECUTIVE	Day Marth Vans
If this person has ceased to be director, please	Day Month Year
state when.	Date of resignation.
Show any relevant current and previous directorships.	NONE
	Day Month Year
Particulars.	Date of any change.
ANNE	
PITCHER	
60 PALEWELL PARK	
EAST SHEEN	
LONDON	
SW14 8JH	
Date of Birth:- 04/09/56	
Nat:BRITISH	
Occ:RETAIL EXECUTIVE	Day Month Year
If this person has ceased to be director, please	Date of resignation.
state when.	
Show any relevant current and previous directorships.	BRITISH FASHION COUNCIL
	HARRODS (MANAGEMENT) UMITED
Particulars.	Day Month Year
	Date of any change.
MICHAEL	
ROGERS	
16 WELLFIELDS	
LOUGHTON	
ESSEX IG10 1NX	,
Date of Birth:- 29/12/51	
Nat:BRITISH	
Occ:SENIOR LEGAL ADVISOR	
	D. Harde V
If this person has ceased to be director, please	Day Month Year
state when	l l l Date of resignation.

Show any relevant current and previous directorships.

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If the information shown needs amendment, give details below and the date of any change.

Directors - continued	5
Particulars.	Day Month Year
MANFRED EUGEN ZIPP 23 SEYMOUR ROAD WIMBLEDON LONDON SW19 5JL	Date of any change.
Date of Birth:- 14/01/55 Nat:GERMAN Occ:RETAIL EXECUTIVE	
If this person has ceased to be director, please state when.	Day Month Year
Show any relevant current and previous directorships.	SEE ATTACHED LIST
Particulars.	Day Month Year Date of any change.
NO MORE DIRECTORS - ADDITIONAL SECRETARIES OR DIRECTORS MUST BE NOTIFIED ON FORM 288a.	
If this person has ceased to be director, please state when.	Day Month Year Date of resignation.
Show any relevant current and previous directorships.	
Particulars.	Day Month Year Date of any change.
NO MORE DIRECTORS - ADDITIONAL SECRETARIES OR DIRECTORS MUST BE NOTIFIED ON FORM 288a.	
If this person has ceased to be director, please state when. Show any relevant current and previous directorships.	Day Month Year Date of resignation.

PAGE

Issued Share Capital (See note 8)	209	Class (eg Ordinary/ Preference etc)	Number of shares issued	Aggreç nominal	value
Enter details of all shares in issue at the dat return.	'A' : RED 'B" S	ORDINARY SPECIAL RIGHTS EEMABLE!REFERENG PECIAL RIGHTS MABLE MEFERENCE	/92,000,000 ()	issued multi nominal value	plied bv per share)
		Totals	192,000,002	£19,200	,002
List of past and present members (See note 9) (Use attached schedule where appropriate) A full list is required.		A full list of membe		Please mai appropriate in paper	
Elective resolutions (See note 10)					
(Private companies only)					
If an elective resolution is in force at the dat return to dispense with annual general meetin this box.					
If an elective resolution is in force at the dat return to dispense with laying accounts in meetings, mark this box.					
Certificate		Signed 5			
I certify that the information given in this return the best of my knowledge and belief.	is true to	Date /7. //. 9		Secretary/Di delete as appro	
I enclose the fee of £ 15.		This return include	es <i>5</i> -	continuation	sheets
Cheques should be made payable to Companies House.		Please ensure	(enter number) e that you ha	ve complet	
To whom should Companies House direct any about the information shown in this return?	enquiries	COMPANY SECRETA HARRODS (U 87-135 BROMPT KNIGHTSBF LONDON SW Telephone • / 7/	K) PLC ON ROAD RIDGE		
DAGE 8				*******************	

LIST OF PAST AND PRESENT MEMBERS

SCHEDULE TO FORM 363

0	Account of Shares			
Company Number: 00030209			hares transferred	
O	Number of shares or		of the last return, in the first return, in the fir	
Company Name:	amount of		-	
HARRODS LIMITED	stock held	since the incorporation of the company, by		
	by existing	(a) persons w	ho are etill	
	members at			
	date of this	members, a		
	return.	(b) persons w	no nave ne members.	
	-	ceased to t	le members.	
	Number	Number	Date of	
Name and address	Currently		Registration	Remarks
1	Held	Transferred	of Transfer	
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HARRODS (UK) PLC	77,99	5		
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87-135 BROMPTON ROAD	ORDINAR	ł		
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KNIGHTSBRIDGE				
LONDON SWIX 7XL				
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HARRODS NOMINEES LIMITED	/			
87-135- BROMPTON ROAD	ORDINAR	l.		
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KNIGHTSBRIDGE				
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CONSON SWIX /XL				
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SCHEDULE TO FORM 363 LIST OF PAST AND PRESENT MEMBERS (continued) Account of Shares Company Number: 00030209 Particulars of shares transferred Number of since the date of the last return, shares or or, in the case of the first return, Company Name: amount of since the incorporation of the HARRODS LIMITED stock held company, by by existing (a) persons who are still members at members, and date of this (b) persons who have return. ceased to be members. Number Date of Number Name and address Currently Registration Remarks Transferred of Transfer Held

Sheet No.1

OTHER DIRECTORSHIPS

MOHAMED AL FAYED

PRESENT:

Air Harrods Limited **Brompton Press Limited** Fulham Football Club (1987) Limited Fulham Football Club (Holdings) Limited Fulham Football Leisure Limited Fulham Football Club Limited Fulham Stadium Limited Harrods Aviation Limited Harrods Holdings plc Harrods (UK) plc Liberty Entertainments Limited Liberty Films Limited Liberty Sounds Limited Liberty Videos Limited The Paris Ritz Hotel Investments Limited **Punch Limited** The Ritz Hotel, Limited SMH Football Limited

PAST: RESIGNED

House of Fraser Limited

21.12.93

Sheet No.2

ALI FAYED

PRESENT:

Brompton Press Limited
Harrods Holdings plc
Harrods (UK) plc
Kurt Geiger Limited
The Paris Ritz Hotel Investments Limited
The Ritz Hotel, Limited
Turnbull & Asser Limited

PAST:

RESIGNED

House of Fraser Limited

21.12.93

MICHAEL DEXTER COLE

PRESENT:

Brompton Press Limited
Fulham Football Club (1987) Limited
Harrods Holdings plc
Harrods (UK) plc
Liberty Entertainments Limited
Liberty Films Limited
Liberty Sounds Limited
Liberty Videos Limited

Sheet No.3

CLIVE PIETER DE BOER

PRESENT:

Harrods (Continental) Limited

Harrods Estates Limited

Harrods Group Trustees Limited

Harrods Holdings plc

Harrods International Limited Harrods (Management) Limited

Harrods (UK) plc

Wylie and Company Limited

PAST:

RESIGNED

Harrodian Trustees Limited

06.02.96

JOHN GRAHAM HAWKINS

PRESENT:

Adesso Limited

Adesso Shoes Limited

Brompton Press Limited

Carvela Limited

DTSF Limited

DTSG Limited

DTSI Limited

DTSK Limited

Harrods (Continental) Limited

Harrods Estates Limited

Harrods Holdings plc

Harrods International Limited

Harrods (Management) Limited

Harrods Nominees Limited

Harrods (UK) plc

Harrods Village Limited

K G Group Limited

Kurt Geiger Shoes Limited

Sheet No.4

JOHN GRAHAM HAWKINS (Cont.)

Metro Business (1995) Limited Metro Business Aviation (Heathrow) Limited Metro Business Aviation (Stansted) Limited Wylie and Company Limited

PAST:	RESIGNED
Genavco Navigation & Commerce Company Limited Harrodian Trustees Limited	31.10.95 06.02.96
Harrodian Husices Emilied	00.02.90

JONATHON MARK GRIFFITHS

PRESENT:

Fulham Football Club (1987) Limited
Fulham Football Club (Holdings) Limited
Fulham Football Leisure Limited
Fulham Football Club Limited
Fulham Stadium Limited
General Roquet Company Limited
Harrods Estates Limited
Harrods (Management) Limited
SMH Football Limited

PAST:		RESIGNED
	Liberty Publishing Limited	05.07.96
	Modena Engineering Limited	05.07.96
	Punch Limited	05.07.96

Sheet No.5

JOHN LESLIE MACNAMARA

PRESENT:

Fulham Football Club (1987) Limited Harrods (Management) Limited

PAST:

House of Fraser (Stores Management) Limited

30.06.94

MICHAEL ROGERS

PRESENT:

Harrods Estates Limited Harrods International Limited Harrods (Management) Limited

MANFRED EUGEN ZIPP

PRESENT:

Harrods (UK) plc

Harrods (Management) Limited

PAST: RESIGNED

Turnbull & Asser Limited 14.12.95