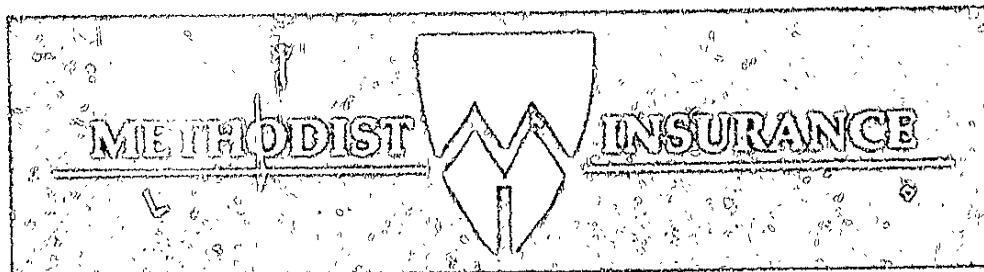


6367.



REPORT & ACCOUNTS 1990



## CONTENTS

Notice of Meeting	1
Directors and Officers	2
Statement by the Chairman	2
Report of the Directors	4
Profit and Loss Account	5
Balance Sheet	6
Source and Application of Funds Statement	7
Notes on the Accounts	8 to 11
Report of the Auditors	11
Five Year Review	12

## NOTICE OF MEETING

NOTICE IS HEREBY GIVEN that the one hundred and eighteenth Annual General Meeting of the Company will be held at the Company's Offices, Brazenose House, Brazenose Street, Manchester, on Wednesday 13 October 1990 at 1 p.m. to transact the following

### Ordinary business

- Resolution No. 1 To receive and consider the Report of the Directors and the Accounts for the year ended 30 June 1990
- Resolution No. 2 To declare a dividend
- Resolution No. 3 To recommend that Charitable Grants amounting to £207,645 be paid to Methodist Funds and Organisations  
To re-elect the following directors retiring by rotation in accordance with Article 9 of the Company's Articles of Association and who, being eligible, offer themselves for re-election
- Resolution No. 4 Charles W. Jardine
- Resolution No. 5 Susan R. Howdle
- Resolution No. 6 Michael A. H. Willett
- Resolution No. 7 To re-appoint KPMG Peat Marwick Main & Co. as Auditors and to authorise the Directors to fix their remuneration

### Special business

- Resolution No. 8 To determine the remuneration of the directors

To transact any other ordinary business

By Order of the Board

G. SIMPSON Secretary  
29 September 1990

A member entitled to attend and vote at this meeting may appoint another person, whether a member or not, as his proxy to attend and, on a poll, to vote instead of him.



## DIRECTORS AND OFFICERS

### DIRECTORS

Ronald H. Appleby F.R.I.C.S.  
Frederick Farley F.I.A.  
Charles John George Hartley M.A.  
Donald Webster F.R.I.A., M.A.  
Frank J. G. Groom P.A. M.P. C.I.M.  
Peter Jeffrey W. Hyatt, M.A., R.D.  
H. E. Ralph E. Kenner, M.A.  
John H. Wilson F.I.A. M.I.C.S.  
Norman Parker M.B. M.I.F.T.  
Ronald A. Johnson M.B.E.M.

Chairman  
Vice Chairman

### OFFICERS

David A. Banks B.A. F.C.I.I. General Manager  
Graham Simpson F.C.I.S. Secretary and Accountant  
Michael J. Jarrett F.C.I.I. Underwriting Manager

### HEAD OFFICE AND REGISTERED ADDRESS

Brazenose House, Brazenose Street, Manchester M2 6AS  
Telephone 061 833 9695  
Telex 061 833 1287

### IRISH OFFICE

Mary's House, S. Rathdown Park, Dublin 6  
S. J. Flanagan Attorney for the Republic of Ireland

### AUDITORS

KPMG Peat Marwick Mitchell Chartered Accountants  
71b Lane, Manchester M2 6DQ

### BANKERS

Midland Bank plc  
Westinghouse Street, Manchester M60 2ND



## STATEMENT BY THE CHAIRMAN

I have to report yet again new records achieved by the Company! Regrettably these come from the unprecedented storms of January and February, which were much more widespread than in 1987/88. This resulted in a massive number of claims being submitted in a very short period of time.

These disasters have served to demonstrate the strength of the Company in responding to them and I would pay a special tribute to the Claims Staff who rose to the challenge so magnificently and were able to process all the claims with a minimum of delay.

The storms alone were not responsible for the huge upsurge in claims made. There has been a significant increase in the incidence of subsidence and theft and vandalism claims are also higher. Investigation of these last two categories has shown that in many cases they could have been avoided if only simple precautions had been taken or if vigilance had been greater.

The total number of claims received during the year was 7055, compared with 3438 in 1988/89 and 4741 in 1987/88. The claims have been estimated at £5,050,183 of which £1,763,875 fails to be paid by us with the balance being covered by reinsurance.

Despite a steady growth in premium income, the incidence of these claims has not surprisingly resulted in an underwriting loss this year but after including our investment income an overall profit has been achieved.

The grants to Connexional Funds recommended to the Annual General Meeting this year will be £207,545, compared with £566,834 in 1988/89.

Competition in the insurance markets continues to increase and in order to maintain our own growth we have increased our activities in marketing and have appointed a Development Underwriter. We have also become members of the Insurance Ombudsman Bureau.

There has been a gratifying growth in the home policy account and in the expectation of this continuing we will be offering payment of premiums by instalments from this autumn. We will also be introducing a special new offer to Methodist Church members.

Having had some three years experience of the new Financial Services Act we have reviewed our membership of F.I.M.B.R.A. and have decided to withdraw from it in order to continue offering life and pensions business, we have become appointed representatives of the Guardian Royal Exchange. To assist us with this we have strengthened our staff with the appointment of a specialist in the field of life and pensions.

Throughout the year I have been most ably supported by Mr. H. W. Tuckey my Vice Chairman to whom I am most grateful, and I also wish to thank my fellow directors for their contributions and support.

As mentioned previously we have been forcibly reminded this year particularly of the strength and loyalty of our staff at all levels. On behalf of the Board and Shareholders I am privileged to take this opportunity to say a heartfelt "thank you" to the General Manager, all the Staff, our Representatives and Superintendent Ministers, for their loyal service and to our insurance intermediaries for their support throughout this difficult year.

R. H. Church Chairman



## REPORT OF THE DIRECTORS

The directors submit the Annual Report and Accounts of the Company for the year ended 30 June 1990.

### PROFIT AND DIVIDEND

The Profit and Loss Account on page 5 shows the profit for the year.

The directors recommend a dividend for the year of 10 pence per share.

The directors propose to transfer £100,000 to General Reserve.

### ACTIVITIES

The principal activity of the Company is the transaction of general investment business.

### REVIEW OF ACTIVITIES

The Chairman's review of the affairs of the Company is set out on page 3.

### DIRECTORS

The names of the present directors are shown on page 2.

Mr S. G. Hodgkinson retired from the board during the year.

Mr C. W. Jacob, Mrs S. R. Howdle and Mr M. A. H. Willett in accordance with Article 35 of the Company Articles of Association, retire from the board by rotation and, being eligible, offer themselves for re-election.

### DIRECTORS' SHAREHOLDINGS

The directors were interested in the shares of the Company as follows:

	30 June 1990	% of issued share capital
R. H. Church	1,000	1.00%
H. W. Tuckey	500	0.50%
C. W. Jacob	250	0.25%
S. R. Howdle	250	0.25%
Rev. B. A. Greet	50	0.05%
Rev. J. W. Harris	250	0.25%
Rev. R. E. Fennell	25	0.02%
M. A. H. Willett	500	0.50%
N. Parker	20	0.02%
P. A. Johnson	250	0.25%

### CHARITABLE AND POLITICAL CONTRIBUTIONS

Charitable contributions donated during the year amounted to £208,872. There were no contributions for political purposes.

### AUDITORS

On 1 January 1990 our auditors changed the name under which they practise to KPMG Peat Marwick McIntock, and accordingly have signed their report in their new name.

A resolution for the re-appointment of KPMG Peat Marwick McIntock as auditors of the Company will be proposed at the forthcoming Annual General Meeting.

By Order of the Board,  
G. SIMPSON, Secretary  
7 September 1990



ROYAL EXCHANGE  
ASSURANCE GROUP

## PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 30 JUNE 1990

	Notes	1990	1989
		£	£
<b>Income</b>			
Net written premiums	1082	2,265,502	2,183,553
Less increase in unearned premiums	18	174,275	161,574
		<hr/>	<hr/>
Premiums received		2,091,227	2,021,979
 <b>Expenditure</b>			
Net claims incurred	1083	1,769,875	1,631,022
Management expenses	4	584,134	531,938
		<hr/>	<hr/>
Underwriting (Loss)/Profit		(262,782)	421,953
 <b>Investment Income</b>	10		
Interest and dividends		591,123	486,712
Profit on investment realisations		68,050	44,384
		<hr/>	<hr/>
Profit before Taxation		396,391	519,094
 <b>Charitable Grants</b>			
Methodist Funds and Organisations		207,545	536,844
		<hr/>	<hr/>
		188,846	284,269
 <b>Taxation</b>	5	84,216	91,266
Profit after Taxation		<hr/>	<hr/>
		104,630	93,003
 <b>Proposed Dividend</b>		187	15,2
Retained Profit	6	£104,443	£114,744
		<hr/>	<hr/>

MEMORANDUM  
B/S 1990

## BALANCE SHEET

AS AT 30 JUNE 1990

	Notes	£	£	£
<b>INVESTMENTS</b>			190	190
<b>Listed Securities</b>	7			
Fixed Interest		2,522,363	2,052,453	
Ordinary Shares		595,036	613,334	
		<u>3,117,399</u>	<u>2,665,786</u>	
<b>Unlisted Securities</b>				
Mortgages and Loans		161,728	154,200	2,620,496
		<u>161,728</u>	<u>3,279,127</u>	
<b>FIXED ASSETS</b>	1E&G		42,465	38,539
			<u>42,465</u>	<u>2,889,035</u>
<b>CURRENT ASSETS</b>				
Premiums		246,743	251,500	
Debtors		501,034	90,046	
Deferred acquisition expenses	1F	157,929	139,433	
Cash at Bank and in Hand		1,580,874	2,170,042	
		<u>1,580,874</u>	<u>2,486,580</u>	
<b>TOTAL ASSETS</b>			5,808,172	5,510,062
<b>CURRENT LIABILITIES</b>				
Creditors		221,158	458,200	
Claims	1C&3	1,809,977	1,245,530	
Unearned Premiums	1B&9	1,307,145	1,132,870	
Bank Overdraft		207,851	438,961	
Current Taxation		35,223	38,257	
Taxation payable 1 July 1990		—	73,860	
Proposed Dividend		187	187	
		<u>187</u>	<u>3,581,541</u>	<u>3,387,874</u>
<b>NET ASSETS</b>			£2,226,631	£2,122,188
<b>FINANCED BY</b>				
<b>SHARE CAPITAL</b>	10		112,500	112,500
<b>RESERVES</b>	6		2,114,131	2,009,638
			<u>2,226,631</u>	<u>2,122,188</u>

The accounts on pages 5 to 12 were approved  
by the Board of Directors on 7 September 1990

R H Church Director  
H W Turkey Director

*H. Church*  
*H. W. Turkey*

## SOURCE AND APPLICATION OF FUNDS STATEMENT

	1990	1991
	£	£
<b>SOURCE OF FUNDS</b>		
Profit before tax	396,391	1,211,109
Adjustment for items not involving the movement of funds		
Depreciation	19,003	19,003
Unearned premiums	174,275	174,275
Deferred acquisition expenses	<u>(18,490)</u>	<u>174,788</u>
<b>Total Funds Generated from Operations</b>	<b>571,179</b>	1,211,109
<b>FUNDS FROM OTHER SOURCES</b>		
Disposals of fixed assets	3,406	8,631
	<u>574,585</u>	<u>1,219,740</u>
<b>APPLICATION OF FUNDS</b>		
Charitable grants paid	(105,153)	1,105,634
Tax paid	(161,119)	129,246
Dividends paid	(187)	187
Purchase of fixed assets	<u>(26,335)</u>	<u>126,335</u>
	<b>(292,794)</b>	(333,156)
	<u>£281,791</u>	<u>1,219,740</u>
<b>INCREASE (DECREASE) IN WORKING CAPITAL</b>		
Premiums	(4,757)	35,443
Debtors	418,161	246,912
Creditors	332,261	1,283,515
Claims	<u>(564,447)</u>	<u>31,932</u>
	<b>181,218</b>	(1,244,033)
<b>DECREASE (INCREASE) IN INVESTMENTS AND INVESTED FUNDS</b>		
Listed securities at cost	451,603	1,210,449
Mortgages and loans	7,028	6,164
Cash and bank balances	<u>(358,058)</u>	<u>1,143,494</u>
	<b>100,573</b>	1,479,003
	<u>£281,791</u>	<u>1,219,740</u>



## NOTES ON THE ACCOUNTS

### 1 ACCOUNTING POLICIES

#### A Disclosure Requirements

The accounts have been prepared in compliance with Section 258 and Schedule 8 of the Companies Act 1985, and in accordance with the statement of recommended practice on accounting for insurance business issued by the Association of British Insurers.

#### B Premium Income

- 1 Direct premiums written relate to business inception during the year
- 2 Unearned premiums represent that proportion of premiums written in the year to 30 June, which relate to periods from 1 July to the subsequent dates of expiry of the policies, and have been computed as follows
  - (i) Direct business - on a daily pro-rata basis, net of reinsurance premiums
  - (ii) Inwards Treaty business - as provided for in the respective treaty contracts

#### C Claims Outstanding

Provisions for notified claims as at 30 June each year are determined on an individual case basis after taking into account related handling expenses, expected recoveries, anticipated inflation and trends in settlements. Estimates made are based on the information available at the time.

Provision is also made in respect of claims incurred but not reported at 30 June.

Any differences between original claims provisions and subsequent re-estimates or settlements are reflected in the underwriting results of the year in which claims are re-estimated or settled.

#### D Investment Income

Investment income includes interest accrued to 30 June on deposits but no credit is taken for ordinary dividends and income arising on fixed interest securities other than those received in the year, and reinstated before any deductions for income tax, and after adding back tax credits available on distributions.

#### E Capital Expenditure

Expenditure on computer and office equipment, furniture, fixtures and fittings, and motor vehicles is capitalised and depreciated by equal annual instalments over the estimated useful lives of the assets which are as follows:

Computer equipment	4 years
Office equipment	5 years
Furniture, fixtures and fittings	8 years
Motor vehicles	5 years

#### F Deferred Acquisition Expenses

Provision is made for deferred acquisition expenses representing commission relating to unearned premiums and has been based on actual expense.

#### G Foreign Currencies

Assets and liabilities in foreign currencies have been converted into sterling at the rates of exchange ruling at 30 June. Differences on exchange have been dealt with through the Profit and Loss Account.



## NOTES ON THE ACCOUNTS (continued)

### 2 PREMIUM INCOME

	1990	1989
	£	£
Gross direct premiums written and reinsurance accepted	<b>4,503,979</b>	4,022,366
Deduct reinsurance premiums ceded	<b>2,238,477</b>	2,078,012
	<hr/>	<hr/>
	<b>2,265,502</b>	3,944,354
	<hr/>	<hr/>
Gross premiums by geographical areas -		
United Kingdom	<b>4,370,812</b>	3,914,527
Eiro	<b>133,167</b>	107,829
	<hr/>	<hr/>
	<b>4,503,979</b>	4,022,366
	<hr/>	<hr/>
Gross premiums by class of business -		
Fire and damage to property	<b>3,702,168</b>	3,331,448
Liability	<b>431,759</b>	371,005
Accident and health	<b>89,719</b>	85,169
Miscellaneous financial loss	<b>50,005</b>	40,647
Reinsurance accepted	<b>230,328</b>	194,079
	<hr/>	<hr/>
	<b>4,503,979</b>	4,022,366
	<hr/>	<hr/>

### 3 CLAIMS

	1990	1989
	£	£
Gross claims incurred	<b>5,050,183</b>	4,869,892
Deduct reinsurance recoveries	<b>3,280,308</b>	894,570
	<hr/>	<hr/>
	<b>1,769,875</b>	3,935,322
	<hr/>	<hr/>
Gross claims outstanding	<b>4,877,930</b>	2,501,612
Deduct reinsurance recoveries	<b>3,067,953</b>	1,256,082
	<hr/>	<hr/>
	<b>1,809,977</b>	1,245,530
	<hr/>	<hr/>

### 4 MANAGEMENT EXPENSES

	1990	1989
	£	£
Administrative expenses and commissions	<b>1,153,368</b>	1,034,776
Deduct reinsurance and agency commissions	<b>550,744</b>	506,428
increase in deferred acquisition expenses	<b>18,490</b>	16,236
	<hr/>	<hr/>
	<b>584,134</b>	512,001
	<hr/>	<hr/>
Management expenses include		
Directors' emoluments	<b>9,593</b>	9,733
Fees and expenses	<b>8,712</b>	8,034
Remuneration to former director	<b>18,305</b>	17,168
	<hr/>	<hr/>
Auditors' remuneration	<b>11,575</b>	9,936
Registration	<b>19,003</b>	27,006
	<hr/>	<hr/>



MANAGEMENT SERVICES LTD.

## NOTES ON THE ACCOUNTS (continued)

### 5 TAXATION

	1990 £	1989 £
U K Corporation Tax at 30 5% based on the profit for the year after charitable grants	65,000	71,000
Under/(Over) provision in respect of prior years	79	(7,482)
	<hr/>	<hr/>
Tax in respect of U K dividends received	65,079	62,924
	<hr/>	<hr/>
Overseas taxation	19,137	12,264
	<hr/>	<hr/>
Less relief for overseas taxation	670	8,939
	<hr/>	<hr/>
	84,216	90,265
	<hr/>	<hr/>

### 6 RESERVES

	General Reserve £	Profit and Loss Account £	Total £
At 1 July 1989	1,960,000	49,688	2,009,688
Retained profit for the year	—	104,443	104,443
Transfer between reserves	100,000	(100,000)	—
	<hr/>	<hr/>	<hr/>
At 30 June 1990	2,060,000	54,131	2,114,131
	<hr/>	<hr/>	<hr/>

### 7 INVESTMENTS

Listed and unlisted securities are stated in the Balance Sheet at cost

	1990 £	1989 £
Aggregate market value of listed securities	4,383,924	3,928,666

### 8 FIXED ASSETS

	Computer equipment £	Office equipment fixtures and fittings £	Motor vehicles £	Total £
At 1 July 1989	99,671	18,229	16,416	134,316
Additions	4,450	2,481	19,404	26,335
Disposals	—	—	(8,516)	(8,516)
At 30 June 1990	<hr/>	<hr/>	<hr/>	<hr/>
	104,121	20,710	27,304	152,135
At 1 July 1989	82,983	6,104	6,690	95,777
Depreciation for the year	9,900	3,642	5,461	19,003
Disposals	—	—	(5,110)	(5,110)
At 30 June 1990	<hr/>	<hr/>	<hr/>	<hr/>
	92,883	9,746	7,041	109,670
At 30 June 1990	11,235	10,964	20,263	42,462
At 30 June 1989	16,153	12,125	4,476	32,754



## NOTES ON THE ACCOUNTS (continued)

### 9 UNEARNED PREMIUMS

	1990
	£
Gross unearned premiums	2,444,369
Reduced reinsurance premiums ceded	1,137,224
	<hr/>
	1,307,145
	<hr/>

### 10 SHARE CAPITAL

	Authorised	Issued
	£	£
18,750 shares of £6 each fully paid	112,500	112,500
	<hr/>	<hr/>

### 11 PENSION COSTS

The Company operates a pension scheme providing benefits based on final pensionable pay. The assets of the scheme are held separately from those of the Company, being invested with an insurance company under a Grouped Funding policy. Contributions to the scheme are charged to the profit and loss account so as to spread the cost of pensions over employees' working lives with the Company. The contributions are determined by a qualified actuary on the basis of triennial valuations using the discontinuous target funding method. The most recent valuation was as at 1 January 1990. The assumptions which have the most significant effect on the results of the valuation are those relating to the rate of return on investments and the rates of increase in salaries and pensions. It was assumed that the investment returns would be 8½% per annum, that salary increases would average 7% per annum and that present and future pensions would increase at the rate of 4% per annum. The pension charge for the period was £46,571 (1989-£22,125).

The most recent actuarial valuation showed that the market value of the scheme's assets was £624,160 and that the actuarial value of those assets represented 90% of the benefits that had accrued to members, after allowing for expected future increases in earnings. The actuary's recommendations are under consideration by the directors.

### 12 TRANSACTIONS WITH OFFICERS

At 30 June 1990 the amounts outstanding in respect of transactions, arrangements and agreements with officers of the Company (other than directors) were:

	Number of Officers	1990
		£
House purchase loans	2	33,000
Other loans	3	15,741
		<hr/>

### 13 EMPLOYEES' EMOLUMENTS

One employee received emoluments within the scale £30,001 to £35,000.

### 14 EXCHANGE

The rate of exchange used for converting Fire Pounds was 1REC 0.826.

## REPORT OF THE AUDITORS

### To the members of the Methodist Insurance P.L.C.

We have audited the accounts set out on pages 5 to 11 in accordance with Auditing Standards.

In our opinion, these accounts have been properly prepared in accordance with the provisions of the Companies Act 1985 up to and including 30 June 1990.

1990-06-30-1990

KPMG PEAT MARWICK MCINTOSH  
Chartered Accountants



## FIVE YEAR REVIEW

	1990 £ 000	1991 £ 000	1992 £ 000	1993 £ 000	1994 £ 000
<b>PROFIT AND LOSS ACCOUNT</b>					
Gross premiums	4,504	4,922	5,674	4,211	4,111
Gross claims	(5,050)	(5,833)	(3,482)	(3,723)	(3,135)
Net premiums earned	2,091	9,121	9,129	8,477	8,000
Net claims	(1,770)	(6,221)	(7,121)	(6,447)	(6,111)
Management expenses	(584)	(6,221)	(6,251)	(4,611)	(3,767)
Underwriting (Loss)/Profit	(263)	372	(361)	172	217
Investment income	659	481	426	172	217
Profit before Taxation	396	1,093	4,021	4,020	3,667
Charitable contributions	(208)	(567)	(2,331)	(2,011)	(1,051)
Taxation	(84)	(80)	(58)	(64)	(1,097)
Retained Profit	104	156	148	117	1,111
<b>BALANCE SHEET</b>					
Investments	3,279	2,820	2,639	2,567	2,141
Fixed assets	42	39	46	46	36
Current assets	2,487	2,091	2,094	2,766	2,132
Total assets	5,808	5,950	4,779	4,398	4,406
Current liabilities	3,582	3,388	2,853	2,590	2,704
Net assets	2,226	2,792	1,926	1,808	2,611
<b>FINANCED BY</b>					
Share Capital	112	112	112	112	112
Reserves	2,114	2,610	1,814	1,680	9,478
	2,226	2,792	1,926	1,808	11,590