Chester Diocesan Board of Finance

Annual Report and Financial Statements 2010



Chester Diocesan Board of Finance is a company limited by guarantee registered in England (no. 7826) and a registered charity (no. 248968)

Cover Photo: St. Mark's Church, Dukinfield. Children enjoy a puppet show as part of 'Messy Church'.

Chester Diocesan Board of Finance

Annual Report and Financial Statements 2010

Bankers:

National Westminster Bank plc 33 Eastgate Street Chester CH1 1LG

Charity Bank 194 High Street Tonbridge Kent TN9 1BE

Investment managers:

CCLA Investment Management Limited 80 Cheapside London EC2V 6DZ

Auditors:

PKF (UK) LLP 5 Temple Square Temple Street Liverpool L2 5RH

Solicitors:

Cullimore Dutton 20 White Friars Chester CH1 1XS

Chester Diocesan Board of Finance Annual Report and Financial Statements 2010

Registered Office Church House, Lower Lane Aldford, Chester CH3 6HP Telephone (01244) 681 973 Facsimile (01244) 620 456

Chester Diocesan Board of Finance is the financial executive of the Church of England in the Diocese of Chester. It is a company limited by guarantee registered in England (no 7826) and is a registered charity (no 248968).

Index

Index	1
Membership of the Board	2
Chairman's Statement	3
Report of the Directors	4
Main activities delivering public benefit	5
Background Information	12
Legal and Financial Information	18
Independent Auditor's Report	20
Annual Accounts	
Statement of Financial Activities	21
Balance sheet	22
Cash flow statement	23
Notes to the accounts	24

Membership of the Board

Directors served for the full year, except where shown

President: The Rt Revd Dr Peter R Forster Bishop of Chester

Chairman: Canon Elizabeth Renshaw MBE

Directors:

The Rt Revd Keith Sinclair The Rt Revd Robert R Atwell The Ven Donald S Allister The Ven Dr Michael R Gilbertson

The Ven Richard J Gillings The Ven Ian G Bishop

The Very Revd Dr Gordon McPhate The Revd Dr Jonathan R Gibbs

Canon Dr David R Blackmore

The Revd Elaine Chegwin Hall The Revd Canon David R Felix The Revd Simon R Gales The Revd Julian R Heaton The Revd Libby Lane

The Revd Edward W Lautenbach The Revd Dr Robert S Munro The Revd Canon John Sutton The Revd Michael I A Smith

The Revd Canon Prof Roger A Yates The Revd Canon Michael W Walters

Dr J Graham Campbell Mrs Rosalind I Campbell Mr Paul Edwards Mr John J C Freeman Miss Fiona Goode Mr Victor J Legg

Mrs Melanie A McCombe

Mr Richard Neale Mr Ian Roberts Mr Paul Williams

Dr Shirley A Leslie

Bishop of Birkenhead Bishop of Stockport

Archdeacon of Chester until 18 February 2010 Archdeacon of Chester from 1 September 2010 Archdeacon of Macclesfield until 31 December 2010 Archdeacon of Macclesfield from 8 January 2011

Dean of Chester

Chairman, House of Clergy Chairman, House of Laity

from 10 May 2010

from 5 October 2010

Secretary:

Canon Dr John Mason until 31 August 2010 Mr George Colville from 1 September 2010

[&]quot;Then Jesus came to them and said, "All authority in heaven and on earth has been given to me. Therefore go and make disciples of all nations, baptizing them in the name of the Father and of the Son and of the Holy Spirit, and teaching them to obey everything I have commanded you. And surely I am with you always, to the very end of the age " Matthew 28 18-20

Chairman's Statement

In its 139th year, the Chester Diocesan Board of Finance has continued to pursue its core objective "to maintain and promote the spiritual teaching of the Church of England"

This has again been a challenging year and we recognise the increased pressures faced by everyone as a consequence of the recent recession. The impact has been a slight reduction in the Parish Share collection rate. To offset this shortfall, a number of reductions in central staffing costs and structures have been made which will take full effect in 2011. However, we remain cautiously optimistic that we can see our way through these challenges and are encouraged by the positive approach adopted by our parishes. We thank everyone for their continued support.

Now that the Parish Share System has completed the transition period, Bishop's Council, the board of directors, have established a Working Group to undertake a review The Group will be chaired by the Archdeacon of Chester and will report to Diocesan Synod in 2012

During the year, a number of events took place to celebrate our links with Melanesia, the completion of the extension to Chester House, a visit by Bishop Peter to Melanesia for the official opening and a visit by the Brothers to the Diocese Chester Diocese continues to be enriched through our partnerships in mission

We thank all Board members who have served this year and welcome our two new Archdeacons, Mike Gilbertson and Ian Bishop, and send our love and thanks to Archdeacon Richard Gillings and Kathryn in their retirement. We welcome and congratulate our newly elected General Synod members, in particular Canon Dr John Mason, former diocesan secretary. We also welcome Canon Dr Chris Burkett as Director of Ministry and thank all our Officers as they continue to promote the message that all Christian people are called to serve God. We also thank the Warden and staff at Foxhill and rejoice in the increased numbers who continue to find tranquillity there as they explore the presence of God in their personal lives and in their communities.

We thank the staff at Church House who provide support of the highest quality to our parishes and beyond We congratulate George Colville, on his appointment as Diocesan Secretary and Nigel Strange, as Head of Finance. We thank all staff at Church House who supported George during a difficult year of transition and change. We were all saddened by the death of Canon Stephen Marriott, former Diocesan Secretary, and we keep Lindy and his family in our prayers.

The Board's sub-committees, Finance and Central Services, Audit, Budget Advisory, Human Resources and Staffing Review, continue to undertake day-to-day business on behalf of Chester DBF. The Staffing Review committee provides strategic overview and advice on the wider aspects of activities funded by the Board including the deployment of staff. The Human Resources Committee has worked closely with our Director of Human Resources, Elizabeth Squires, to establish the appropriate policies and procedures for the implementation of the new clergy terms of service known as Common Tenure and we thank Elizabeth and Liz Geddes, Head of Operational Human Resources, for their advice and support in ensuring the Diocese was ready for this significant change.

It is our priority to continue to meet the challenges whilst being ready to grasp the opportunities as we remain committed to focussing our resources on the work of mission, ministry and witness across the Diocese. We ask for your prayers and support to enable us to continue to undertake these challenges on your behalf

Canon Betty Renshaw MBE, Chair

Report of the Directors

God has given us a Christian framework for living which benefits the members of the churches in the Diocese and the wider public generally

Ensuring our work delivers our aims

We review our work each year and consider outcomes and plans for the future. We take account of the Charity Commission's general guidance on public benefit when reviewing our purpose and in considering how planned activities will meet that aim.

The focus of our work

We provide facilities for public worship, pastoral care, and spiritual, moral and intellectual development, we promote Christian values and service by members of the Church in and to their communities, to the benefit of individuals and society as a whole

How our activities deliver public benefit

With further details provided below, our main activities aim to deliver public benefit in the following ways

- · Clergy providing parish and other clergy in order to provide Christian services and spiritual oversight
- · Parochial Church Councils assisting PCCs to provide churches, sacred spaces and worship services
- Parish Mission assisting parishes particularly through the Growth Action Planning (GAP) process
- Education contributing to the spiritual and moral education of children and young people
- Social action contributing to and assisting in social action in parishes and elsewhere
- Training providing training and assistance in order that parishes have clergy and volunteers who are competent, for example, to assist clergy in providing Christian services, visit the sick, and comfort the bereaved
- Grants making grants to enable the national church institutions to function and have a positive wider influence
- Retreat and conference centre providing a retreat and conference centre for education, and spiritual
 and physical refreshment
- · World Mission in part through links with the Anglican Dioceses in Melanesia and Congo

Area of activity

The majority of the DBF's activity takes place in the Diocese of Chester, which roughly comprises Cheshire, the Wirral, and parts of Greater Manchester. Other Diocesan Boards of Finance perform a similar function in the rest of England.

Who benefits from our services?

We aim to make our services open to as wide a section of the public as possible. For example

- Everywhere in the Diocese is part of a Church of England parish that has a member of clergy who has concern for the spiritual welfare of the individuals who reside in it
- Parishes in wealthier areas generally contribute somewhat more than the cost of their clergy in order that clergy can also be provided in less wealthy areas
- Training courses and retreats are offered at reduced or no cost where appropriate in order that ability to pay is not a bar

Main activities delivering public benefit

Clergy

Provision of Clergy

Stipendiary parish clergy (Rectors, Vicars, Priests-in-Charge, and Curates) are not legally employees but fall into the little-known category of "office holders" Incumbents have security of tenure in the freehold system Priests-in-charge and senior curates (known informally as Associates) do not currently have that security, but from early 2011 they will also have it in essence under the new system of Common Tenure. Curates in their first post are still undergoing their training which takes around three years.

Although the DBF does not employ the parish clergy, it is responsible for training them, paying them, and paying into their pension fund. With approximately 217 trained stipendiary clergy and 29 stipendiary training curates this responsibility is by far the DBF's largest financial commitment. It can only be met if the parishes pay their Parish Share. Stipend and pension levels are set nationally with some slight regional flexibility.

In principle the DBF could save money and make its operations easier by reducing the number of clergy. The number is in practice falling slowly for a number of reasons, but not enough to make a significant difference to the stipends and pensions bill, most of the clergy have or will have security of tenure.

But provision of clergy and paying for them is at the very heart of the DBF's purpose, "to maintain and promote the spiritual teaching of the Church of England" Reducing clergy numbers goes against these aims so there is no overall objective to reduce clergy numbers. In the same way, reducing the levels of training would be counter-productive

There are also many non-stipendiary clergy (some retired from secular work, some serving as Ministers in secular employment) They give wonderful service, but generally have less time to offer and in most cases cannot be asked to take charge of a parish

Good clergy, well trained and with high morale, are at the heart of the DBF's purpose. We have to ensure that we can continue to raise the money to keep as many as possible in post, for the sake of the Church, the Gospel, and the people and communities of our Diocese.

		:

Common Tenure - the new clergy terms of service

Final preparations and consultations have been taking place for the introduction of new terms of service for clergy early in 2011. It is hoped that this change, mirrored nationally, will give greater clarity on the rights and obligations of clergy. The new package of rights and responsibilities includes - access to Employment Tribunals to claim unfair dismissal, restriction of the use of fixed term appointments, new clergy terms of service regulations, and the requirement to participate in ministerial development review.

Clergy housing

Although parsonage houses (often called rectories or vicarages) are not owned by the charity, it does have responsibility for maintaining and insuring them. This involves dealing with repairs, carrying out a comprehensive programme of inspections, and undertaking major renovation works during vacancies. There is also a phased programme of improving the overall standard of housing within the constraints of available funding, using the Church Commissioners "Green Guide" standard as an aspiration. However, the housing improvement programme was severely limited in 2010 due to financial constraints.

Significant financial transactions this year included the replacement of vicarages at Elworth and Hale Barns, and the sale of the former vicarage at Tushingham

Chaplains

The DBF also supports chaplains who provide a strong Christian influence work in local industry, farming, two prisons and at Manchester Airport

Archdeacons

Archdeacons have the role of pastoral care of the clergy and oversight of church buildings and vicarages. There are two in Chester Diocese, with both appointments changing this year.

The new Archdeacon of Chester is the Ven Michael Gilbertson. He succeeds Donald Allister, who is now the Bishop of Peterborough Michael said of his new ministry. "I feel both humbled and excited at this new opportunity to serve God in the Diocese of Chester. This area is where I grew up, so it's a kind of homecoming for me. I'm looking forward to meeting everyone and learning more about the issues facing the Church locally."

The Archdeacon of Macclesfield, the Ven Richard Gillings, retired at the end of December 2010. He is succeeded from January 2011 by the Ven Ian Bishop Ian said. "I am very excited about becoming Archdeacon of Macclesfield. Over the past six months since my appointment. I have been learning about all the terrific work being done across the archdeaconry, and I can't wait to be a part of it."

		- 1	
		- 1	
	l l		
	1		
	1	- 1	
	Į.		
1			
i e			
i e			
l .			
		- 1	
		•	
	1		
	1		
l .			
I			
1	1		
1			
l .			
l .			
l .			
l .			
ı	i i		
l .			
l .			
l .			
l .			
l .	1		
l .			
l .			
ı	I		
ı	I		
l		1	
i e			
I			
1			
1	I		
1			
1			
ı			
ı	1		
1			
ı	1	1	
I			

Assisting Parochial Church Councils

The DBF continues to provide formal and informal advice and support to parishes on the maintenance, repair and development of church buildings, interior fittings and churchyards

A wide range of advice and recommendations was provided, including on projects involving large extensions, reorderings or other complex schemes of work. Detailed advice was provided to the parishes of Burton St Nicholas, Knutsford St John, Nantwich St Mary, West Kirby St Bridget and Wilmslow St Bartholomew - all of whom were facing major decisions on how best to develop their historic church buildings to meet their congregation's needs. In addition, advice was provided on a number of emergency and temporary schemes.

Parish Mission

Growth Action Planning

The primary aim of Growth Action Planning (GAP) is to help each church in the Diocese to focus on what God longs for it to be like in 5 years' time. GAP asks every parish to imagine what their church could be like if it was going really well and then encourages parishes to plan to implement their vision. The process involves -

- · Review of the current situation
- · Discerning vision
- · Prayerful setting of goals and actions

The DBF is assisting parishes in this process through two Parish Mission Development Officers GAP aims to build on the good work already underway in so many churches. Bishop Peter said, 'I have been encouraged to see how GAP has given new vision and vitality to so many parishes in the Diocese. I hope that in the coming year churches will be able to review their work so far and take further steps to renewing their mission and ministry'

Education

The DBF's work continues in three main areas

Children

Training for children's ministry continues through courses including the Church Colleges' Certificate in Children's Ministry, run jointly with Manchester Diocese and the University of Chester

The number of parishes in the diocese using the 'Messy Church' model to reach out to families continues to grow, and a Messy Church Forum allowed parishes to learn from each other's progress. The main event for children is the Pilgrim Day at Chester Cathedral Called 'Global Journey' in 2010, it explored

links to Christians around the world

Youth

The DBF's approach is to "inspire and enable every church to share the good news of Jesus with young people"

The annual weekend event at the Quinta Christian Centre, Oswestry, for youth leaders and young people in school years 7 to 11, was held in May Comments from teenagers included "cold, fun, exciting and changed my mind about God", and "A great experience opening a new window in my life"

Ecumenical collaboration in support of youth and children's workers now involves a wide range of denominations and other Christian agencies. The annual sports event continues to attract wide participation

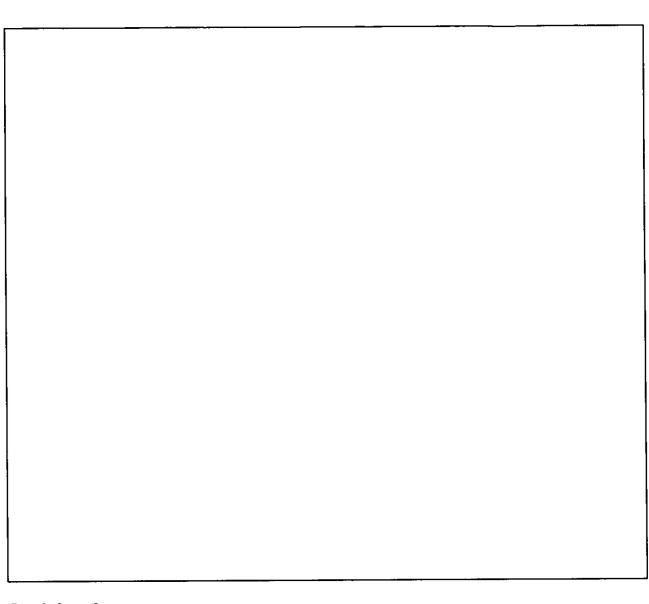
Schools

The Board works closely with and provides financial and other support to the Diocesan Board of Education (DBE) in its work with Church Schools in the Diocese. Together with the DBE the Board seeks to ensure that schools have high standards and are distinctively Christian.

•	Denominational inspections have supported the Christian foundation of schools and offered a means of
	pastoral support to senior managers. Nine primary schools have been assessed as outstanding

- A number of high value building projects have been completed
- A further joint Catholic/Church of England Primary School has opened in Leasowe
- 'Season to Season', a guide to the Anglican liturgical year has been published
- 'Chester Diocesan Family of Schools' has continued successfully for a second year Schools pay a subscription and receive discounts on courses and other services
- The range of courses for teachers and governors continue to be successful and have helped to raise the profile of the DBE Work on succession planning has grown

More details can be found in the DBE annual report



Social action

Chester DBF aims to support parishes in their mission, particularly their social action and outreach

Areas of work include disability awareness, counselling and pastoral support, family life, urban mission and ministry, rural mission and ministry, environment, criminal justice, world development, and minority ethnic Anglican concerns

Highlights in 2010 included .-

Eco-congregations. St Bartholomew, Barrow and St Mary, Eastham received eco-congregation awards from the environmental charity Keep Britain Tidy. The award is given to churches which demonstrate good practice in environmental stewardship and which witness to the importance of caring for God's creation.

Mental Health. A parish in Wirral has set up a support group for local people affected by mental health issues. The Oasis group at Christ Church, Higher Bebington, was started after a parish needs survey highlighted a lack of community perceived by people in today's stress-filled society. Jane Knight, Diocesan Head of Counselling Services said "This is an exciting initiative from Christ Church and its early success is testament to the vision, commitment and hard work of all those involved." The group is run by two members of the Diocesan Mental Health Forum, which has produced a parish resource which aims to raise awareness, and provide information and links to sources of help and advice on a wide range of mental health issues.

Training

The DBF oversees the selection of candidates for ordination up to the point when they attend a national selection event, and on-the-job training once they are ordained 18 newly ordained clergy took up posts in parishes in the year 13 started training in the year, with a total of 39 in training as at September 2010 8 readers and 9 pastoral workers were licensed

The DBF is also responsible for the ongoing review and professional development of clergy and licensed lay ministers. Each is offered a review every three years. Ongoing training is provided internally, in addition to publicising training available elsewhere.

A two-year leadership development programme is offered to clergy, and this has been revised in the light of changes in the church and the wider community. With the start of the new clergy terms of service, clergy training will also be influenced by the introduction of the new ministry development review process.

The DBF is working in collaboration with the Dioceses of Liverpool and Manchester, and with Baptist, Methodist and United Reformed churches in the region via the Southern North West Training Partnership, a registered charity, which provides a part-time route for ordination and lay reader training

The DBF has also provided assistance and training in general Christian service in the community. The Foundations for Ministry Course continues to attract candidates, many of whom report increased confidence in their work in the community. Courses are being kept under review to ensure that they are accessible to everyone

The DBF has continued to assist, and where necessary provide training for churchwardens, treasurers, and other parish officials. Examples include assisting parishes with production of accounts, press enquiries, legal issues and good practice in trusteeship. Assistance has been given to larger parishes as they have become registered charities for the first time.

Grants

The DBF makes certain grants to support clergy and parishes in their work. A particular focus in recent years has been a concentration on projects which promote mission and development

The Diocese of Chester is also a part of the wider Church of England. In this capacity the DBF contributes funds to the Central Church to enable them to provide functions that are better carried out at a national level Examples include funding for theological training colleges, promoting the Church of England's place and views in wider society, and the provision of specialist advice and support to Dioceses.

Foxhill Retreat and Conference Centre

Foxhill aims to "provide opportunities for individuals and groups to explore the presence and purposes of God in their personal lives and in their communities and to enjoy being members of the family of the God of Love in a beautiful part of His creation"

There has been a healthy growth in the number of retreats and parish weekends following completion of the refurbishment in 2009. The top floor of the main part of the house has been converted into a 'suite' of accommodation for a single person or a couple

Communication has continued with eleven dioceses, and a range of Christian denominations, resulting in diverse bookings. Many diocesan meetings are now held at Foxhill, and over 100 training events for lay and ordained members of the Diocese have taken place.

World Mission

The DBF maintains links with the Anglican Church in Melanesia and the Democratic Republic of Congo -

Two Melanesian Brothers are studying theology at Chester University, financially supported by the DBF, and in the summer, The Bishop of Chester travelled to Melanesia (The Solomon Islands and Vanuatu). He was there to open and dedicate an extension to Chester House funded by the DBF, and to continue the warm dialogue which exists between the Melanesians and the Diocese of Chester Chester House is a rest or guest house built about 15 years ago for the Melanesian Brotherhood with financial support from the DBF. The Brothers use the house as a base in Honiara, the capital of the Solomon Islands, and rooms are available for overnight accommodation by church members and others.

The Bishop of Boga in the Democratic Republic of Congo visited the diocese and shared his experiences with members of the Aru-Boga-Chester Link (ABC Link) – a developing partnership organisation. The Rt Revd William Bahemuka Mugenyi visited faith partners across Cheshire after attending the new bishops' course at Canterbury Aru and Boga are adjoining dioceses in the north-east of Congo. The nation has experienced much strife in recent years, following a national civil war in the 1990s which saw the country's president Mobutu deposed and continuing problems with militias, ethnic rivalries and violence. Bishop William has been busy with reconciliation and development. Since becoming a bishop six months ago he has also confirmed more than 2,000 people in the Christian faith.

1		
ł		
1		
i		
k		
1		
1		
1		
1		
1		
ì		
1		
1		
1		
1		
1		
1		
1		
ŀ	 	

Plans for future periods

The Board's future plans are currently focussed on

- continuation of Growth Action Planning (GAPs) in parishes,
- · ensuring the smooth introduction of the new clergy terms of service, and
- stabilising after a period of considerable change

Other specific plans for the future related to particular activities have been set out in the sections above

Background Information

The smallest pastoral area in the Church of England is the parish. Each parish usually has one parish church (although it may have more) and may also have one or more chapels of ease (often called daughter churches) A benefice is a parish or group of parishes served by an incumbent, and by carrying out the spiritual duties in the parishes of a benefice the incumbent is entitled to a stipend (similar to a salary) and parsonage house. A deanery is a group of parishes over which a rural dean has oversight and an archdeaconry is a group of deaneries for which an archdeacon is responsible. A diocese is the main administrative and pastoral area of the Church of England and contains two or more archdeaconries under the leadership of the Diocesan Bishop province covers the area of a number of dioceses under the oversight of its Archbishop

Parochial Church Councils

The parochial church council (PCC) is the elected governing body of a parish. It is made up of the incumbent (who is the chairman), the churchwardens, and a number of elected members.

PCCs are independent charities currently excepted from registration with the Charity Commission. Their accounts can be obtained by contacting the relevant PCC treasurer and do not form part of these accounts. The Charities Act 2006 included a requirement that PCCs with income of over £100,000 would have to register. This took place in 2009.

Deanery Synods

Deanery Synods have two houses laity, mainly people elected by their parishes, and clergy, mainly the beneficed and licensed clergy of the deanery

The role of a Deanery Synod is to consider matters concerning the Church of England, to bring together the views of the parishes of the deanery, to effect decisions made by the Diocesan Synod, to act as a channel of communication to express the views of the parish to Diocesan Synod, to respond to requests from General Synod, to raise with Diocesan Synod such matters as it considers appropriate, and to elect representatives of the deanery to the Diocesan Synod

Deanery Synods generally do not have significant financial transactions

Diocesan Synod

The Diocesan Synod is the statutory governing body of a diocese. It is elected with representation from all parts of the diocese and roughly equal numbers of clergy and lay people, who meet together in Synod with the Bishops and Archdeacons.

The role of Diocesan Synod is to consider matters concerning the Church of England and make provision for such matters in relation to its diocese, to act as a forum for discussion of Christian opinion on any matter of religious or public interest, to advise the Bishop on any matter on which he may consult it, to deal with matters referred by General Synod, and to refer matters to General Synod, and to make provision for the financing of the diocese, in its capacity as the Diocesan Board of Finance

The financial affairs of the Diocese are conducted through two registered charities

- Chester Diocesan Board of Finance (Registered charity number 248968)
- Chester Diocesan Board of Education (Registered charity number 525790)

General Synod

The General Synod is the legislative and deliberative body of the Church of England at national level It makes decisions on doctrinal formulae, services and relations with other Churches It passes Measures which, if accepted by Parliament, have the force of Acts of Parliament The Synod contains three groups, or houses, of members the Houses of Bishops, Clergy and Laity The Houses of Bishops and Clergy together form the two Convocations of the Province of Canterbury and the Province of York The Convocations are older than Parliament and before their powers were vested in the General Synod they were responsible for making decisions on doctrinal formulae, services and relations with other Churches

Elections for new clergy and lay members for the next five years took place in 2010

Reporting to General Synod, but not subordinate to it, is the Archbishops' Council, which is the Church of England's policy-discussion forum

Independent of the Archbishops' Council, but cooperating closely with it, the Church Commissioners manage the historic assets of the Church of England, spending most of their income on pensions for the parochial clergy

The financial transactions of General Synod, the Church Commissioners, and the Archbishops' Council do not form part of these accounts

Chester Cathedral

Chester Cathedral is a separate charity Copies of its accounts can be obtained from The Cathedral Office, 12 Abbey Square, Chester CH1 2HU

Bishops

The costs of Episcopal administration (Diocesan and Suffragan Bishops) are met by the Church Commissioners

The Diocese of Chester

The Diocese of Chester was created in 1541, following the dissolution of the Abbeys under Henry VIII, and assumed roughly its present dimensions in 1880. It covers an area of 1025 square miles, approximately the old Victorian County of Chester, including parts which subsequently became absorbed into Merseyside and Greater Manchester Rivers Mersey and Tame approximately delineate the boundary with Liverpool and Manchester There are areas of dense urban population, mainly in the north, stretching from Birkenhead to East Manchester There are prosperous suburban regions of West and South Wirral, Chester and south of Manchester, with a mainly rural heartland, bounded by the Derbyshire Pennines and the Welsh Border The overall population is around 1.6 million

The Diocese is divided into two archdeaconries Chester covering the western half and Macclesfield the eastern, each with nine deaneries. There are

13			

around 280 parishes, about 100 of which can be described as rural. Compared with many dioceses, there are few teams, and few multi-parish benefices. There are approximately 270 stipendiary clergy. The ministry of Readers and Pastoral Workers is important, with over 400 licensed. The role of non-stipendiary clergy is increasing, with about 70 in post at present.

The archdeaconries are roughly separated by the M6, with the Archdeaconry of Macclesfield, and especially the Deanery of Nantwich, encroaching somewhat to the west in the central and southern parts of the Diocese Each Archdeaconry has a broad mix of parishes and socio-cultural areas. The Archdeacon of Chester resides in Saighton, near Chester, and also works from Church House, Aldford. The Archdeacon of Macclesfield is based in Congleton.

Diocesan Synod report

The Synod met on three occasions during 2010, on 6 March, 12 June and 13 November At the March meeting Synod discussed reports on the work of the Committee for Ministry, and the Foxhill Retreat and Conference Centre, and Growth Action Planning The Synod also received an address from the Diocesan Chancellor, and a report on the February 2010 meeting of General Synod Financial matters including the 2011 budget were discussed at the June Synod Synod also received a report on the work of the Committee for Social Responsibility and presentation on Common Tenure The Annual General Meeting of Chester Diocesan Board of Finance also took place on 12 June and saw adoption of the Annual Report and Financial Statements of the Board for the year ended 31 December 2009 The November Synod received a report on the July 2010 meeting of General Synod The Bishop of Chester reported on his visit to Melanesia, and the Dean of Chester Cathedral reported on its work Parish share was discussed, and a review of the parish share system is now due to take place

Bishop's Council report

In accordance with the constitution of the Diocesan Synod, Bishop's Council has the following functions

- to plan the business of the Synod, to prepare the agenda for its sessions, and to circulate to members information about matters for discussion.
- to initiate proposals for action by the Synod and to advise it on matters of policy,
- to advise the President on any matters which he may refer to the Committee,
- subject to the directions of the Synod, to transact the business of the Synod when it is not in session,
- to appoint members of committees or nominate members for election to committees, subject to the directions of the Synod,

to carry out such other functions as the Synod may delegate to it

In practice, Bishop's Council undertakes actions in all of the above areas, details of which are reported to Diocesan Synod on a regular basis

The members of Bishop's Council are also the trustees and the members of the Board of Directors of the Diocesan Board of Finance, and are therefore responsible for ensuring that the activities of the DBF are conducted in accordance with Charity and Company Law The Finance and Central Services Committee deals with all financial transactions of the DBF except for the

- · approval of the annual report and accounts,
- preparation and approval of the annual estimates of expenditure,
- approval of new policy and material changes in policy,
- approval of significant non-budgeted expenditure
- Major capital expenditure
- · Staff remuneration

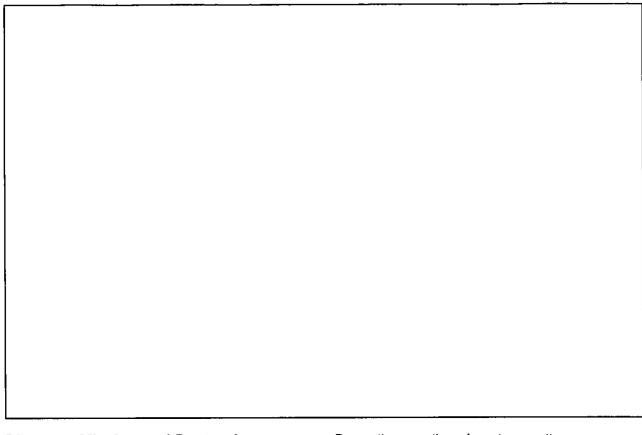
Bishop's Council receives detailed and regular reports on the activities of the Finance and Central Services Committee on the discharge of its responsibilities

As employer of the staff responsible for the administrative work of the Diocese, the Board of the DBF records its sincere appreciation of the commitment and hard work of all concerned

Bishop's Council is also now the Diocesan Mission and Pastoral Committee

Subject to financial limits certain day-to-day decisions have been delegated to senior employees

ļ	
ĺ	
Į	



Diocesan Mission and Pastoral Committee

Under the provisions of the Dioceses Pastoral and Mission Measure 2007, each diocese is required to form a Mission and Pastoral Committee (MPC). The MPC has similar duties to the former Diocesan Pastoral Committee but includes the right to be consulted about any proposed Bishop Mission Orders. Bishop's Council is the MPC and the day to day work is undertaken by two archidiaconal committees to which the majority of the MPC's powers have been delegated. The membership of the archidiaconal committees consists of the Suffragan Bishop, Archdeacon, Rural Deans and Lay Chairs (or other deanery synod nominees) of each archdeaconry plus three members appointed by Bishop's Council (of which one is an elected member of Council)

The committees considered suspension (or resuspension) of the patron's right of presentation to the benefices of Altrincham St John, Bredbury St Mark, Brereton, Eaton and Hulme Walfield, Delamere, Great Saughall, Macclesfield St John, Micklehurst, Millbrook, Moulton, Pott Shrigley, Poulton, Tilston with Shocklach, Walton, and Whaley Bridge

The suspension of the patron's right of presentation was lifted or lapsed in the benefices of Barrow, Dodleston, Hargrave, Norley, Crowton and Kingsley, Rainow with Saltersford and Forest, and Stalybridge Holy Trinity and Christchurch,

During the year, the relevant committees considered a number of matters related to pastoral reorganisation including Audlem, Bickerton, Bickley, Burwardsley and Harthill, Handley and Tattenhall, Hattersley, Hollingworth, Malpas and Threapwood, Micklehurst, Millbrook, Mottram, Stalybridge St Paul, Tintwistle, Wybunbury and Doddington

Among other issues discussed by the committees was the development of Fresh Expressions of Church in the diocese

Diocesan Closed Churches Uses Committee

The Diocesan Closed Churches Uses Committee (DCCUC) established in accordance with the Pastoral Measure 1983, has had as its sole duty the task of finding suitable alternative uses for redundant church buildings in the Diocese. The responsibilities of the DCCUC were subsumed within those of the Mission and Pastoral Committee, though the closed churches work has been undertaken by a sub-committee.

All Saints Harthill Discussions between the Church Commissioners and an Arts based Charitable Trust continued in the early part of 2010 but no real progress was achieved Subsequently, a meeting was arranged between the Church Commissioners, Local Land Agent and the Bolesworth Estate who own the surrounding land The Church Commissioners have reported that the Estate is now willing to take ownership and responsibility for the church as part

of their plans to rejuvenate and develop the Harthill area. Possible uses and a scheme will be published in 2011.

St John's, Bollington A Pastoral Scheme for conversion into flats was published in early 2010, and permission was granted by the Church Commissioners in the summer Exchange and completion of the sale is due to take place in 2011. All contents have been moved under Bishops Directions including the organ and bells.

St Augustine's Cheadle Heath The property was marketed in the summer of 2010 A preferred use of conversion into flats by a local developer was established, and a Pastoral Scheme is due to be published in 2011

St Winifred's Birkenhead The Pastoral Scheme for demolition and building of flats was published Although some objections were raised the Scheme was passed by the Church Commissioners Exchange and completion are likely to take place in the second quarter of 2011

All Saints, Micklehurst The property was marketed in the summer of 2010. A developer has shown interest in purchase and then demolition and redevelopment of the site. Discussions are continuing

Custodian Trusteeship

The Board is Custodian Trustee for Trust Assets with a market value of approximately £5.2 million at 31 December 2010 Detailed Certificates of Holding

were sent to Parishes and other managing Trustees as at 31 December 2010 Most of these Trusts are held on behalf of Parishes whose charitable purposes in the advancement of religion are parallel to those of the Diocese. The assets of the trusts are held separately from those of the Board. Chester DBF is responsible for their safe custody, but has no right of access to such holdings for its own purposes. The funds are invested in accordance with the wishes of the managing trustees of the trusts and are mainly invested in charity deposits and investment funds.

The Board also acts as custodian trustee for land and property trusts for parishes and the University of Chester

Auditors

In respect of each director at the date the directors' report is signed

- So far as we are aware, there is no information needed by the Charity's auditors in connection with preparing their report (relevant audit information) of which they are unaware, and
- As the directors of the Charity we have taken all the steps that we ought to have taken in order to make ourselves aware of any relevant audit information and to establish that the company's auditors are aware of that information

PKF (UK) LLP were proposed and reappointed at the Annual General Meeting

 	 <u> </u>	

Legal and Financial Information

The Chester Diocesan Board of Finance (DBF), founded in 1873, is constituted in accordance with the provisions of the Diocesan Boards of Finance Measure 1925

It is a company limited by guarantee and governed by memorandum and articles of association

Its principal activity is to maintain and promote the spiritual teaching of the Church of England in the Diocese of Chester, and it acts as the financial executive of the Diocesan Synod and as custodian trustee for parochial trusts, and other related organisations. There have been no significant changes in activity during the year.

As a registered charity, the Chester DBF is not liable to Corporation Tax on its charitable activities

Charitable donations have been made as part of the normal expenditure of the Chester DBF in the exercise of its objectives. No political donations have been made

The Chester DBF continues to undertake significant financial transactions with the Archbishops' Council of the Church of England, the Church Commissioners, the Church of England Pensions Board and Parochial Church Councils (PCCs) within the Diocese of Chester None of these is a connected charity in the sense defined by charity law

Financial Review

Net incoming resources amounted to £0 5m (2009 net outgoing resources £0 7m), and the deficit on normal day-to-day activities was £397k Net investment in new parsonages was £1 2m

Contributions received from parishes increased marginally to £9 7m. The increase in parish share assessments continued to be broadly balanced by the reductions due to falling clergy numbers and rising non-collection. The parish share collection rate again fell slightly to approximately 92 5%.

There were some sales and purchases of parsonage houses during the year. The Board has a policy of recycling funds raised from the sale of parsonage houses to fund new parsonage houses and improvements to existing houses. The most significant item of expenditure remained.

parochial clergy and archdeacons' stipends, national insurance, pension contributions and housing maintenance, amounting to £9 0m Since 2007, parochial contributions have been requested under a new parish share system designed to encourage mission and growth, which is now fully phased in

The Statement of Financial Activities shows some stabilisation in asset values, following a decline and rebound over the previous few years

A continued recovery in stock market values has resulted in gains on investment assets, most of which are held by endowment funds and therefore not available for current expenditure. The total gain on holdings in the CBF Investment Fund was 16% made up of an 11.5% gain in capital value and a 4.5% income return. The return on reinvested cash deposits fell further over the previous year, with the deposit rate static at 0.5% at for most of the year, only rising to 0.7% in December 2010.

The majority of the DBF's investment assets are held by endowment and are therefore not available for current expenditure. In the short term at least, this makes the income from those investments more important than their current capital value. This has limited the effect of the fluctuations in capital value on day-to-day operations However the DBF is conscious that continuing adverse economic conditions may have an impact on parochial contributions, parochial fees, rates of return on cash, and the ability to buy and sell parsonages and other property

In the light of difficult economic circumstances, the Board is pleased to see the continued rise in the dividend payments on the CBF Investment Fund Going forward the Board will continue to face significantly reduced cash returns, clergy pension deficits and possible increased parish share defaults as a result of the current economic climate

Trustee appointment and training The Board of Directors is the same body as the Bishop's Council which is appointed as follows -

Ex-officio members the Bishop of the Diocese, other members of

the House of Bishops, the Dean, the chairs of the House of Clergy and Laity, the Archdeacons, and the Chair of the Diocesan Board of Finance who is elected by the members

Appointed members one member appointed by each of the members of the DBF, the committee responsible for housing matters, and the Diocesan Advisory Committee for the Care of Churches

Elected members 5 clergy and 5 lay persons from each Archdeaconry elected by and from among the members of the appropriate House of that Archdeaconry

Nominated members not more than 2 persons nominated by the Bishop

Co-opted members not more than 2 persons co-opted by the Council

A new Bishop's Council is constituted every 3 years. The first meeting of the new council is a full day meeting and includes a training session on the duties and responsibilities of trustees and company directors, together with a description of the main activities of the charity.

Further training is provided as and when required

Investment Policy

The Board's investment policy is to hold investments of relatively low risk and in accordance with the Church of England's ethical investment policy Subject to this, funds are invested as follows

- Income funds are invested so as to achieve the highest possible total return whilst maintaining short term liquidity
- Endowment funds are invested so as to produce the highest possible reliable income, whilst maintaining capital growth of the endowment over the longer term

In carrying out this policy the Board has decided primarily to invest in the funds of the Central Board of Finance of the Church of England

The Board has also placed a deposit with Charity Bank in support of the work it does in making available loans to churches and other charities in the Diocese

Reserves Policy

Unrestricted funds

For many years considerable attention has been given by the Board of the Chester DBF to the preparation of long-term financial estimates The major factors considered are the foreseeable decline in the number of stipendiary clergy available to the Diocese. the increased cost of the stipend, national insurance and pension contributions associated employing even that reducing number, and the ending of support from the Church Commissioners In order to cushion the blow that would otherwise have fallen on parishes, the Board has used accumulated reserves

Free unrestricted reserves have now reached a low level representing approximately 2 months expenditure (£2.3 million) Due to the voluntary nature of the bulk of the Board's income, the Board believes this level of reserves is required to maintain cash flow The Board intends to keep under close review the level of reserves required for cash flow purposes, particularly if there is any change in the timing or amount of expected parochial contributions

Restricted funds

Details of the funds are shown in note 16

Jane Hannah Graham Canon White Reserve levels are maintained so as to meet the need for loans for the church buildings specified in the Trusts. The Board believes the current level of funds is sufficient to meet the needs referred to in the trust documents

Pastoral account The Board uses the pastoral account mainly to reinvest funds it receives from the sale of parsonage houses for the improvement of parsonage houses Given current housing policy, the demand for improvements considerably exceeds the funds available

It is the Board's policy to spend the remaining restricted funds over the short term

Grant making policy

The charity makes a vanety of grants to clergy, their dependants, parishes and organisations as need arises and in furtherance of its charitable objects

Applications are invited from those eligible under the terms of the various grant-making funds Applications are considered on their ments by the trustees Further details of the funds can be found later in these accounts Details of the amounts and number of grants are given in note 6

Risk Management

The Board has undertaken an exercise to identify the major risks which impact on the work of the Diocese A risk register has been prepared and the Board intends to keep this under development and continuing review

The main risks relate to our ability to continue to fund increasing stipends, housing, salary and pensions costs if voluntary contributions from parishes fail to come in Other risks are in the areas of key staff, reputation, and exposure to the consequences of decisions undertaken by separate but related church entities

Statement of Trustees' Responsibilities

The trustees are responsible for preparing the trustees' annual report and the financial statements in accordance with applicable law and United Kingdom Accounting (United Standards Kingdom Generally Accepted Accounting Practice)

Company law requires the trustees to prepare financial statements for each financial year Under Company Law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including its income and expenditure, of the chanty for the year in preparing those financial statements the trustees are required

- select suitable accounting policies and then apply them consistently,
- observe the methods and principles in the Charities SORP.
- make judgments and estimates that are reasonable and prudent.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the chanty will continue in business

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the requirements of the Companies Act 2006 They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregulanties

The trustees are responsible for the maintenance and integrity of the financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of the financial statements and other information included in annual reports may differ from legislation in other jurisdictions

By order of the Board

Elizabeth Renshaw Chair

25 Hon 2011

+ Pate Cert

Right Revol Dr Peter Robert Forster

Bishop of Chester

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF CHESTER DIOCESAN BOARD OF FINANCE

We have audited the financial statements of Chester Diocesan Board of Finance for the year ended 31 December 2010 which comprise the statement of financial activities, the summary income and expenditure account, the balance sheet, the cash flow statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the charity's members as a body, in accordance with Chapter 3 of part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees and auditor

As explained more fully in the statement of trustees' responsibilities, the trustees (who are also directors of the company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. We have been appointed as auditor under the Companies Act 2006 and report in accordance with regulations made under that Act. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error

This includes an assessment of - whether the accounting policies are appropriate to the charity's

PICK- CMIC) CUP

Brian G Ricketts (Senior statutory auditor) for and on behalf of PKF (UK) LLP, Statutory auditor

circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the trustees, and the overall presentation of the financial statements

In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements if we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report

Opinion on the financial statements

In our opinion the financial statements -

- give a true and fair view of the state of the charity's affairs as at 31 December 2010 and of its incomingresources and application of resources, including its income and expenditure, for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the trustees annual report for the financial year for which the financial statements are prepared is consistent with the financial statements

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion -

- adequate accounting records have not been kept in respect of the charity, or
- the financial statements do not accord with the accounting records, or
- certain disclosures of trustee's remuneration specified by law are not made, or
- any information or explanation to which we are entitled has not been afforded to us

Liverpool - 25 May 2011

Chester Diocesan Board of Finance: Statement of Financial Activities for the year ended 31 December 2010

Income and Expenditure	Note	Unrestricted Funds	Restricted Funds	Endowment Funds	Total 2010 £'000	Total 2009 £'000
Incoming Resources Incoming resources from generated funds		£'000	£'000	£'000	£ 000	£ 000
Voluntary income						
Parochiat contributions		9,722	21	-	9,743	9,545
Money from National Church Institutions		-	132	-	132	173
Grants and donations		169	459	•	628	978
Investment income	3	35	253	-	288	335
Rental income		83	98	-	181	141
Incoming resources from charitable activities						
Statutory fees, chaplaincy and other income		-	674	-	674	703
Diocesan Retreat and Conference Centre		143	-	-	143	96
Other income from operating activities		59	62	*	121	98
Parsonage and redundant church sales/transfers		320	2,308		2,628	1,174
Total Incoming Resources		10,531	4,007	-	14,538	13,243
Resources Expended						
Cost of Generating funds						
Cost of generating voluntary income		30	•	-	30	31
Investment and Rental costs		21	61	-	82	117
Charitable Activities						
National church responsibility		434	•	-	434	430
Funding of parochial clergy and archdeacons		8,360	2,799	-	11,159	10,998
Support to clergy and parishes		1,696	358	-	2,054	2,118
Diocesan Retreat and Conference Centre		262	-	-	262	216
Governance Costs	4	47	•	-	47	49
Total Resources Expended	5	10,850	3,218		14,068	13,959
Net incoming/(outgoing) resources before transfers		(319)	789	-	470	(716)
Transfers between funds	18	235	(644)	409	-	-
Net incoming/(outgoing) resources for the year befor	e					
other recognised gains and losses		(84)	145	409	470	(716)
Gains on investment assets		5	4	364	373	529
Gains / (losses)on revaluation of tangible fixed asset	s	79	(61)	275	293	727
		84	(57)	639	666	1,256
Net Movement in Funds in year			88	1,048	1,136	540
Fund balances at 1 January		7,768	3,923	10,198	21,889	21,349
Fund balances at 31 December	15-17		4,011	11,246	23,025	21,889
All activities are continuing				<u></u>		
Summary income and expenditure account for the	ne year	ended 31 Decen	nber 2010 (exc	luding endowme	nt funds)	
Gross income	•		•	_	14,538	13,229
Total expenditure					(14,068)	(13,959)
Net income					470	(730)
Net income						

Chester Diocesan Board of Finance Balance sheet as at 31 December 2010

£'000 Fixed assets Tangible assets 9 15,069 Investments 10 5,986 21,055 Current assets Debtors 11 1,236 Cash at bank on deposit and in hand 12 2,344	£'000 12,717 5,690 18,407
Tangible assets 9 15,069 Investments 10 5,986 21,055 21,055 Current assets 11 1,236	5,690 18,407
10 5,986 21,055	5,690 18,407
Current assets 11 1,236	18,407
Current assets Debtors 11 1,236	1,421
Debtors 11 1,236	<u>=</u> '
Debtors 11 1,236	<u>=</u> '
·	<u>=</u> '
	3,604
3,580	5,025
Creditors amounts falling due within one year 13 1,224	1,157
Net current assets 2,356	3,868
Total assets less current habilities 23,411	22,275
Creditors amounts falling due	
after more than one year 14 386	386
Net assets 23,025	21,889
Unrestricted 7,768	7,768
Restricted 16 4,011	3,923
Endowment 15 11,246	10,198
23,025	21,889

The financial statements were approved by the Board of Directors on 25 May 2011 and signed on its behalf by

E Renshaw & Roushaw

Peter Cestr

+ Petersh

Chester Diocesan Board of Finance is a company limited by guarantee registered in England and Wales (no 7826)

Chester Diocesan Board of Finance Cah flow statement for the year ended 31 December 2010

		2010		2009
		£'000		£'000
Net cash outflow from operating activities		442		(1,434)
Returns of investments and servicing of finance				
Dividends and interest	288		335	
Interest received on loans	21		23	
Interest paid on value linked loans	(21)		(23)	
		288		335
Capital expenditure and financial investment				
Purchase of tangible fixed assets	(2,658)		(616)	
Sale of tangible fixed assets	591		501	
Purchase of investments	-		-	
Sate/Redemption of investments	77		31	
		(1,990)		(84)
Net decrease in cash		(1,260)		(1,183)
Reconciliation of Net Outgoing Resources to Net cash outflow fr	om operating a	ctivities		
			2010	2009
			£'000	£'000
Net incoming resources			470	(716)
Dividends and interest			(288)	(335)
Interest received on value linked loans			(21)	(23)
Interest paid on value linked loans			21	23
Depreciation			8	8
Decrease / (Increase) in debtors			185	(308)
Increase / (Decrease) in creditors			67	(83)
Net cash outflow from operating activities			442	(1,434)
Analysis of changes in net funds		At 1 Jan	Cash	At 31 Dec
		2010	flows	2010
		£'000	£'000	£'000
Cash at bank on deposit and in hand		3,604	(1,260)	2,344

1 Accounting policies and format of accounts

Basis of Preparation
The Board prepares its annual financial statements on the basis of historical cost adjusted for the revaluation of land and buildings and the carrying of investment assets (including investment properties) at market value. The financial statements are drawn up in accordance with the requirements of the Companies Act 1985 and 2006 (except where the special nature of the company's operations has required adaptation of the required formats as required or allowed by Section 226(5) of the Act) and the Charities SORP. The financial statements comply with applicable accounting standards, current statutory requirements, any further requirements of the charity's governing document and the Statement of Recommended Practice "Accounting and Reporting by Charities" published in March

All incoming resources are included in the Statement of Financial Activities (SOFA) when the charity is legally entitled to the income and the income can be quantified with reasonable accuracy. In respect of Parochiał contributions there is no legal entitlement to income, but there is a high commitment by parishes to pay. They are therefore included on the same basis as above, where there is a reasonable prospect of receipt

Resources expended

Expenditure is included on the accrual basis and has been classified under headings that aggregate all costs related to the category Where costs cannot be directly attributed to a particular heading they have been allocated to activities on a basis consistent with the use of the resources. Further information on the allocation of support costs and governance costs is shown in note 4.

The Statement of Financial Activities is divided into three main sections. The first shows all of the resources becoming available to the Board during the year. The second shows all of the resources expended in the year. The final section shows gains, losses and transfers between funds, with closing fund balances which match the balance sheet. In addition, the Statement of Financial Activities shows funds segregated as follows -

Unrestricted Funds

These are funds available for the general purposes of the Board Part of the Board's unrestricted funds are designated, that is, set aside for specific purposes

Where there is a specific restriction on the use of a fund, typically imposed by the donor, it is known as restricted. For example, a donation to the Committee for Social Responsibility would be added to the relevant restricted fund, and not to unrestricted, general funds. The Board's restricted funds are shown in note 16.

Endowment Funds

These funds are held to produce income, and are sometimes called capital funds. The income from endowment funds is added to the relevant unrestricted or restricted fund. The Board's endowment funds are shown in note 15.

Freehold land and buildings held for the board's charitable purposes, and investments are stated at market valuation A formal review of the market valuations takes place at least every 5 years. Interim adjustments are made to market valuations whenever evidence suggests a material change in market value has occurred. On sale assets are marked to market and therefore no realised gains occur. Computers less than £5,000, and fixtures and office equipment less than £2,500, are not capitalised. Larger items are stated at cost less depreciation

Depreciation

Depreciation is calculated so as to write off the cost of assets other than freehold property over their expected economic life As stated above buildings are included at a regularly reviewed market value, and as a result no depreciation is charged

The following rates of depreciation are used -

Computers

25% of cost per annum

Other fixtures and equipment

15% of cost per annum

The amount of depreciation charged in the year is shown in note 9

Parsonages

Parsonages are benefice properties. Benefice property is vested in the incumbent as an ecclesiastical corporation sole. The corporate property of an ecclesiastical corporation does not constitute a charity for the purposes of the Charities Act 1993, section 96(2)(a). Chester Diocesan Board of Finance has the financial liabilities of insurance, repair and maintenance of benefice houses under the Repair of Benefice Buildings Measure 1972, but does not have discretion as to the use of the properties, which are the living accommodation of the incumbent.

A parsonage house can only be sold subject to agreement by a wide number of parties including the incumbent, and the patron of the benefice. The first call on proceeds is towards a replacement parsonage house, but with agreement of the various parties surpluses may be transferred to the Diocesan Pastoral Account. There were 215 parsonage houses in the Diocese insured at a value of £90 million at 31 December 2010. The SOFA and note 5 to these accounts show details of major parsonage sales, purchases and improvements.

No provision is made for taxation as the company is a charity entitled to the various exemptions afforded by the Corporation Taxes Act 2010

Grant making policy
The DBF makes a variety of grants to clergy, their dependants, parishes and organisations as need arises and in furtherance of its charitable objects. Applications are invited from those eligible under the terms of the various grant making funds. Applications are considered on their merits by the trustees. Further details of the funds can be found later in these accounts. Details of the amounts and number of grants are given in note 6.

For schemes such as the Church of England Funded Pension Scheme and the Church workers pension scheme the Chester Diocesan Board of Finance accounts for pension costs on the basis of contributions actually payable to the scheme in the year

In accordance with the SORP investments are valued at market value. On sale, investments are market on market and therefore no realised gains occur. Investment income is credited to the accounts when receivable

Operating leases
Rent on Church House is paid as it falls due

2 Net Movement in Funds
The net movement in funds detailed in the Statement of Financial Activities relates to continuing activities carried out in the United Kingdom, and largely within the Diocese of Chester. The net movement in funds is stated after charging -

	2010	2009
	£'000	£'000
Auditors remuneration current year	11	11
Depreciation and loss on disposal	19	8
Rental of Church House	35	35

3 Investment Income	2010	2009
	£'000	£′000
Investment Funds	248	239
CBF deposits and Bank interest	18	73
Interest on value linked loans to parishes	22_	23
	288	335

4 Allocation of Central services and support costs
The Diocesan Board of Finance allocates its support costs as shown in the table below. Costs that are attributable to activities are allocated according to an estimate of the actual cost. The remaining costs are allocated according to the percentages shown below based. on a per capita basis

	Generating voluntary income	Parochial clergy and Archdeacons	Support to clergy and parishes	Retreat and Conference Centre	Governance	Total
	1 5%	19%	74%	4%	1 5%	100%
	£'000	£'000	£'000	£'000	£'000	£'000
Church house costs						
Allocated	1	12	45	2	1	61
Central Services						
Allocated	2	21	80	4	2	109
Central Staff costs						
Specific salary costs	21	57	-	-	22	101
Specific costs	-	-	11	-	-	11
Allocated	5	66	256	14	5	345
	27	123	267	14	27	457
Legal Financial Depreciation						
Audit/Accountancy/Tax advice	-	•	-	-	11	11
Legal	-	•	7	-	5	12
CRB	-	-	27	-	-	27
Allocated	1_	7	29	2	1	40
	1	7	63	2	17	90
	31	163	455	22	47	717

5 Total Resources Expended	Note	Total	Total
		2010	2009
		£'000	£'000
Cost of Generating funds			
Cost of generating voluntary income			
Central Services & support costs		30	31
Investment and rental costs			
Rental costs		61	95
Value linked loan interest paid	_	21	22_
	•	82	117
Charitable Activities			
National church responsibility		434	430
Funding of parochial clergy and archdeacons			
Parochial Clergy and Archdeacons' stipends		7,832	7,598
Maintenance of clergy housing		906	1,112
Purchase of parsonages and major improvements		1,616	1,586
National ministry training and ordinands grants		643	535
Central Services & support costs		162	167
	·	11,159	10,998
Support to clergy and parishes			
Mission and Ministry		585	620
Archdeacons' support, DAC, Chaplains & Ecumenical		292	278
Education		301	302
Social Responsibility		159	154
Discretionary and one off items (EIG)		32	31
Grants to parishes, clergy and others	6	230	300
Central Services & support costs		455	433
		2,054	2,118
Diocesan Retreat and Conference Centre			
Diocesan Retreat and Conference Centre		240	211
Central Services & support costs		22	5
		262	216
Governance Costs			
Central Services & support costs		47	49
		14,068	13,959

6 Grants to parishes, clergy and others		2010	2009
	£'000	£'000	£'000
Grants to Parochial Church Councils			
Security grants	-	-	19
Parish Mission and Ministry Grants			
Brinnington	8		
Chester Christ Church	10		
Churches together in Cheshire (Agricultural Chaplaincy)	5		
Congleton Team	7		
Hattersley	5		
Macclesfield St Barnabas	5		
Open Doors (Runcorn All Saints and Holy Trinity)	7		
Thornton Hough - Fryer Legacy income	3		
Birkenhead Priory - re clerical or lay assistance	3	53	107
Pastoral account grants			
Hale Barns with Ringway	42		
Stockton Heath	1		
		43	41
UPA Projects Fund			
Tranmere St Paul with St Luke	2		
Grange	5		
New Ferry	4		
Bredbury St Barnabas	5	16	1
Grant to Melanesian Brothers - Chester House extension		63	80
Grants to Individuals No of	grants		
Clergy Sustentation grants	13	7	5
Retired Clergy, widows and dependents fund grants	116	48	47
	_	230	300

7 Staff and Office holder costs and number:	7	Staff and	1 Office	holder	costs and	Inumbers
---	---	-----------	----------	--------	-----------	----------

Staff costs	2010	2009
	£'000	£'000
Wages & salaries	1,143	1,100
Social security costs	88	83
Pension costs	228	202
	1,459	1,385
Average staff numbers based on full time equivalents	2010	2009
·	Number	Number
Cost of generating voluntary income	Number 0 5	Number 0 5
Cost of generating voluntary income Funding of parochial clergy and archdeacons		
· · · · · · · · · · · · · · · · · · ·	0 5	0 5
Funding of parochial clergy and archdeacons	0 5 4 5	0 5 4 7
Funding of parochial clergy and archdeacons Support to clergy and parishes	0 5 4 5 23 2	0 5 4 7 23 9
Funding of parochial clergy and archdeacons Support to clergy and parishes Diocesan Retreat and Conference Centre	0 5 4 5 23 2 5 3	0 5 4 7 23 9 4 5

No employee earned between £60,000 and £70,000 (2009 one) who also accrued benefits in the Church of England Defined Benefits Pension Scheme

Office holders not employees
In addition to those paid as employees of the DBF there are a large number of office holders. In the main these are clergy in parishes, but also include Archdeacons and a small number of diocesan sector posts. There was an average of 243 (2009 243) full time. equivalent office holders during the year

Clergy Stipends	5,280	5,455
Clergy National Insurance	294	299
Clergy Pension Contributions	2,200	2,059
Other clergy payments	186	216
	7,960	8,029

8 Trustee remuneration, benefits and connected party transactions

Trustee remuneration

No remuneration was paid to any of the directors (charity trustees) in their capacity as directors of the company

Trustee expenses
A total of £20,028 (2009 £17,492) was reimbursed to 17 (2009 14) directors during the year. Nearly all expenses reimbursed to directors are in respect of their charitable work for the Diocese. Amounts in respect of their duties as charity trustees are extremely small

Transactions with connected persons
Suffragan Bishops, Archdeacons and parochial clergy, who are directors, whether ex-officio, elected, appointed or co-opted, are in receipt of a stipend and housing paid via the Board by virtue of their office

Chester Diocesan Board of Education	2010	2009
Chester Diocesan Board of Finance act as the administration arm of the Church of England in the Diocese of Chester	£'000	£'000
Contribution re joint employment contracts and other recharges to The Chester Diocesan Board of Education	138	135

Tangible Fixed Assets Freehold		Fixtures	Total	Total	
	Land and Buildings		and Office	2010	2009
	Board	Glebe	Equipment		
Cost or Valuation	£'000	£,000	£'000	£'000	£'000
Balance at 1 January 2010	8,042	4,663	107	12,812	11,970
Additions	2,172	486	-	2,658	616
Disposals	(591)	-	-	(591)	(501)
Revaluations	18	275		293	727
Balance at 31 December 2010	9,641	5,424	107	15,172	12,812
Accumulated Depreciation					
Balance at 1 January 2010	-	-	95	95	87
Charge for year	-	•	8	8	8
Disposals	-	-		<u> </u>	
Balance at 31 December 2010	-	•	103	103	95
Net Book Value at 1 January 2010	8,042	4,663	12	12,717	11,883
Net Book Value at 31 December 2010	9,641	5,424	4	15,069	12,717

Board properties and certain Glebe properties are revalued annually by the Diocesan Surveyor, Mr P D F Gowrley MBEng MCIOB The remaining Glebe Land and buildings were formally valued by Denton Clark & Co at 31 December 2008. These valuations are updated whenever evidence suggests a material change in valuation has taken place. Included within Glebe properties is £2m relating to properties held solely for direct charitable purposes. The remaining £3.4m is largely made up of properties held for long term charitable use, or to protect a charitable asset. They are rented out in a manner consistent with these objectives.

10 Investments and Investment cash			2010	2009
			€'000	£'000
Market Value at 1 January 2010			5,690	5,192
Less Disposals at market value			(77)	(31)
Add Acquisitions at cost			-	-
Net gains on revaluation at 31 December 201	0		373	529
Market Value at 31 December 2010			5,986	5,690
Investments at 31 December 2010 comprise		2010	· · · · · · · · · · · · · · · · · · ·	2009
	No of	Market	No of	Market
	shares	Value	shares	Value
		£'000		£,000
CBF Investment Fund	503,606	5,478	503,606	5,110
CBF Fixed Interest Fund	30,414	47	30,414	47
M & G Charifund	5,906	68	5,906	63
CBF Deposit Fund - Investment cash	_	393_		470
	•	5,986		5,690
The historical cost of the above investments at 31	December 2010 was	£2,168,764 (2009 £2,24	5,927)	
11 Debtors			2010	2009
			£'000	£'000
Loans to parishes			37	25
Value linked loans to parishes			386	386
Other loans			37	40
Other debtors			412	280
Prepayments and accrued income			364	690

Included in Other loans are amounts totalling £27,372 (2009 £30,888) which are repayable after more than one year Value linked loans to parishes have no fixed repayment date and are repayable to the Church Commissioners only on the disposal of the property against which security is held. As a result, the majority of these balances are likely to be repayable after more than one year.

1,421

1,236

12 Cash at bank, on deposit and in hand	2010	2009
	£'000	£'000
Balances held by Church Commissioners	(1)	-
Cash in hand, at bank and on bank deposit	378	836
Charity Bank Deposit	288	281
CBF Deposit Fund	1,679	2,487
	2,344	3,604
13 Creditors amounts falling due within one year	2010	2009
·	£'000	£'000
Ordinary creditors	391	261
Taxation and other creditors	38	27
Short term interest free loan	646	646
Sundry creditors and accruals	149	223
	1,224	1,157
14 Creditors amounts falling due after more than one year	2010	2009
•	£'000	£'000
Value linked loans for parishes	386	386
·	386	386

15 Endowment Funds
The endowment funds comprise capital funds, the income of which is credited to the relevant unrestricted or restricted fund -

Balance		(Expenditure)	Balance
1 January	Incoming	gains/(losses)	31 December
2010	Resources	and transfers	2010
£'000		£'000	£'000
2,014	-	145	2,159
68	-	4	72
40	-	4	44
1,376	-	99	1,475
89	-	6	95
4,664	-	761	5,425
83	-	6	89
1,864		23	1,887
10,198		1,048	11,246
	1 January 2010 £'000 2,014 68 40 1,376 89 4,664 83 1,864	1 January Incoming 2010 Resources £'000 2,014 - 68 - 40 - 1,376 - 89 - 4,664 - 83 - 1,864 -	1 January Incoming gains/(losses) 2010 Resources and transfers £'000 2,014 - 145 68 - 4 40 - 4 1,376 - 99 89 - 6 4,664 - 761 83 - 6 1,864 - 23

Permanent Endowment Capital Reserve Stipends Held to generate income for stipends Diocesan Conference Centre Held to produce income for the Foxhill conference centre Steel & William Fletcher Rogers Fund Making of grants for women and girls in need on the Wirral Retired Clergy, Widows and Dependants Making of grants for relief in need of retired clergy, widows, spouses of the clergy. In certain circumstances meeting clergy pension contributions Fund Making of grants to members of the clergy in need of assistance Clergy Sustentation Fund Fund for clerical or lay assistance at Birkenhead Priory Parish Birkenhead Curacy Fund Expendable endowment Representing the value of glebe property. Glebe rental income is used for funding stipends Glebe Land & Buildings The accounts are governed by the Diocesan Stipends Measure 1953 as amended by the Glebe Measure 1976, the National Institutions Measure 1998, and the Miscellaneous Provisions Measure. The main function of the fund is to provide income for stipends, it can Diocesan Stipends Fund Capital Account also be used for other purposes permitted by the Measures

16 Restricted Funds

The income funds of the Board of Finance include restricted funds comprising the following unexpended balances of donations and grants held on trust to be applied for specific purposes -

	Balance		(Expenditure),	Balance
	1 January	Incoming	Gains, (Losses)	31 December
	2010	Resources	& Transfers	2010
	£'000	£'000	£'000	£'000
Bishops Office equipment and IT	9	10	(10)	9
Clergy Sustentation	34	4	(7)	31
UPA Projects	38	4	(15)	27
Canon White Trust	26	-	-	26
Jane Hannah Graham Trust	321	2	•	323
Retired Clergy Widows and Dependants	418	69	(48)	439
Steel & William Fletcher Rogers Fund - income	10	2	-	12
Parish Mission and Ministry	160	272	(253)	179
Diocesan Pastoral Account	2,694	2,237	(2,176)	2,755
Birkenhead Curacy Fund	58	2	•	60
Foxhill Retreat Fund and Friends of Foxhill	155	4	(9)	150
Restricted Committee income*		1,401	(1,401)	
	3,923	4,007	(3,919)	4,011

^{*}In all cases Committee expenditure exceeds restricted income, the balance being funded from unrestricted funds.

Details of the Restricted funds outstanding are as follows						
	Bishops Office equipment and IT	Grants from the Central church towards the cost of providing and supporting \ensuremath{IT} and office equipment				
	Clergy Sustentation	The charity is endowed (see note 15) The income is for the making of grants to members				
		of the clergy in need of assistance				
	UPA Projects	Raised for projects in Urban Priority Areas				
	Canon White Trust	Repair and restoration of churches in the Diocese				
	Jane Hannah Graham Trust	The making of grants and loans for the provision, restoration and repair of churches and parsonage houses				
	Retired Clergy Widow and Dependants	The charity is endowed (see note 15) Making of grants for relief in need of retired clergy, widows, spouses of the clergy. In certain circumstances meeting clergy pension contributions.				
	The Steel and William Fletcher Rogers Fund	The charity is endowed (see note 15) Making of grants for women and girls in need on the Wirral				
	Parish Mission and Ministry	From Archbishops Council Can be spent on parish mission and ministry activities, or stipends				
	Diocesan Stipends Income Fund	Applied towards the payment of stipends				
	Birkenhead Curacy Fund	Fund for clerical or lay assistance at Birkenhead Priory Parish				
	Foxhill Retreat Fund	The fund arose from a donation from Chester Retreat House and is to be used to fund Retreats				
	Diocesan Pastoral Account	The account is governed by the section 78 of the Pastoral Measure 1983. It must initially be used in meeting the costs incurred for the purposes of the measure, or in meeting the costs of disposing of or maintaining houses or churches vested in the DBF or Commissioners.				
		If the DBF is satisfied the fund is not required or likely to be required for the above, it may be applied to other purposes of the diocese or any benefice or parish in the diocese				

The board is also trustee to the Twemlow Trust. The trust is endowed and has a total value with accumulated income of £61,626. The trust arose to pay grants to Honorary Canons of Chester Cathedral with a wish that they preach at Balterley Memorial Chapel. The board has transferred the majority of the accumulated income to Barthomley PCC, and started the process of transferring the endowment.

17 Analysis of net assets between			**.*	1 4	2010	2009
	Tangıble Fixed Assets	Investments	Net Current Assets	Long term Liabilities	Total Net Assets	Total Net Assets
	£'000	£'000	£'000	£'000	£'000	£'000
Unrestricted Funds						
General Funds	4,747	-	1,338	386	5,699	5690
Designated						
EIG Reserve	•	-	1	-	1	15
Lay Training	-	-	23	•	23	23
Fryer trust	-	68	-	-	68	63
Diocesan Conference Centre	1,977		<u>-</u>		1,977	1977
Total Unrestricted Funds	6,724	68	1,362	386	7,768	7,768
Restricted Funds						
Bishops Office equipment and IT	-	•	9	-	9	9
Clergy Sustentation	•	•	31	-	31	34
UPA Projects	-	-	27	-	27	38
Canon White Trust	-	-	26	-	26	26
Jane Hannah Graham Trust	-	•	323	-	323	321
Clergy Widows and Dependants	135	-	304	-	439	418
Pastoral Account	2,785	-	90	•	2,875	2,694
Parish Mission and Ministry	-	*	59	-	59	160
Birkenhead Curacy Fund	-	40	20	•	60	58
Foxhill Retreat Fund	-	66	84	-	150	155
Steel & William Fletcher Rogers	-	-	12		12	10
Total Restricted Funds	2,920	106	985	•	4,011	3,923
Endowment Funds						
Capital Reserve Stipends	-	2,159	-	-	2,159	2,014
Diocesan Conference Centre	-	71	1	-	72	68
Steel & William Fletcher Rogers	-	44	•	•	44	40
Retired Clergy, Widows	-	1,475	-	-	1,475	1,376
Clergy Sustentation Fund	-	87	8	-	95	89
Glebe Land & Buildings	5,425	-	-	-	5 425	4,664
Birkenhead Curacy Fund	-	89	-	•	89	83
Diocesan Stipends Fund Capital		1,887			1,887	1,864
Total Endowment Funds	5,425	5,812	9	-	11,246	10,198
Total Funds	15,069	5,986	2,356	386	23,025	21,889
Unrealised gains/losses included	above				2010	2009
					£'000	£'000
On Investment Assets					3,818	3,445

On tangible fixed assets It has been impractical to ascertain the total unrealised gains on tangible fixed assets as some assets were gifted or transferred to the Board and no records remain of their value at the time of receipt

18 Transfers between funds
There was a transfer from the Pastoral Account (restricted) to the Diocesan Stipends Fund Capital (expendable endowment) of £408,797 in respect of the sale proceeds of the former vicarage at Tushingham
There were also transfers totalling of £235,494 from the Pastoral Account, Parish Mission and Ministry Fund, and the Friends of Foxhill Fund (all restricted) to unrestricted funds in support of work within the objects of those funds

19 Staff Pensions Scheme

19 Staff Pensions Scheme
Chester DBF participates in the Church of England Defined Benefits Scheme (DBS), part of the Church Workers Pension Fund
Chester DBF is unable to identify its share of the underlying assets and liabilities as each employer is exposed to the actuarial risks
associated with the current and former employees of other entities participating in the DBS A valuation of the Fund was carried out as
at 31st December 2007 and Chester DBF's contribution rate was revised (to 22 2% of pensionable salary for contributory members and
27 2% for non contributory members) with effect from 1st January 2009
At 31 December 2010 Chester DBF had 29 active members (of which 2 were non contributory) and 14 deferred pensioner members in

20 Clergy Pensions Scheme
Chester Diocesan Board of Finance participates in the Church of England Funded Pensions Scheme and employs 248 members of the Scheme out of a total membership of approximately 9,000 active members
The Church of England Funded Pensions Scheme is a defined benefit scheme but Chester Diocesan Board of Finance is unable to identify its share of the underlying assets and liabilities - each employer in that scheme pays a common contribution rate
A valuation of the Scheme was carried out as at 31st December 2009. This revealed a shortfall of £262m, with assets of £605m and a funding target of £867m, assessed using the following assumptions
- An investment strategy of a nil allocation to gilts for the next 10 years, increasing linearly to reach 30% after 20 years, and balance of the assets in equities.

the assets in equities

the assets in equities
- for investments backing liabilities for pensions in payment, an allocation to gilts, increasing linearly from nil at 31 December 2009 to 2/3 by 31 December 2029, with the balance in return-seeking assets, and
- for investments backing liabilities prior to retirement, a 100% allocation to return-seeking assets
- Investment returns of 4 4% pa on gilts and 5 9% on equities,
- RPI inflation of 3 8% pa (and pension increases consistent with this),
- Increase in pensionable stipends 3 8% pa, and
- Post-retirement mortality in accordance with 80% of the S1NA tables, with allowance for future improvements according to the "medium cohort" projections, and subject to a minimum annual improvement in mortality rates of 1 5% for males and 1 0% for females

For schemes such as the Church of England Funded Pensions Scheme, paragraph 9(b) of FRS 17 requires Chester Diocesan Board of Finance to account for pension costs on the basis of contributions actually payable to the scheme in the year

Following the results of the 2006 valuation, Chester DBF's contribution rate decreased and was set at 39 7% of pensionable stipends with effect from 1st April 2008. The contribution rate was subsequently increased to 45% of pensionable stipends with effect from 1 January 2010, reflecting unfavourable investment experience and changes in financial market conditions. Following the valuation of the scheme as at 31 December 2009, and some agreed changes to benefits, the contribution rate has been set at 38.2% with effect from 1. January 2011

The next valuation of the scheme will be due as at 31 December 2012

21 Voluntary Savings
In accordance with FRS5, "Reporting the substance of transactions", Voluntary Savings are not shown in the balance sheet as they give rise to no additional assets or liabilities. The amount held on behalf of parishes at the end of the year was £29,234 (2009 £29,087)

22 Ongoing Diocesan Activity
The Diocesan finances comprise underlying ongoing activity that is budgeted for each year as well as other less predictable activities such as the purchase and sale of parsonage houses processed through the pastoral account Below is a reconciliation of the internal management accounts representing budgeted diocesan activity and the SOFA

	Management Accounts	EIG Reserve	Pastoral Account	Other items & transfers	SOFA
Innomina Banasiman	£'000	£'000	£'000	£'000	£'000
Incoming Resources	11,616	68	2,357	497	14,538
Resources Expended	12,013	82	1,686	287	14,068
Net Incoming/(Outgoing) Resources	(397)	(14)	671	210	470

(Incoming Resources to the EIG Reserve and Pastoral Account are shown net of transfers to general funds included in Incoming Resources in the management accounts)

23 Parish Share development fund
The Diocesan Board of Finance invites parishes to pay more than the requested amount of parish share if they are in a position to do The DBF is then in a position to reduce the parish share requested of those most in need.

This year the DBF received contributions from Heswall, New Brighton St James with Emmanuel, and Sale St Paul. In addition there were many examples of parishes helping out other parishes in their deanery by paying part of their parish. The DBF warmly welcomes such local support and will continue to act in whatever way it can to assist in such initiatives.

24 Lease commitments falling due within one year	2010	2009
	£'000	£'000
In respect of the rental of Church House - expiring over 5 years	35	35