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Note The appropriate fee should accompany this form

|                   |   |
|-------------------|---|
| Annual return of  |   |
| :                 | : |
| : HARRODS LIMITED | : |
| :                 | : |

Address of registered office of the company  
:  
: 87/135, BROMPTON ROAD, LONDON SW1X 7XL.  
:

IF different from the  
registered office, state  
address where the register  
of members or any register  
of debenture holders or  
any duplicate or part of  
any register of debentures  
is kept or may be inspected.:

Register of members  
:  
:  
:  
Register of debenture holders  
:  
:  
:

Particulars of the secretary  
:Name  
: ROSEMARY PRUDENCE THORNE  
:  
:Previous name(s)  
:  
: *NONE*  
:Address  
:  
: ARHLEIGH, 29, PARELAGH AVENUE, BARNES, LONDON SW13 0PP. OBN

We certify this return comprising pages 1 to 5 (plus continuation sheets)

Signed Elayne Director, and Rosemary/home Secretary

:For official use : E 20 CHYRPHIL  
:  
:General section : Postroom 016078 :  
:  
:  
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:  
:

## Particulars of the director(s) of the company

|                                                |                       |
|------------------------------------------------|-----------------------|
| : Name                                         | : Business Occupation |
| : MOHAMED AL-FAYED                             | :                     |
| :                                              | : COMPANY DIRECTOR    |
| : Previous name(s) NONE                        | : Nationality         |
| :                                              | :                     |
| : Address                                      | : EGYPTIAN            |
| : 60, PARK LANE, LONDON, W1                    | : Date of birth       |
| :                                              | :                     |
| : Other relevant past or present directorships | : 27/01/33            |
| : AS PER LIST                                  | :                     |
| :                                              | :                     |
| : Name                                         | : Business Occupation |
| : ALI FAYED                                    | :                     |
| :                                              | : COMPANY DIRECTOR    |
| : Previous name(s) NONE                        | : Nationality         |
| :                                              | :                     |
| : Address                                      | : EGYPTIAN            |
| : 60, PARK LANE, LONDON, W1.                   | : Date of birth       |
| :                                              | :                     |
| : Other relevant past or present directorships | : 18/12/43            |
| : AS PER LIST                                  | :                     |
| :                                              | :                     |
| : Name                                         | : Business Occupation |
| : BRIAN LOUIS WALSH                            | :                     |
| :                                              | : RETAIL EXECUTIVE    |
| : Previous name(s) NONE                        | : Nationality         |
| :                                              | :                     |
| : Address                                      | : AUSTRALIAN.         |
| : C/O HOUSE OF FRASER PLC. 1, HOWICK PLACE,    | : Date of birth       |
| : LONDON SW1P 1BH.                             | :                     |
| : Other relevant past or present directorships | : 22/08/36            |
| : AS PER LIST                                  | :                     |
| :                                              | :                     |
| : Name                                         | : Business Occupation |
| : WILLIAM ALECK CRADDOCK                       | :                     |
| :                                              | : RETAIL EXECUTIVE    |
| : Previous name(s) NONE                        | : Nationality         |
| :                                              | :                     |
| : Address                                      | : BRITISH             |
| : 17, TRETAWN PARK, MILL HILL, LONDON NW7.     | : Date of birth       |
| :                                              | :                     |
| : Other relevant past or present directorships | : 02/11/24            |
| : AS PER LIST                                  | :                     |
| :                                              | :                     |
| : Name                                         | : Business Occupation |
| : ROSEMARY PRUDENCE THORNE                     | :                     |
| :                                              | : FINANCIAL DIRECTOR  |
| : Previous name(s) NONE                        | : Nationality         |
| :                                              | :                     |
| : Address                                      | : BRITISH             |
| : ASHLEIGH, 29, RANELAGH AVENUE, BARNES,       | : Date of birth       |
| : LONDON SW13 9TH. OBN.                        | :                     |
| : Other relevant past or present directorships | : 12/02/52            |
| : AS PER LIST                                  | :                     |
| :                                              | :                     |
| :                                              | :                     |

## Particulars of the director(s) of the company

|                                                   |                       |
|---------------------------------------------------|-----------------------|
| : Name                                            | : Business Occupation |
| : CLIVE PIETER DE BOER                            | :                     |
| :                                                 | : RETAIL EXECUTIVE    |
| : Previous name(s) NONE                           | : Nationality         |
| :                                                 | :                     |
| : Address                                         | : BRITISH             |
| : AMBRESBURY LODGE, 10, LOWER BURY LANE,          | : Date of birth       |
| : EPPING, CM16 5HA                                | :                     |
| : Other relevant past or present directorships    | : 23/04/40            |
| : AS PER LIST                                     | :                     |
| :                                                 | :                     |
| : Name                                            | : Business Occupation |
| : RODNEY BRYER JAKEMAN                            | :                     |
| :                                                 | : DIRECTOR            |
| : Previous name(s) NONE                           | : Nationality         |
| :                                                 | :                     |
| : Address                                         | : BRITISH             |
| : 9, NEWBERRIES AVENUE, RADLETT, HERTS WD7 7EJ    | : Date of birth       |
| :                                                 | :                     |
| : Other relevant past or present directorships    | : 23/07/44            |
| : AS PER LIST                                     | :                     |
| :                                                 | :                     |
| : Name                                            | : Business Occupation |
| : SALAH FAYED                                     | :                     |
| :                                                 | : DIRECTOR            |
| : Previous name(s) NONE                           | : Nationality         |
| :                                                 | :                     |
| : Address                                         | : EGYPTIAN            |
| : 60, PARK LANE, LONDON W1.                       | : Date of birth       |
| :                                                 | :                     |
| : Other relevant past or present directorships    | : 04/02/39            |
| : AS PER LIST                                     | :                     |
| :                                                 | :                     |
| : Name                                            | : Business Occupation |
| : ROBERT DUDLEY MACKIE                            | :                     |
| :                                                 | : RETAIL EXECUTIVE    |
| : Previous name(s) NONE                           | : Nationality         |
| :                                                 | :                     |
| : Address                                         | : BRITISH             |
| : FLAT 84, 55 PARK LANE, LONDON W1.               | : Date of birth       |
| :                                                 | :                     |
| : Other relevant past or present directorships    | : 15/10/38            |
| : AS PER LIST                                     | :                     |
| :                                                 | :                     |
| : Name                                            | : Business Occupation |
| : JEREMY STEPHEN NORDBERG                         | :                     |
| :                                                 | : PERSONNEL DIRECTOR  |
| : Previous name(s) NONE                           | : Nationality         |
| :                                                 | :                     |
| : Address                                         | : BRITISH             |
| : TWELTH HOUSE, RAY MEAD ROAD, MAIDENHEAD, BERKS. | : Date of birth       |
| :                                                 | :                     |
| : Other relevant past or present directorships    | : 23/05/41            |
| : AS PER LIST                                     | :                     |
| :                                                 | :                     |

## Particulars of the director(s) of the company

|                                                        |                       |
|--------------------------------------------------------|-----------------------|
| : Name                                                 | : Business Occupation |
| : MICHAEL JOHN FLAHERTY-JONES                          | :                     |
| :                                                      | : RETAIL EXECUTIVE    |
| : Previous name(s) NONE                                | : Nationality         |
| :                                                      | :                     |
| : Address                                              | : BRITISH             |
| : KNEPPERS COTTAGE, FOREST ROAD, ASCOT, BERKS.SL5 8QU. | : Date of birth       |
| :                                                      | :                     |
| : Other relevant past or present directorships         | : 17/11/44            |
| : AS PER LIST                                          | :                     |
| :                                                      | :                     |
| :                                                      | :                     |
| : Name                                                 | : Business Occupation |
| : GRAHAM WALLACE JONES                                 | :                     |
| :                                                      | : FINANCE DIRECTOR    |
| : Previous name(s) NONE                                | : Nationality         |
| :                                                      | :                     |
| : Address                                              | : AUSTRALIAN          |
| : 59, PARK LANE, LONDON W1.                            | : Date of birth       |
| :                                                      | :                     |
| : Other relevant past or present directorships         | : 12/08/39            |
| : AS PER LIST                                          | :                     |
| :                                                      | :                     |
| :                                                      | :                     |
| : Name                                                 | : Business Occupation |
| :                                                      | :                     |
| :                                                      | :                     |
| : Previous name(s)                                     | : Nationality         |
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| : Address                                              | :                     |
| :                                                      | : Date of birth       |
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| : Other relevant past or present directorships         | :                     |
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| : Name                                                 | : Business Occupation |
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| : Previous name(s)                                     | : Nationality         |
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| : Other relevant past or present directorships         | :                     |
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| : Name                                                 | : Business Occupation |
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| : Previous name(s)                                     | : Nationality         |
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| : Address                                              | :                     |
| :                                                      | : Date of birth       |
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| : Other relevant past or present directorships         | :                     |
| :                                                      | :                     |
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| :                                                      | :                     |

## SUMMARY OF SHARE CAPITAL AND DEBENTURES

COMPANY 0040209

Nominal share capital

|                                     |  |  |   |
|-------------------------------------|--|--|---|
| : £ 8,000,000.00                    |  |  | : |
|                                     |  |  | : |
| : Number of : Class : Nominal value |  |  | : |
| : Shares : : of each share          |  |  | : |
| : 8,000,000: ORDINARY : £ 1.00      |  |  | : |
| : : : £                             |  |  | : |
| : : : £                             |  |  | : |

divided into:-

## ISSUED SHARE CAPITAL AND DEBENTURES

|                                                                                                                                                           | Number                | Class               |               |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------|---------------|
| 1. Number of shares of each class taken up to the date of this return.                                                                                    | 8,000,000: ORDINARY   |                     | :             |
| 2. Number of shares of each class issued subject to payment wholly in cash.                                                                               | 3,139,037: ORDINARY   |                     | :             |
| 3. Number of shares of each class issued as fully paid up for a consideration other than cash.                                                            | 4,860,963: ORDINARY   |                     | :             |
| 4. Number of shares of each class issued as partly paid up for a consideration other than cash and extent to which each share is so paid up.              | Amount : XXXXXXXXXXXX | XXXXXXXXXXXXX       | :             |
| 5. Number of shares (if any) of each class issued at a discount.                                                                                          | £ NIL                 |                     | :             |
| 6. Amount of discount on the issue of shares which has not been written off at the date of this return.                                                   | £ NIL                 | XXXXXXXXXXXXX       | XXXXXXXXXXXXX |
| 7. Amount per share called up on number of shares of each class.                                                                                          | £ 1.00                | 3,139,037: ORDINARY | :             |
| 8. Total amount of calls received.                                                                                                                        | £ 3,139,037.00        | XXXXXXXXXXXXX       | XXXXXXXXXXXXX |
| 9. Total amount (if any) agreed to be considered as paid on number of shares of each class issued as fully paid up for a consideration other than cash.   | £ 4,860,963.00        | 4,860,963: ORDINARY | :             |
| 10. Total amount (if any) agreed to be considered as paid on number of shares of each class issued as partly paid up for a consideration other than cash. | £ NIL                 |                     | :             |
| 11. Total amount of calls unpaid.                                                                                                                         | £ NIL                 | XXXXXXXXXXXXX       | XXXXXXXXXXXXX |
| 12. Total amount of sums (if any) paid by way of commission in respect of any shares or debentures.                                                       | £ 29,629.00           | XXXXXXXXXXXXX       | XXXXXXXXXXXXX |
| 13. Total amount of the sums (if any) allowed by way of discount for any debentures since the date of the last return.                                    | £ NIL                 | XXXXXXXXXXXXX       | XXXXXXXXXXXXX |
| 14. Total number of shares of each class forfeited.                                                                                                       | XXXXXXXXXXXXX: NIL    |                     | :             |
| 15. Total amount paid on shares forfeited                                                                                                                 | £ NIL                 | XXXXXXXXXXXXX       | XXXXXXXXXXXXX |
| 16. Total amount of shares for which share warrants to bearer are outstanding.                                                                            | £ NIL                 | XXXXXXXXXXXXX       | XXXXXXXXXXXXX |
| 17. Total amount of share warrants to bearer since the date of the last return.                                                                           | £ NIL                 | XXXXXXXXXXXXX       | XXXXXXXXXXXXX |
| 18. Number of shares comprised in each share warrant to bearer, specifying in the case of warrants of different kinds, particulars of each kind.          | XXXXXXXXXXXXX: NIL    |                     | :             |



## AND PRESENT MEMBERS

| Account of shares |                                     |                       |     |  |
|-------------------|-------------------------------------|-----------------------|-----|--|
| Number of         | Particulars of shares transferred   | Remarks               |     |  |
| shares or         | since the date of the last return,  |                       |     |  |
| amount of         | or in the case of the first return: |                       |     |  |
| stock held by     | of the incorporation of the         |                       |     |  |
| existing          | company, by (a) persons who are     |                       |     |  |
| members at        | still members, and (b) persons      |                       |     |  |
| date of           | who have ceased to be members       |                       |     |  |
| return            | Number                              | Date of registration: |     |  |
|                   |                                     | of transfer           |     |  |
|                   |                                     | (a)                   | (b) |  |
| ORDINARY          |                                     |                       |     |  |
| 7,999,000         |                                     |                       |     |  |
| ORDINARY          |                                     |                       |     |  |
| 1,000             |                                     |                       |     |  |
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LIST OF RELEVANT DIRECTORSHIPS

|            |    |                                  |
|------------|----|----------------------------------|
| M Al-Fayed | )  | Ritz Paris Hotel Ltd - Paris     |
| A Fayed    | )- | Paris Ritz Hotel Investments Ltd |
| S Fayed    | )  |                                  |

|              |  |                                    |
|--------------|--|------------------------------------|
| W A Craddock |  | Cartier Ltd                        |
|              |  | Royal Albert Hall Developments Ltd |

|            |  |                                                 |
|------------|--|-------------------------------------------------|
| R P Thorne |  | Corran Mothercare US Inc                        |
|            |  | TER Properties Ltd                              |
|            |  | Habitat Mothercare Employees Share Trustees Ltd |
|            |  | Mothercare Finance Ltd                          |
|            |  | Micromono Ltd                                   |

|             |  |                                                |
|-------------|--|------------------------------------------------|
| R B Jakeman |  | The Old Haberdashers Sports Ground Company Ltd |
|-------------|--|------------------------------------------------|

|              |  |                       |
|--------------|--|-----------------------|
| J S Nordberg |  | Saccone & Speed       |
|              |  | Imperial Retail Shops |
|              |  | Finlays               |

|                 |  |                              |
|-----------------|--|------------------------------|
| M J Ellis-Jones |  | Harvey Nichols & Company Ltd |
|-----------------|--|------------------------------|