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# WADWORTH

THE BREWERS OF TASTE

WADWORTH AND COMPANY LIMITED ANNUAL REPORT AND ACCOUNTS



## REPORT and ACCOUNTS 1994

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#### NOTICE OF MEETING

NOTICE IS HEREBY GIVEN that the One Hundred & Fifth Annual General Meeting of the Company will be held at the Northgate Brewery, Devizes, on Friday 16 December, 1994, at 12.00 noon for the following purposes.

#### **Ordinary Business**

- 1. To receive and consider the Report of the Directors and the Statement of Accounts for the year ended 30 September, 1994, together with the Auditors' Report thereon.
- 2. To declare a final dividend of 9.5p on the Ordinary and 'A' Ordinary Shares.
- 3. To re-elect Mr. P. J. Butler and Mr.A. F. West as Directors of the Company.
- 4. To re-elect David Owen & Co. as Auditors.
- 5. To transact any other ordinary business of the Company.

By order of the Board

R. I. GORDON-FINLAYSON

Secretary.

Dated this 15 day of November, 1994.

A MEMBER entitled to attend and vote may appoint a proxy to attend and vote on his behalf. The person so appointed need not be a member of the Company. Any instrument appointing a proxy must be lodged at the Company's Registered Office, Northgate Brewery, Devizes, not later than 12.30 p.m. on Tuesday, 13 December, 1994.

#### STATEMENT BY THE CHAIRMAN

The brewing trade has never been more competitive than it has been during the past twelve months. Despite this, thanks to the fullness and distinct palate of our beers our turnover has been good, particularly in trading with other brewers throughout the country.

Trade in our own licensed houses was disappointing, despite a good summer, although the food aspect contributed. Pub food is good value for money. Our policy of having a different guest beer available each fortnight in our pubs proved very popular and ensured our customers had choice, whilst still appreciating our own Wadworth Draught beers. Our summer beer "Summersault", being a novel one-off beer, was a quick sell-out.

We now have 203 licensed houses - 169 tenanted and 34 under management, and seven shops. Our managed houses, thanks to efficient handling and efficient staff, showed a good return on money invested. We purchased the following houses, mostly in developing areas: The Coach House, Bristol (previously leasehold); The Riverside, Saltford, Bristol; The Bakers Arms, Salisbury; The New Inn, Bath; The Farmhouse, Southwick, Trowbridge; Tailors Eating House, Cheltenham; The White Hart, Castle Combe and the Cross Keys, Wanborough, Nr Swindon. Since the end of the year we have purchased The Bartons Mill at Old Basing, a house in a most attractive setting on the River Loddon and adjoining Basingstoke.

Once again a very large sum has been spent on upgrading our houses, with emphasis on retaining the old atmosphere. Outside our pub signs are attractive and welcoming.

Sales of 6X in cans showed a 20% increase this year with national distribution including British Rail On-Board Services.

The Free Trade continues to be a difficult market, with the large brewers discounting heavily. In addition large quantities of beer and wine are coming into the country from Europe due to the ridiculous disparity in duty rates following the introduction of the Single Market.

The sales of our beers have been achieved with comparatively low-cost advertising. However, we did launch out in this respect with sponsoring a prestigious event-The Wadworth 6X Western Golf Tournament at Bowood which was an unqualified success from every aspect, and full advantage was taken to publicise the company beers in front of a very large crowd on a day of continuous sunshine. This event will be repeated next summer.

Our wine, spirit and mineral businesses showed a useful contribution to the profits and there are signs coming through that this side of our business is at last beginning to recover from the rather flat trade in past years.

In the Brewery itself, once again very heavy capital expenditure has been incurred and the following have been installed:

Two new 300-barrel conical fermenting vessels; ten new conditioning tanks for canned beer and a new cask washer, new finings injection plant and new racking heads for draught beer filling. A new laboratory was opened in January which shows our continuing commitment to maintaining quality beers.

In conclusion, I would say that once again we have not diverted into running businesses that we know nothing about; that we have stuck to brewing traditional beer and running traditional licensed houses and I am grateful to our staff for their enthusiastic co-operation in driving the Company forward and for their dedicated hard work.

J. C. BARTHOLOMEW



## ONE HUNDRED AND FIFTH ANNUAL REPORT

Directors:

JOHN C. BARTHOLOMEW, Chairman
CHARLES J. E. BARTHOLOMEW, Managing Director
A. F. WEST
R. A. J. MACDONALD
T. HOLMES
R. I. GORDON-FINLAYSON
P. J. BUTLER, CBE. (non-executive)

#### DIRECTORS' REPORT

The Directors present their Report and the Accounts for the year ended 30 September, 1994.

Summary of Results:				1994	4	1993	
				£,000	£,000	£,000	£,000
Profit on ordinary activities							
before taxation	•••	***	•••		6,261		5,272
Taxation	***	•••	•••		1,948		1,717
Profit for this financial year	***	•••	•••		4,313		3,555
The Directors recommend that to appropriated as follows:	his shou	ld be					
Preference Dividends	***	•••	•••	369		296	
G. linary Dividends							
Interim 4.25p (3.8p)	•••	•••	•••	168		150	
Final 9.5p (8.5p)	•••	•••	•••	374		335	
					911	<del></del>	781
Retained Profits	***	•••	•••		3,402		2,774

### Principal Activities:

The principal activities of the Company continued to be that of brewing and packaging of beers, trading in beers, ciders, wines, spirits and mineral waters, and licensed property management.

### Movement in Fixed Assets:

The movement in fixed assets during the year is set out in note 10 to the accounts.

Directors micrests,					30/9/94 30/9/93			
Directors' Ordinary S			Ordinary	'A' Ordinary	Ordinary	'A' Ordinary		
J. C. Bartholomew			Beneficial As Trustce	1	91,166 109,102	62,796 290,592	112,496 109,102	
C. J. E. Bartholomew	•		Beneficial As Trustee	:	37,096 47,178	137,699 149,519	37,086 25,848	130,672 125,862
A. F. West R. A. J. Macdonald T. Holmes R. I. Gordon-Finlayso P. J. Butler	on	]	Beneficial Beneficial Beneficial Beneficial Beneficial		1,000 - 23,792 59,625	11,000 52,082 159,634	1,000 - 23,792 Not App	52,802
Directors' Other Hold	ings:							
		30/9,	/94		<i>30/9/93</i>			
	4% Morigate Stock	4 1/2% Debenture Stock	10% Preference Shares	9 1/4% Preference Shares	4% Mortgage Stock	4 1/2% Debenture Stock	10% Preference Shares	9 1/4% Preference Shares
J. C. Bartholomew Beneficial As Trustee	441	565	17,744 101,056	91,165 283,651	441 267	565 1,250	35,874 101,056	164,954 283,651
C. J. E. Bartholomew Beneficial As Trustee		_	89 24,534	7,581 141,821		<del></del>	87 6,404	33,551 81,032
A. F. West Beneficial								2,200
R. I. Gordon-Finlayson Beneficial				8,026		<del></del>		32,262
P. J. Butler Beneficial			13,432	92,081		Not appl	icable	

30/9/94

30/9/93

No transfers have been notified between the year end and the date of this report.

Current Valuation of Land and Buildings:

The directors consider that the freehold properties have a current markel value in excess of their book value. No recent independent valuation has been undertaken.

Disabled Employees:

Directors' Interests:

Applications for employment by disabled persons are fully considered, bearing in mind the respective aptitudes and abilities of the applicant concerned. In the event of members of staff becoming disabled, every effort is made to ensure that their employment with the Company continues and that appropriate training is given. it is the policy of the Company that the training, career development, and promotion of disabled persons should, as far as possible, be identical with that of other employees.

Employee Consultation:

The Company places considerable value on the involvement of its employees, and has continued its previous practice of keeping them informed on matters about the Company and those issues affecting them as employees, through formal and informal meetings.

#### **Donations:**

There were no political donations. Charitable donations amounted to £5,000.

#### Board of Directors:

Mr. P. J. Butler was appointed to the Board on 1 January, 1994 and offers himself for re-election. Mr. A. F. West retires by rotation and, being eligible, offers himself for re-election.

Northgate Brewery Devizes, Wilts. 15 November, 1994 By order of the Board R. I. GORDON-FINLAYSON

1. Secretary



## Profit and Loss Account for the year ended 30 September, 1994

								1994	<b>\$</b>	1993	•
TURNOVER Cost of Sales	***	***	***	411	***	•••	Notes (2)	£'000	£'000 37,910 21,386	£'000	£'000 36,380 21,486
GROSS PROFIT	***	***	•••	•••	•••	***			16,524		14,894
Distribution Costs Administrative Exp				•••	***			3,986 5,804		3,687 5,085	
Administrative Exp	CHSUS	***	***	***	•••	•••			9,790		8,772
Operating Profit	•••				***	•••			6,734		6,122
Exceptional items:-		ixed as	sets	•••	•••				380		59
Share of results of a				***	•••	•••					
Profit on ordinary a Interest payable less			re inter	est 	***				7,114 853		6,181 909
PROFIT ON ORDI			VITIES	5					<del>ن المستحدد المستحدد</del>		
BEFORE TAXATI		 activi	 ties	•••	•••	•••	(4) (5)		6,261 1,948		5,272 1,717
PROFIT FOR THE					***	***	<b>\-</b> /		4,313		3,555
Preference Dividen Attributable to ordi	ds	•••	•••	•••	•••	•••	(6)		369 3.944		296 3,259
Ordinary dividends			***	•••	•••	***	(6)		542		485
Retained profits for	the ye	ar	•••	•••	•••	•••	(-)		3,402		2,774
Earnings per £1 Or	dinary	Share					(7)		100.09 p		82.71 p

All items dealt with in arriving at the operating profit for both 1994 and 1993 relate to continuing operations.

There were no recognised gains and losses during the year other than as above.

The notes on pages 11 to 16 form part of these accounts.



## Balance Sheet as at 30 September, 1994

							1994		1993	
						Notes	£'000	£'000	£'000	£'000
FIXED ASSETS								<b>AT 354</b>		31,903
Tangible Assets				•••	•••	(10)		37,074		31,903
Intangible Assets	•••		••	***	***	(8)				
Investments	•••	•	••	***	•••	(9)				
								37,074		31,903
CURRENT ASSETS									990	
Stocks	•••		••	***	***	(11)	1,146		3,492	
Debtors	•••		••	•••	•••	(12)	3,094 1,064		1,046	
Loans and Unquoted It	ivestments		••	***	•••	(13)	1,004		135	
Cash at Bank and in ha	ind	• •	••	***	•••					
							5,475		5,663	
	ITS FALL ONE YE		OUE			(14)	9,876		8,368 ——	
NET CURRENT ASSETS	S/(LIABIL	LITIES	5)					(4,401)		(2705)
TOTAL ASSETS LESS (	CURRENT	[ LIAI	BILIT	iES				32,673		29,198
CREDITORS: Amounts falling due a	fter more	than O	ne ve:	ar		(15)				
Loan capital and term	finance				•••	` '	6,411		6,411	
Provision for deferred	taxation			•••	•••		452		379	
1104151011 101 40101100	<b>V</b>									4 200
								6,863		6,790
								05.010		22,408
NET ASSETS								25,810		22,700
								الكنت سيب		
# . W	unc									
CAPITAL AND RESERT	v es					(16)		7,857		7,857
Called up share capita Profit and loss accoun	11 ·		•••	•••	***	(17)		17,953		14,551
LIOTH WHO 1022 ACCOUNT	•		•••			•				
								25,810		22,408

Approved by the Board and signed on 15 November, 1994

J. C. Bartholomew

C. J. E. Bartholome

C. J. E. Bartholomew

Directors

The notes on pages 11 to 16 form part of these accounts



## Cash Flow Statement for the year ended 30 September, 1994

	199	4	199	3
	£'000	£'000	£'000	£'000
NET CASH INFLOW FROM OPERATING ACTIVITIES		7,692		7,798
RETURNS ON INVESTMENTS AND SERVICING OF FINANCE Interest received	62		71	
Interest paid	(918)		(970) (745)	
Dividends paid	(871)		(745)	
NET CASH OUTFLOW FROM RETURNS ON				
INVESTMENTS AND SERVICING OF FINANCE		(1,727)		(1,644)
TAXATION				
Corporation tax paid (including Advance Corporation Tax)		(1,718)		(1,439)
• • •				
INVESTING ACTIVITIES				
Payments to acquire tangible fixed assets Receipts from sales of tangible fixed assets	(6,413) 664		(4,506) 354	
NET CASH OUTFLOW FROM INVESTING ACTIVITIES		(5,749)		(4,152)
APPER CARLE NET ON MOVETET ON IN		•		•
NET CASH INFLOW/(OUTFLOW) BEFORE FINANCING		(1502)		563
INCREASE/(DECREASE) IN CASH				
AND CASH EQUIVALENTS		(1502)		563
		-		

Reconciliations and analyses can be found in Section 22 of the Notes to the Accounts.



#### NOTES TO THE ACCOUNTS

#### 1. STATEMENT OF ACCOUNTING POLICIES

The accounts have been prepared under the historical cost convention, except for the revaluation of certain freehold properties, and there has been no change in the basis of accounting.

#### (a) Turnover

Turnover represents the amounts derived from the provision of goods and services during the year, after the deduction of trade discounts and value added tax.

#### (b) Depreciation

No depreciation is provided on freehold buildings since it is the directors' opinion that expenditure on maintenance counters any depreciation which would otherwise have taken place.

Depreciation of other fixed assets is at the following rates:-

Leasehold Property - by equal annual instalments over the life of the lease.

Leases of more than 100 years are not depreciated

until the final 100 years.

Plant and Machinery - 15% per annum on the reducing balance. Fixtures and Fittings - 15% per annum on the reducing balance. Motor Vehicles - 25% per annum on the reducing balance.

#### (c) Stocks

Stocks are stated at the lower of cost or net realisable value. The cost of finished goods and work-in-progress comprises materials, excise duty where applicable, labour and attributable production overheads.

#### (d) Investments

In estments in associated undertakings are stated at the Company's share of the fair value of the underlying net assets less provisions. Current asset investments are stated at cest less provision for any permanent diminution in value. For listed investments, market value is based on the closing middle market price on a recognised stock exchange.

#### (e) Deferred taxation

Full provision is made for the tax effect arising from timing differences due to accelerated claims for capital allowances.

#### (f) Pensions

The company operates pension schemes covering the majority of its staff. The funds are administered by trustees and are independent of the Company's finances. The schemes are fully funded and contributions are paid in accordance with the recommendations of independent actuaries. The Company's contributions are charged against profits in the year in which they are made.

1993

1994

#### 2. TURNOVER

	£'000	£'000
Turnover comprises: Sales of beers, wines, spirits and mineral waters Rents	35,942 1,968	34,516 1,864
	<u>37,910</u>	<i>36,380</i>
Exports amounted to	3	14
•		

3. S	TAFF NUMPERS AND COST	1994 £'000	1993 £'000
T 30 N S	he average number of persons employed by the company was 65 (1993 317), split into the following categories:-  Ianufacture ales and Distribution distribution ales and Distribution distribution.	53 273 39	51 231 35
In ad	dition, seasonal part-time employees numbering up to 200 are employed at ous managed houses.	365	317
The a	aggregate payroll costs of these persons were as follows:- (in £'000)		
S	Vages and salaries ocial Security costs ther pension costs	4,632 380 162 5,174	4,170 336 275 4,781
E	xcluding pension contributions, the emoluments of the Chairman were £34,966 (1993 £33,460).  The highest paid Director's emoluments were £102,712.  The emoluments of the other Directors were in the following ranges:-	<del></del>	
	Up to £5,000 £55,001 - £60,000 £65,001 - £70,000 £75,001 - £80,000 £90,001 - £95,000	1 2 1 1	2 1 1
4.	PROFIT BEFORE TAXATION  This is stated after charging or crediting the following (in £'000):-  Interest received Rent income  Interest on bank overdraft and other loans repayable within five years Interest on loans repayable in more than five years Depreciation of tangible fixed assets Auditors' remuneration - audit services - other services  Directors' Emoluments Operating lease rentals - plant and machinery - land and buildings	62 1,968 110 805 957 27 7 467 18 181	68 1,864 172 805 795 26 8 442 9
5.	TAXATION		
	(a) Corporation tax on the assessable profit for the year Adjustment of prior years Deferred taxation provision	1,875 73 1,948	1,660 (2) 59 1,717
	(b) The provision for taxation included in creditors is: Amounts falling due within one year	1,660	1,503
6.	DIVIDENDS Preference Dividends on 10% Shares on 9 <sup>1</sup> / <sub>4</sub> % Shares  Ordinary Dividends Interim of 4.25p (1993 3.8p) Final of 9.5p (1993 8.5p)	92 277 369 168 374	92 204 296 150 335
	2 mai ot >13p (x>>3 0.0p)	542	485

		1994 £'000	1993 £400
7.	EARNINGS PER SHARE This has been calculated as follows:		
	Profit attributable to ordinary shareholders	3,944 3,940	3,259 3,940
	Number of ordinary shares issued Earnings per ordinary share	3,940 100.09 p	82.71 p

#### INTANCIBLE FIXED ASSETS 8.

A nominal value for goodwill of £1 is included

#### 9.

11.

INVESTMENTS
The Company has a holding of 70 'B' Ordinary shares of 50p each in Smith Giddings Ltd., representing 35% of the issued capital. This company operates the Beetle & Wedge Hotel, Moulsford, Oxford, and in view of the depletion in its reserves caused by trading losses, and the uncertainty of the value of the investment, the book value has been written off in previous years.

#### 10. TANGIBLE FIXED ASSETS

(in £'000)				
(M. 2. 000)	Freehold Property	Leasehold Property	Plant Machinery & MotorVehicles	Total
At cost or valuation Opening balance Additions Disposals	25,684 3,755 (89)	2,332 213	8,287 2,445 (353)	36,303 6,413 (442)
Closing balance	29,350	2,545	10,379	42,274
Depreciation Opening balance Charge for the year Withdrawn on disposals	<u>-</u>	274 46	4,126 911 (157)	4,400 957 (157)
Closing balance	<del>-</del>	320	4,880	5,200
Net Book Value				
1994	29,350	2,225	5,499	37,074
1993	25,684	2,057	4,161	31,903
Freehold properties included at valuation of £613 had a	n historic cost o	of £257	1994 £'000	1993 £'000
Leasehold properties comprised Long-lease (over 50 years) Short-lease (under 50 years)			1,618 607 2,225	1,751 306 2,057
At 30 September 1994 capital commitments were a Contracted but not provided for in the accounts Authorised by the directors but not contracted for			2,011 348 2,359	566 855 1,421
STOCKS				
Brewing materials, beer and consumables Mineral waters and cider Wines and spirits Licensed houses and shops Horses			537 109 247 247 6	437 91 244 209 9
			1,146	990

12,	DEBTORS			1994 £'000	1993 £'000
	Trade debtors, all receivable within one year Prepayments			3,023 71	3,437 55
13.	LOANS AND UNQUOTED INVESTMENTS			3,094	3,492
13,	<del>-</del>				
	These include: Loans to directors Loans to employees			40 101	42 109
14.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR				
	Bank Overdraft Trade Creditors Corporation Tax Social Security and other taxes Tenants' deposits Proposed dividend			2,882 4,006 1,660 511 443 374 9,876	1,343 3,499 1,503 1,294 394 335 8,368
The to	enants' deposits are repayable when the licensee relinquishes his tenancy.			<u> </u>	
15.	CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR				
	(a) Loan capital and term finance  4 <sup>1</sup> / <sub>2</sub> % Debenture Stock  4 % Mortgage Stock  10 <sup>3</sup> / <sub>4</sub> % 1st Mortgage Debenture Stock 11  12 <sup>3</sup> / <sub>4</sub> % 1st Mortgage Debenture Stock 20	99 <i>5/</i> 2000 01 <i>5</i>		23 38 350 6,000 6,411	23 38 350 6,000 6,411
are re The 1 30 Ap	1/2% Debenture Stock and 4% Mortgage Stock deemable at the Company's option. 03/4% Debenture Stock is redeemable by will, 2000, while the 123/4% Debenture is redeemable by 31 March, 2015.				HIGH STATE OF THE
	(b) Provision for deferred taxation Arising in respect of accelerated claim Capital allowances, at 33% (1993 33%)	for )		452	379
16.	SHARE CAPITAL		1994	1	993
		Authorised	Issued	1 Authorised	Issued
	Ordinary Shares of £1 each 'A' Ordinary Shares of £1 each 10% Cumulative Preference Shares of £1 each 9 1/4% Cumulative Preference Shares of £1 each Unclassified Shares of £1 each.	1,065 2,889 923 2,994 2,129	1,051 2,889 923 2,004	2,889 3 923	1,051 2,889 923 2,994
		10,000	7,857	8,000	7,857

VOTING POWERS: On a show of hands every member who is present in person at a general meeting of the company shall have one vote, and on a poll every member who is present in person or by proxy shall have one vote for every £1 nominal amount of Ordinary Shares of which he is the holder and one vote for every £4 nominal amount of 'A' Ordinary Shares of which he is the holder. In addition the Preference Share holders shall be entitled to vote at a general meeting if the dividend or any part thereof is six months in arrears.

17.	PROFIT AND LOSS ACCOUNT		1994 £000	1993 £'000
	Opening balance Retained profits		14,551 3,402	12,565 2,774
	Applied in scrip issue of 91/4% Preference Shares		17,953	15,339 788
			17,953	14,551
18.	RECONCILIATION OF MOVEMENTS ON SHAREHOLDERS' FUNDS			
	Profit on ordinary activities after taxation Dividends		4,313 911	3,555 781
	Net addition to shareholders funds Shareholders funds at 1993		3,402 22,408	2,774 19,634
	Shareholders funds at 1994		25,810	22,408
19.	OPERATING LEASE COMMITMENTS At 30 September, 1994 the Company was committed to making the following payments during the next year in respect of operating leases			
	Too oo waldah aradaa	Land and Buildings		Plant and Machinery
	Leases which expire: Within one year Between one and five years After five years	16 155		18

#### 20. PENSION COMMITMENTS

The Company operates two pension schemes, both of which are funded by the payment of contributions to separately administered trust funds.

The Commercial Union scheme is a defined benefit non-contributory scheme for the senior staff. The funding to achieve the set targets is determined with the advice of an independent qualified actuary on the basis of triennial valuations using the current unit method with a 20 year control period. The most recent valuation was 1 May 1993. The main assumptions were that salaries would increase at  $8\frac{1}{2}$ % per annum during the control period, the yield on future contributions would be  $9\frac{1}{2}$ % and that, at retirement, pensions would be provided by purchasing immediate annuities on rates calculated on the basis of  $9\frac{1}{2}$ % p.a. interest. The policy value at 30 April 1994 was £1,033,887, valued on an ongoing basis.

It was the opinion of the actuary that the scheme's assets existing as at 1 May 1993 fully covered its liabilities, including liabilities arising in respect of the service of pensioners and deferred pensioners prior to that date, and on the basis that the service of active members terminated on that date. However, because interest rates at the present time are much lower than the long term rate of interest assumed for the purpose of valuing the scheme on an ongoing basis, it was likely that the funding rates would have to be increased in the future if the targeted pensions for the members were to be achieved.

On 20 October 1994 the trustees of the scheme, on the recommendation of their professional advisors, decided to move from the insured fund with Commercial Union to a managed fund administered by Schroder Investment Management Ltd. This should give a better return for the fund's long term investments, as it will be more equity-based and less insurance-policy based, thus resulting in a lower required funding rate to secure the defined benefits.

The Sun Life scheme is open to all head office employees who are not members of the Commercial Union scheme and who have worked for the Company for at least one year as at 1 June each year. The scheme is a money-purchase scheme, with contributions from both employer and employee set at 5% of gross wages.

### 21. SUBSIDIARIES

The Company has the following wholly-owned subsidiary:-Wadworth & Co. (Burford) Ltd. Brewers and distributors of beers. This company has not traded during the year.

22.	NOTES TO THE CASH FLOW STATEMENT		1994 £'000	1993 £'000
A	Reconciliation of Operating Profit to Net Cash Inflow from Operating Activities.			
	Operating Profit		6,734	6,122
	Depreciation Charges		957	795
	(Increase)/Decrease in stocks		(155)	719
	(Increase)/Decrease in debtors		381	(165)
	Increase (Decrease) in creditors		(225)	327
	Net cash inflow from operating activities		7,692	7,798
	•			-
В	Analysis of ges in cash and cash equivalents during the year			
	Opening balance		(1,209)	(1,772)
	Net cash inflow/(outflow)		(1,502)	<i>\$63</i>
	Closing balance		(2,711)	(1,209)
				<del>,</del>
С	Analysis of the balances of cash and cash equivalents			Change
	as shown in the Balance Sheet	1994	<u> 1993</u>	in Year
	Cash at Bank and in hand	171	135	36
	Bank Overdrafts	(2,882) 	(1,344)	(1538)
		(2,711)	(1,209)	1,502

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The Directors are required by law to prepare financial statements which give a true and fair view of the state of affairs of the Company as at the end of the financial year and of the profit or loss for that year. They are responsible for maintaining adequate accounting records, for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities.

In preparing the financial statements on a going concern basis, the Directors believe that reasonable and prudent judgements and estimates have been made. In line with their responsibilities, the Directors confirm that they believe that suitable accounting policies have been consistently applied and that applicable accounting standards have been followed, with the exception of the depreciation of freehold buildings as explained in the accounting policies.

## REPORT OF THE AUDITORS TO THE MEMBERS OF

#### WADWORTH AND COMPANY LTD.

We have audited the financial statements on pages 8 to 16 which have been prepared on the basis of the accounting policies set out on page 11.

### Respective responsibilities of Directors and Auditors:

As described above the Company's Directors are responsible for the preparation of the financial statements. It is our responsibility to form an independent opinion, based upon our audit, on these statements and to report our opinion to you.

#### Basis of opinion:

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material mis-statement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion:

In our opinion the financial statements give a true and fair view of the state of affairs of the Company at 30 September, 1994, and of the Company's profit for the year then ended, and have been properly prepared in accordance with the Companies Act 1985.

DAVID OWEN & Co.

Chartered Accountants
Registered Auditors.

17 Market Place Devizes, Wilts. 15 November, 1994

## STATISTICAL REVIEW

	1990	1991	1992	1993	1994
Profit and Loss					
Turnover	26,356	30,430	33,845	36,380	37,910
Operating Profit Net interest payable	3,588 (301)	4,396 (577)	5,366 (911)	6,122 (909)	6,734 (853)
Profit before tax Taxation Preference dividends Share of results of associated company Exceptional profit	3,287 (1,138) (238) (39) 504	3,819 (1,248) (284) 16 116	4,455 (1,471) (296) (7) 19	5,213 (1,717) (296) 59	5,881. (1,948) (369)
Attributable to ordinary shareholders Ordinary dividends	2,376 342	2,419 382	2,700 434	3,259 485	3,944 542
Amount retained	2,034	2,037	2,266	2,774	3,402
Earnings per Ordinary Share	60.30p	61.42 <sub>p</sub>	68.52 p	82.71 <sub>p</sub>	100.09p
Dividends per Ordinary Share	8.68p	9.7 <sub>p</sub>	11.0 p	12.3p	13.75p
Assets Employed Fixed Assets Current Assets	18,237 8,325	25,025 6,015	29,196 6,225	31,903 5,663	37,074 5,475
Current Liabilities	26,562 (4,242)	31,040 (6,706)	35,421 (8,977)	37,566 (8,368)	42,549 (9,876)
Long term finance Deferred taxation	22,320 (6,470) (343) 15,507	24,334 (6,436) (354) 17,544	26,444 (6,411) (399) 19,634	29,198 (6,411) (379) 22,408	32,673 (6,411) (452) 25,810
Net Assets	13,307	17,544	19,034	22,408	25,610
Gross Capita! Expenditure	3,365	7,486	5,281	3,786	6,413
Average number of employees (excluding seasonal staff)	251	272	294	317	365